## Rockbuster Stealth An Online Video Service Launch Strategy

#### INTRODUCTION

Rockbuster Stealth LLC is a movie rental company that used to have stores around the world. Facing stiff competition from streaming services such as Netflix and Amazon Prime, the Rockbuster Stealth management team is planning to use its existing movie licenses to launch an online video rental service in order to stay competitive.

#### BUSINESS OBJECTIVE

To obtain data driven answers for 2020 company Strategy by answering 5 Key business questions...

### KEY BUSINESS QUESTIONS

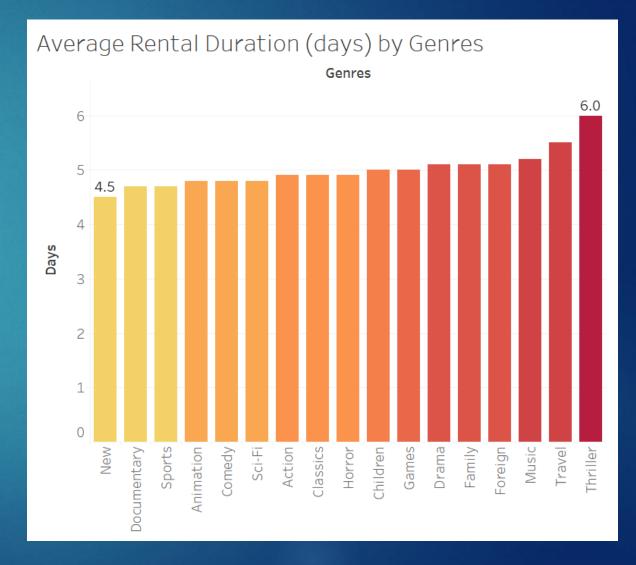
- What was the average rental duration for all movies?
- Which movies contributed the most/least to revenue gain?
- Where are customers with a high lifetime value based?
- Which countries are Rockbuster customers based in?
- O sales figures vary between geographic regions?



# Key Question 1 What was the average rental duration for all movies?

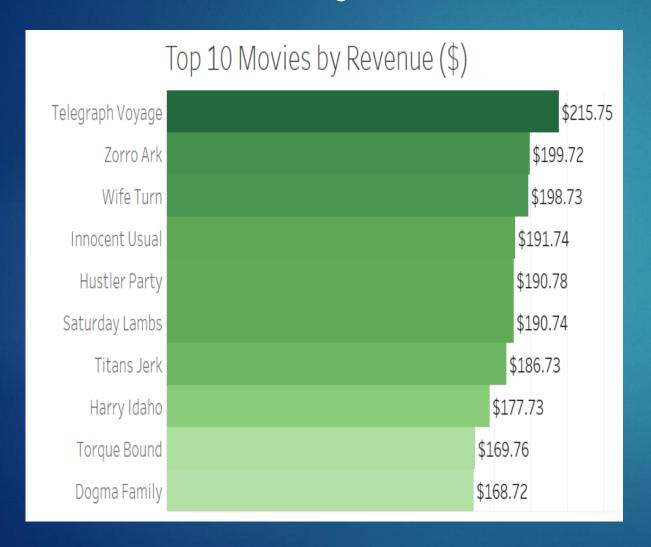
Average rental duration = **5 days**Maximum rental duration = **7 days**Thriller (Genre) has the highest rental duration

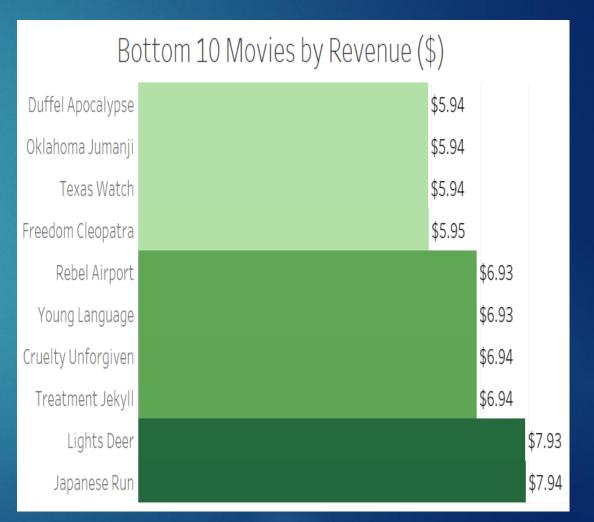
Genres	avg_rental_durat ion	minimum_rental_durat ion	maximum_rental_dura tion
Thriller	6.00	6	6
Travel	5.50	3	7
Music	5.20	3	7
Family	5.15	3	7
Foreign	5.12	3	7
Drama	5.05	3	7
Games	5.00	3	7
Children	4.99	3	7
Classics	4.92	3	7
Horror	4.90	3	7
Action	4.90	3	7
Comedy	4.82	3	7
Animation	4.78	3	7
Sci-Fi	4.76	3	7
Sports	4.70	3	7
Document			
ary	4.70	3	7
New	4.47	3	7



# Key Question 2 WHICH MOVIES CONTRIBUTED THE MOST/LEAST TO REVENUE GAIN?

The difference between the Top 10 Revenue Earning Movies (Telegraph Voyage) and Bottom 10 Revenue Earning Movies is \$1823.02.





Sports, Sci-Fi and Animation are the top 3 categories by revenue earnings

Category by Revenue				
Sports \$4,892.19	Comedy \$4,002.48	Games \$3,922.18	Family \$3,782.26	Documentary \$3,749.65
Sci-Fi \$4,336.01	New \$3,966.38	Horror \$3,401.27		Travel \$3,227.36
Animation \$4,245.31	Action \$3,951.84	Classics \$3,353.38		φο,ΔΕ,σσ
Drama \$4,118.46	Foreign \$3,934.47			Music \$3,071.52

PG-13 is the highest revenue earner across movie ratings.



## Key Question 3

WHERE ARE CUSTOMERS WITH A HIGH LIFETIME VALUE BASED?

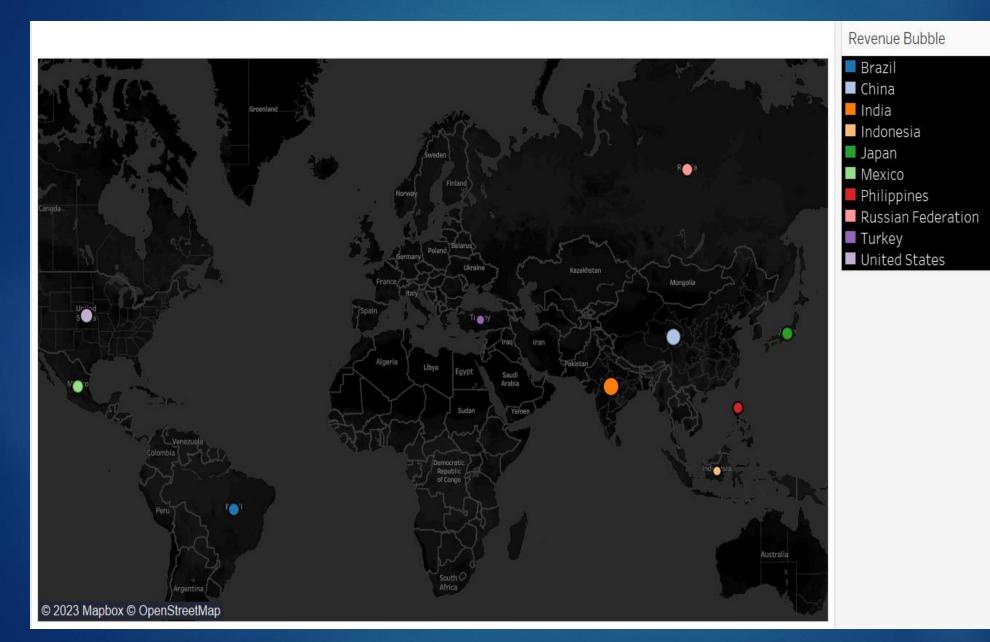
#### Rockbusters Top 10 High Lifetime Value Customers

First_name	Last_name	Country	Total	Amount Paid
Eleanor	Hunt	Runion	\$	211.55
		United		
Karl	Seal	States	\$	208.58
Marion	Snyder	Brazil	\$	194.61
Rhonda	Kennedy	Netherlands	\$	191.62
Clara	Shaw	Belarus	\$	189.60
Tommy	Collazo	Iran	\$	183.63
		United		
Ana	Bradley	States	\$	167.67
Curtis	Irby	Canada	\$	167.62
Marcia	Dean	Philippines	\$	166.61
Mike	Way	India	\$	162.67

## Key Question 4

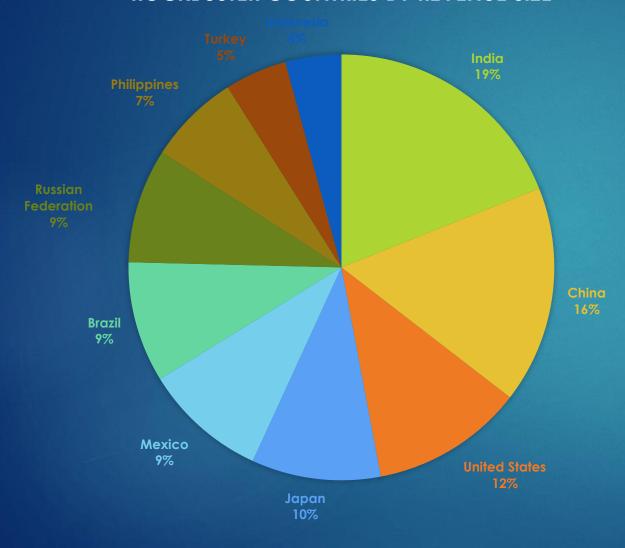
WHICH COUNTRIES ARE ROCKBUSTER CUSTOMERS BASED IN?

#### Countries By Revenue



The bubble shows countries with high revenue earnings.
The size of the bubble shows revenue earnings in comparison to other countries.

#### **ROCKBUSTER COUNTRIES BY REVENUE SIZE**

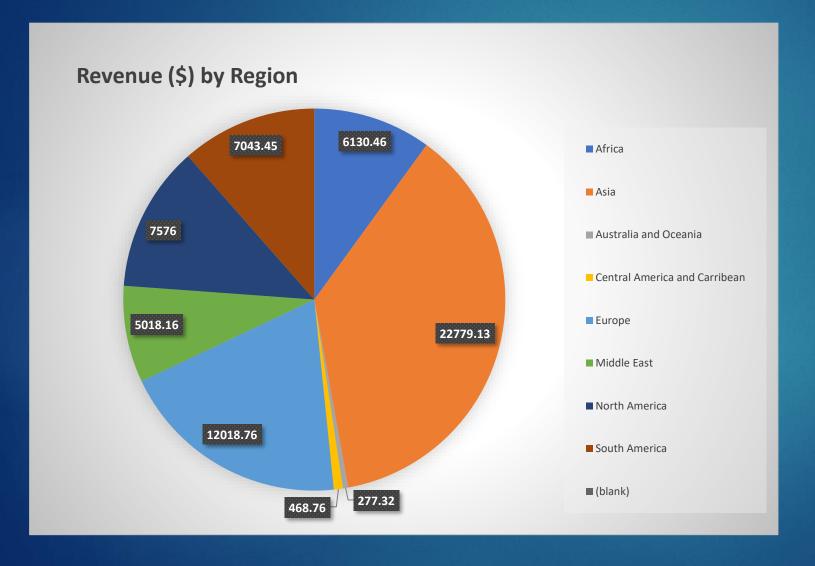


- Rockbuster customers are based in 108 countries with a total of 599 customers.
- India and China have the largest proportion of Rockbuster customers with a corresponding revenue earnings.
- Customer base in India is almost double that of the 3<sup>rd</sup> largest country (US).

Country	number_of_customers	revenue	
India	60	\$	6,035
China	53	\$	5,251
United States	36	\$	3,685
Japan	31	\$	3,123
Mexico	30	\$	2,985
Brazil	28	\$	2,919
Russian Federation	28	\$	2,766
Philippines	20	\$	2,220
Turkey	15	\$	1,498
Indonesia	14	\$	1,353

# Key Question 5

DO SALES FIGURES VARY BETWEEN GEOGRAPHIC REGIONS?



- Asia has the largest proportion of revenue = 37%, followed by Europe (16%)
- The Top 3 regions (Asia, Europe and North America make up almost 70% of Rockbusters revenue.

Regions	Sum of total amount paid	Percentage of total revenue
	\$	
Africa	6,130.46	10.00%
	\$	
Asia	22,779.13	37.15%
Australia and	\$	
Oceania	277.32	0.45%
Central America	\$	
and Carribean	468.76	0.76%
	\$	
Europe	12,018.76	19.60%
	\$	
Middle East	5,018.16	8.18%
	\$	
North America	7,576.00	12.36%
	\$	
South America	7,043.45	11.49%



#### Recommendations

Focus sales efforts in regions with high revenue and high customer numbers (Asia, Europe North America), Market research on new market creation in those regions.

Invest promotional efforts and marketing resources in the top 3 countries by revenue and customer base – India, China and the United States.

Consider loyalty programmes for high value customer.

Increase inventory for high earning categories films – Sports, Sci-Fi, Animation, Games across our Top 10 countries.

Assess lowest revenue performing countries, is there a market? is it profitable? Should we invest more resources?

# Thank You!

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