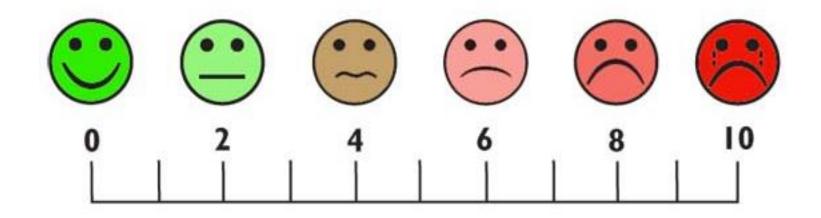




On a Scale of 1 to 10: How do You Feel about Surveys?



Capt Katie Batterton
Capt Kim Hale

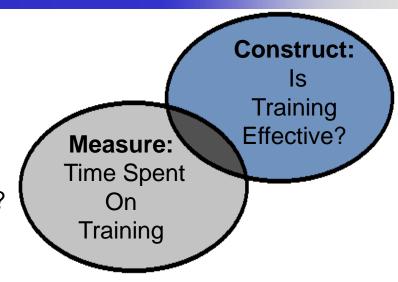
Air Education and Training Command Studies and Analysis Squadron



Survey Design



- Construct Research Questions
 - What information are we trying to find?
- Measurement Survey Questions
 - Will answers accurately reflect the construct?
 - What type of questions do we need?
- Target population
 - Who do we want to study?
- Sample design
 - Who are we asking questions?
 - Methods of sample selection
 - Represent key subgroups



Target population



Sample





Question Development



- Question pitfalls to avoid
 - Excessively complex or vague
 - Built in assumptions or perceived intent
- Evaluate question performance
 - Expert review
 - Focus group discussions
 - Pilot test



- Screen responses
 - Nonresponse, atypical answer patterns, illogical answers, etc.
 - Validate using honesty or dummy questions



Question Development



- Question pitfalls to avoid
 - Excessively complex or vague
 - Built in assumptions or perceived intent
- Evaluate question performance
 - Expert review
 - Focus group discussions
 - Pilot test



Example Question:

"Compulsory military training in all countries should be reduced but not eliminated."



Question Development



- Question pitfalls to avoid
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Example Question:

"Compulsory military training in all countries should be reduced but not eliminated."





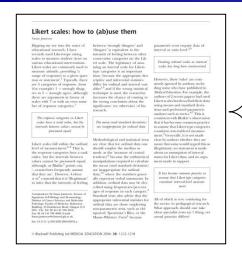
attitude

a settled way of thinking or feeling about someone or something, typically one that is reflected in a person's behavior



The Misuse of Likert Scales...





Likert scales: how to (ab)use them

Susan Jamison, 2004

Likert scales reflect ordinal data

Mean & Standard Deviation not appropriate for ordinal data

Becoming common to treat Likert scales as interval data

Nonparametric methods should be used for ordinal data

Ten Common Misunderstandings, Misconceptions, Persistent Myths, & Urban Legends about Likert Scales & Likert Response Formats & their Antidotes

James Carifio and Rocco J. Perla, 2007

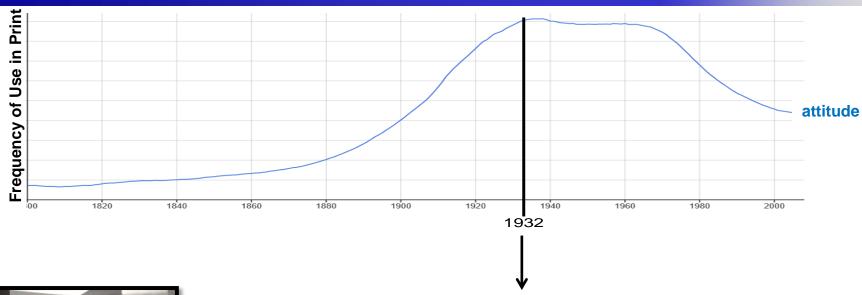
Response to Susan Jamison's article
Distinguish Likert scales & response formats
Likert scales result in interval data
Likert response items result in ordinal data





What does Likert Actually Say?







Rensis Likert

A Technique for the Measurement of Attitudes

Rensis Likert, 1932

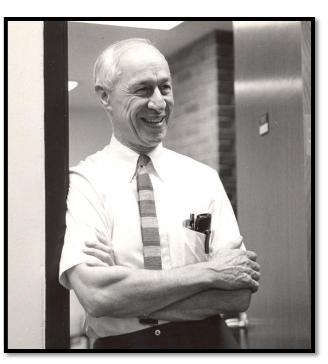
- Construct an attitude scale from sum of related questions
 - Simplest method
 - As good or better than more complex and existing methods
- 5 point scale more reliable than 3 point scaled questions



What is a Likert Scale?



Likert-Type Response



Rensis Likert

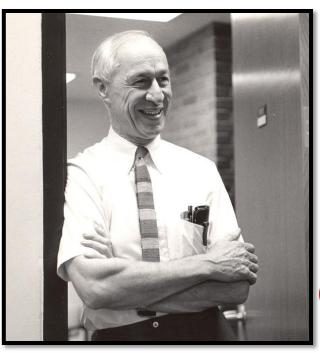




What is a Likert Scale?



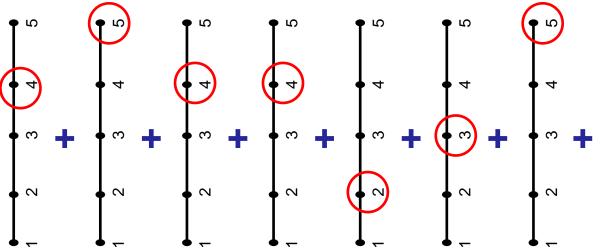
Likert-Type Response



Rensis Likert



Likert Scale





How to Construct a Likert Scale



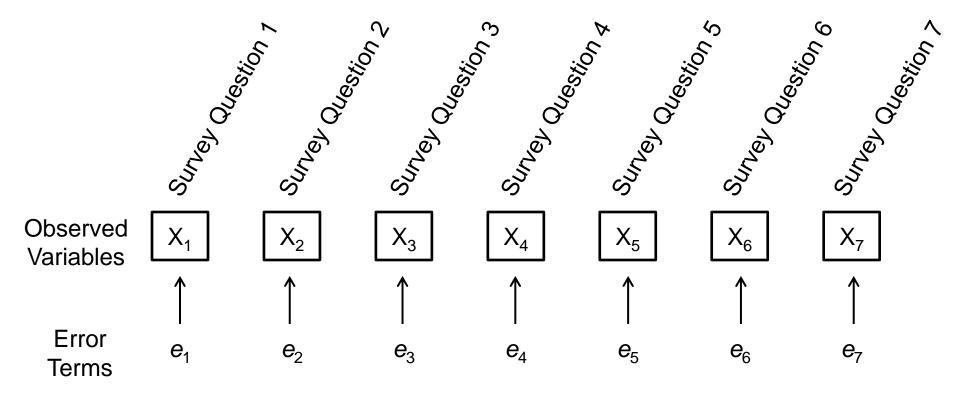
Factor Analysis

"Factor analysis attempts to <u>simplify complex and diverse</u> <u>relationships</u> that exist among a set of observed variables by uncovering <u>common dimensions or factors</u> that link together the seemingly unrelated variables, and consequently provides <u>insight into the underlying structure</u> of the data."

-Dillon and Goldstein, 1984







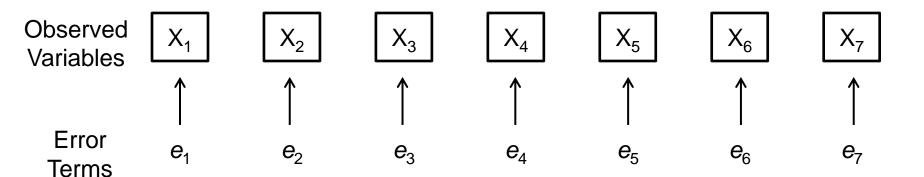




Unobservable Factors

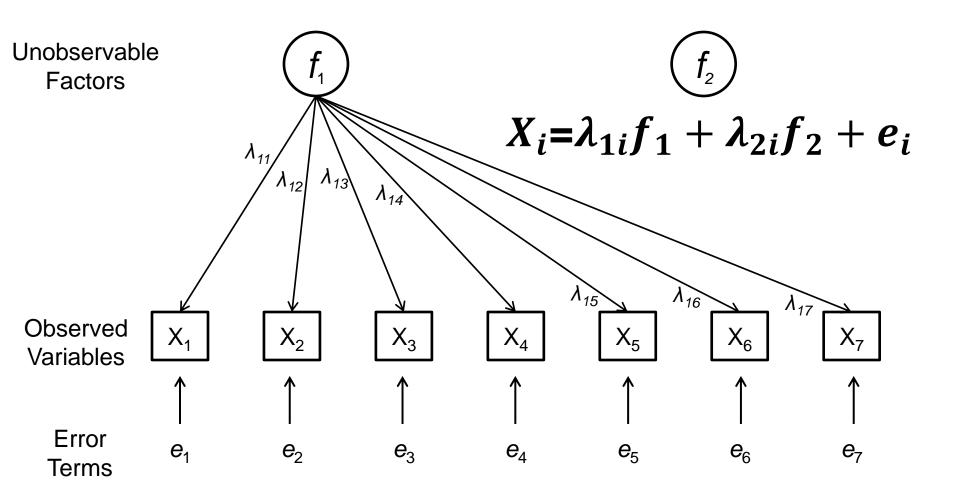






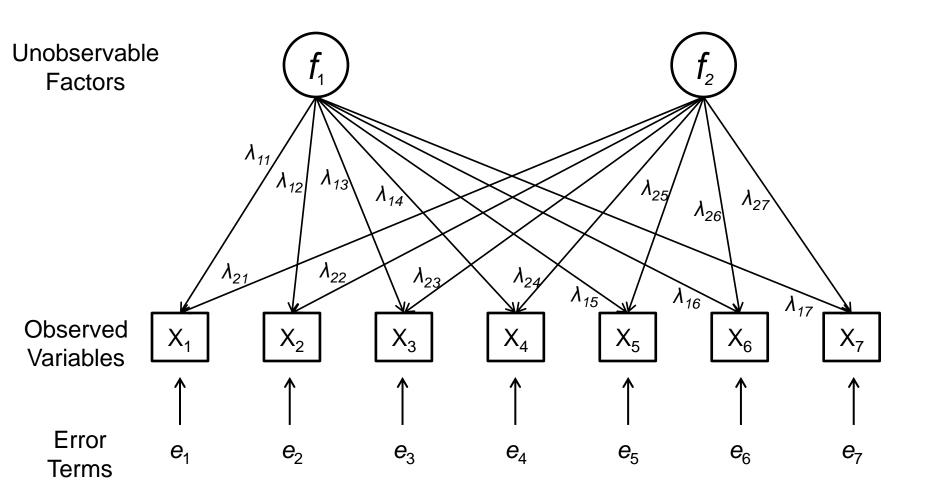






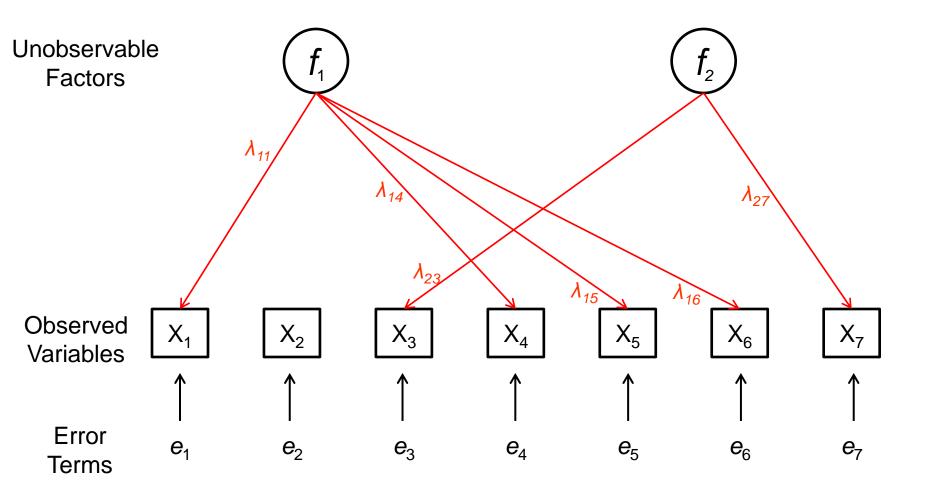










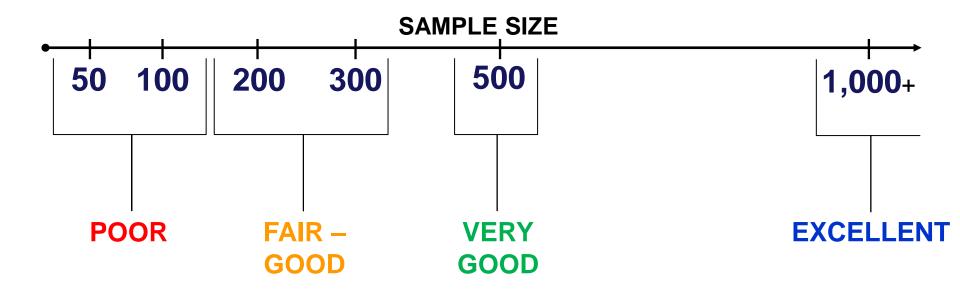




Sample Size Considerations¹



EFA: the Nuts and Bolts



Strength of factor loadings & number of items also considered

- Several high loading items (>0.8) may require smaller sample size²
- 10:1 ratio of subjects to items is a generally applied rule³

^{1.} Wilson VanVoorhis & Morgan. Understanding Power and Rules of Thumb for Determining Sample Sizes. 2007.

^{2.} Guadagnoli & Velicer. Relation of sample size to the stability of component patterns. 1988

^{3.} Costello & Osborne. Best Practices in Exploratory Factor Analysis: Four Recommendations for Getting the Most From Your Analysis. 2005

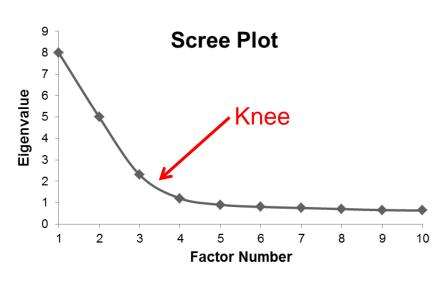


Choosing Factors



EFA: the Nuts and Bolts

- Compute loadings using polychoric correlations¹
- Extract using maximum likelihood or principal factor analysis
- Rotate for interpretation using <u>oblique</u> or orthogonal methods
- Retain based on scree plot





Mapping Questions to Factors



EFA: the Nuts and Bolts

- Keep questions with large magnitude loadings
 - 0.4 0.7 generally considered low to moderate loadings¹
 - Remove any item with high loadings on multiple factors if possible
- Validate logical relationship between questions in each factor
- Remove questions to increase reliability (Cronbach's Alpha)

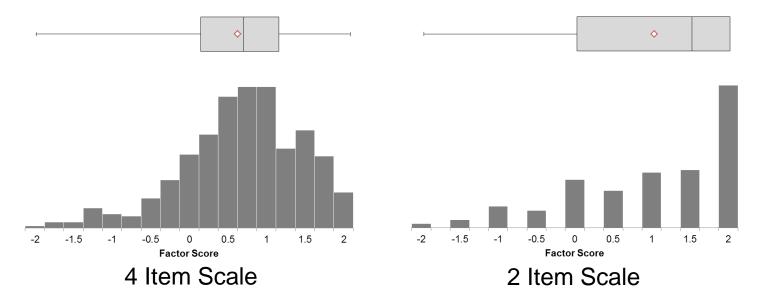
$$r_{xx} = \frac{m}{m-1} \left(1 - \frac{\sum_{i=1}^{m} S_i^2}{S_x^2} \right)$$
• *m* is number of questions
• S_i^2 is variance of question *i* for current sample
• S_x^2 is the variance of observed scores



Assessing your Scale¹



Aim for 4 or more survey questions in each factor²



- Use Confirmatory Factor Analysis to assess strength
 - Cronbach's Alpha ≥ 0.7
 - Standardized Root Mean Squared Residual (SRMR) ≤ 0.09
 - Tucker-Lewis Index (TLI) ≥ 0.95 (or Bollen's (BL89))
 - Other fit indexes available (see Hu & Bentler, 1999)

^{1.} Hu & Bentler. Cutoff Criteria for Fit Indexes in Covariance Structure Analysis: Conventional Criteria Versus New Alternatives. 1999

^{2.} Costello & Osborne. Best Practices in Exploratory Factor Analysis: Four Recommendations for Getting the Most From Your Analysis. 2005.





<u>.</u>	Survey Question	Factor 1	Factor 2
1.	There is cronyism (i.e., good old boys club) within my unit.	-0.49	-0.19
2.	I am comfortable discussing issues with my chain of command.	0.70	0.25
3.	Initial skills training adequately prepared me for my primary duties.	0.12	0.61
4.	I have access to professional development opportunities.	0.29	0.63
5.	I am given adequate time to maintain my fitness.	0.29	0.25
6.	My leadership encourages and supports professional development.	0.71	0.31
7.	Leadership encourages me to succeed in my Air Force career.	0.73	0.31
8.	Leaders are appointed based on the "whole person concept."	0.52	0.20
9.	Decision making is delegated to the appropriate level in my unit.	0.63	0.21
10.	Leadership properly addresses misconduct.	0.69	0.07
11.	My unit has adequate manning to conduct its mission.	0.19	0.27
12.	Professional conduct is reinforced in my training.	0.35	0.53
13.	I'm satisfied with the leadership preparation training I received.	0.18	0.70



Choose FactorsAF Survey Example



<u>.</u>	Survey Question	Factor 1	Factor 2
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Map Questions to Factors



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12. Professional conduct is reinforced in my training.	0.35	0.53
13. I'm satisfied with the leadership preparation training I received.	0.18	0.70





	Survey Question Leadership Factor	Factor 1	Factor 2
1.	There is cronyism (i.e., good old boys club) within my unit.	-0.49	-0.19
2.	I am comfortable discussing issues with my chain of command.	0.70	0.25
3.	Initial skills training adequately prepared me for my primary duties.	0.12	0.61
4.	I have access to professional development opportunities.	0.29	0.63
5.	I am given adequate time to maintain my fitness.	0.29	0.25
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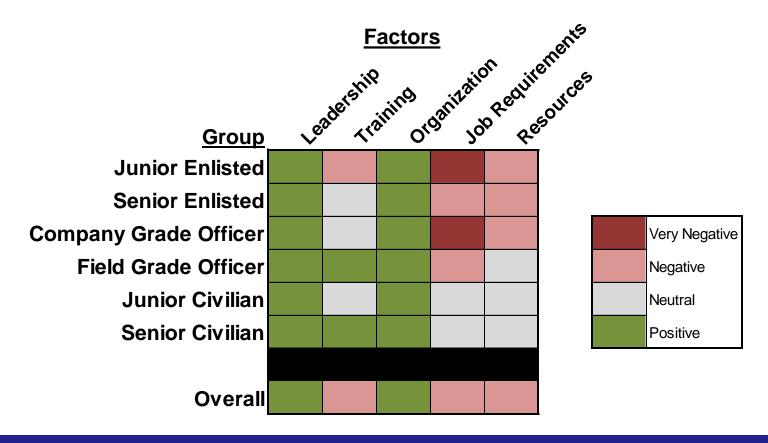
Survey Question Training Factor	Factor 1	Factor 2
1. There is cronyism (i.e., good old boys club) within my unit.	-0.49	-0.19
2. I am comfortable discussing issues with my chain of command.	0.70	0.25
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Analyzing a Likert-Scale



<u>Likert-scales should be interval</u> – use parametric methods



Likert-scales enhance our ability to detect differences between groups



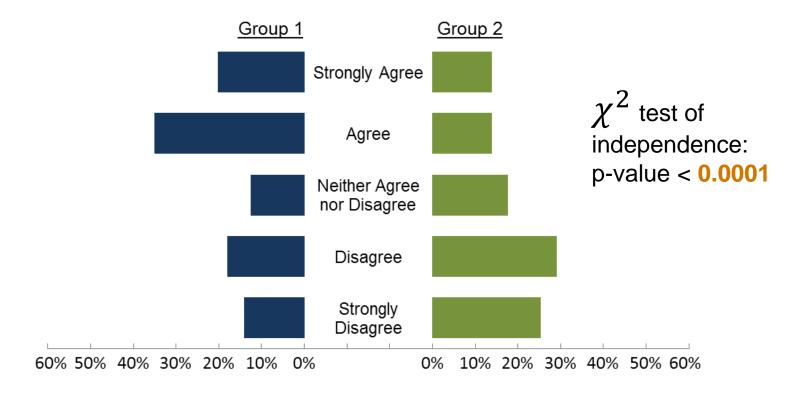
Orphaned Questions



	Survey Question No Factor	Factor 1	Factor 2
1.	There is cronyism (i.e., good old boys club) within my unit.	-0.49	-0.19
2.	I am comfortable discussing issues with my chain of command.	0.70	0.25
3.	Initial skills training adequately prepared me for my primary duties.	0.12	0.61
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<u>Likert-type responses are ordinal</u> – use nonparametric methods

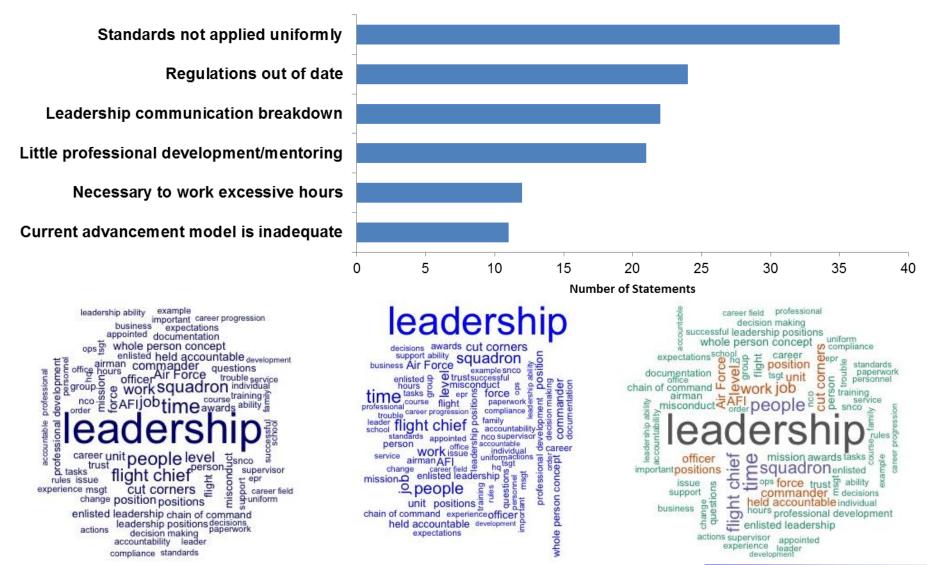
5. I am given adequate time to maintain my fitness.



Be cautious using single questions to inform decisions

Making Sense of Free Responses







Summary



- Take care when designing a survey
- Use or develop Likert scales more powerful comparisons
- Likert scales are interval use parametric methods
- Likert-type responses are ordinal use nonparametric methods
- Free responses provide an avenue for overall themes and should be included in analysis





