

# Managing Data in Microservices

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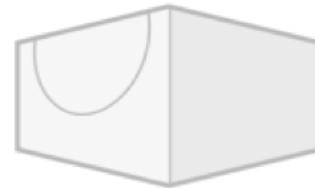
# Background

- VP Engineering at Stitch Fix
  - Combining “Art and Science” to revolutionize apparel retail
- Consulting “CTO as a service”
  - Helping companies scale engineering organizations and technology
- Director of Engineering for Google App Engine
  - World’s largest Platform-as-a-Service
- Chief Engineer / Distinguished Architect at eBay
  - Multiple generations of eBay’s infrastructure

# Stitch Fix



Create Your Style Profile.



Get Five Hand-picked Items.

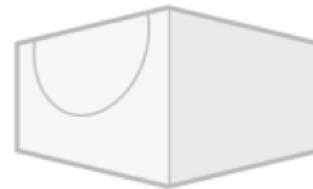


Keep What You Like.  
Send Back the Rest.

# Stitch Fix



Create Your Style Profile.



Get Five Hand-picked Items.



Keep What You Like.  
Send Back the Rest.

How do you prefer clothes to fit the top half of your body?

- Mostly Tight / Form Fitting
- Prefer Fitted / Showing my Figure
- Straight
- Mostly Loose
- Oversized

ear for pants, jeans, and skirts?

Pants

Jeans

Waist

Size

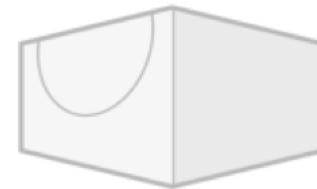
Skirts

L

# Stitch Fix



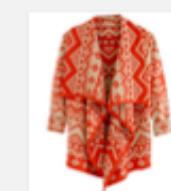
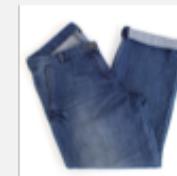
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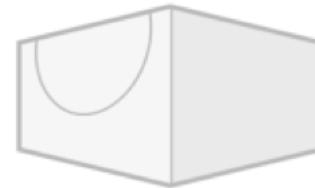
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# Stitch Fix



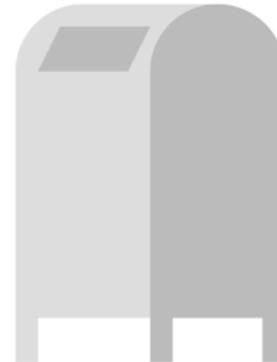
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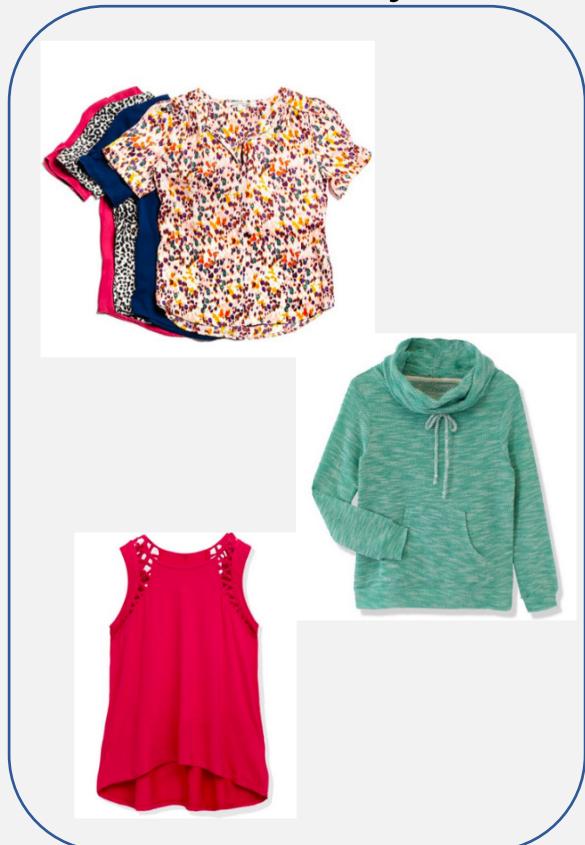


# Combining Art and [Data] Science

- 1:1 Ratio of Data Science to Engineering
  - Almost 100 software engineers
  - Almost 100 data scientists and algorithm developers
  - Unique in our industry
- Apply intelligence to \*every\* part of the business
  - Buying
  - Inventory management
  - Logistics optimization
  - Styling recommendations
  - Demand prediction
- Humans and machines augmenting each other

# Styling at Stitch Fix

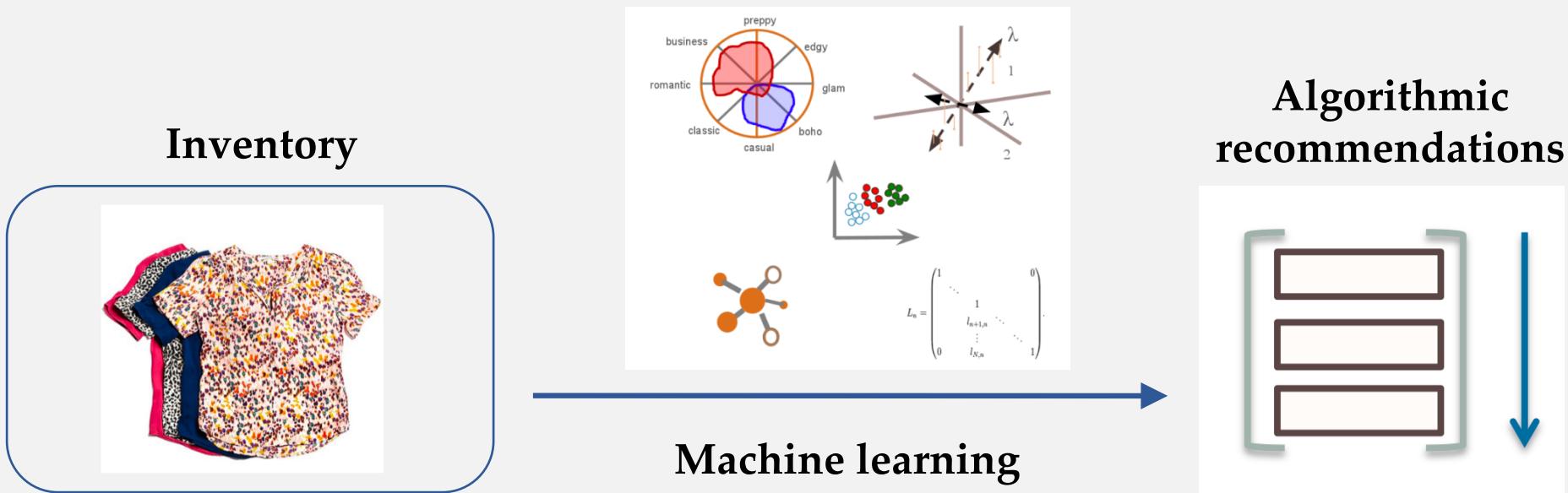
Inventory



Personal styling

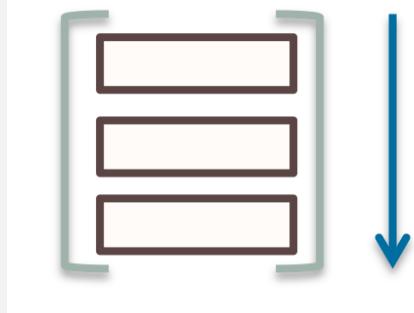


# Personalized Recommendations

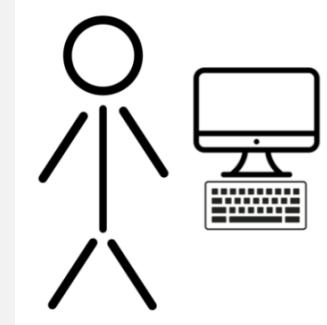


# Expert Human Curation

Algorithmic  
recommendations



Human  
curation

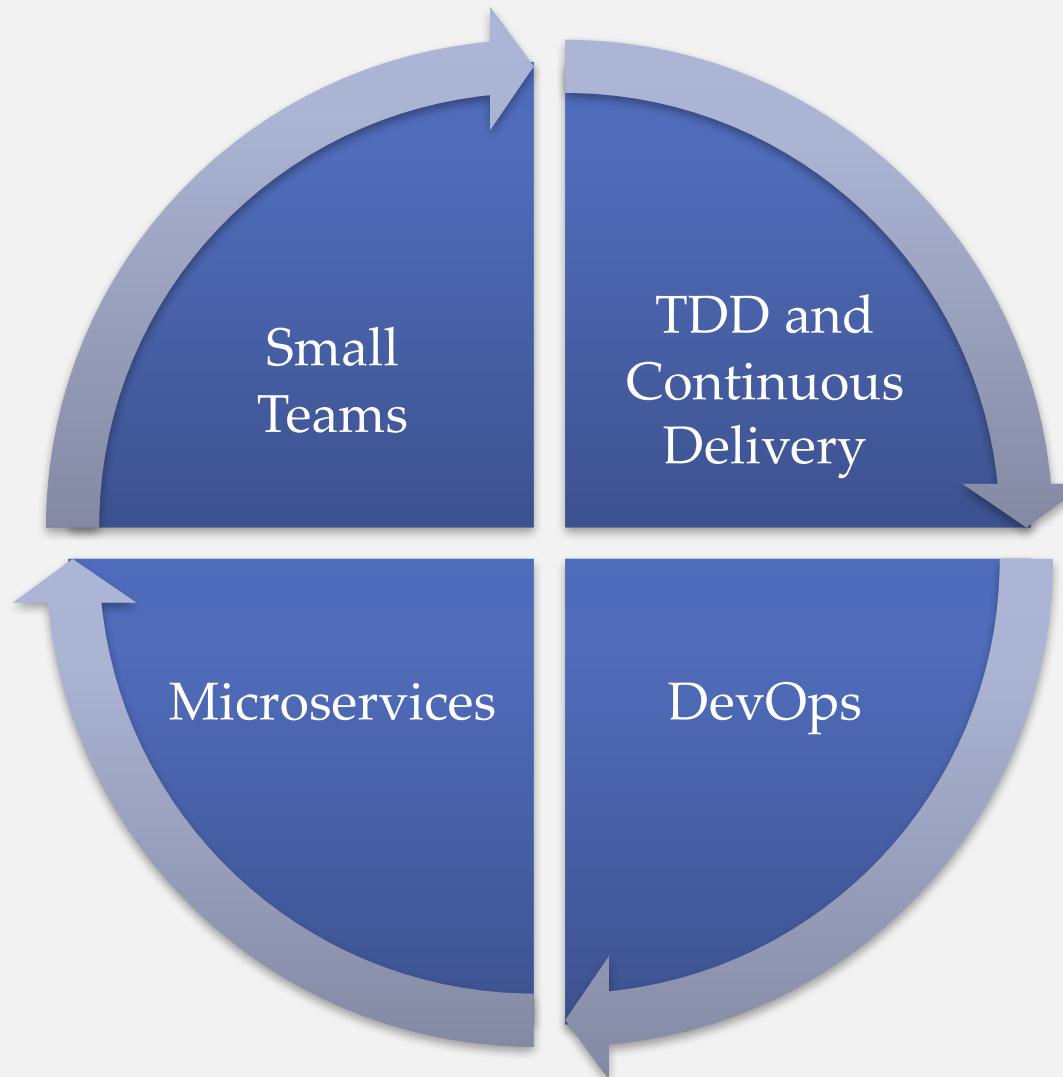


How do we work, and why  
does it work?

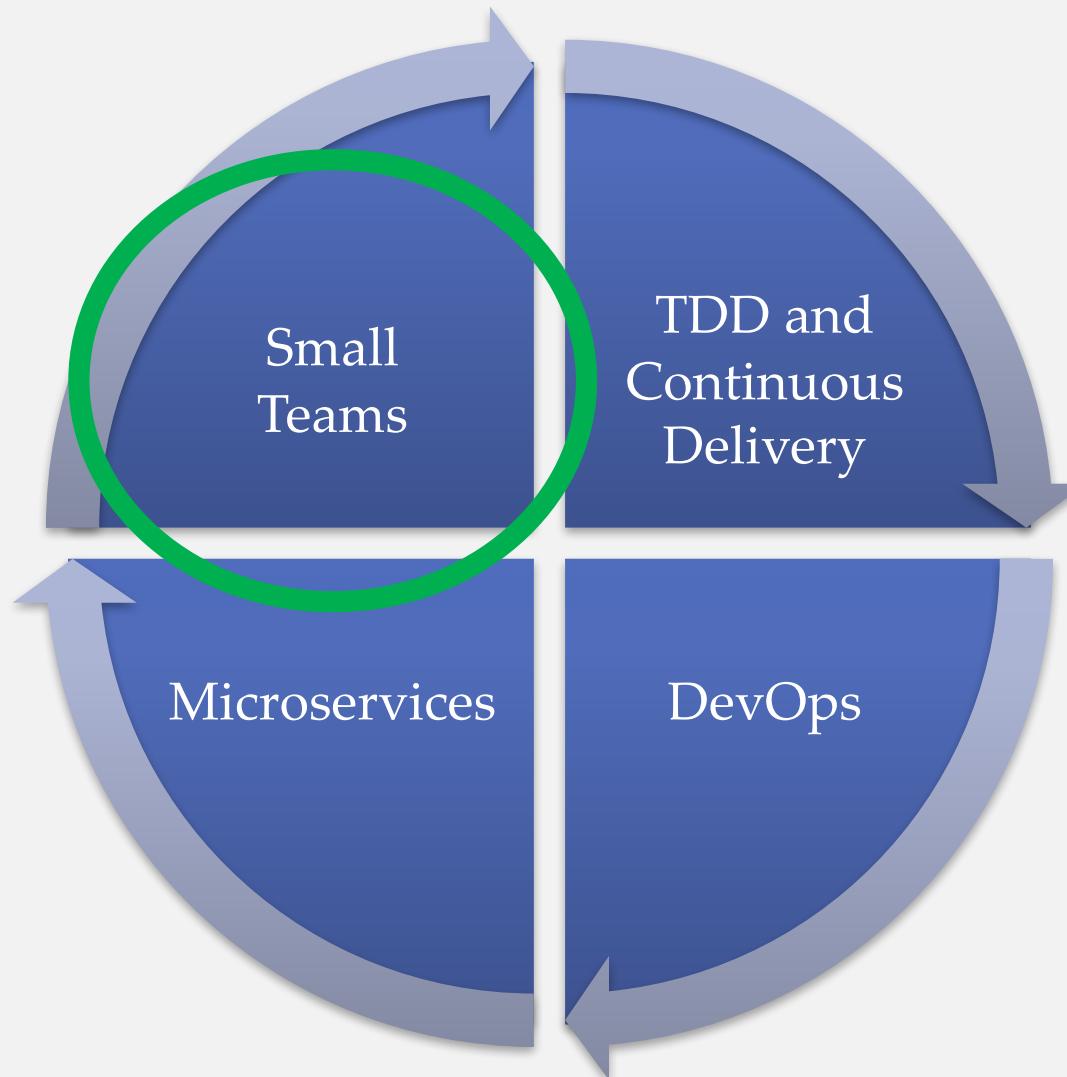
# Modern Software Development



# Modern Software Development



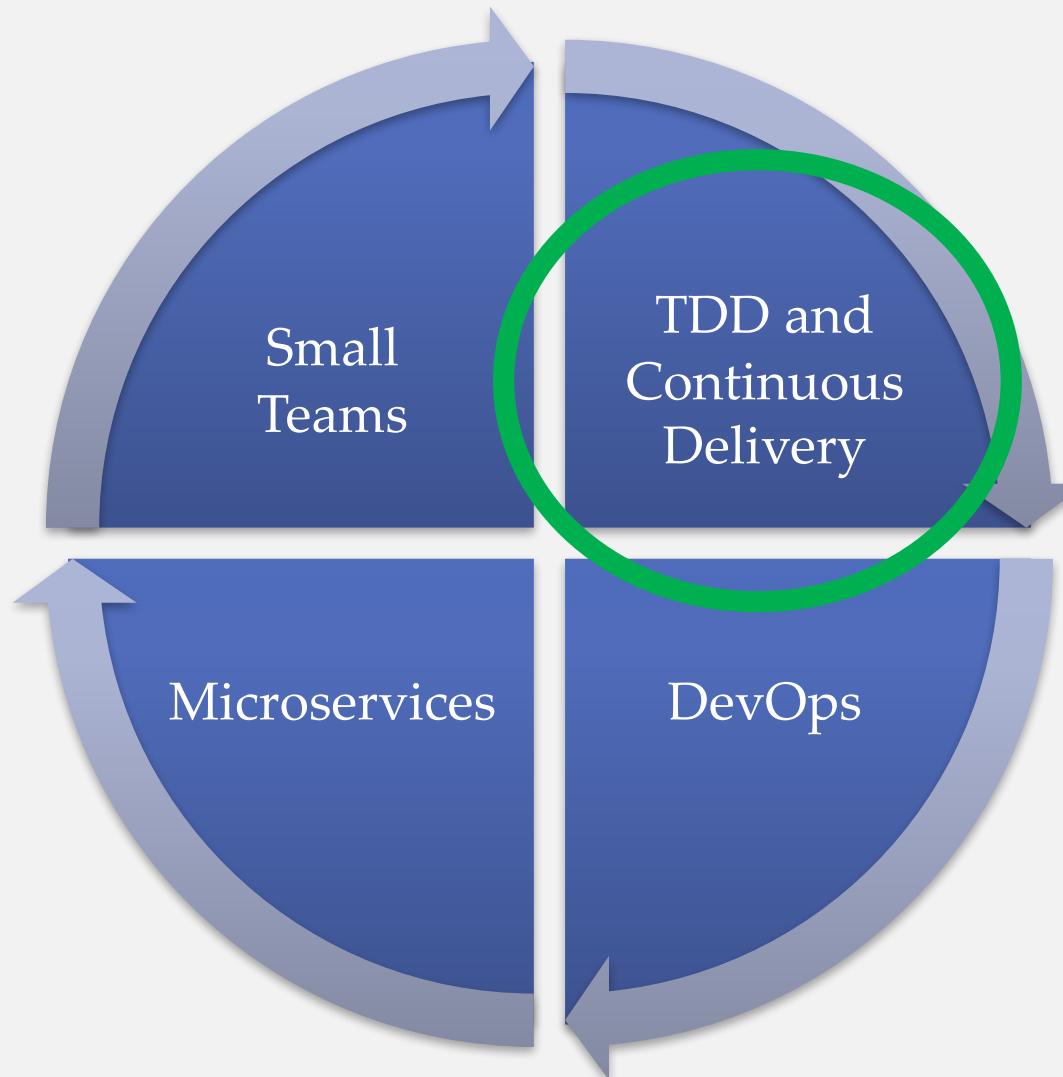
# Modern Software Development



# Small “Service” Teams

- Teams Aligned to Business Domains
  - Clear, well-defined area of responsibility
  - Single service or set of related services
- Cross-functional Teams
  - All skill sets needed to do the job
- Depend on other teams for supporting services, libraries, and tools

# Modern Software Development



# Test-Driven Development

- Tests help you go faster
  - Tests “have your back”
  - Development velocity
- Tests make better code
  - Confidence to break things
  - Courage to refactor mercilessly
- Tests make better systems
  - Catch bugs earlier, fail faster

“We don’t have time to do it  
right!”

“Do you have time to do it  
twice?”

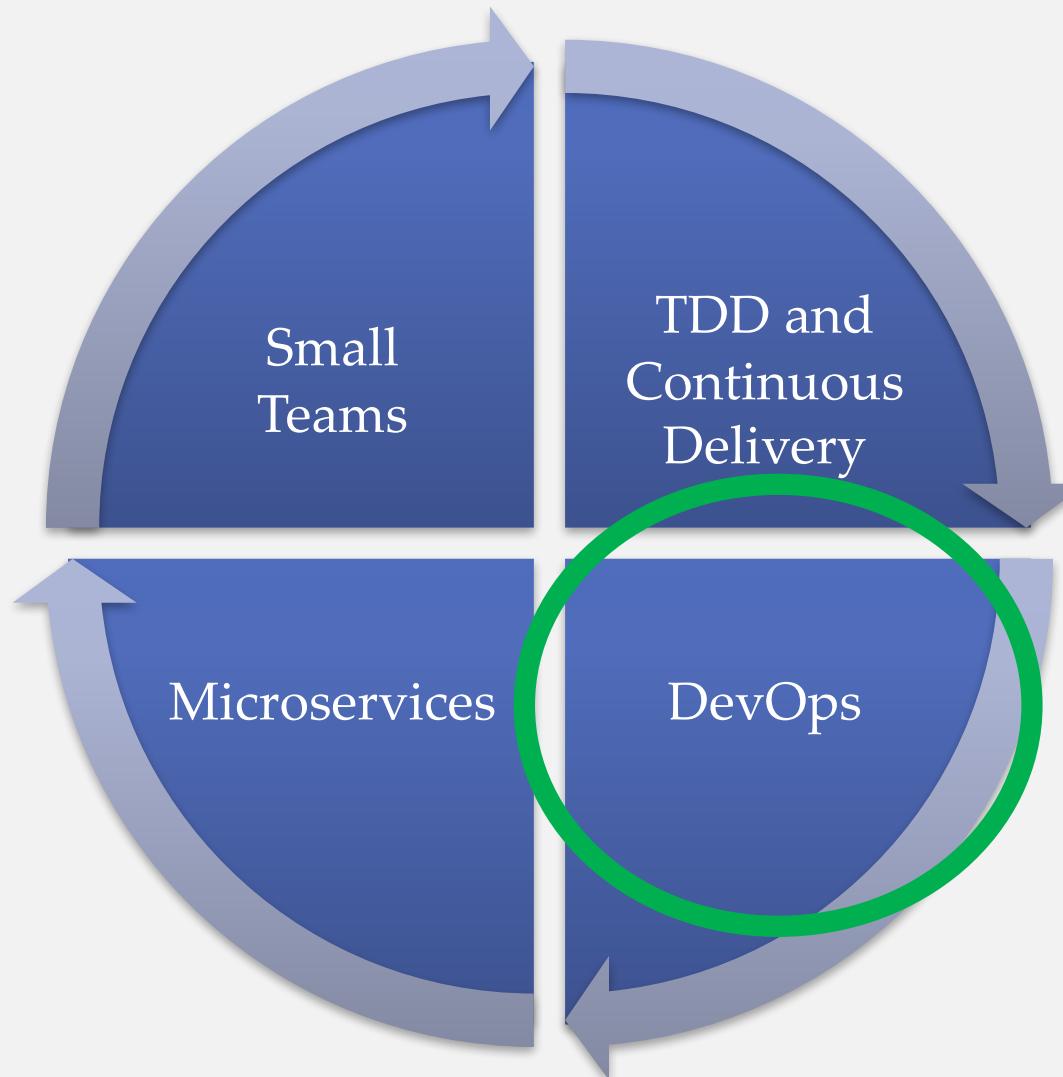
# Test-Driven Development

- Do it right (enough) the first time
  - The more constrained you are on time and resources, the more important it is to build solid features
  - Build one great thing instead of two half-finished things
- Right ≠ Perfect (80 / 20 Rule)
- → Basically no bug tracking system (!)
  - Bugs are fixed as they come up
  - Backlog contains features we want to build
  - Backlog contains technical debt we want to repay

# Continuous Delivery

- Most applications deployed multiple times per day
- More solid systems
  - Release smaller units of work
  - Smaller changes to roll back or roll forward
  - Faster to repair, easier to understand, simpler to diagnose
- Rapid experimentation
  - Small experiments and rapid iteration are cheap

# Modern Software Development



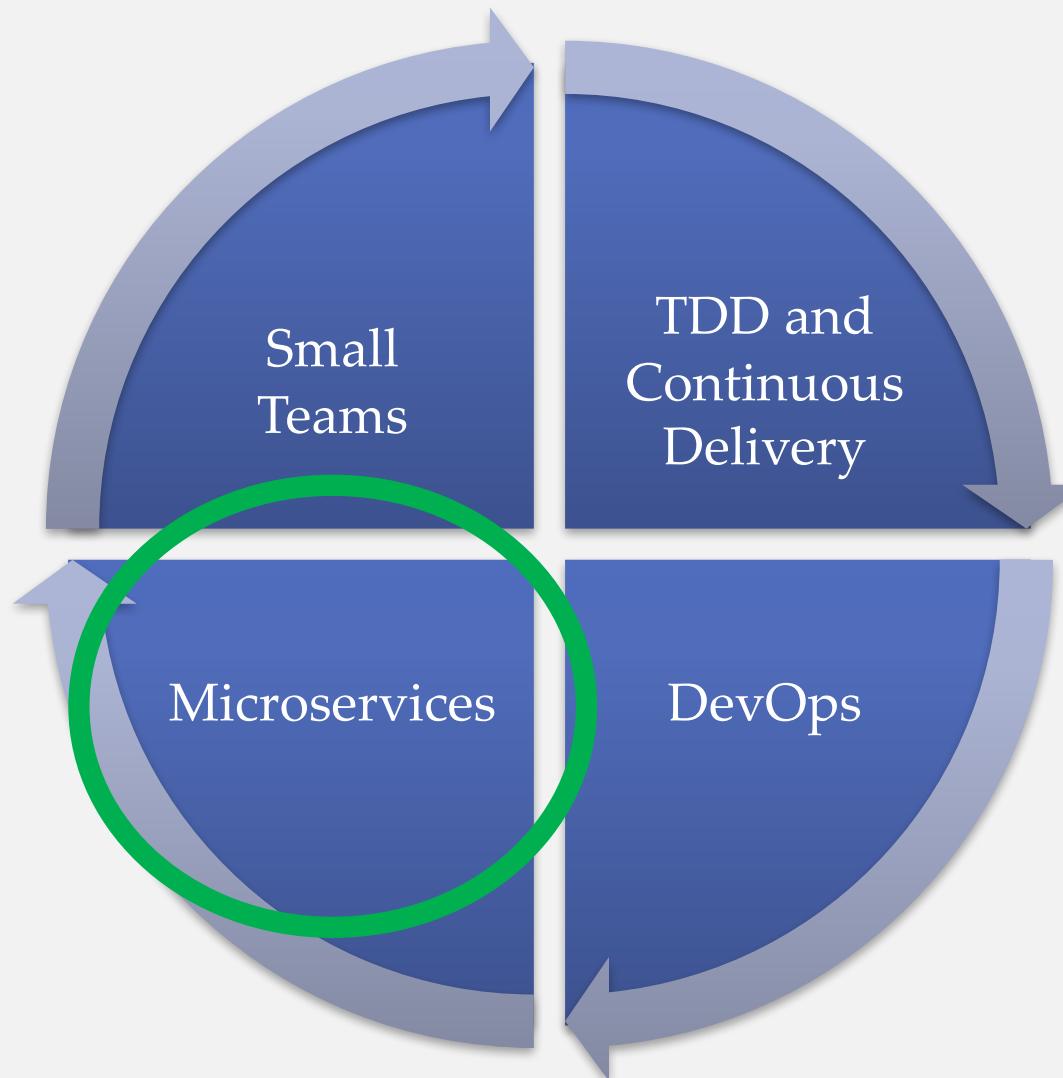
# DevOps

- End-to-end Ownership
  - Team owns service from design to deployment to retirement
- Responsible for
  - Features
  - Quality
  - Performance
  - Operations
  - Maintenance

# You Build It, You Run It.

-- Werner Vogels

# Modern Software Development



# Evolution to Microservices

- eBay
  - 5<sup>th</sup> generation today
  - Monolithic Perl → Monolithic C++ → Java → microservices
- Twitter
  - 3<sup>rd</sup> generation today
  - Monolithic Rails → JS / Rails / Scala → microservices
- Amazon
  - Nth generation today
  - Monolithic Perl / C++ → Java / Scala → microservices

# *First Law of Distributed Object Design:*

Don't distribute your objects!

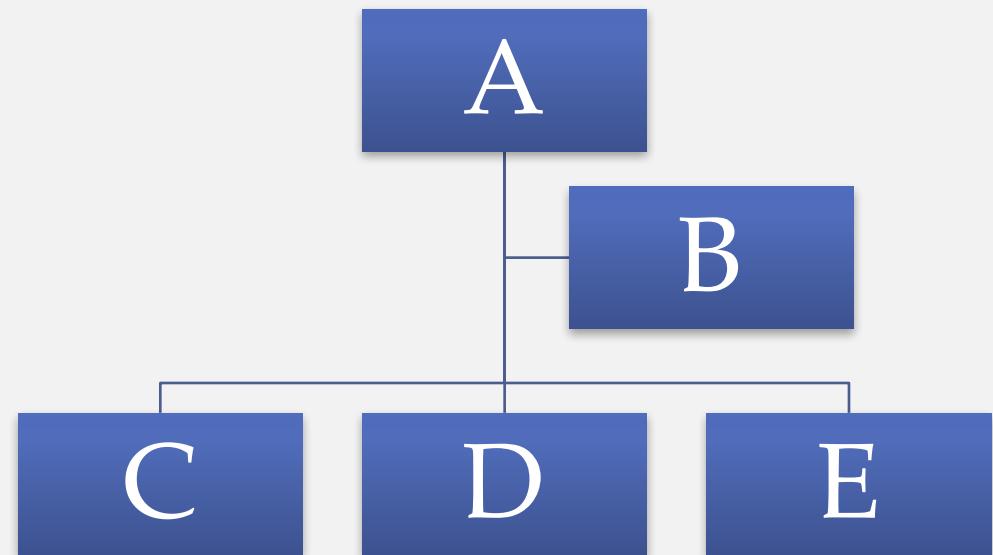
-- Martin Fowler

If you don't end up regretting  
your early technology  
decisions, you probably over-  
engineered.

-- me

# Microservices

- Single-purpose
- Simple, well-defined interface
- Modular and independent

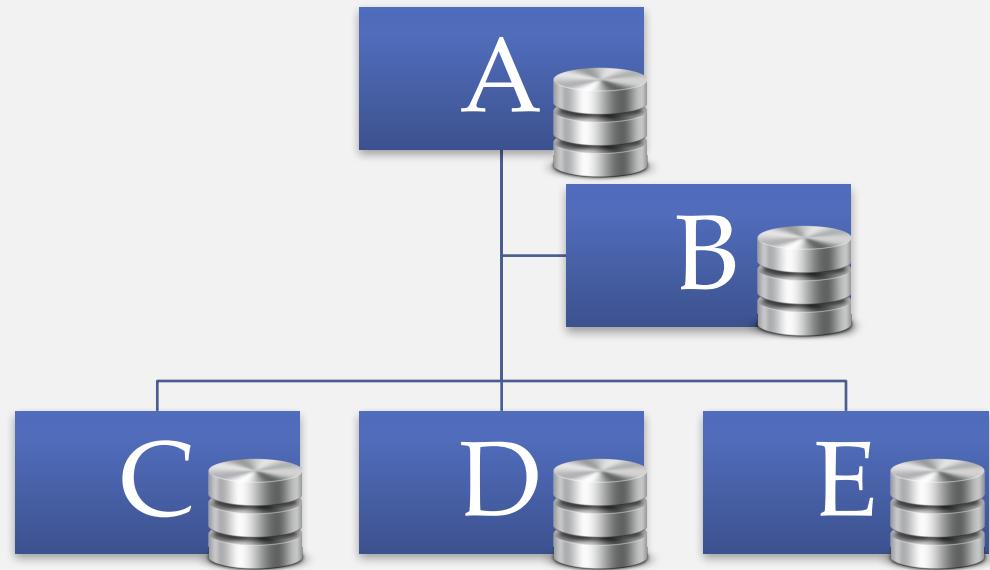


Microservices are nothing  
more than SOA done properly.

-- me

# Microservices

- Single-purpose
- Simple, well-defined interface
- Modular and independent
- **Isolated persistence (!)**



# Microservice Persistence

- Approach 1: Operate your own data store
  - Store to your own instance(s) of {Postgres, MySQL, etc.}, owned and operated by the service team
- Approach 2: Use a persistence service
  - Store to your own schema in {Dynamo, RDS, Spanner, etc.}, operated as a service by another team or by a third-party provider
  - Isolated from all other users of the service
- → Only external access to data store is through published service interface

# Events as First-Class Construct

- “A significant change in state”
  - Statement that some interesting thing occurred
  - 0 | 1 | N consumers subscribe to the event, typically asynchronously
- Traditional 3-tier system
  - Presentation → interface / interaction
  - Application → stateless business logic
  - Persistence → database
- Fourth fundamental building block
  - **State changes → events**

# Events as First-Class Construct

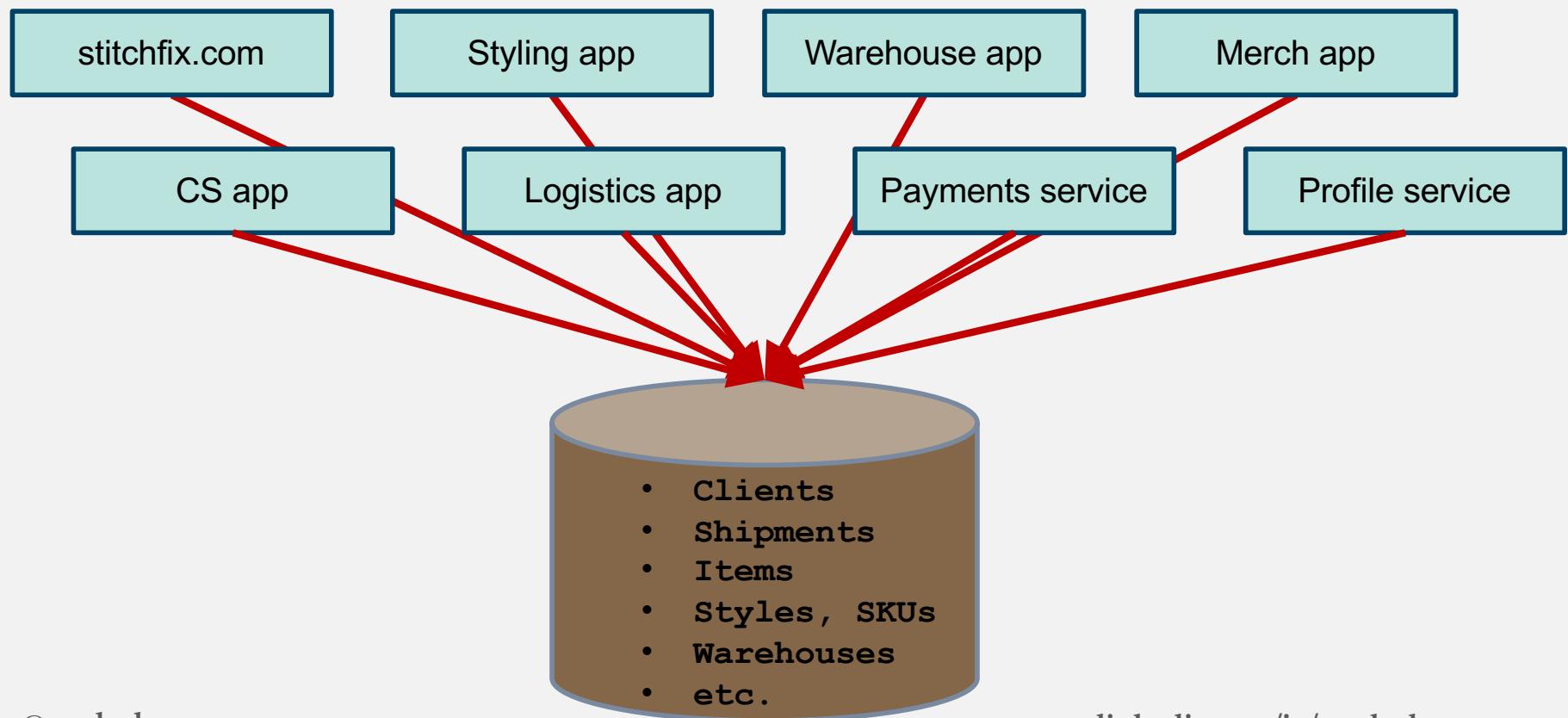
- Events represent how the real world works
  - Finance
  - Software development process
  - Any “workflow”

# Microservices and Events

- Events are a first-class part of a service interface
- A service interface includes
  - Synchronous request-response (REST, gRPC, etc)
  - Events the service produces
  - Events the service consumes
  - Bulk reads and writes (ETL)
- The interface includes any mechanism for getting data in or out of the service (!)

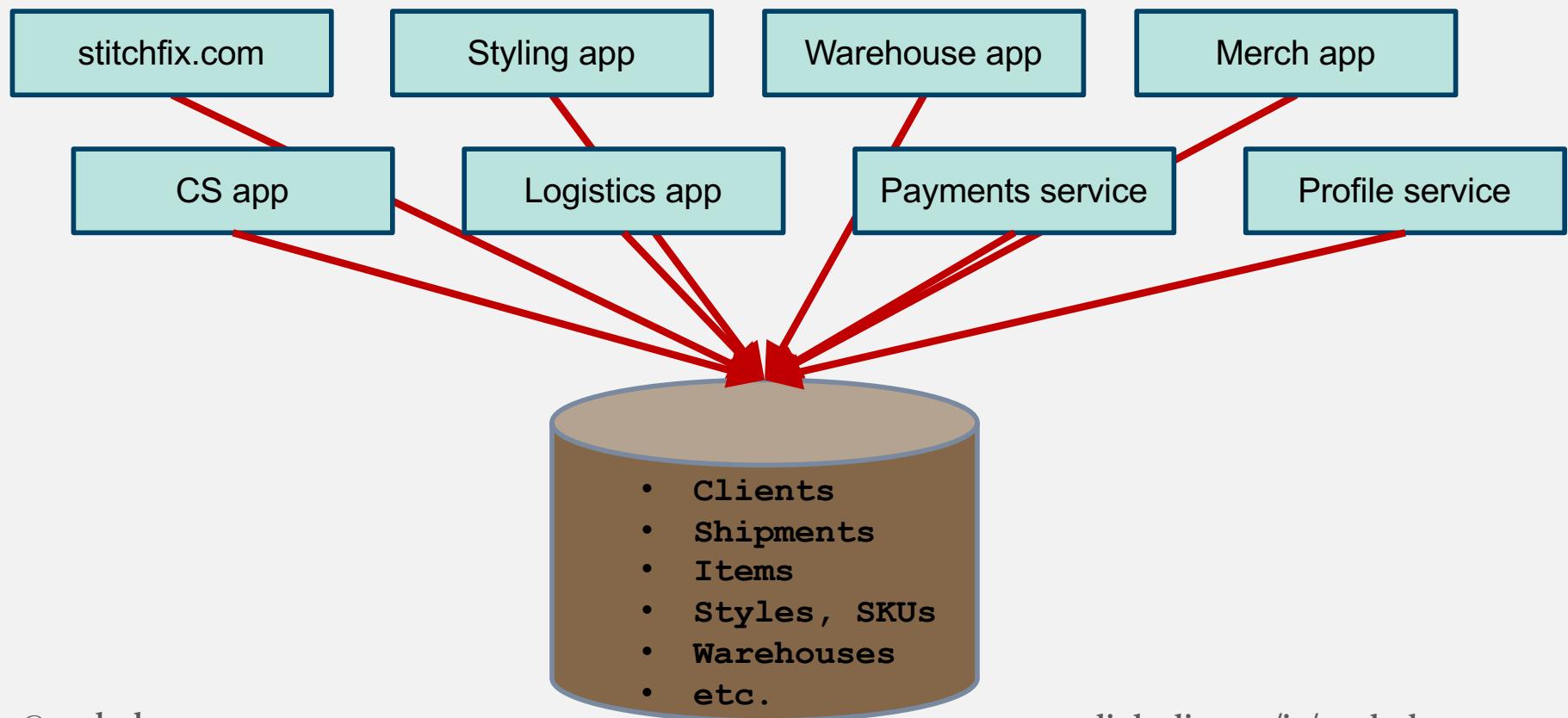
# Extracting Microservices

- Problem: Monolithic shared DB



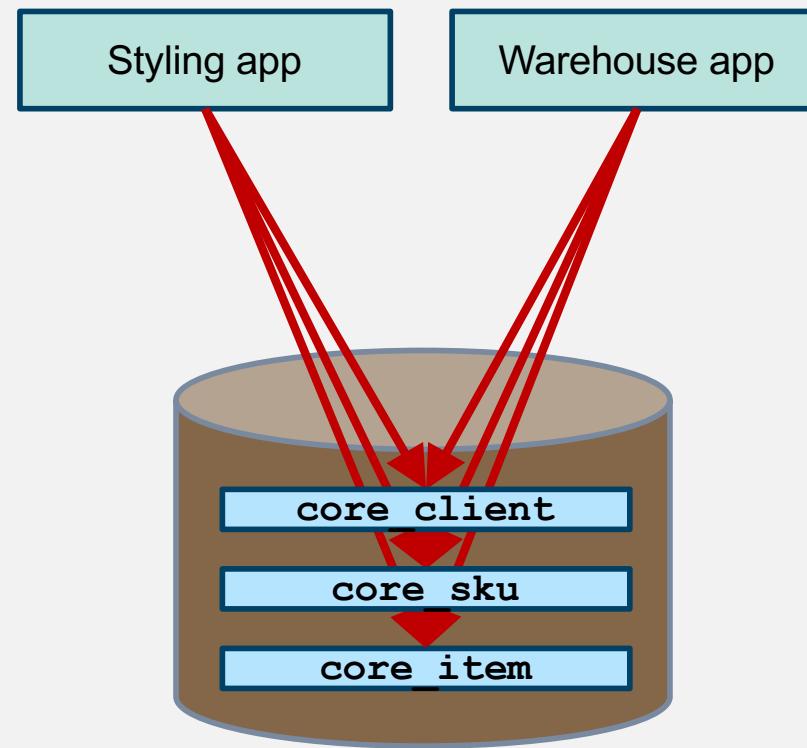
# Extracting Microservices

- Decouple applications / services from shared DB



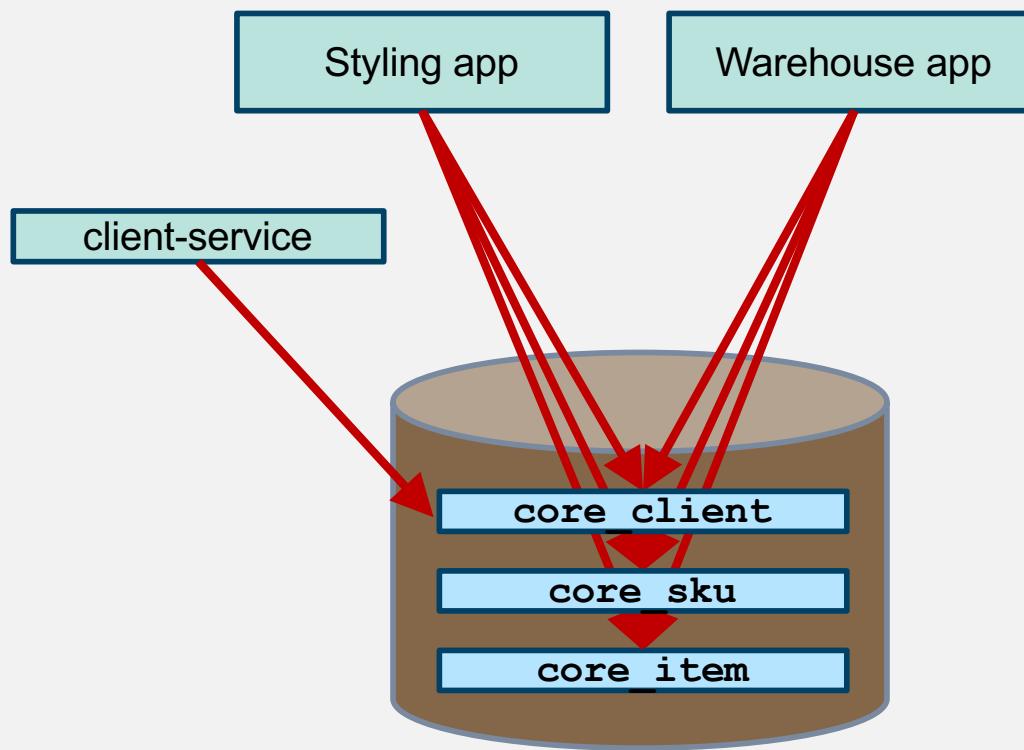
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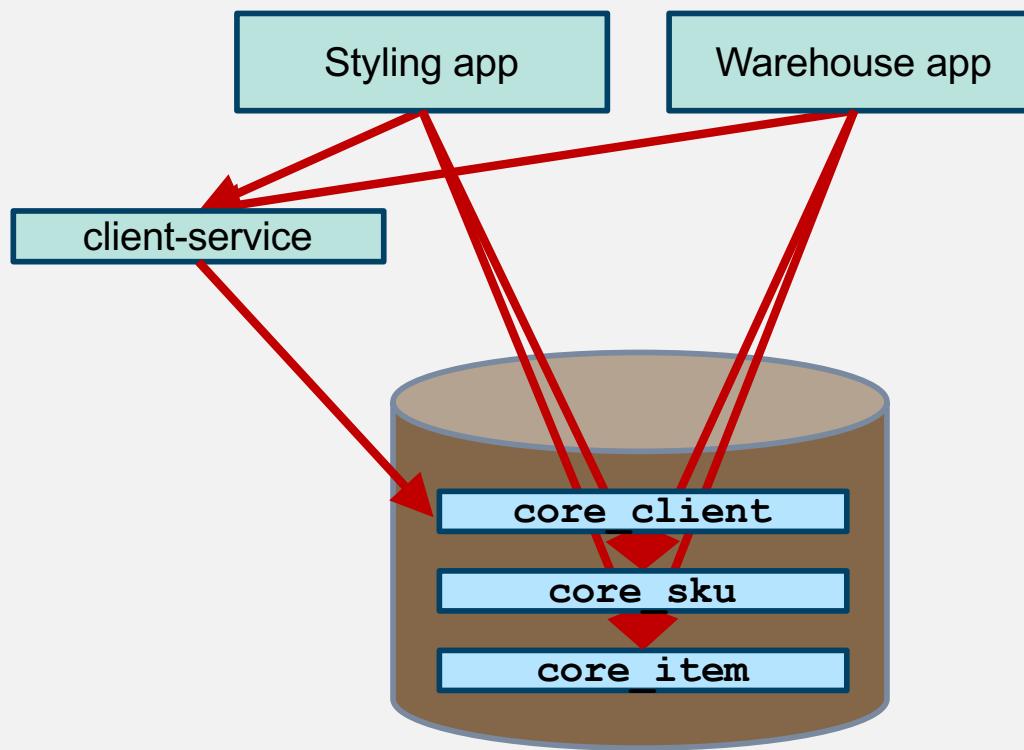
# Extracting Microservices

- Step 1: Create a service



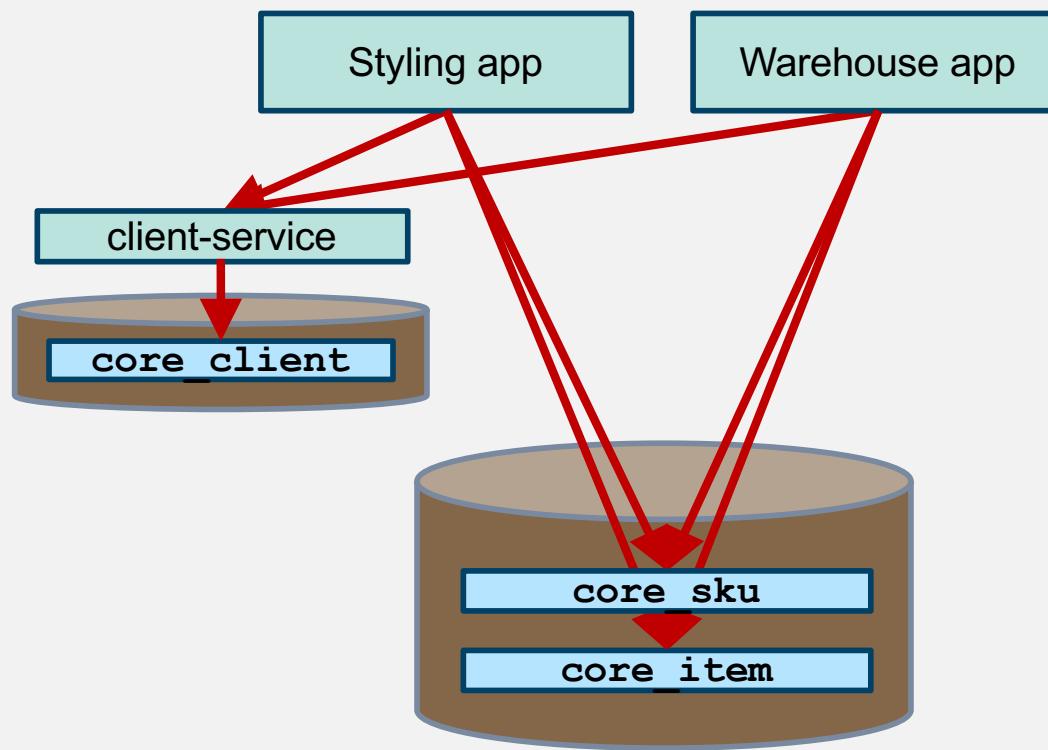
# Extracting Microservices

- Step 2: Applications use the service



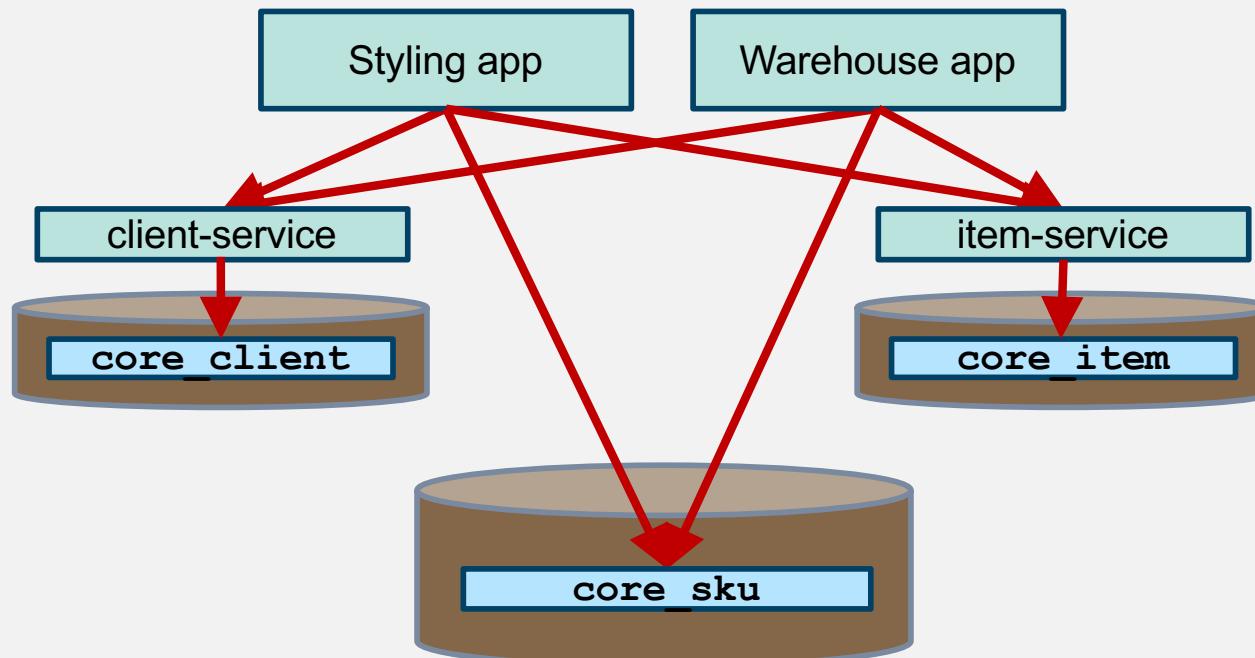
# Extracting Microservices

- Step 3: Move data to private database



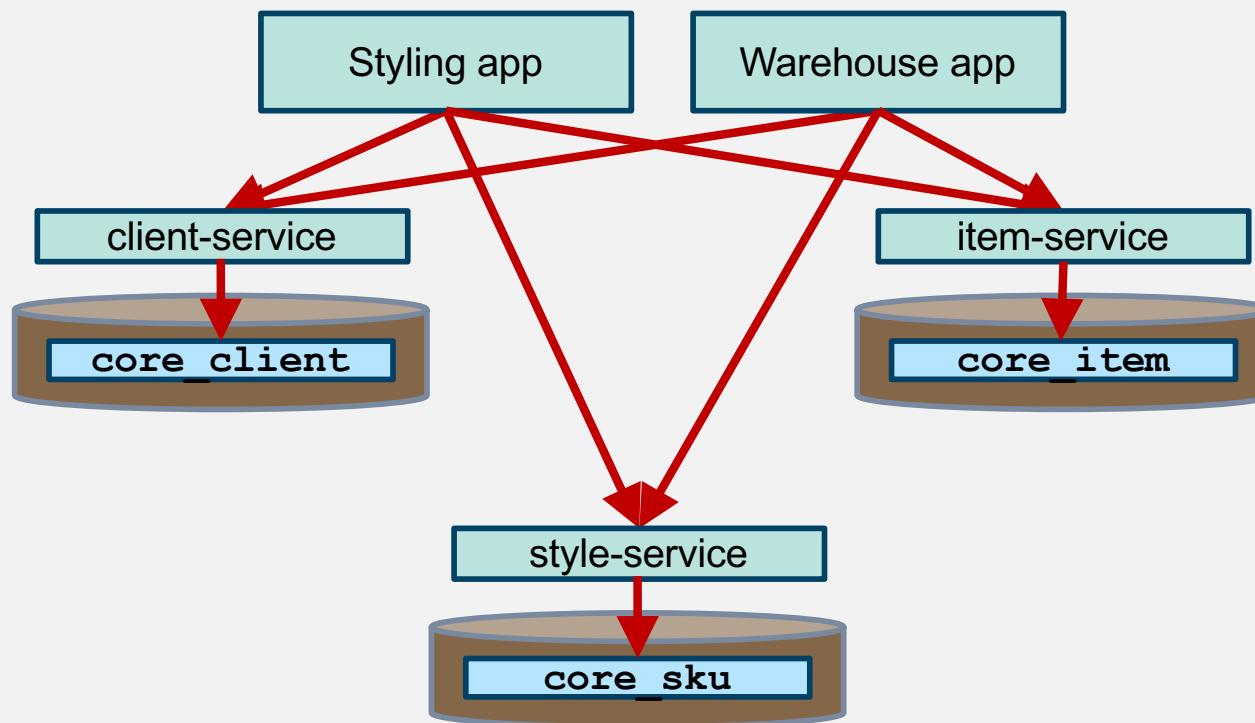
# Extracting Microservices

- Step 4: Rinse and Repeat



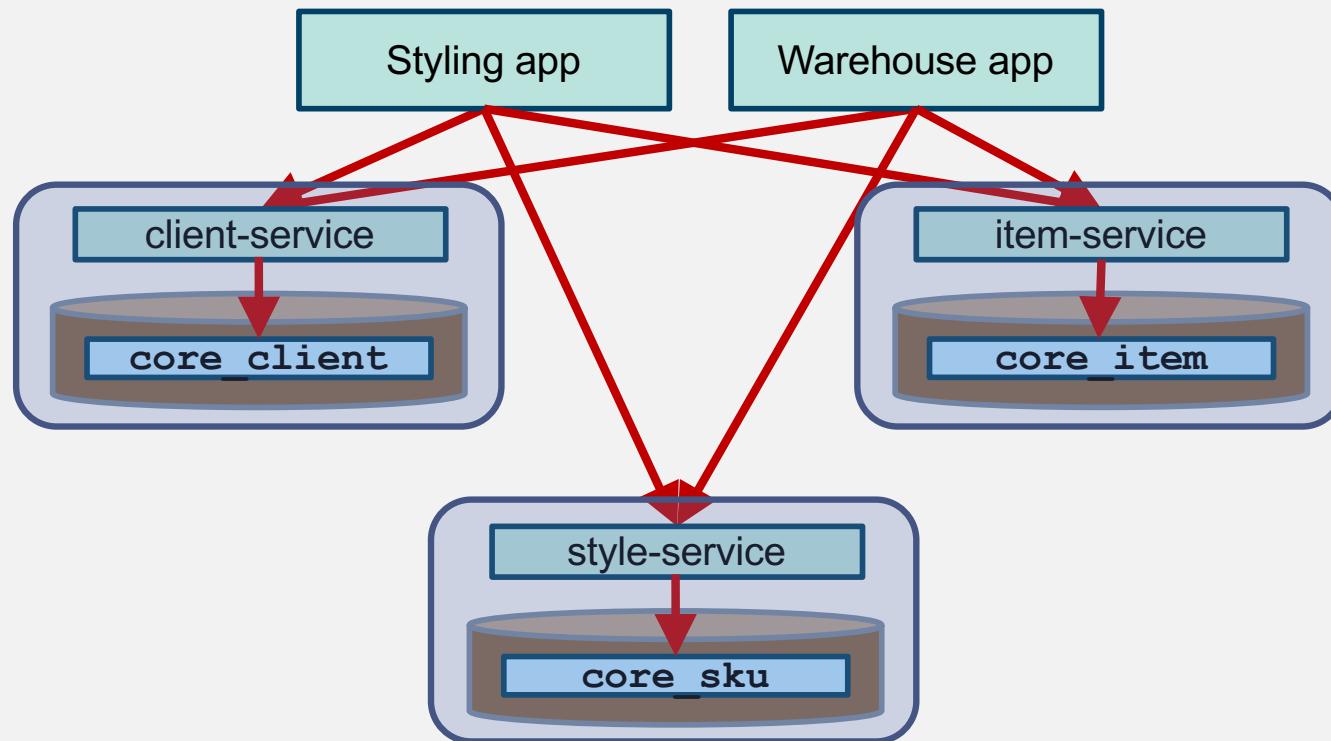
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# Extracting Microservices

- Step 4: Rinse and Repeat

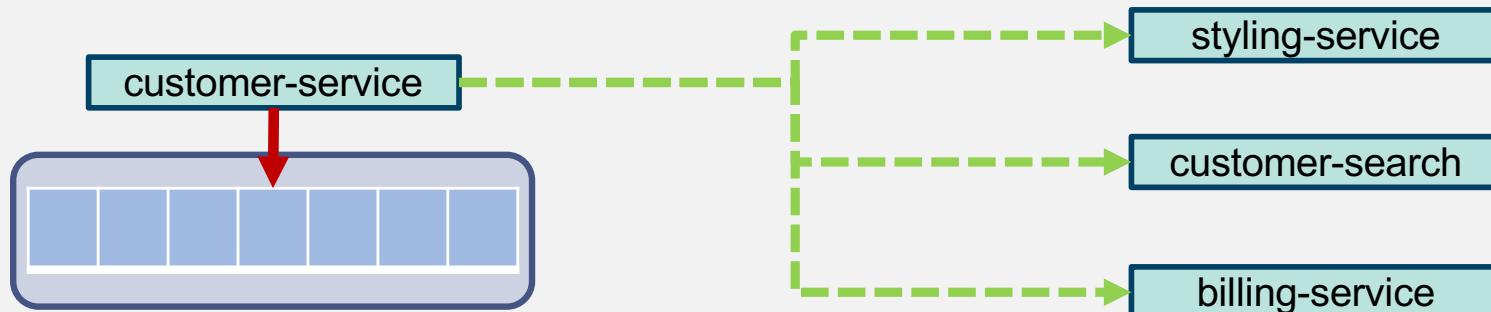


# Microservice Techniques: Shared Data

- Problem
  - Monolithic database makes it easy to leverage shared data
  - Where does shared data go in a microservices world?

# Microservice Techniques: Shared Data

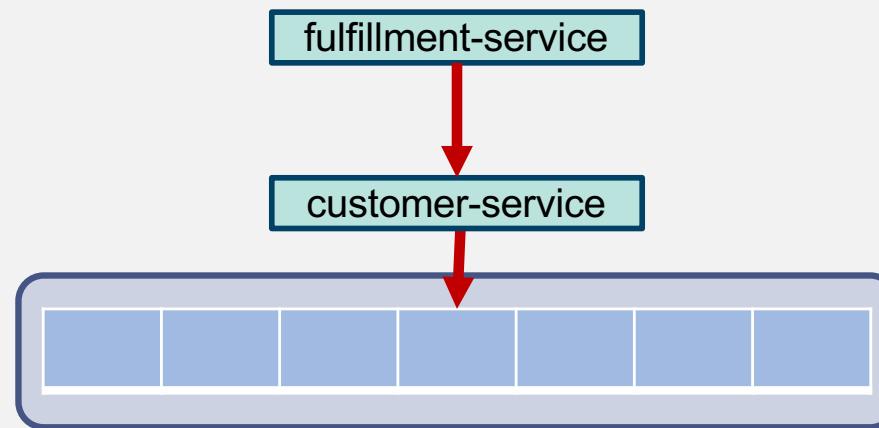
- Principle: Single System of Record
  - Every piece of data is owned by a single service
  - That service is the **canonical system of record** for that data



- Every other copy is a **read-only, non-authoritative cache**

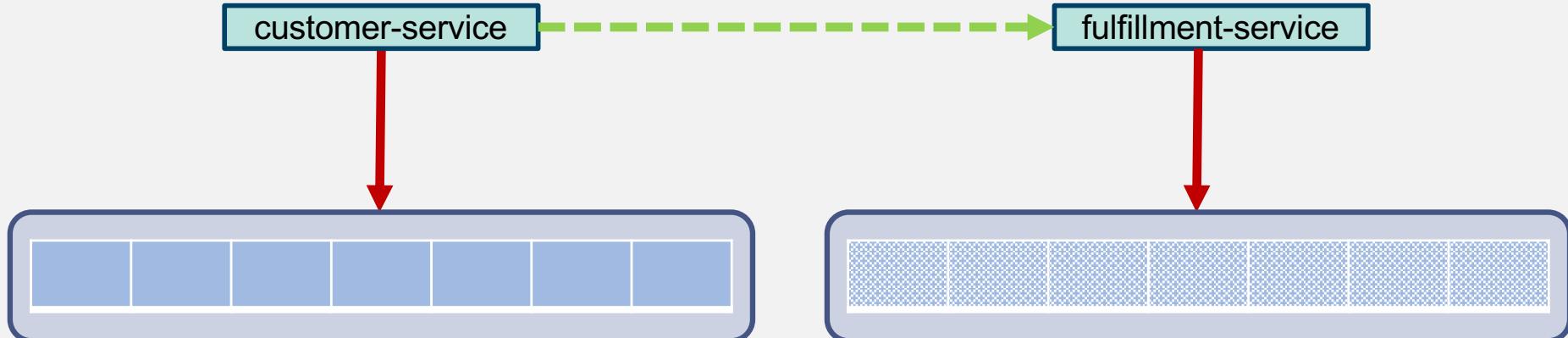
# Microservice Techniques: Shared Data

- Approach 1: Synchronous Lookup
  - Customer service owns customer data
  - Fulfillment service calls customer service in real time



# Microservice Techniques: Shared Data

- Approach 2: Async event + local cache
  - Customer service owns customer data
  - Customer service sends address-updated event when customer address changes
  - Fulfillment service consumes event, caches current customer address



# Microservice Techniques: Shared Data

- Approach 3: Shared metadata library
  - Read-only metadata, basically immutable
  - E.g., size schemas, colors, fabrics, US States, etc.

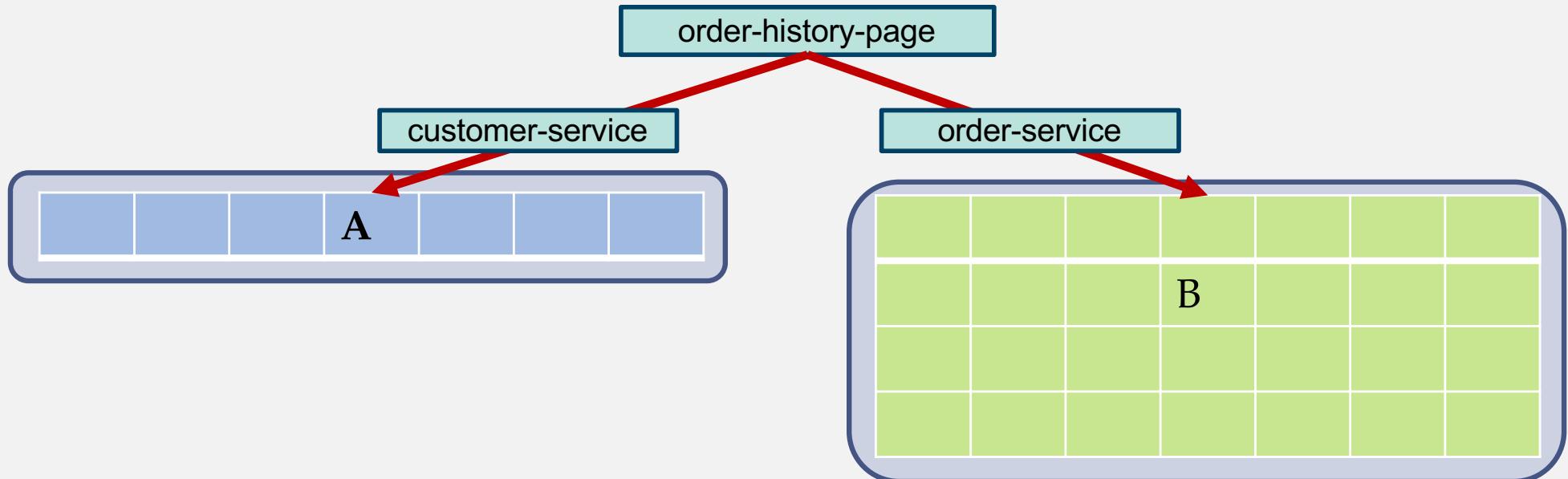


# Microservice Techniques: Joins

- Problem
  - Monolithic database makes joins very easy
  - Splitting the data into separate services makes joins very hard

# Microservice Techniques: Joins

- Approach 1: Join in Client Application
  - Get a single customer from `customer-service`
  - Query matching orders for that customer from `order-service`



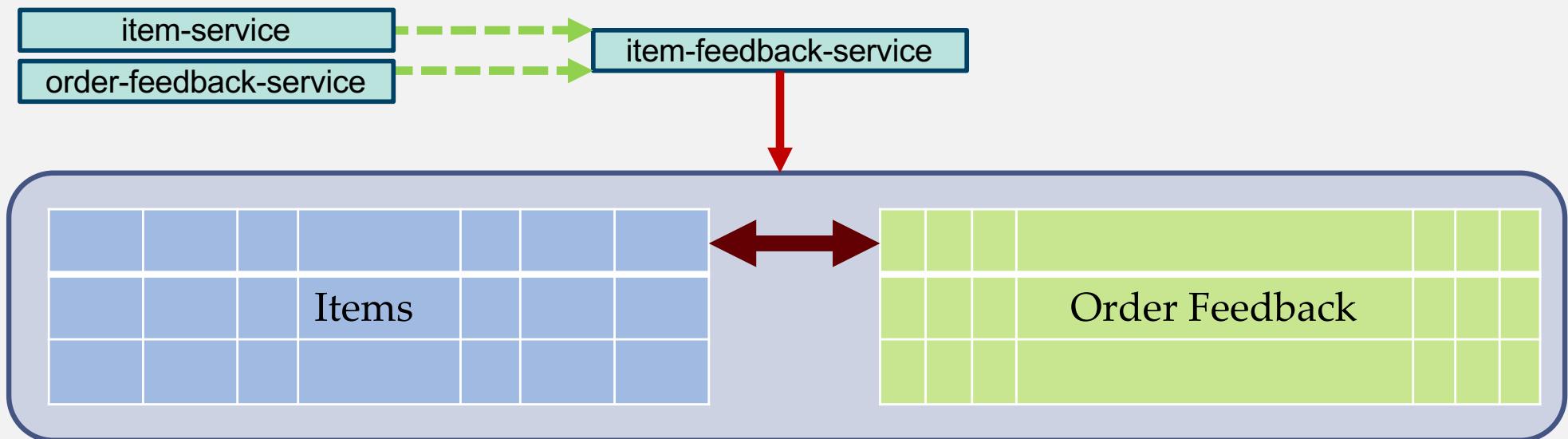
- Best for single A, multiple Bs (1:N join)

# Microservice Techniques: Joins

- Many common systems do this
  - Web application “mashup”

# Microservice Techniques: Joins

- Approach 2: “Materialize the View”
  - Listen to events from item-service and order-feedback-service
  - Maintain denormalized join of items and order feedback in local storage



- Best for high cardinality A and B (M:N join)

# Microservice Techniques: Joins

- Many common systems do this
  - Most NoSQL approaches
  - “Materialized view” in database systems
  - Search engines
  - Analytic systems
  - Log aggregators

# Microservice Techniques: Workflows and Sagas

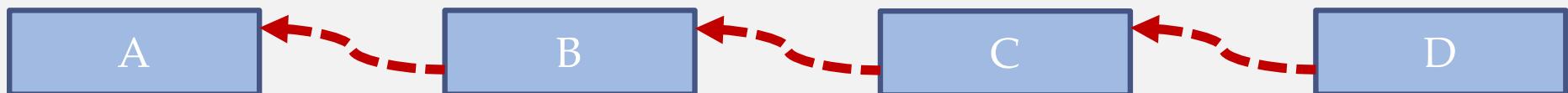
- Problem
  - Monolithic database makes transactions across multiple entities easy
  - Splitting data across services makes transactions very hard

# Microservice Techniques: Workflows and Sagas

- Transaction → Saga
  - Model the transaction as a state machine of atomic events
- Reimplement as a workflow



- Roll back by applying compensating operations in reverse

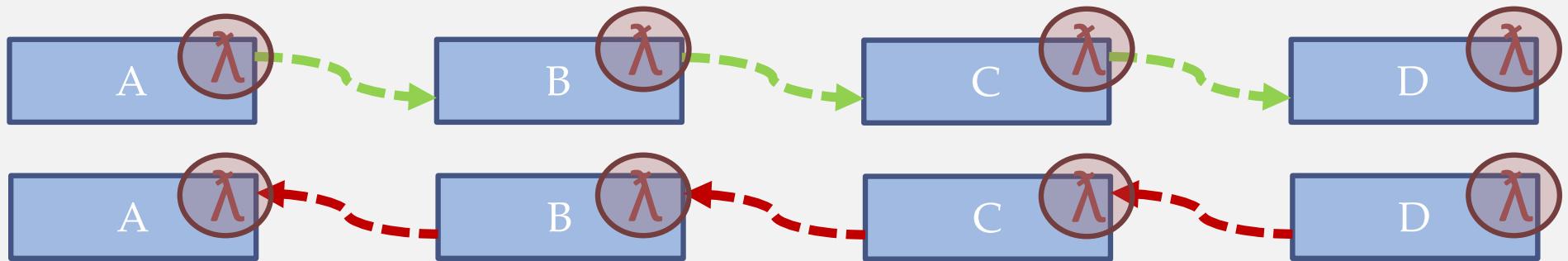


# Microservice Techniques: Workflows and Sagas

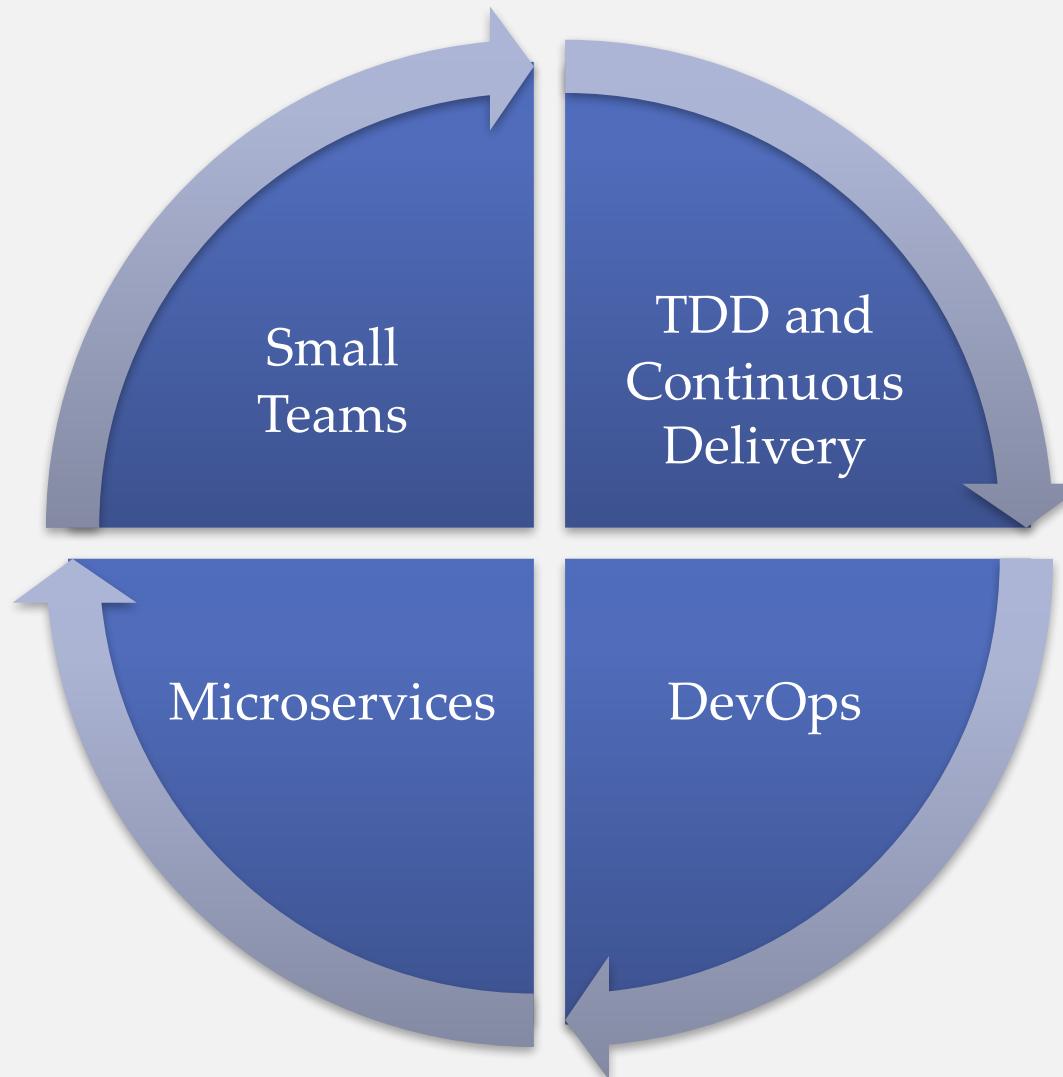
- Many common systems do this
  - Payment processing
  - Expense approval
  - Any multi-step workflow

# Microservice Techniques: Workflows and Sagas

- Ideal use for Functions as a Service (“Serverless”)
  - Very lightweight logic
  - Stateless
  - Triggered by an event



# Modern Software Development



# Thanks!

- Stitch Fix is hiring!
  - [www.stitchfix.com/careers](http://www.stitchfix.com/careers)
  - Based in San Francisco
  - **Hiring everywhere!**
  - More than half remote, all across US
  - Application development, Platform engineering, Data Science
- Please contact me
  - @randyshoup
  - [linkedin.com/in/randyshoup](https://linkedin.com/in/randyshoup)

