

# Optimal Allocation with Noisy Inspection

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A core economic activity

- employers **interview** potential employees
- public funds **assess** grant applications
- venture capitalists **evaluate** investment opportunities

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Why **inspect**?

1. discovery or *information acquisition*
2. verification or *screening*

## A class of problems

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How should the principal design the inspection and allocation mechanism to maximize their ex ante expected return?

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1. **Hiring**: a firm seeks to fill an open position in their operation with a potential employee.
2. **Grant assignment**: a public fund is tasked with assessing a grant application.
3. **Impact investment**: a venture capitalist sets the mechanism by which it reviews and invests in startups.



# Literature

Perfect information: Green and Laffont (1986), Ben-Porath, Dekel and Lipman (2014), Mylovanov and Zapechelnyuk (2017), Epitropou and Vohra (2019).

Transfers: Townsend (1979), Border and Sobel (1987), Mookherjee and Png (1989), Alaei et al. (2020).

Limited transfers: Mylovanov and Zapechelnyuk (2017), Silva (2019*b*), Li (2021).

Efficient mechanisms: Ball and Kattwinkel (2019), Silva (2019*a*), Siegel and Strulovici (2021), Pereyra and Silva (2021), Erlanson and Kleiner (2020).

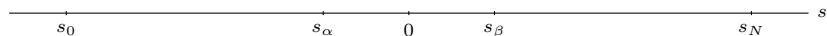
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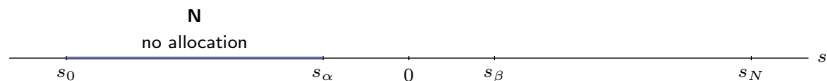
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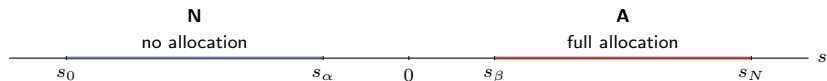
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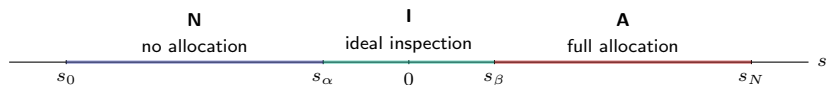
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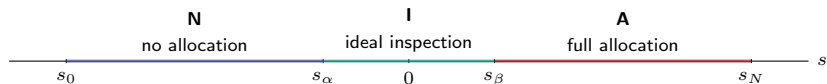
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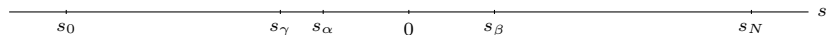
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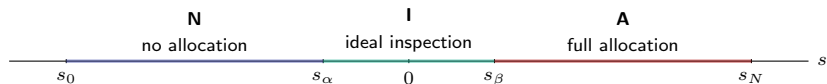
Optimal (separating) mechanism:



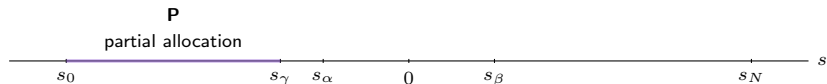
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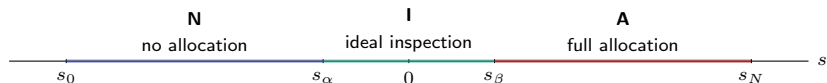




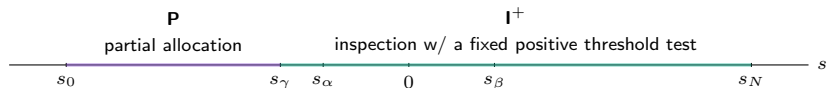
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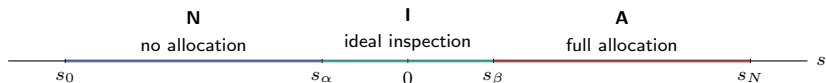


# Losses

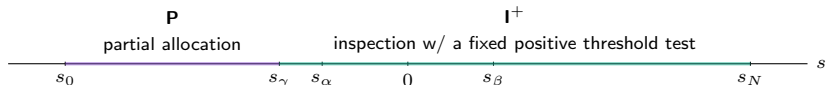
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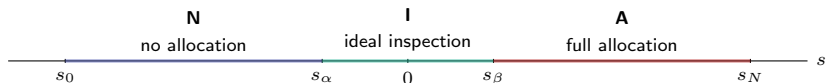


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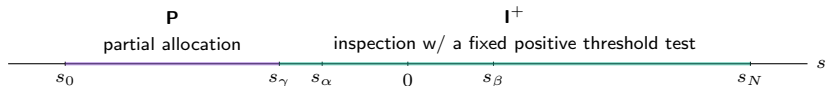
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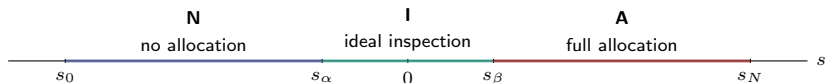


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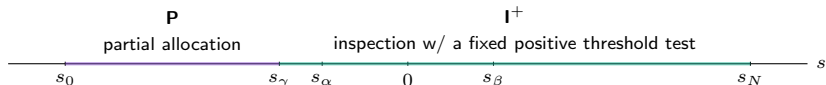
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Direct transfers of value between the principal and agent are prohibited.

# Signals

Suppose  $s \in \{s_0, s_1, \dots, s_N\}$ , where  $s = s_n$  with probability  $p_n \in (0, 1)$ ,  $\sum_n p_n = 1$ , and  $P_n$  is the cmf.

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Suppose that the signals are ordered by the monotone likelihood ratio property, **MLRP**.

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Note that MLRP  $\Rightarrow$  FOSD.

It's without loss to relabel the signals by their induced expected reward, so that  $s_n = \mathbb{E}(r|s_n)$ .

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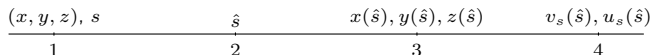
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3. The principal implements the mechanism conditional on the report and any reward realizations.
4. All remaining uncertainty is resolved, and rewards are distributed.



# Mechanism

Listing the principal's available actions, let:

- $x_s$  be the inspection probability given report  $s$
- $y_s$  be the allocation probability without inspection given report  $s$
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Together,  $(x, y, z)$  constitutes a **mechanism** where,

- $x$  is the inspection rule,
- $y$  is the pre-inspection allocation, and
- $z$  is the post-inspection allocation.

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$$(1 - x_s)$$

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$$(1 - x_s)y_s$$

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$$(1 - x_s)y_s\mathbb{E}(r|s)$$

## Optimal allocation

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$$(1 - x_s)y_s\mathbb{E}(r|s) + x_s$$

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$$(1 - x_s)y_s\mathbb{E}(r|s) + x_s(\mathbb{E}(z_{s,r}.r|s) - c)$$



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$$F_{s,r} : x_s \in [0, 1], y_s \in [0, 1], z_{s,r} \in [0, 1] \quad \forall s, r$$

# Optimal allocation

The principal's problem:

$$\max_{(x,y,z)} \sum_n [(1-x_n)y_n \mathbb{E}(r|s_n) + x_n \psi_n(z_n)] p_n$$

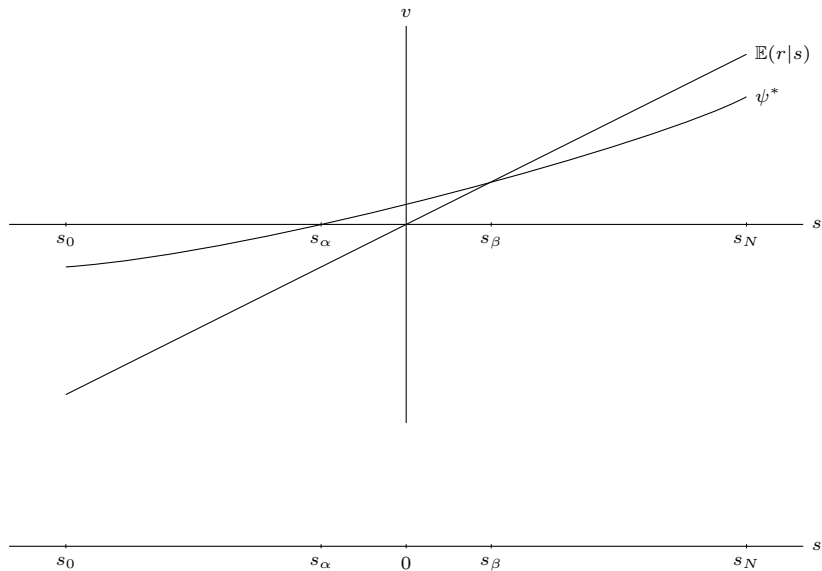
$$\text{s.t. } IC_{n,m} : (1-x_n)y_n + x_n \mathbb{E}(z_{n,r}|n) \geq (1-x_m)y_m + x_m \mathbb{E}(z_{m,r}|n) \quad \forall n, m$$

$$F : 0 \leq x_n, y_n, z_{n,r} \leq 1 \quad \forall r \quad \forall n$$

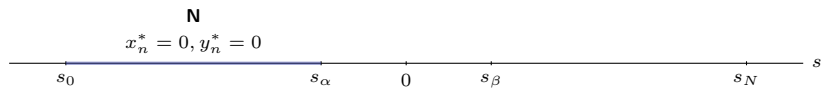
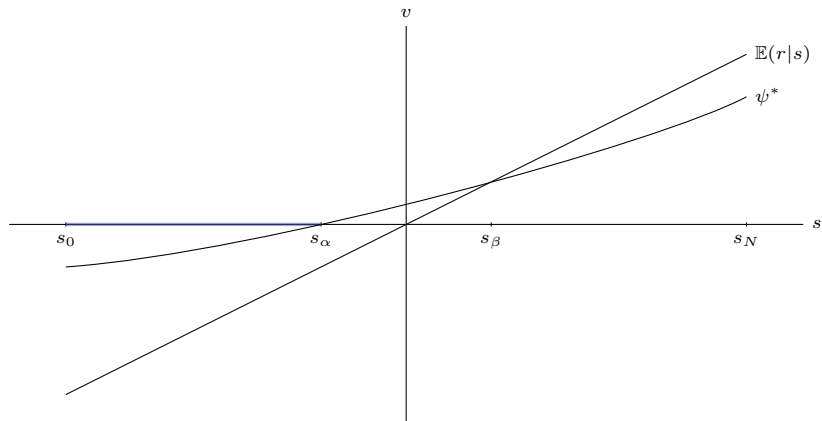
where:

- $\psi_n(z_n) := \mathbb{E}(z_{s,r}.r|s) - c = \int r z_{n,r} \pi_{n,r} dr - c$ , is the expected reward from inspecting  $n$  with post-inspection allocation rule  $z_n$ .

First best policy, \*

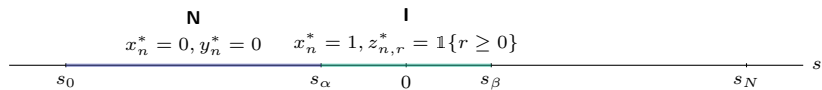
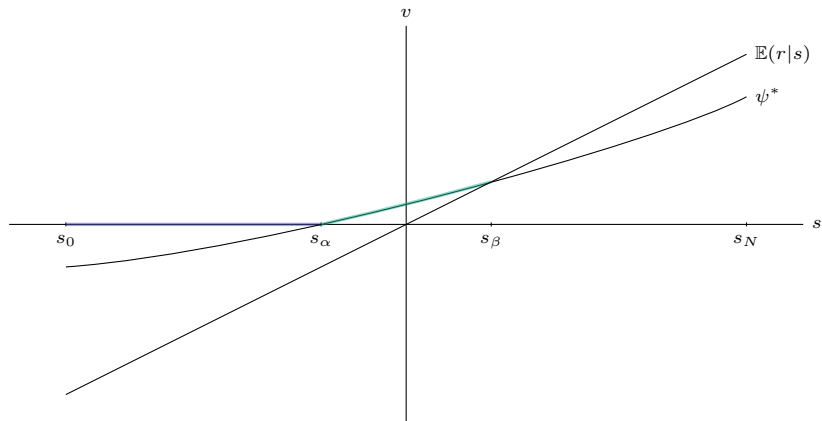


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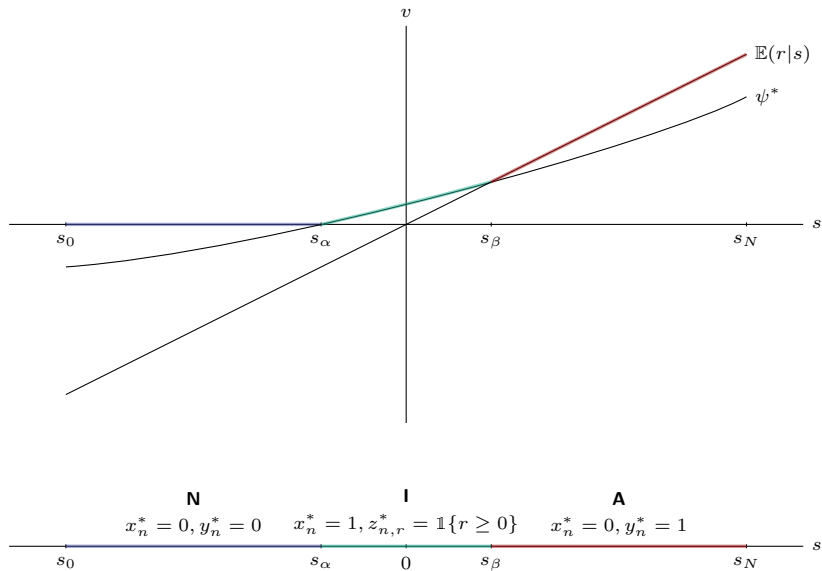




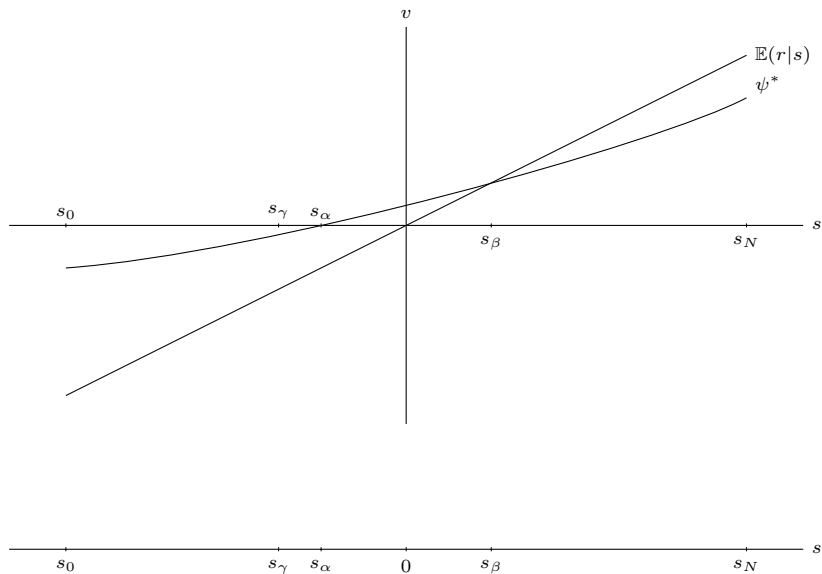
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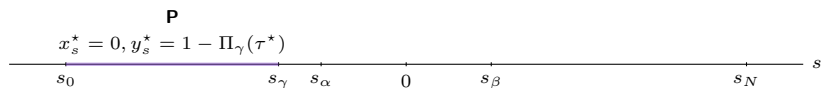
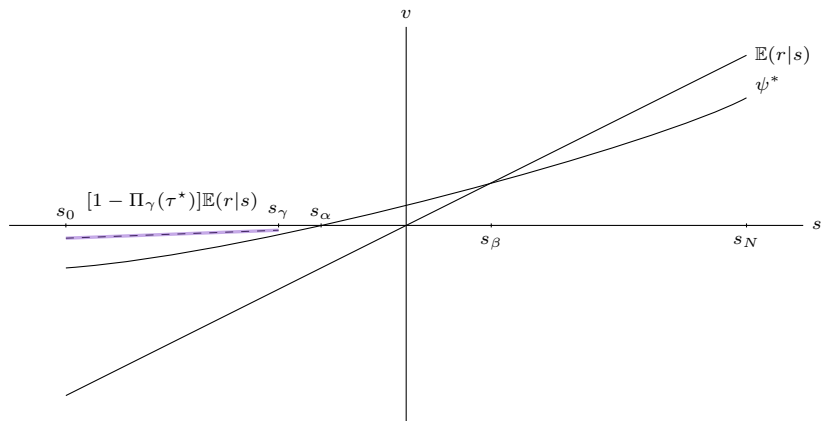
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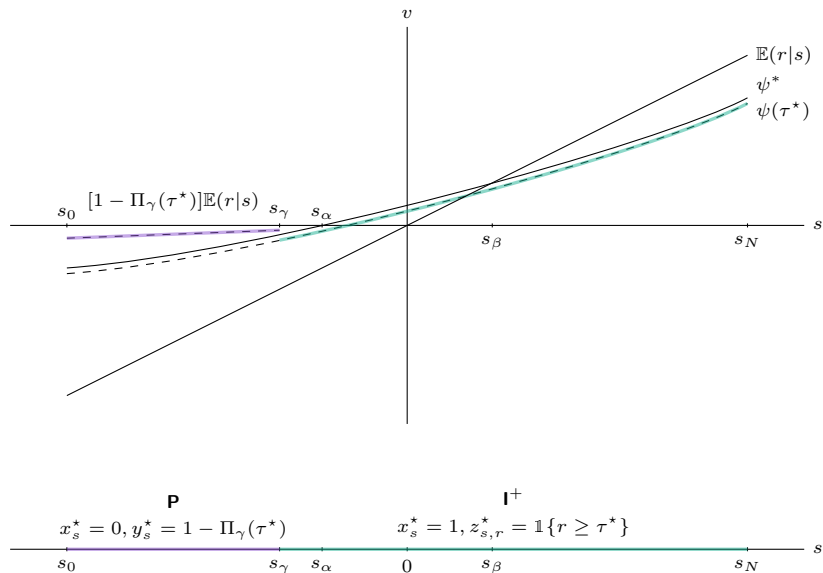
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## A relaxation

Consider a **relaxation** of the principal's problem that only requires the upward local IC constraints to be satisfied. That is:

$$IC_{n,n+1} : (1-x_n)y_n + x_n\mathbb{E}(z_{n,r}|n) \geq (1-x_{n+1})y_{n+1} + x_{n+1}\mathbb{E}(z_{n+1,r}|n) \quad \forall n < N$$

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Then we are only left to derive the optimal thresholds for the relaxed problem, calculate the pre-inspection allocation, and verify the solution satisfies the global IC constraints.

## 1. Threshold post-inspection allocation

**Claim 1:** Optimal post-inspection rules are threshold mechanisms. That is, for each  $n$  there exists some  $\tau_n$  such that:

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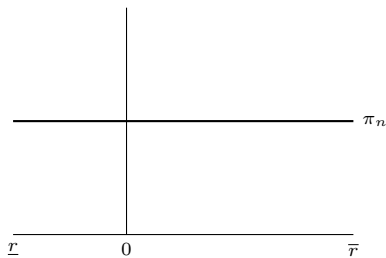
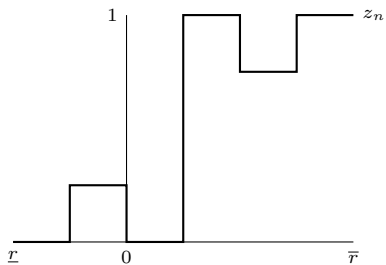
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**Idea:** For each  $n$  find the  $\tau_n$  such that:

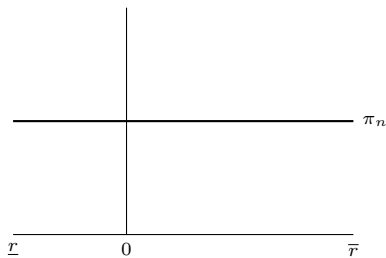
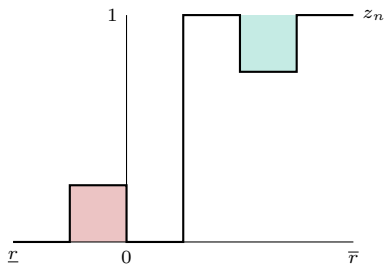
$$\int z_{n,r} \pi_{n,r} dr = \int \mathbb{1}\{r \geq \tau_n\} \pi_{n,r} dr$$

This transformation will always improve the objective, maintain the expected payoff for  $n$ , and weakly reduce the expected deviation payoff for  $n - 1$ .

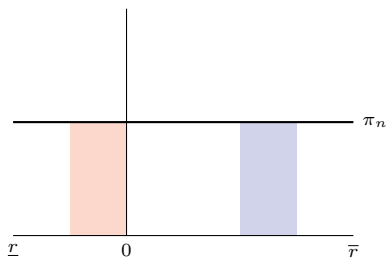
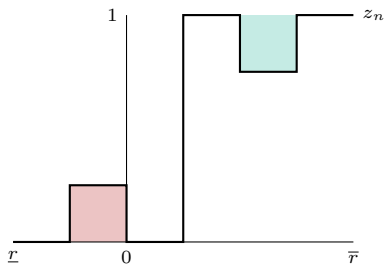
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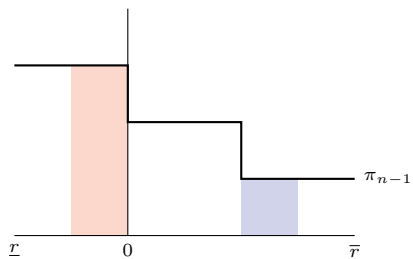
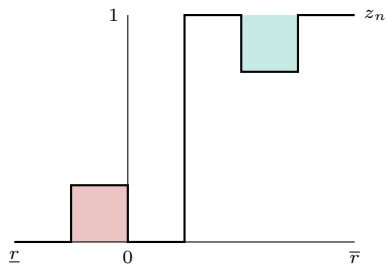


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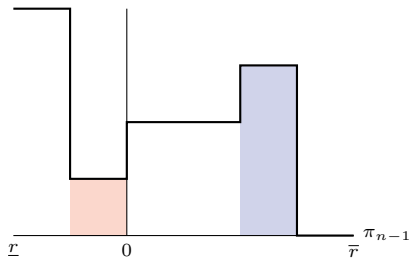
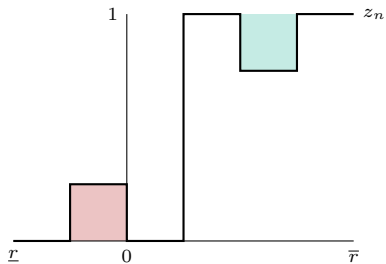




# MLRP



# FOSD



## Threshold tests

Post-inspection allocations are then determined by a simple threshold test.

For the agent:

$$\mathbb{E}(z_{n,r}|n) = \int \mathbb{1}\{r \geq \tau_n\} \pi_{n,r} dr = 1 - \Pi_n(\tau_n)$$

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For convenience, let's denote:

$$\bar{\Pi}_n(\tau) := 1 - \Pi_n(\tau)$$

## 2. Binding ULIC

**Claim 2:** Each upward local incentive compatibility constraint binds. That is, for each  $n < N$ :

$$(1 - x_n)y_n + x_n\bar{\Pi}_n(\tau_n) = (1 - x_{n+1})y_{n+1} + x_{n+1}\bar{\Pi}_n(\tau_{n+1})$$

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**Idea:** Consider the following partition:

1.  $S_0 := \{n \mid 0 \geq \mathbb{E}(r|s_n), 0 \geq \psi_n(\tau_n)\}$
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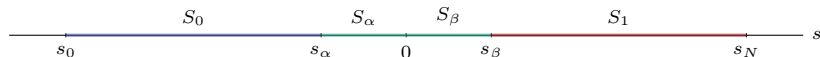
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Note, that if  $\tau_n = 0$  for each  $n$ , this corresponds with our first best policy:



### 3. Threshold inspection rules

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## A linear objective

Our value function becomes:

$$\begin{aligned} v = & (1 - x_N)y_N\mathbb{E}(r) \\ & + x_N[\bar{\Pi}_{N-1}(\tau_N)\mathbb{E}(r|s \leq s_{N-1})P_{N-1} + \psi_N(\tau_N)p_N] \\ & + \sum_{n=1}^{N-1} x_n[\bar{\Pi}_{n-1}(\tau_n)\mathbb{E}(r|s \leq s_{n-1})P_{n-1} - \bar{\Pi}_n(\tau_n)\mathbb{E}(r|s \leq s_n)P_n + \psi_n(\tau_n)p_n] \\ & + x_0[-\bar{\Pi}_0(\tau_0)\mathbb{E}(r|s_0)p_0 + \psi_0(\tau_0)p_0] \end{aligned}$$

This is a linear function in  $x_n$ . Similar to the proof of **claim 2**, we can then use variation arguments to prove that,  $x_n \in \{0, 1\}$ .

For example, our constraint directly implies that for any consecutive signals such that  $x_n = x_{n+1} = 1$ , then  $\tau_n = \tau_{n+1}$ , as  $\bar{\Pi}_n(\tau_{n+1}) = \bar{\Pi}_n(\tau_n)$ .

## Optimal separating policy

Given **Claims 1-3**, we are only left to optimize our objective by selecting:

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This satisfies the **global** IC constraints for all  $n_0$  and  $\tau$ , and thus must be a solution to the original problem.

## Optimal separating policy

Appealing to the limit case, as the signal grid becomes finer, the equivalent result is given by:

**Theorem:** The second-best (separating) policy  $(x_s^*, y_s^*, z_s^*)$  is given by:

- $x_s^* = \mathbb{1}\{s \geq s_\gamma\}$ ,
- $y_s^* = \bar{\Pi}_\gamma^*$ , and
- $z_{s,r}^* = \mathbb{1}\{r \geq \tau^*\}$ ,

where  $(\gamma, \tau^*)$  solve:

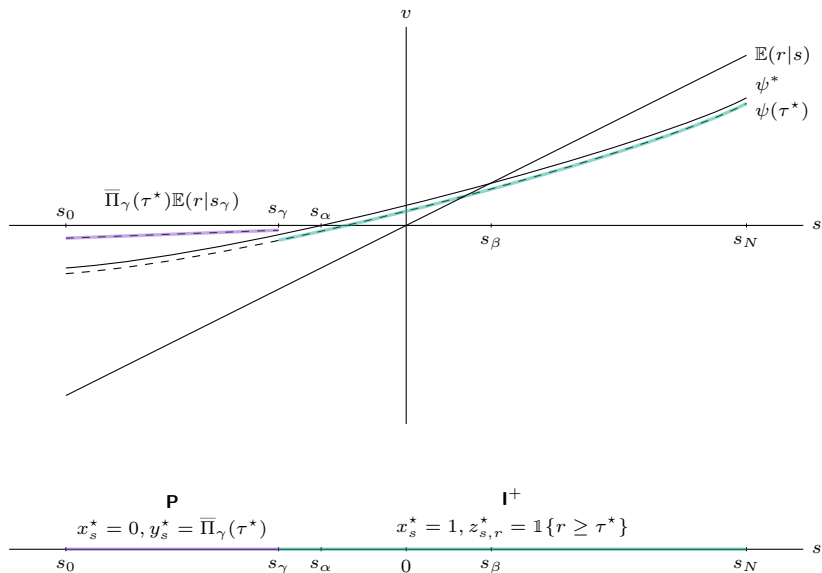
$$\bar{\Pi}_\gamma(\tau) \mathbb{E}(r|s_\gamma) P_\gamma = \psi_\gamma(\tau) p_\gamma \quad (1)$$

and,

$$\tau = \left[ \frac{\pi_{s_\gamma, \tau} P_{s_\gamma}}{\int_{s_\gamma}^{s_N} \pi_{s, \tau} p_s ds} \right] (-\mathbb{E}(r|s \leq s_\gamma)) \quad (2)$$

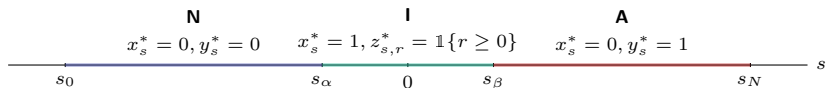


## Second best solution

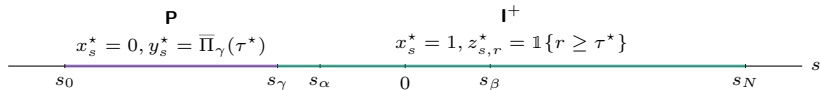


# Losses

Public information benchmark:

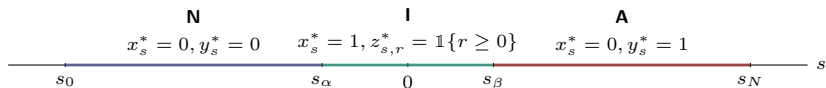


Optimal (separating) mechanism:

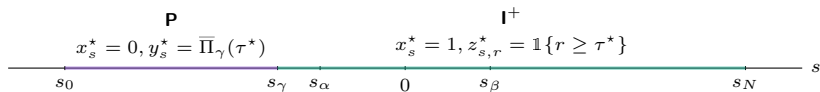


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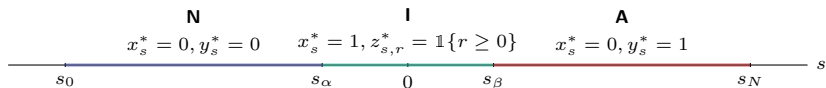


Three types of losses from private information:

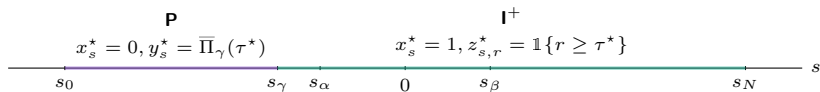
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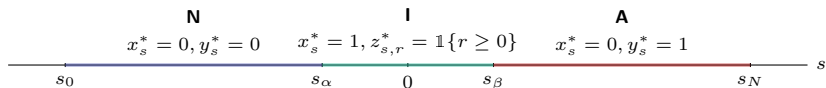


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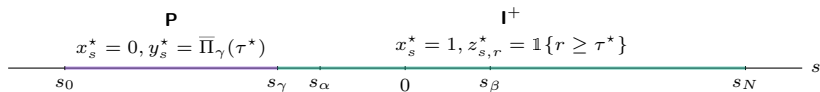
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2. over-inspection: for  $s \in [s_\gamma, s_\alpha] \cup [s_\beta, s_N]$ ,  $x_s^* = 1$ , and
3. under-allocation post-inspection: for  $s \in [s_\gamma, s_N]$  and  $r \in [0, \tau^*]$ ,  $z_{s,r}^* = 0$ .

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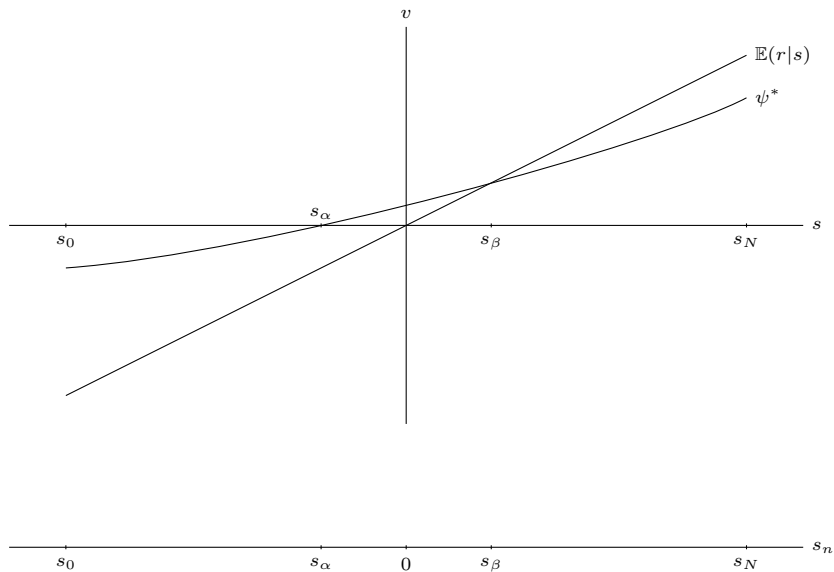
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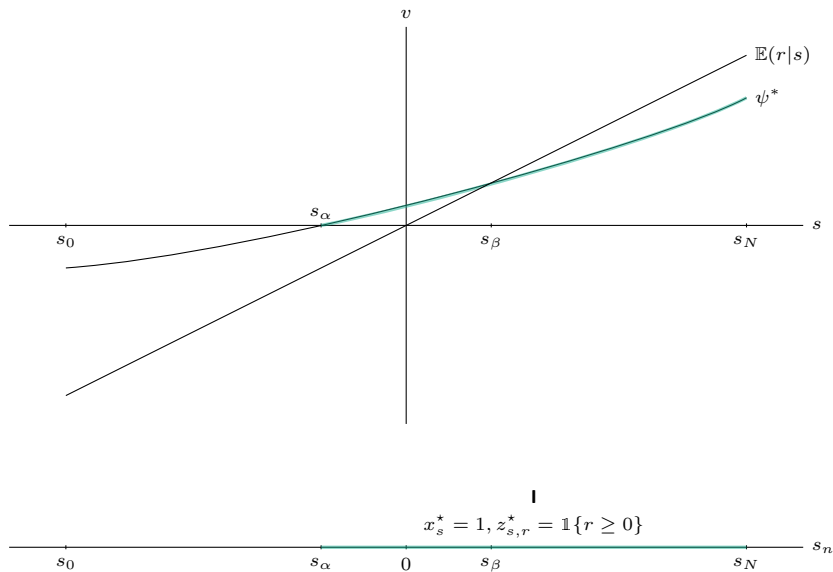
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For **no commitment**, the principal can only choose between the pooling equilibria and reports convey no information. We know what this looks like, so let's turn to the first two relaxations.

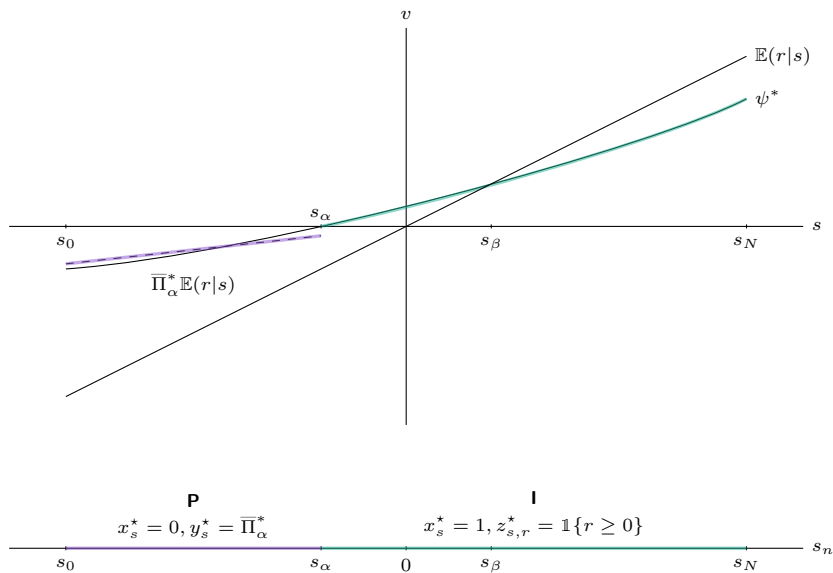
# Limited commitment



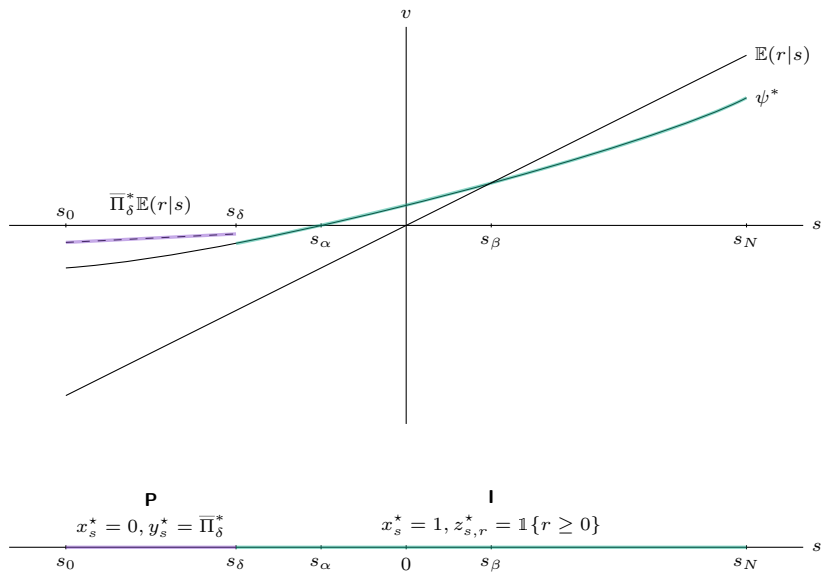
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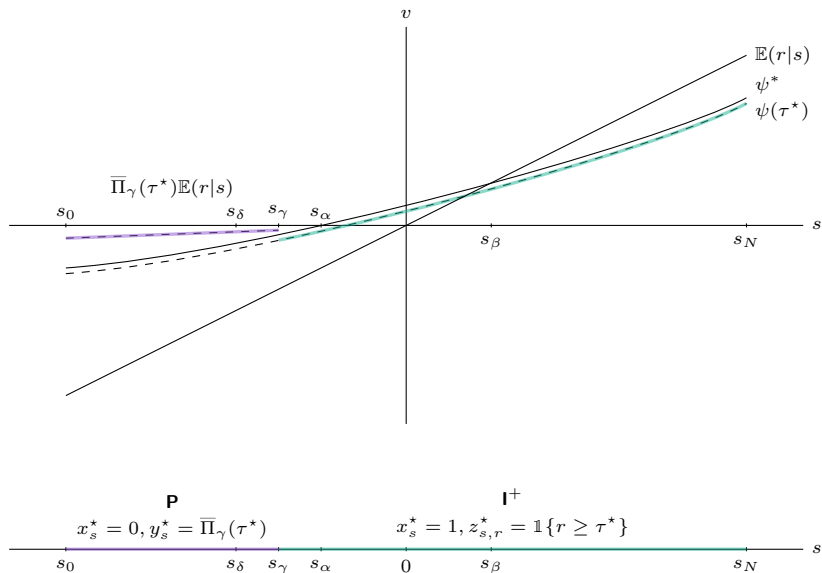
# Limited commitment



# Partial commitment



# Full commitment



# Noisy inspection

Optimal inspection balances *information acquisition* and *screening*.

When agents have *noisy private information*, the principal:

- **over-inspects** high and low types,
- **under-allocates** to agents who are inspected, and
- **over-allocates** to agents who are not inspected.

Weakening commitment magnifies the losses from over-allocating to agents who aren't inspected.

Outstanding questions:

1. a single object among many agents or *noisy search*
2. flexible inspection technology or *optimally noisy search*



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