

The background is a dark blue gradient with various white and light blue icons and graphics. These include a globe, a network diagram with nodes and lines, a bar chart, a line graph, a pie chart with '32%' and '30%' labels, a speech bubble, a camera icon, a gear, and a person icon. The word 'SECURITY' is also visible in a circular graphic.

Making Data Science Useful

Cassie Kozyrkov, Chief Decision Scientist, Google

Tip #1 of 10

Don't forget the point of data science.

Take a practical view of data science.



A map of data science? No

SQL



Descriptive
Analytics

Python



Machine
Learning

R



Statistical
Inference

A map of data science? No

Histogram



Descriptive
Analytics

Neural network



Machine
Learning

Student's t-test



Statistical
Inference

A map of data science!

None



Descriptive
Analytics

Many



Machine
Learning

Few



Statistical
Inference

A map of data science!

Get inspired



Descriptive
Analytics

Make a recipe



Machine
Learning

Decide wisely



Statistical
Inference

Tip #2 of 10

Inspiration is cheap, rigor is expensive.

Conclusions about your data: cheap

Conclusions beyond your data: expensive





Have your cake
and eat it too.

Tip #3 of 10

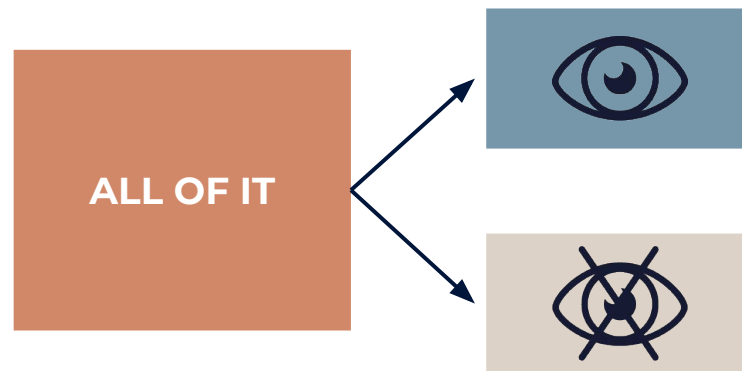
Split your data!

Don't trust "insights" without it. Restrict access.



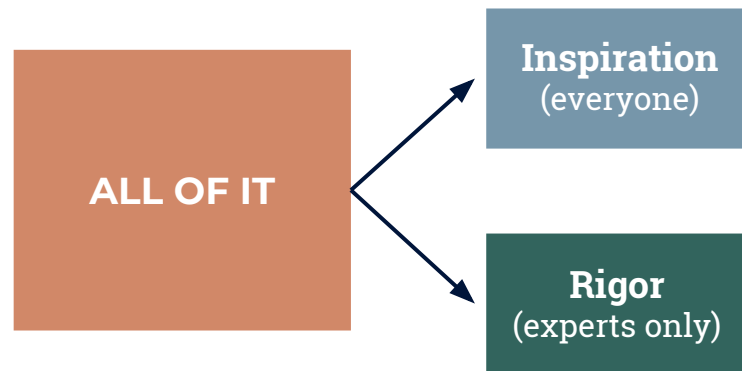


Split your data.





Split your data.



Tip #4 of 10

Incentivize your entire workforce to look at ~~data~~ information.

Share where possible and make access easy.



Tip #5 of 10

Rigor begins with the decision-maker.

Avoid rigor for rigor's sake.



Tip #6 of 10

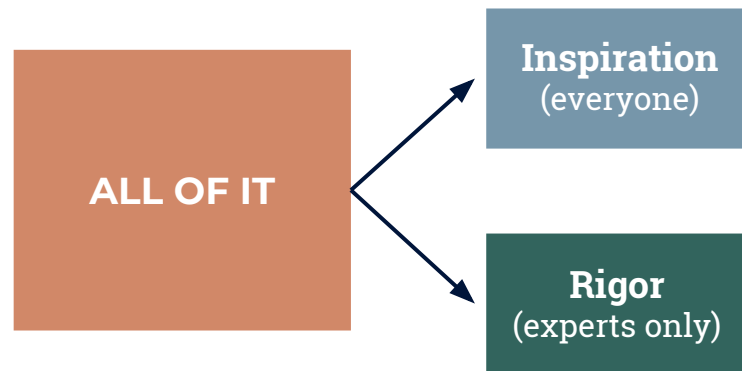
Understand how decision-making is delegated.

Trust is broken by misalignment.



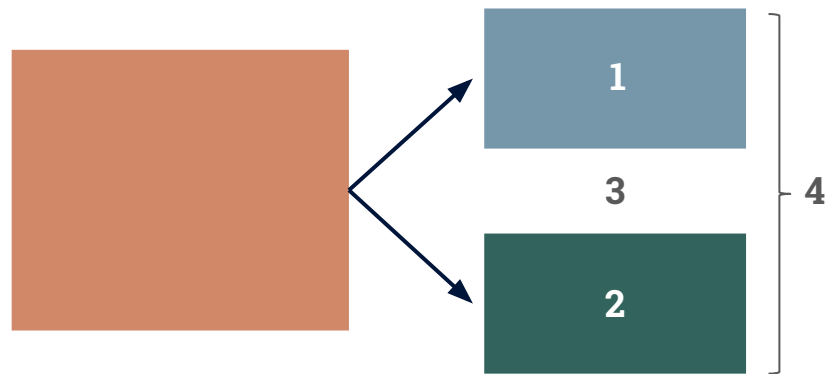


Know your role



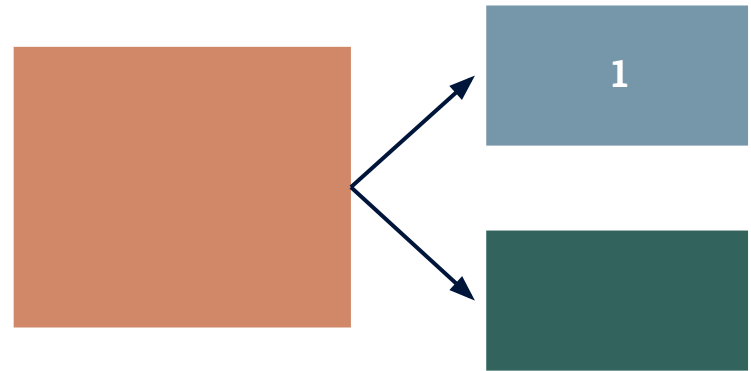


Know your role





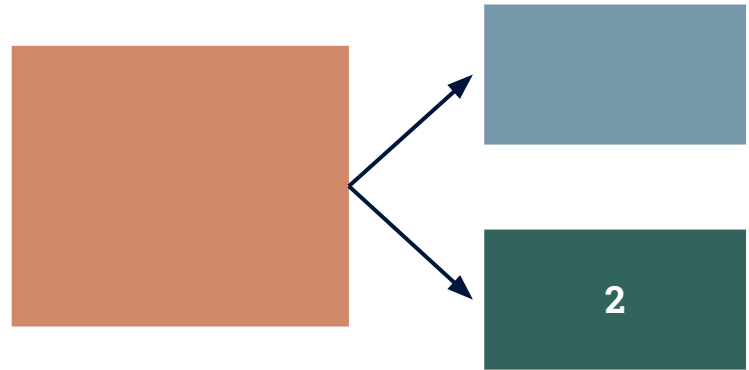
Time investor



Find something actionable quickly.



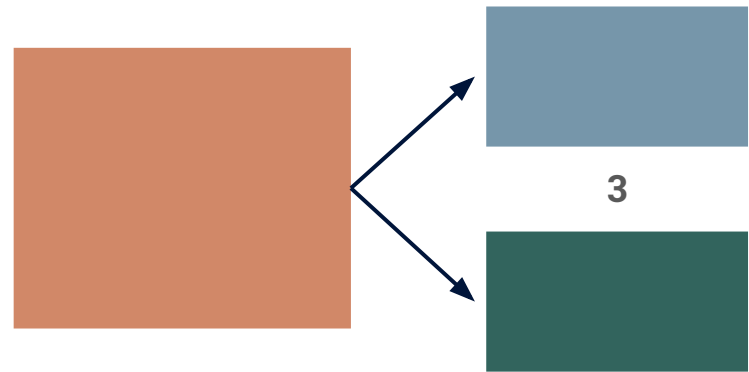
Decision supporter



Provide the decision-maker's rigor.



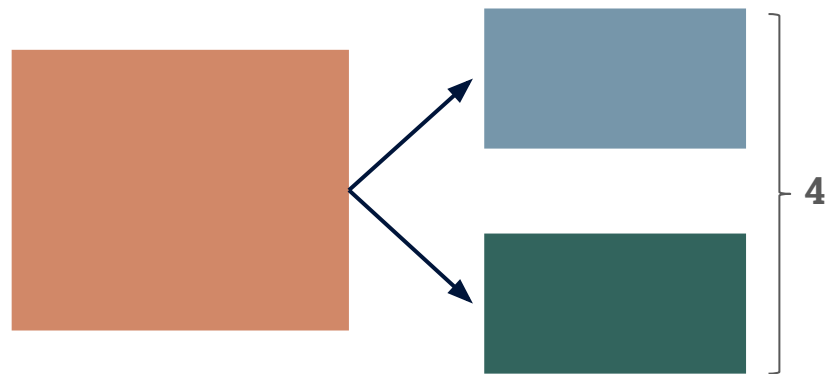
Decision-maker



Exercise judgment about what's useful.



Full data science leader

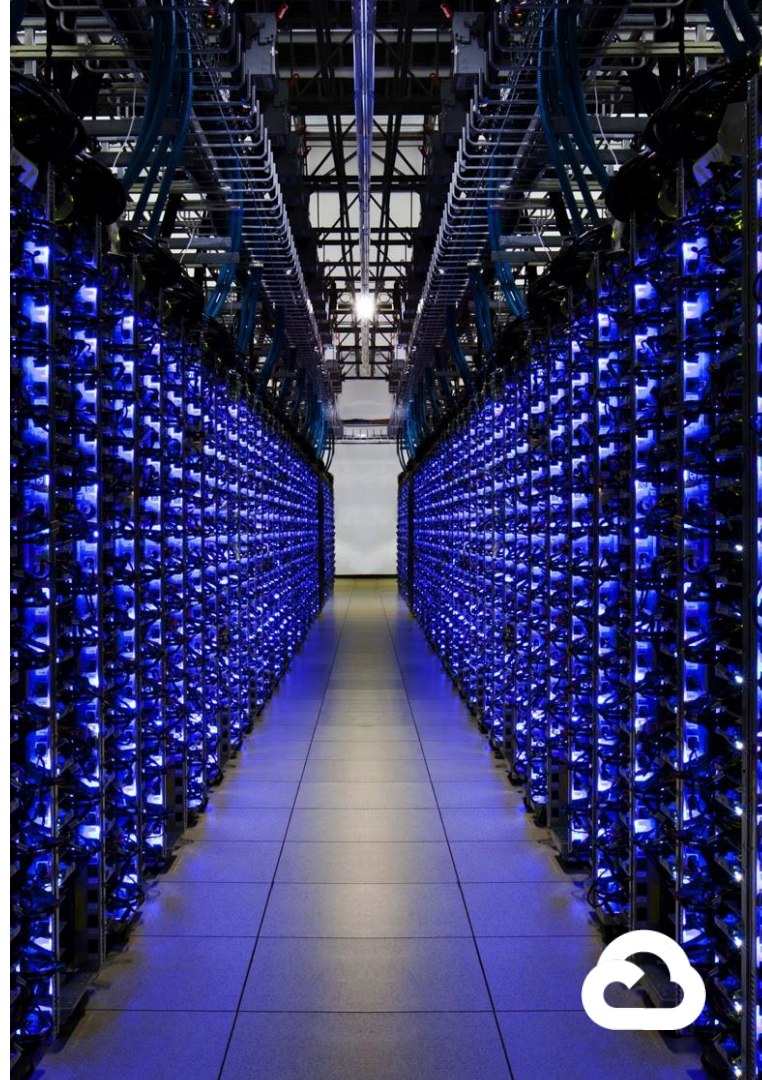


Master all three focus areas.

Tip #7 of 10

Harness the power of large datasets.

The history of data science is a history of data-splitting.



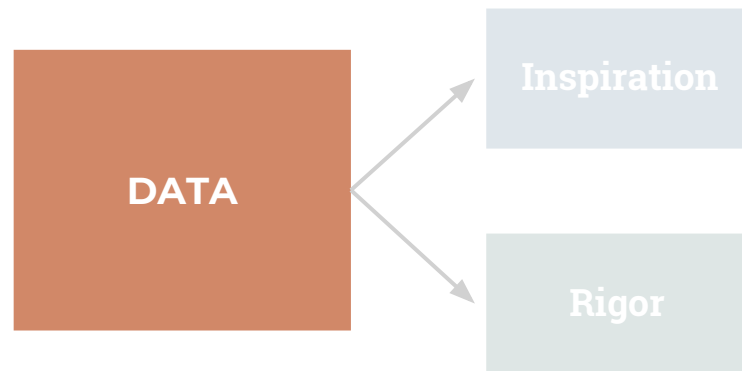


No datasets.

NO DATA

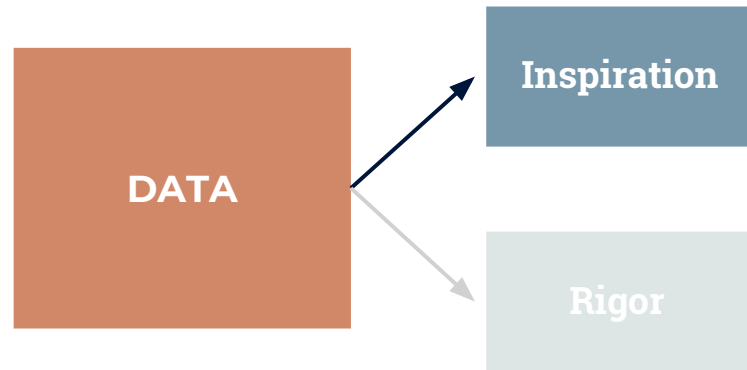


One dataset.



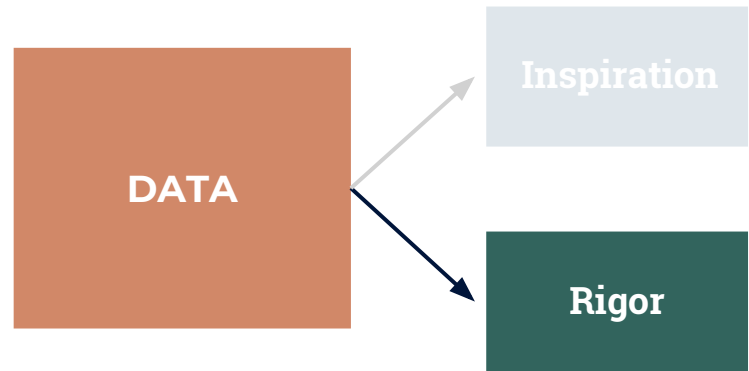


One dataset.



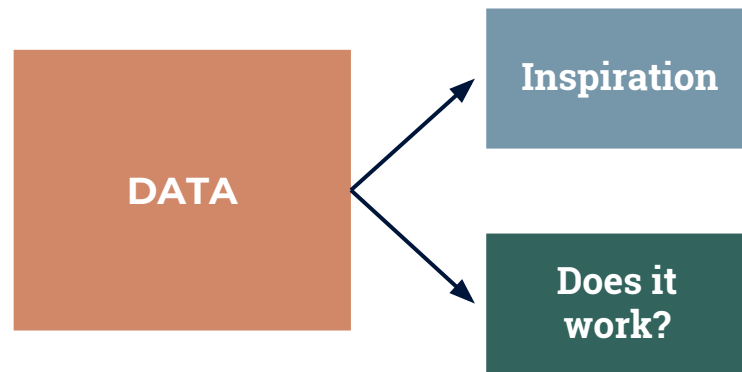


One dataset.



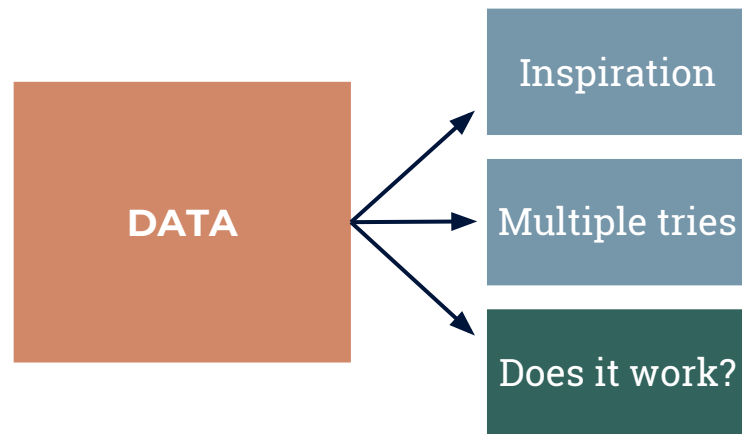


Two datasets.



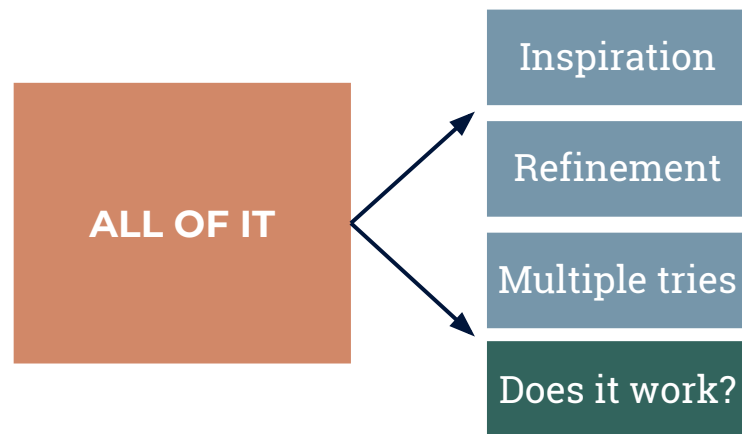


Three datasets.



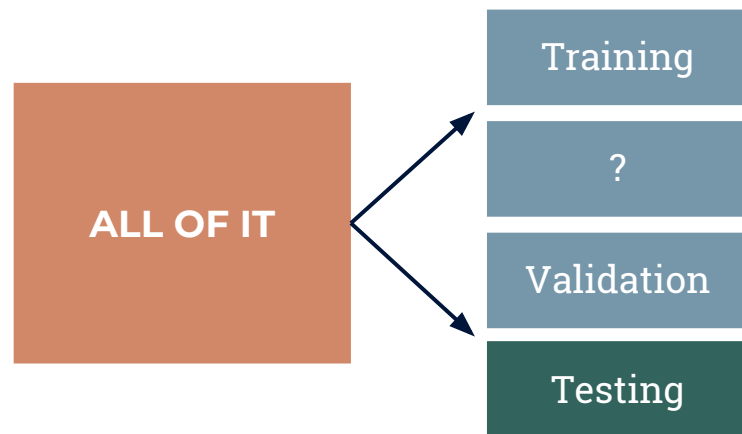


Four datasets.



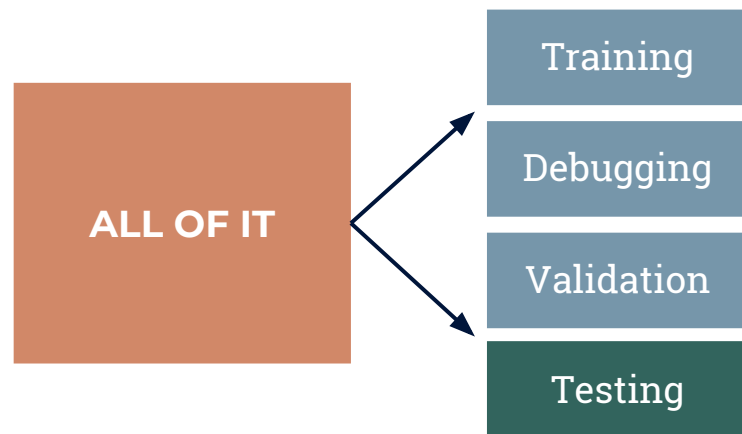


Four datasets.





Four datasets.



A map of data science

Get inspired



Descriptive
Analytics

Make a recipe



Machine
Learning

Decide wisely



Statistical
Inference

Applied AI and machine learning

Select



Descriptive
Analytics

Train



Machine
Learning

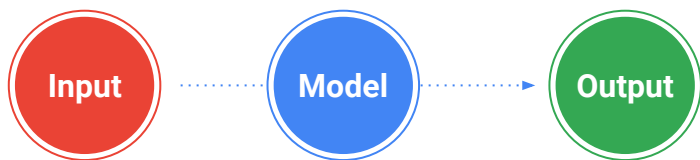
Test



Statistical
Inference

Tip #8 of 10

Do things in the right order.



1. **Outputs** → *Decision-Maker*
2. **Performance** → *Statistics Leader*
3. **Inputs** → *Analytics Leader*
4. **Models** → *Machine Learning Leader*



Tip #9 of 10

Take data quality seriously.

You are at the mercy of data engineering.



Tip #10 of 10

Testing is the best basis for trust.

*Make sure it works on new data.
Apply rigorous statistical principles.*





Thank you !

@quaesita