

# GROWTH STRATEGY - PIRAMAL FINANCE

Group 6: Ayush Avinash, Jitesh, John Alfred, Kiran G V, Mayank, Sunil Sharma, Vikas Mukherjee

## THE CASE:

#### **About Piramal Finance**

Piramal Capital & Housing Finance Ltd. (Piramal Finance), wholly owned subsidiary of Piramal Enterprises Ltd., is registered as a housing finance company with NHB and engaged in various financial services businesses. It provides both wholesale and retail funding opportunities across sectors. The introduction of retail lending was a natural progression attributed to the size, scale and growth of the company's financial services business. The vision is to become a world class retail led NBFC focused on building a leading Housing focused diversified retail business. As of 2023, PF had an AUM of ~INR 65000 cr with a 55% contribution by the retail segment.

The focus segments under the retail category are Unsecured loans (22%), used car & secured loans (3%), LAP (22%) and Housing (53%).

#### **Problem Statement**

PF is building towards a housing focused diversified retail business and aims to achieve an AUM of 90000 cr by FY28 for the retail business

#### **Deliverables**

- Identify 2 potential avenues of growth under the loans umbrella (secured / unsecured) that would help PF achieve its vision. Please note that the entire customer journey for the product needs to be digital including the underwriting process as well.
- How will you work towards building a granular loan book to achieve the required AUM?
- Prepare a detailed execution strategy for the identified levers of growth covering aspects of channels, partnerships, embedded finance, tech, physical touch points, etc

#### **Additional Deliverables**

- Suggest an improved user-journey for a lead at different stages of the journey pre, during & post disbursement for leads coming through its
  website
- How can PF leverage the improved user-journey to increase contribution of this segment through the website?
- Analyze the current digital marketing efforts of PF and identify gaps and improvement areas
- Prepare a 360-degree marketing strategy for the education loans segment spanning offline & online touchpoints

Assuming budgets as required, evaluate the feasibility for the proposal

## **OUR SOLUTIONS:**

Grow AUM at 7% CAGR for 5 years to reach 90K Cr

Grow RETAIL business by 14% YoY / 6.4 % CAGR to reach Retail to Wholesale mix of 75:25 Suggesting to extend the Other Secured -Used Car product line to (a) Car Leasing
(b) Transport Finance

Suggesting to re-enter Affluent-Affluent Market

Granular loan book – Pg 5

Execution Strategy – Pg 9

Improved User Journey- Pg 13

Current Marketing efforts, Gaps and Improvement areas – Pg 14 360-degree marketing strategy for education loans segment – Pg 16

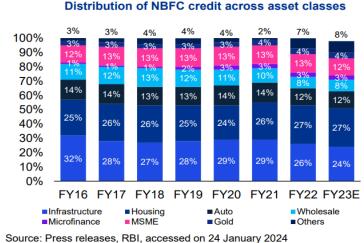
## **INDUSTRY OVERVIEW – NBFC MARKET IN INDIA**

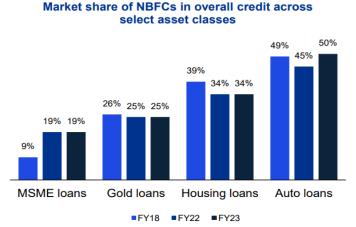
18 LCr - FY23

**CAGR of 18.5%** 

35 LCr - FY 28

#### Rank NBFC Name AUM (Rs Cr) 1 Housing Development Finance Corporation 526,000 210,000 2 LIC Housing Finance 3 Bajaj Finance Limited 145,000 4 Shriram Transport Finance Company 109,000 5 L&T Finance Holdings 98,000 6 Mahindra & Mahindra Financial Services 85,000 7 Tata Capital Financial Services 75,000 8 Cholamandalam Investment and Finance Company 70,000 9 Piramal Capital & Housing Finance 65,000 10 Indiabulls Housing Finance 65,000





Source: Press releases, RBI, accessed on 24 January 2024



65,000 Cr – FY23

90,000 Cr – FY 28

Diversify Improve Market Share Better ranking

## **GRANULAR LOAN BOOK**

- 1. Grow AUM at 7 % CAGR
- 2. Grow Retail at 6.4 CAGR / 14% YoY
- 3. Extension of product lines 3, highlighted in yellow

FY	Growth	FY23	FY24	FY25	FY26	FY27	FY28	
AUM	at 7% CAGR	65000.00	69550.00	74418.50	79627.80	85201.74	91165.86	
Wholesale		45.00	41.48	37.74	33.75	29.51	25.00	
Retail	at 6.4 % CAGR	55.00	58.52	62.26	66.25	70.49	75.00	
Revised Target at 75:25								
Retail		35750.00	40700.48	46336.48	52752.92	60057.88	68374.40	
Wholesale		29250.00	28849.52	28082.02	26874.87	25143.86	22791.47	
Total		65000.00	69550.00	74418.50	79627.80	85201.74	91165.86	

Contribution	Cat	Subcat	Direct	Partnership	FY23	FY24	FY25	FY26	FY27	FY28
22%	Secured	Secured Business Loans	D		2,621.67	2,984.70	3,398.01	3,868.55	4,404.24	5,014.12
	Secured	LAP	D		2,621.67	2,984.70	3,398.01	3,868.55	4,404.24	5,014.12
	Secured	LAP Plus	D		2,621.67	2,984.70	3,398.01	3,868.55	4,404.24	5,014.12
22%	Unsecured	Salaried Personal Loans	D		1,310.83	1,492.35	1,699.00	1,934.27	2,202.12	2,507.06
	Unsecured	Microfinance		Р	1,310.83	1,492.35	1,699.00	1,934.27	2,202.12	2,507.06
	Unsecured	Unsecured Business Loans	D	Р	1,310.83	1,492.35	1,699.00	1,934.27	2,202.12	2,507.06
22/0	Unsecured	Merchant BNPL		Р	1,310.83	1,492.35	1,699.00	1,934.27	2,202.12	2,507.06
	Unsecured	Digital Personal Loans		Р	1,310.83	1,492.35	1,699.00	1,934.27	2,202.12	2,507.06
	Unsecured	Digital Purchase Finance		Р	1,310.83	1,492.35	1,699.00	1,934.27	2,202.12	2,507.06
	Other Secured -Used Car	Pre-Owned Car Loans	D	Р	1,072.50	407.00	463.36	527.53	600.58	683.74
3%	Other Secured -Used Car	Transport Finance	D	Р	-	407.00	463.36	527.53	600.58	683.74
	Other Secured -Used Car	Car Leasing	D	Р	-	407.00	463.36	527.53	600.58	683.74
	Housing	Affordable Housing	D		6,315.83	5,392.81	6,139.58	6,989.76	7,957.67	9,059.61
	Housing	Mass Affluent Housing	D		6,315.83	5,392.81	6,139.58	6,989.76	7,957.67	9,059.61
	Housing	Budget Housing	D		6,315.83	5,392.81	6,139.58	6,989.76	7,957.67	9,059.61
53%	Housing	Affluent-Affluent	D	Р	-	5,392.81	6,139.58	6,989.76	7,957.67	9,059.61
	Total				35,750.00	40,700.48	46,336.48	52,752.92	60,057.88	68,374.40
	\$ change					4,950.48	5,636.00	6,416.44	7,304.96	8,316.51
	% change					14%	14%	14%	14%	14%
	Check				TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

## **SUGGESTIONS AND REASONING:**

## Car Leasing

#### Market Condition:

- Sunrise sector
- Upsell USED CAR Customer to CAR LEASING (to New CAR)
- Churns can also be focused
- Channel Direct and Partners

#### **Pain Points and Solutioning:**

- •Buying a car requires a larger down payment than leasing a car.
- •The car owner is responsible for all repairs and maintenance, which can be costly.
- •The car depreciates as soon as one drives it off the lot, meaning one may owe more on their car loan than the car is worth.
- •Leasing a car typically has lower monthly payments than financing a purchase via loan.
- •A person is responsible for paying the car's depreciation during the lease term rather than the full value of the car.
- •A person can drive a new car every few years by simply returning the current lease and leasing a new one.

## Transport Finance / CV

#### Market Condition:

- Strategic investment through SHRIRAM to capitalize the Logistic / freight / supply chain industry
- Cyclical Fleet Owners will change the vehicle every 6-8 years
- Truck Drivers usually change to School buses / Passenger vehicles / Cabs

#### **Pain Points and Solutioning:**

- · High Initial Costs.
- Complicated Loan Approval Process
- Maintenance and Repairs: CV owners face maintenance and repair expenses.
- Changing Business Needs: Businesses' transportation needs fluctuate.
- Streamline the loan application and approval process through an intuitive online platform.
- Offer flexible financing options with low down payments. Cover regular servicing and repair costs.
- Robust KYC (Know Your Customer) process to ensure quick verification.

# Re-Enter: HNI housing / affluent-affluent housing

- Rise in the number of Affluent demo Rural, Semi Urban and Urban, Pitching secondary/tertiary home as an investment
- DINKS and Empty Nests
- Reverse Mortgage
- Channel Direct and Partnership

## Insurance: Automotive

To be considered for review to offload the strain on Housing loan category

## Makes PF the holistic player

Feasability	2024	2024	2024	2025E	2024
reasability	Car Lease	CV / Friegth	<b>Auto Insurance</b>	HNI housing loan	Education
<b>Market Size</b>	2.9 B	150 B	11.96 B	8.29 B	35K Cr
CAGR	5 to 6 %	8%	10.25%	na	35 - 40%
TAM	12 - 14 % (na)	215 B	12 - 14 % (na)	na	90%
LTV	12.6 L	10L -1 Cr	50K - 2L	na	25 - 30 L
Avg. Deal Size	5 - 15 L	50K - 5 L	10 - 30K	5 - 10 Cr	10 - 30 L
ARPU	1.2 - 2 L	1.5 - 2 L	15 - 20K	5 - 25 Cr	na
Profit %	10 - 15 %	5 - 10 %	5 - 10 %	20 - 30%	5 - 10 %

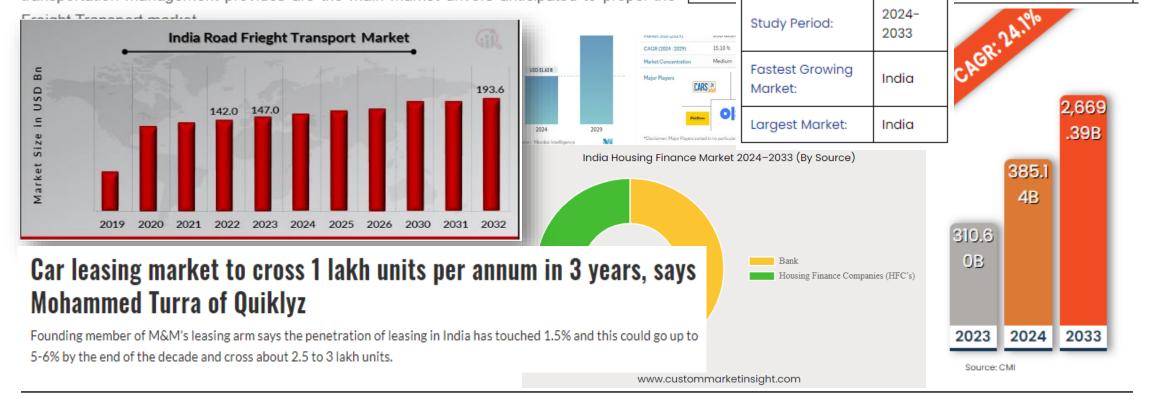
Industry Growing? – Yes Blue ocean? – Yes Headroom for growth? - Yes

## **NEWS ARTICLES**

## India Road Freight Transport Market Overview

India Road Freight Transport Market Size was valued at USD 142 Billion in 2022. The I Freight Transport industry is projected to grow from USD 147 Billion in 2023 to USD 193.6 2032, exhibiting a compound annual growth rate (CAGR) of 3.50% during the forecast peri 2032). The growing demand for rail freight transports and the many advantages t transportation management provides are the main market drivers anticipated to propel the

India Housing Finance Market	Cloud Based Financial Platform Market
CAGR 8.6% (Approx)	CAGR 10.8% (Approx)
USD <b>262,705 Billion</b> by 2033	USD <b>405.1 Billion</b> by 2033



#### Car Leasing

#### **Key Partners**



- Car Manufacturing Companies Maruti, TATA, Audi, JLR
- Car Dealerships
- Leasing Agencies Mynewcar, Orix
- Corporates partnerships employee benefits

#### **Key Activities**



- Finance those who want to Lease / Subscribe a car – B2C
- Credit assessment 1 click using phone number
- Loan Processing Minimum documents
- Customer service by dedicated relationship manager
- Ensuring timely repayment of loans
- · Compliance and reporting

#### **Key Resources**



- Customer Awareness
- · Credit risk management systems
- Technology infrastructure
- Skilled workforce
- Being available at the nearest touch point through channels

#### **Value Propositions**



- Tailored Financing Solutions:
   Customized loan products to meet the specific needs of car leasing agencies.
- Competitive Interest Rates: Attractive rates to make financing affordable.
- Quick Loan Processing: Fast approval and disbursement processes to enable timely fleet acquisitions.
- Comprehensive Support: End-to-end support from application to repayment.
- Flexible Repayment Options: Various repayment plans to suit different business models.
- Risk Management Expertise: Advanced risk assessment to ensure sustainable financing

#### **Customer Relationships**



- Standees at SEZs
- Online ads FB/Insta
- Targeted Ads YT
- Stalls at Fairs
- Upsell / Cross sell
- Feedback Mechanism
- Self-service portal.

#### **Customer Segments**

- The Millennial
- The Frequent Traveler
- · The Transition Subscriber
- The Car Enthusiast

#### Channels



- Direct OEMs and Corporates
- Partnership Mynewcar, Orix

**Cost Structure** 



- Budget for ATL, BTL and Digital campaigns
- · Training for Field sales / RM Loan officers, credit analysts, and customer service representatives
- Process integration on CRM tool
- · Operational and Administrative costs: Office rent, salaries, and general administrative expenses.
- Regulatory compliance



- Lease Payments: Monthly payments from customers leasing vehicles.
- Insurance Fees: Additional charges for insurance coverage.
- Maintenance Fees: Fees for maintenance and service packages.
- Late Fees and Penalties: Charges for late payments or contract violations.
- Resale of Vehicles: Selling off older vehicles from the fleet.
- Value-Added Services: Additional services such as GPS installation, roadside assistance, and vehicle upgrades.

#### CV / Transport

#### **Key Partners**



- CV Manufacturers
- Dealerships
- Logistics and Freight companies
- Insurance Companies
- Maintenance and Service Providers Lead gen Source
- Driver Unions / Associations

#### **Key Activities**



- Credit Assessment and loan processing
- Customer Service: Providing support and addressing financing needs and queries.
- Collection Management: Ensuring timely repayment of loans.
- Compliance and Reporting: Adhering to regulatory requirements and reporting standards

#### **Key Resources**



- Skilled Workforce: Loan officers, credit analysts, and customer service representatives.
- Partnerships: Strong relationships with CV manufacturers, dealers, insurers, and service providers.

#### **Value Propositions**



- Tailored Financing Solutions: Customized loan products to meet the specific needs of CV operators and freight businesses.
- Competitive Interest Rates: Attractive rates to make financing affordable.
- Quick Loan Processing: Fast approval and disbursement processes to enable timely fleet acquisitions.
- Comprehensive Support: End-to-end support from application to repayment.
- Flexible Repayment Options: Various repayment plans to suit different business models.
- Risk Management Expertise:
   Advanced risk assessment to ensure sustainable financing.

#### **Customer Relationships**



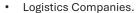
- Dedicated Account Managers.
- Personalized service for major clients.
- Self-Service Portals
- Regular Communication: Updates, newsletters, and regular check-ins to maintain strong relationships.
- Feedback Mechanisms: Collecting feedback to improve services and address client needs.

#### Channels



- Partnerships: Collaboration with CV dealerships and manufacturers for joint marketing.
- Online Platforms: Websites and mobile apps for loan applications and management.
- Industry Events: Participation in logistics and transportation industry conferences and trade shows.

#### **Customer Segments**



- Small and Medium Enterprises (SMEs): SME freight businesses looking for expansion.
- Owner-Operators: Independent truckers and small fleet owners needing capital for vehicle purchases.
- Fleet Management Companies:
   Firms that manage fleets for other businesses.
- Startups in Freight and Logistics:
   New entrants in the logistics market seeking initial capital
- Driver Unions / Associations

#### **Cost Structure**



- · Training for Field sales / RM Loan officers, credit analysts, and customer service representatives
- · Technology Investment: Development and maintenance of financial management and CRM systems.
- Marketing and Sales: ATL, BTL and Digital
- · Regulatory Compliance: Expenses related to adhering to regulatory requirements and reporting.
- · Operational and Administrative costs: Office rent, salaries, and general administrative expenses.



- Interest Income: Revenue from interest charged on loans provided to CV and freight businesses.
- Processing Fees: Fees for loan application and processing.
- Late Payment Charges: Penalties for delayed loan repayments.
- Service Fees: Additional charges for value-added services such as financial advisory and insurance facilitation.
- Partnership Commissions: Revenue from partnerships with insurers and technology providers.
- Investment Income: Earnings from investing excess capital in short-term financial instruments.



#### Re-enter HNI / AF:AF Housing

#### **Key Partners**



- Real Estate Developers: luxury property developers.
- Wealth Management Firms: Collaborations to offer integrated financial services to HNIs.
- · Legal and Compliance Firms
- Insurance Companies: Providing comprehensive property insurance packages.
- Architects and Interior Designers:
   Offering customized solutions for
   property enhancements.
- Technology Providers: For loan management systems and secure online platforms.

#### **Key Activities**



- Credit Assessment and Loan Processing: Approving and disbursing loans for luxury housing purchases.
- Customer Relationship Management: Providing personalized services.
- · Risk Management
- Promoting loan products to HNIs and collaborating with luxury real estate developers.
- Compliance and Reporting

#### **Key Resources**



- Technology Infrastructure: Advanced systems for managing loan processes and customer relationships.
- Skilled Workforce: Expert loan officers, credit analysts, and customer service representatives.
- Strong Partnerships: Relationships with developers, wealth managers, and legal firms.

#### **Value Propositions**



- Tailored Financing Solutions: Custom loan products designed to meet the specific needs of HNIs.
- Personalized Service: Dedicated relationship managers providing oneon-one service.
- Quick Loan Processing: Efficient approval and disbursement processes.
- Comprehensive Support: End-to-end support from application to loan closure.
- Flexible Repayment Options: Varied repayment plans to suit HNI cash flows.

#### **Customer Relationships**



- · Dedicated Relationship Managers.
- Exclusive Events and Webinars
- Regular Communication: Monthly newsletters, market updates, and personalized financial advice.
- High-Touch Service: Regular checkins and feedback mechanisms to ensure client satisfaction.

#### Channels



- Direct Sales: Through dedicated relationship managers and wealth advisors.
- Online Platforms: Secure website and mobile app for loan applications and account management.
- Real Estate Developers:
   Collaboration with developers to offer financing options at the point of sale.

#### **Customer Segments**

- High Net-Worth Individuals (HNIs): Individuals with significant assets and income looking to purchase luxury properties.
- Ultra-High Net-Worth Individuals (UHNIs): Clients with substantial wealth requiring bespoke financing solutions.
- NRIs (Non-Resident Indians): Wealthy expatriates interested in investing in luxury housing in India.
- Corporate Executives: Senior executives looking to invest in highend real estate.
- · DINKS and Empty nests

#### **Cost Structure**



- Operational Costs and Administrative Costs: Expenses related to loan processing, risk management, and customer service.
- Technology Investment: Development and maintenance of secure financial management systems.
- Marketing and Sales: Costs associated with attracting and retaining HNI clients.
- Compliance and Legal Costs: Ensuring regulatory compliance and legal documentation.



- Interest Income: Revenue from interest charged on luxury housing loans.
- Processing Fees: Fees for loan application and processing.
- Advisory Fees: Charges for personalized financial and investment advice.
- Service Fees: Additional charges for value-added services such as property evaluation and legal assistance.



#### **Education Loan**

#### **Key Partners**



- Educational Institutions: Universities, colleges, and vocational training centres for offering loans directly to students at the point of admission.
- Government Bodies: Partnerships with government education departments and agencies for subsidized loan schemes.
- · Ed Tech companies
- Scholarship and Grant Providers:
   Organizations offering scholarships
   and grants to reduce the overall
   financial burden on students.
- Career Counselling Firms: Offering career advice and job placement services to improve student employability.

#### **Key Activities**



- Loan Origination: Marketing, credit assessment, and approval of education loan applications.
- Loan Disbursement and Customer Support: Providing support and guidance to students and their families throughout the loan process.
- Collections Management
- Compliance and Reporting

#### **Key Resources**



- Technology Infrastructure
- Skilled Workforce: Loan officers, credit analysts, customer service representatives, and career counsellors.
- Strong relationships with educational institutions and technology providers.
- Established trust in education sectors.

#### **Value Propositions**



- Affordable Financing Options and flexible repayment plans tailored to students' needs.
- Easy Application Process: Streamlined online application process with quick approval and disbursement.
- Comprehensive Support: End-to-end support from application to repayment, including career counselling and job placement assistance.
- Financial Literacy Programs:
   Education on financial management and responsible borrowing.
- No Collateral Required: Unsecured loans based on the student's academic performance and future earning potential.
- Flexible Repayment Options: Various repayment plans, including grace periods, deferred payments, and income-driven repayment options.

#### **Customer Relationships**



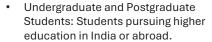
- Personalized assistance for loan applicants and borrowers.
- Self-Service Portals
- Regular Communication: Updates, reminders, and educational content through emails, SMS, and mobile app notifications.
- Feedback Mechanisms: Collecting feedback to improve services and address borrower needs.

#### Channels



- Online Platform: A user-friendly website and mobile app for loan applications, account management, and accessing financial services.
- Partnerships with EdTech Firms and Educational Institutions,
- Career Fairs and Education Expos
- Digital Marketing: Online advertising, social media campaigns, and email marketing to target students and their families.

#### **Customer Segments**



- Vocational and Skill Development Students: Individuals seeking loans for vocational training and skill development programs.
- Parents and Guardians: Financial supporters of students looking for affordable education financing options.
- Working Professionals: Individuals seeking to further their education or upskill through part-time courses and executive programs.

#### **Cost Structure**



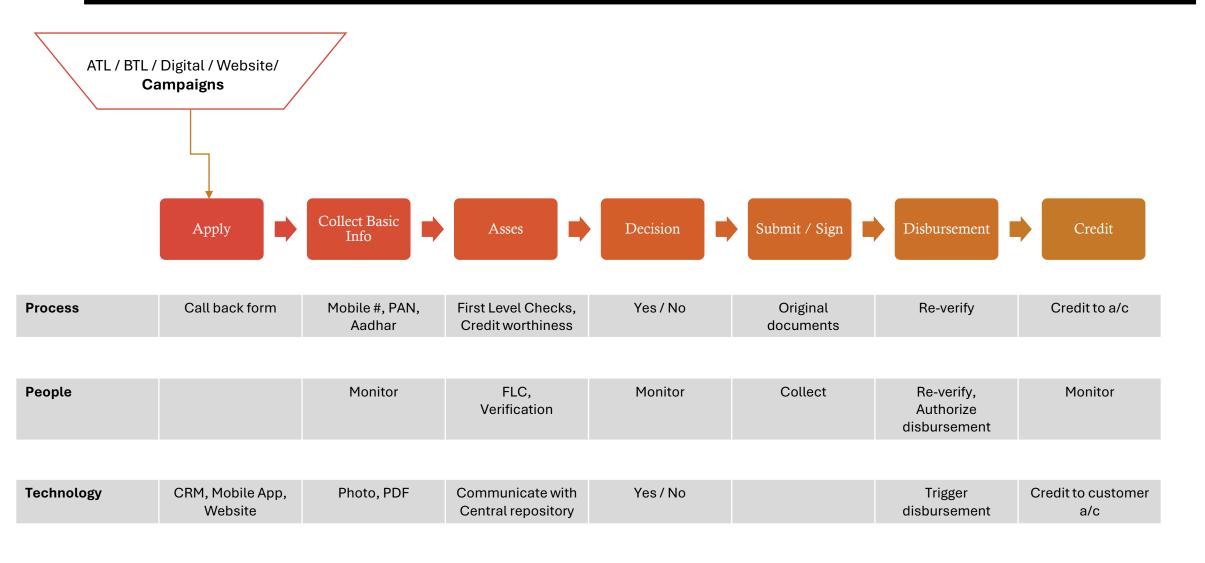
- Loan Disbursement Costs: Capital allocated for education loans.
- Operational Costs: Expenses related to loan processing, risk management, and customer service.
- Technology Investment: Development and maintenance of secure loan management and CRM systems.
- Marketing and Sales: Costs associated with attracting and retaining borrowers.
- Compliance and Legal Costs: Ensuring regulatory compliance and legal documentation.
- Administrative Costs: Office rent, salaries, and general administrative expenses.



- Interest Income: Revenue from interest charged on education loans.
- Processing Fees: Fees for loan application and processing.
- Late Payment Charges: Penalties for delayed loan repayments.
- Advisory Fees: Charges for career counselling and job placement services.
- Service Fees: Additional charges for value-added services such as financial literacy programs and insurance facilitation.



## **IMPROVED USER JOURNEY**



## **CURRENT MARKETING EFFORTS, GAPS AND IMPROVEMENT AREAS**

Customer calls increased nearly fourfold, rise in organic branch walk-ins (**Hum Kagaz Se Zyada, Neeyat Dekhte Hain**)

• Recognition and Awards: received accolades like the "AI/ML Disruptor of The Year" by Amazon Web Services.

Engagement Rates: 1.25 lakh downloads mobile app

- 22 Lakhs Pages saved due to digital loan processing
- The Piramal Learning Festival 2024 saw a total digital footprint of nearly 10,000 participants.

Reach and Impact: served over 1.4 million customers with digital embedded finance strategy.

- 65% Used car loans screened digitally
- 93% Digital platform contribution toward new customer acquisition

## **Social Media Marketing**

1. YouTube: 9.28K subs; 503 videos

"Hum Kagaz Se Zyada, Neeyat Dekhte Hain" - Piramal Finance Launches Unique Campaign Addressing the Credit Needs of the Underserved Customers of Bharat – (17 million views), Informative Playlists – Mastering Taxes, Testimonials Need: Animated(doodle) videos, Podcasts

2. Facebook: 1.1Mil followers, Creative ad reels;

**Issue**: Website landing page

3. Instagram: 26.3K followers; 733 posts, Creative ad reels;

Issue: Website from insta NOT landing (in mobile);

**Need**: Check compatibility with instagram

4. Twitter: 2623 followers, Creative ad reels; Quick

responses to grievances; **Issue**: Website landing page

## **CURRENT MARKETING EFFORTS, GAPS AND IMPROVEMENT AREAS**

## **Partnered with Pepper Content**

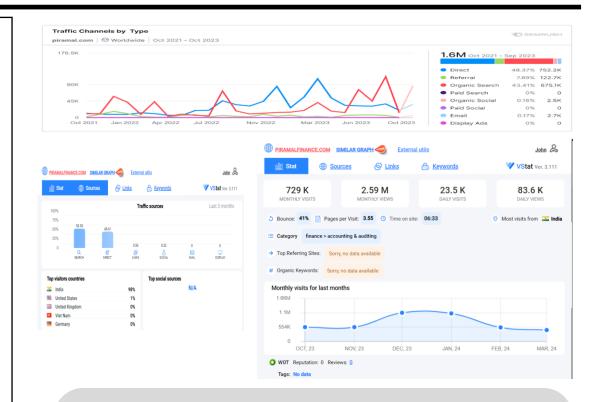
## (https://www.peppercontent.io/case-study/piramal/)

- 1. Achieved a 45% month-on-month growth in audience engagement
- 2. Targeted 3000 high-priority keywords
- 3. Produced 2500 pieces of SEO-friendly content in three months, simplifying complex financial topics.
- 4. Leveraged multi-channel distribution including social media, email marketing, and paid promotions.
- 5. 40% improvement in SERP rankings

#### Website Traffic (Vstat) and analysis

- Mobile App accessibility
- 2. WhatsApp Marketing
- 3. 3000 blogs/ Articles on website Vidya English and Hindi
- 4. Customer-Centric content addressing the real-life financial and brand campaign to create awareness

**Need:** Chatbot on the home page; Digital Security Measures - Strengthen cybersecurity measures to protect customer data.



#### The ask:

- 1. Animated(doodle) videos, Podcasts
- 2. Check compatibility with Instagram
- 3. Website landing page
- 4. Chatbot on the home page
- 5. Strengthen cybersecurity measures to protect customer data

## 360-DEGREE MARKETING STRATEGY FOR EDUCATION LOANS SEGMENT

- •Demographics: Students, parents, and working professionals seeking higher education.
- •Psychographics: Aspiring for quality education, willing to invest in higher studies, tech-savvy.

Geographics: Focus on Tier 1, 2, and 3 cities across India.

Market research and Target Audience Analysis

**Brand** 

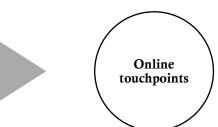
**Positioning** 

•Core Message: "Empowering vour education dreams with affordable and flexible loans." Value Proposition: Competitive interest rates, quick disbursement, minimal documentation, and personalized customer support

Leverage: Educational Institutes, Events, Expos, Traditional Advertising, **Direct Marketing** 







Leverage Website, SEO, Content Marketing, Social Media, email marketing, Pay-per-click advertising Dedicated helpline, Chatbots, Onboarding program, Regular updates



**Annual Budget** 

Online:

Website Development and SEO: 20%

Content Marketing: 15%

Social Media: 20% Email Marketing: 10%

PPC Advertising: 15%

Offline:



Educational Institutions Partnerships: 10%

Events and Expos: 5%

Traditional Advertising: 5% Direct Marketing: 5%





Budget **Allocation** 

Leverage Tools and Reports, Online and Offline KPIs, Optimization, Feedback loop

## **SOURCE**:

- 1. <a href="https://www.psmarketresearch.com/market-analysis/india-used-car-market">https://www.psmarketresearch.com/market-analysis/india-used-car-market</a>
- 2. <a href="https://www.tatacapital.com/blog/loan-for-vehicle/how-different-is-the-indian-used-car-loan-industry-from-other-countries/#:~:text=The%20market%20for%20the%20used,subsidiary%20of%20an%20auto%20manufacturer">https://www.tatacapital.com/blog/loan-for-vehicle/how-different-is-the-indian-used-car-loan-industry-from-other-countries/#:~:text=The%20market%20for%20the%20used,subsidiary%20of%20an%20auto%20manufacturer</a>
- 3. <a href="https://www.marketresearchfuture.com/reports/india-road-freight-transport-market-21346#:~:text=India%20Road%20Freight%20Transport%20Market%20Size%20was,USD%20142%20Billion%20in%202022.">https://www.marketresearchfuture.com/reports/india-road-freight-transport-market-21346#:~:text=India%20Road%20Freight%20Transport%20Market%20Size%20was,USD%20142%20Billion%20in%202022.</a>
- 4. <a href="https://www.custommarketinsights.com/report/india-housing-finance-market/#:~:text=As%20per%20the%20current%20market,to%20reach%20USD%202%2C669.39%20Billion">https://www.custommarketinsights.com/report/india-housing-finance-market/#:~:text=As%20per%20the%20current%20market,to%20reach%20USD%202%2C669.39%20Billion</a>
- 5. <a href="https://www.thehindubusinessline.com/money-and-banking/education-loans-see-record-206-surge-in-april-oct/article67673949.ece">https://www.thehindubusinessline.com/money-and-banking/education-loans-see-record-206-surge-in-april-oct/article67673949.ece</a>
- 6. <a href="https://bfsi.eletsonline.com/nbfcs-fully-equipped-to-navigate-the-road-ahead-for-commercial-vehicle-financing/#:~:text=As%20commercial%20vehicles%20continue%20to,touch%20the%20entire%20CV%20ecosystem.">https://bfsi.eletsonline.com/nbfcs-fully-equipped-to-navigate-the-road-ahead-for-commercial-vehicle-financing/#:~:text=As%20commercial%20vehicles%20continue%20to,touch%20the%20entire%20CV%20ecosystem.
- 7. <a href="https://www.statista.com/outlook/mmo/shared-mobility/car-rentals/india">https://www.statista.com/outlook/mmo/shared-mobility/car-rentals/india</a>
- 8. <a href="https://businessworld.in/article/india%E2%80%99s-car-leasing-market-is-worth-rs-15k-cr-poised-for-15-20-cagr-119041">https://businessworld.in/article/india%E2%80%99s-car-leasing-market-is-worth-rs-15k-cr-poised-for-15-20-cagr-119041</a>
- 9. https://www.autocarpro.in/news/audi-india-expands-retail-presence-with-new-audi-approved-plus-facility-in-guwahati-119829
- 10. <a href="https://www.mordorintelligence.com/industry-reports/residential-real-estate-market-in-india">https://www.mordorintelligence.com/industry-reports/residential-real-estate-market-in-india</a>
- 11. <a href="https://bfsi.eletsonline.com/elets-top-100-nbfcs-ranking-2023/">https://bfsi.eletsonline.com/elets-top-100-nbfcs-ranking-2023/</a>
- 12. https://roopya.money/list-of-top-nbfcs-in-india-2024/
- 13. https://assets.kpmg.com/content/dam/kpmg/in/pdf/2024/02/nbfcs-in-india-growth-and-stability.pdf
- 14. <a href="https://bfsi.eletsonline.com/nbfcs-powering-indias-economic-growth/#:~:text=The%20Future%20Prospect%20of%20CBDC%20Integration&text=The%20expected%20growth%20rate%20of,for%20financial%20inclusion%2C%20and%20digitalisation." <a href="https://bfsi.eletsonline.com/nbfcs-powering-indias-economic-growth/#:~:text=The%20Expected%20growth%20rate%20of,for%20financial%20inclusion%2C%20and%20digitalisation.">https://bfsi.eletsonline.com/nbfcs-powering-indias-economic-growth/#:~:text=The%20Expected%20growth%20rate%20of,for%20financial%20inclusion%2C%20and%20digitalisation.</a>
- 15. <a href="https://vinodkothari.com/2019/07/car-leasing-in-india-breaking-the-stereotypical-definition-of-luxury/#:~:text=Earlier%2C%20the%20concept%20of%20car,commoners%20and%20middle%20income%20families.">https://vinodkothari.com/2019/07/car-leasing-in-india-breaking-the-stereotypical-definition-of-luxury/#:~:text=Earlier%2C%20the%20concept%20of%20car,commoners%20and%20middle%20income%20families.