Vendor: PMI

Exam Code: PMI-100

Exam Name: Certified Associate in Project Management(CAPM)

Version: Demo

Question No : 1 - (Topic 1)

Which document defines how a project is executed, monitored and controlled, and closed?

A. Strategic plan
B. Project charter
C. Project management plan
D. Service level agreement

Answer: C

Question No : 2 - (Topic 1)

Which changes occur in risk and uncertainty as well as the cost of changes as the life cycle of a typical project progresses?

A. Risk and uncertainty increase; the cost of changes increases.
B. Risk and uncertainty increase; the cost of changes decreases,
C. Risk and uncertainty decrease; the cost of changes increases.
D. Risk and uncertainty decrease; the cost of changes decreases.

Answer: C

Question No : 3 - (Topic 1)

Which tool or technique is used in the Plan Scope Management process?

A. Document analysis
B. Observations
C. Product analysis
D. Expert judgment

Answer: D

Question No : 4 - (Topic 1)

Which tool or technique is an examination of industry and specific vendor capabilities?

A. Independent estimates
B. Market research
C. Analytical techniques
D. Bidder conferences

Answer: B

Question No : 5 - (Topic 1)

An input used in developing the communications management plan is:

A. Communication models.
B. Enterprise environmental factors.
C. Organizational communications,
D. Organizational cultures and styles.

Answer: B

Question No : 6 - (Topic 1)

Regression analysis, failure mode and effect analysis (FMEA), fault tree analysis (FTA), and trend analysis are examples of which tool or technique?

A. Expert judgment
B. Forecasting methods
C. Earned value management
D. Analytical techniques

Answer: D

Question No : 7 - (Topic 1)

The Perform Quality Assurance process occurs in which Process Group?

A. Executing

B. Monitoring and Controlling
C. Initiating
D. Planning

Answer: A

Question No : 8 - (Topic 1)

Enterprise environmental factors are an input to which process?

A. Control Scope
B. Define Scope
C. Plan Scope Management
D. Collect Requirements

Answer: C

Question No : 9 - (Topic 1)

Which process develops options and actions to enhance opportunities and reduce threats to project objectives?

A. Identify Risks
B. Control Risks
C. Plan Risk Management
D. Plan Risk Responses

Answer: D

Question No : 10 - (Topic 1)

The process of establishing the policies, procedures, and documentation for planning, developing, managing, executing, and controlling the project schedule is known as:

A. Plan Schedule Management.
B. Develop Project Charter.
C. Develop Schedule.

D. Plan Scope Management.

Answer: A

Which input to the Manage Stakeholder Engagement process is used to document changes that occur during the project?

A. Issue log
B. Change log
C. Expert judgment
D. Change requests

Answer: B

An input to the Plan Stakeholder Management process is:

A. The project charter.
B. The stakeholder analysis.
C. A communication management plan.
D. A stakeholder register.

Answer: D

An input to the Plan Cost Management process is:

A. Cost estimates.
B. Resource calendars,
C. The project charter,
D. The risk register.

Answer: C

Question No : 14 - (Topic 1)

A technique used to determine the cause and degree of difference between baseline and actual performance is:

A. Product analysis.
B. Variance analysis.
C. Document analysis,
D. Decomposition.

Answer: B

Question No : 15 - (Topic 1)

The process of identifying and documenting project roles, responsibilities, required skills, and reporting relationships and creating a staffing management plan is known as:

A. Develop Project Team.
B. Manage Project Team.
C. Acquire Project Team.
D. Plan Human Resource Management.

Answer: D

Question No : 16 - (Topic 1)

Which type of dependency is legally or contractually required or inherent in the nature of work and often involves physical limitations?

A. Mandatory
B. Discretionary
C. Internal
D. External

Answer: A

Question No : 17 - (Topic 1)

During which process does a project manager review all prior information to ensure that all project work is completed and that the project has met its objectives?

A. Monitor and Control Project Work
B. Perform Quality Assurance
C. Close Project or Phase
D. Control Scope

Answer: C

Question No : 18 - (Topic 1)

An input to the Manage Project Team process is:

A. Work performance reports.
B. Change requests.
C. Activity resource requirements.
D. Enterprise environmental factors.

Answer: A

Question No : 19 - (Topic 1)

Which input provides suppliers with a clear set of goals, requirements, and outcomes?

A. Procurement statement of work
B. Purchase order
C. Source selection criteria
D. Bidder conference

Answer: A

Question No : 20 - (Topic 1)

A large portion of a projects budget is typically expended on the processes in which

Process Group?

A. Executing
B. Planning
C. Monitoring and Controlling
D. Closing

Answer: B

Question No : 21 - (Topic 1)

A project manager providing information to the right audience, in the right format, at the right time is an example of which type of communication?

A. Efficient
B. Effective
C. Push
D. Pull

Answer: B

Question No : 22 - (Topic 1)

Scope, schedule, and cost parameters are integrated in the:

A. Performance measurement baseline.
B. Analysis of project forecasts,
C. Summary of changes approved in a period,
D. Analysis of past performance.

Answer: A

Question No : 23 - (Topic 1)

A project in which the scope, time, and cost of delivery are determined as early as possible is following a life cycle that is:

A. Adaptive
B. Predictive
C. Incremental
D. Iterative

Answer: B

Question No : 24 - (Topic 1)

What is the schedule performance index (SPI) if the planned value (PV) is $100, the actual cost (AC) is $150, and the earned value (EV) is $50?

A. 0.50
B. 0.67
C. 1.50
D. 2.00

Answer: A

Question No : 25 - (Topic 1)

Which item is an input to the Define Activities process?

A. Schedule data
B. Activity list
C. Risk register
D. Scope baseline

Answer: D

Question No : 26 - (Topic 1)

When alternative dispute resolution (ADR) is necessary, which tool or technique should be utilized?

A. Interactive communication
B. Claims administration

C. Conflict management

D. Performance reporting

Question No : 27 - (Topic 1)

Which quality management and control tool is useful in visualizing parent-to-child relationships in any decomposition hierarchy that uses a systematic set of rules that define a nesting relationship?

A. Interrelationship digraphs

B. Tree diagram

C. Affinity diagram

D. Network diagram

Question No : 28 - (Topic 1)

The only Process Group that comprises processes that typically occur from the beginning to the end of the project life cycle is:

A. Planning.

B. Executing,

C. Monitoring and Controlling.

D. Closing.

Question No : 29 - (Topic 1)

Organizational theory is a tool used in which Project Human Resource Management process?

A. Manage Project Team

B. Acquire Project Team

C. Develop Project Team
D. Plan Human Resource Management

Answer: D

Question No : 30 - (Topic 1)

Which tools or techniques are used in the Plan Schedule Management process?

A. Benchmarking, expert judgment, and analytical techniques
B. Statistical sampling, benchmarking, and meetings
C. Negotiations, pre-assignment, and multi-criteria decision analysis
D. Expert judgment, analytical techniques, and meetings

Answer: D

Question No : 31 - (Topic 1)

A project manager is appointed full-time to a project and is given full-time administrative staff and full-time project team members. This situation describes which type of organizational structure?

A. Projectized
B. Weak matrix
C. Functional
D. Balanced matrix

Answer: A

Question No : 32 - (Topic 1)

A project charter is an output of which Process Group?

A. Executing
B. Planning
C. Initiating
D. Closing

Question No : 33 - (Topic 1)

Which tool or technique is effective in a project in which the deliverable is not a service or result?

A. Inspection
B. Variance analysis
C. Decomposition
D. Product analysis

Question No : 34 - (Topic 1)

An element of the project scope statement is:

A. Acceptance criteria.
B. A stakeholder list.
C. A summary budget,
D. High-level risks.

Question No : 35 - (Topic 1)

Which document describes the necessary information to determine if a project is worth the required investment?

A. Cost baseline
B. Service level agreement
C. Memorandum of understanding
D. Business case

Question No : 36 - (Topic 1)

Which process involves monitoring the status of the project to update the project costs and managing changes to the cost baseline?

A. Estimate Costs
B. Control Costs
C. Determine Budget
D. Plan Cost Management

Answer: B

Question No : 37 - (Topic 1)

Which group is formally chartered and responsible for reviewing, evaluating, approving, delaying, or rejecting changes to the project and for recording and communicating decisions?

A. Project team
B. Focus group
C. Change control board
D. Project stakeholders

Answer: C

Question No : 38 - (Topic 1)

Plan Schedule Management is a process in which Knowledge Area?

A. Project Scope Management
B. Project Human Resource Management
C. Project Integration Management
D. Project Time Management

Answer: D

Question No : 39 - (Topic 1)

An output of the Validate Scope process is:

A. A requirements traceability matrix.
B. The scope management plan.
C. Work performance reports.
D. Change requests.

Answer: D

Question No : 40 - (Topic 1)

The Perform Integrated Change Control process occurs in which Process Group?

A. Initiating
B. Executing
C. Monitoring and Controlling
D. Planning

Answer: C

Question No : 41 - (Topic 1)

Which input to the Plan Risk Management process provides information on high-level risks?

A. Project charter
B. Enterprise environmental factors
C. Stakeholder register
D. Organizational process assets

Answer: A

Question No : 42 - (Topic 1)

Which input may influence quality assurance work and should be monitored within the context of a system for configuration management?

A. Work performance data
B. Project documents
C. Scope baseline
D. Requirements documentation

Answer: B

Question No : 43 - (Topic 1)

Change requests are processed for review and disposition according to which process?

A. Control Quality
B. Control Scope
C. Monitor and Control Project Work
D. Perform Integrated Change Control

Answer: D

Question No : 44 - (Topic 1)

The review of a sellers progress toward achieving the goals of scope and quality within cost and schedule compared to the contract is known as:

A. Work performance information.
B. Inspections and audits.
C. Payment systems.
D. Procurement performance reviews.

Answer: D

Question No : 45 - (Topic 1)

The iterative and interactive nature of the Process Groups creates the need for the processes in which Knowledge Area?

A. Project Communications Management
B. Project Integration Management

C. Project Risk Management
D. Project Scope Management

Question No : 46 - (Topic 1)

Market conditions and published commercial information are examples of which input to the Estimate Costs process?

A. Scope baseline
B. Organizational process assets
C. Enterprise environmental factors
D. Risk register

Question No : 47 - (Topic 1)

An output of the Develop Project Team process is:

A. Organizational process assets.
B. Enterprise environmental factors updates.
C. Project staff assignments.
D. Organizational charts and position descriptions.

Question No : 48 - (Topic 1)

The process of confirming human resource availability and obtaining the team necessary to complete project activities is known as:

A. Plan Human Resource Management.
B. Acquire Project Team.
C. Manage Project Team.
D. Develop Project Team.

Answer: B

Which item is an example of personnel assessment?

A. Resource calendar
B. Tight matrix
C. Team-building activity
D. Focus group

Answer: D

The Plan Stakeholder Management process belongs to which Process Group?

A. Executing
B. Initiating
C. Planning
D. Monitoring and Controlling

Answer: C

Which input to the Manage Stakeholder Engagement process provides guidance on how stakeholders can best be involved in a project?

A. Feedback analysis
B. Stakeholder analysis
C. Communication management plan
D. Stakeholder management plan

Answer: D

Question No : 52 - (Topic 1)

A method of obtaining early feedback on requirements by providing a working model of the expected product before actually building is known as:

A. Benchmarking.
B. Context diagrams.
C. Brainstorming.
D. Prototyping.

Answer: D

Question No : 53 - (Topic 1)

Which stakeholder classification model groups stakeholders based on their level of authority and their active involvement in the project?

A. Power/influence grid
B. Power/interest grid
C. Influence/impact grid
D. Salience model

Answer: A

Question No : 54 - (Topic 1)

Which Plan Schedule Management tool or technique may involve choosing strategic options to estimate and schedule the project?

A. Facilitation techniques
B. Expert judgment
C. Analytical techniques
D. Variance analysis

Answer: C

Question No : 55 - (Topic 1)

Which basic quality tool is most useful when gathering attributes data in an inspection to identify defects?

A. Control charts
B. Pareto diagrams
C. Ishikavva diagrams
D. Checksheets

Answer: D

Question No : 56 - (Topic 1)

The process of estimating the type and quantity of material, human resources, equipment, or supplies required to perform each activity is known as:

A. Collect Requirements.
B. Conduct Procurements.
C. Estimate Activity Durations.
D. Estimate Activity Resources.

Answer: D

Question No : 57 - (Topic 1)

Which input to the Identify Stakeholders process provides information about internal or external parties related to the project?

A. Procurement documents
B. Communications plan
C. Project charter
D. Stakeholder register

Answer: C

Question No : 58 - (Topic 1)

The Identify Stakeholders process is found in which Process Group?

A. Initiating
B. Monitoring and Controlling
C. Planning
D. Executing

Answer: A

Question No : 59 - (Topic 1)

An input to Develop Project Charter is a/an:

A. Business case.
B. Activity list.
C. Project management plan.
D. Cost forecast.

Answer: A

Question No : 60 - (Topic 1)

Which item is a formal proposal to modify any document, deliverable, or baseline?

A. Change request
B. Requirements documentation
C. Scope baseline
D. Risk urgency assessment

Answer: A

Question No : 61 - (Topic 1)

Which process determines the risks that may affect the project and documents their characteristics?

A. Control Risks

B. Plan Risk Management

C. Plan Risk Responses

D. Identify Risks

Answer: D

Question No : 62 - (Topic 1)

An example of a group decision-ma king technique is:

A. Nominal group technique.

B. Majority.

C. Affinity diagram.

D. Multi-criteria decision analysis.

Answer: B

Question No : 63 - (Topic 1)

A risk response strategy in which the project team shifts the impact of a threat, together with ownership of the response, to a third party is called:

A. mitigate

B. accept

C. transfer

D. avoid

Answer: C

Question No : 64 - (Topic 1)

An output of the Plan Quality Management process is:

A. A process improvement plan,

B. Quality control measurements.

C. Work performance information,

D. The project management plan.

Answer: A

Question No : 65 - (Topic 1)

A project manager should document the escalation path for unresolved project risks in the:

A. Change control plan
B. Stakeholder register
C. Risk log
D. Communications management plan

Answer: D

Question No : 66 - (Topic 1)

Which process in Project Time Management includes reserve analysis as a tool or technique?

A. Estimate Activity Resources
B. Sequence Activities
C. Estimate Activity Durations
D. Develop Schedule

Answer: C

Question No : 67 - (Topic 1)

Which risk management strategy seeks to eliminate the uncertainty associated with a particular upside risk by ensuring that the opportunity is realized?

A. Enhance
B. Share
C. Exploit
D. Accept

Answer: C

Question No : 68 - (Topic 1)

Payback period, return on investment, internal rate of return, discounted cash flow, and net present value are all examples of:

A. Expert judgment.
B. Analytical techniques.
C. Earned value management.
D. Group decision-making techniques.

Answer: B

Question No : 69 - (Topic 1)

The definition of when and how often the risk management processes will be performed throughout the project life cycle is included in which risk management plan component?

A. Timing
B. Methodology
C. Risk categories
D. Budgeting

Answer: A

Question No : 70 - (Topic 1)

When a backward pass is calculated from a schedule constraint that is later than the early finish date that has been calculated during a forward pass calculation, this causes which type of total float?

A. Negative
B. Zero
C. Positive
D. Free

Answer: C

Question No : 71 - (Topic 1)

A reward can only be effective if it is:

A. Given immediately after the project is completed.
B. Something that is tangible.
C. Formally given during project performance appraisals.
D. Satisfying a need valued by the individual.

Answer: D

Question No : 72 - (Topic 1)

Which tool or technique allows a large number of ideas to be classified into groups for review and analysis?

A. Nominal group technique
B. Idea/mind mapping
C. Affinity diagram
D. Brainstorming

Answer: C

Question No : 73 - (Topic 1)

Using values such as scope, cost, budget, and duration or measures of scale such as size, weight, and complexity from a previous similar project as the basis for estimating the same parameter or measurement for a current project describes which type of estimating?

A. Bottom-up
B. Parametric
C. Analogous
D. Three-point

Answer: C

Question No : 74 - (Topic 1)

Sending letters, memos, reports, emails, and faxes to share information is an example of

which type of communication?

A. Direct
B. Interactive
C. Pull
D. Push

Answer: D

Question No : 75 - (Topic 1)

Which earned value management (EVM) metric is a measure of the cost efficiency of budgeted resources expressed as a ratio of earned value (EV) to actual cost (AC) and is considered a critical EVM metric?

A. Cost variance (CV)
B. Cost performance index (CPI)
C. Budget at completion (BAC)
D. Variance at completion (VAC)

Answer: B

Question No : 76 - (Topic 1)

Which process involves defining, preparing, and coordinating all subsidiary plans and integrating them into a comprehensive plan?

A. Direct and Manage Project Work
B. Develop Project Management Plan
C. Plan Quality Management
D. Monitor and Control Project Work

Answer: B

Question No : 77 - (Topic 1)

Inputs to the Plan Schedule Management process include:

A. Organizational process assets and the project charter,
B. Enterprise environmental factors and schedule tools.
C. Time tables and Pareto diagrams.
D. Activity attributes and resource calendars.

Answer: A

Question No : 78 - (Topic 1)

A strengths, weaknesses, opportunities, and threats (SWOT) analysis is a tool or technique used in which process?

A. Identify Risks
B. Control Risks
C. Perform Quantitative Risk Analysis
D. Perform Qualitative Risk Analysis

Answer: A

Question No : 79 - (Topic 1)

Which Knowledge Area involves identifying the people, groups, or organizations that may be impacted by or impact a project?

A. Project Risk Management
B. Project Human Resource Management
C. Project Scope Management
D. Project Stakeholder Management

Answer: D

Question No : 80 - (Topic 1)

Which input to Collect Requirements is used to identify stakeholders who can provide information on requirements?

A. Stakeholder register

B. Scope management plan
C. Stakeholder management plan
D. Project charter

Answer: A

Question No : 81 - (Topic 1)

Which process identifies whether the needs of a project can best be met by acquiring products, services, or results outside of the organization?

A. Plan Procurement Management
B. Control Procurements
C. Collect Requirements
D. Plan Cost Management

Answer: A

Question No : 82 - (Topic 1)

Which tool or technique is used to manage change requests and the resulting decisions?

A. Change control tools
B. Expert judgment
C. Delphi technique
D. Change log

Answer: A

Question No : 83 - (Topic 1)

The planned work contained in the lowest level of work breakdown structure (WBS) components is known as:

A. Work packages.
B. Accepted deliverables.
C. The WBS dictionary.

D. The scope baseline.

In which Knowledge Area is the project charter developed?

A. Project Cost Management
B. Project Scope Management
C. Project Time Management
D. Project Integration Management

The ability to influence cost is greatest during which stages of the project?

A. Early
B. Middle
C. Late
D. Completion

Which process involves developing an approximation of the monetary resources needed to complete project activities?

A. Estimate Costs
B. Control Costs
C. Determine Budget
D. Plan Cost Management

Question No : 87 - (Topic 1)

Which tool or technique is used in the Develop Project Management Plan process?

A. Pareto diagram
B. Performance reporting
C. SWOT analysis
D. Expert judgment

Answer: D

Question No : 88 - (Topic 1)

Lessons learned are created and project resources are released in which Process Group?

A. Planning
B. Executing
C. Closing
D. Initiating

Answer: C

Question No : 89 - (Topic 1)

When should quality planning be performed?

A. While developing the project charter
B. In parallel with the other planning processes
C. As part of a detailed risk analysis
D. As a separate step from the other planning processes

Answer: B

Question No : 90 - (Topic 1)

A key benefit of the Manage Communications process is that it enables:

A. The best use of communication methods.
B. An efficient and effective communication flow.
C. Project costs to be reduced.
D. The best use of communication technology.

Answer: B

The ways in which the roles and responsibilities, reporting relationships, and staffing management will be addressed and structured within a project is described in the:

A. Human resource management plan.
B. Activity resource requirements.
C. Personnel assessment tools,
D. Multi-criteria decision analysis.

Answer: A

The process of identifying and documenting relationships among the project activities is known as:

A. Control Schedule.
B. Sequence Activities.
C. Define Activities.
D. Develop Schedule.

Answer: B

Conditions that are not under the control of the project team that influence, direct, or constrain a project are called:

A. Enterprise environmental factors
B. Work performance reports
C. Organizational process assets
D. Context diagrams

Answer: A

The organization's perceived balance between risk taking and risk avoidance is reflected in the risk:

A. Responses
B. Appetite
C. Tolerance
D. Attitude

Answer: A

An output of the Manage Stakeholder Engagement process is:

A. change requests
B. enterprise environmental factors
C. the stakeholder management plan
D. the change log

Answer: A

Which process numerically analyzes the effect of identified risks on overall project objectives?

A. Plan Risk Management
B. Plan Risk Responses

C. Perform Quantitative Risk Analysis

D. Perform Qualitative Risk Analysis

Answer: C

Question No : 97 - (Topic 1)

An input to the Plan Procurement Management process is:

A. Source selection criteria.

B. Market research.

C. A stakeholder register.

D. A records management system.

Answer: C

Question No : 98 - (Topic 1)

Reserve analysis is a tool and technique used in which process?

A. Plan Risk Management

B. Plan Risk Responses

C. Identify Risks

D. Control Risks

Answer: D

Question No : 99 - (Topic 1)

Updates to organizational process assets such as procurement files, deliverable acceptances, and lessons learned documentation are typical outputs of which process?

A. Close Project or Phase

B. Conduct Procurements

C. Control Procurements

D. Close Procurements

Question No : 100 - (Topic 1)

Risk categorization is a tool or technique used in which process?

A. Plan Risk Responses
B. Plan Risk Management
C. Perform Qualitative Risk Analysis
D. Perform Quantitative Risk Analysis

Answer: C

Question No : 101 - (Topic 1)

A regression line is used to estimate:

A. Whether or not a process is stable or has predictable performance.
B. How a change to the independent variable influences the value of the dependent variable.
C. The upper and lower specification limits on a control chart.
D. The central tendency, dispersion, and shape of a statistical distribution.

Answer: B

Question No : 102 - (Topic 1)

An input to Conduct Procurements is:

A. Independent estimates.
B. Selected sellers.
C. Seller proposals.
D. Resource calendars.

Answer: C

Question No : 103 - (Topic 1)

What are the Project Procurement Management processes?

A. Conduct Procurements, Control Procurements, Integrate Procurements, and Close Procurements
B. Estimate Procurements, Integrate Procurements, Control Procurements, and Validate Procurements
C. Plan Procurement Management, Conduct Procurements, Control Procurements, and Close Procurements
D. Plan Procurement Management, Perform Procurements, Control Procurements, and Validate Procurements

Answer: C

Question No : 104 - (Topic 1)

Which tool or technique is used to develop the human resource management plan?

A. Ground rules
B. Expert judgment
C. Team-building activities
D. Interpersonal skills

Answer: B

Question No : 105 - (Topic 1)

Processes in the Planning Process Group are typically carried out during which part of the project life cycle?

A. Only once, at the beginning
B. At the beginning and the end
C. Once during each phase
D. Repeatedly

Answer: D

Question No : 106 - (Topic 1)

The basis of identification for current or potential problems to support later claims or new procurements is provided by:

A. A risk urgency assessment.
B. The scope baseline.
C. Work performance information.
D. Procurement audits.

Answer: C

Question No : 107 - (Topic 1)

Which Collect Requirements output links the product requirements to the deliverables that satisfy them?

A. Requirements documentation
B. Requirements traceability matrix
C. Project management plan updates
D. Project documents updates

Answer: B

Question No : 108 - (Topic 1)

Units of measure, level of precision, level of accuracy, control thresholds, and rules of performance measurement are examples of items that are established in the:

A. Cost management plan.
B. Work performance information.
C. Quality management plan.
D. Work breakdown structure.

Answer: A

Which type of dependency is established based on knowledge of best practices within a particular application area or some unusual aspect of the project in which a specific sequence is desired, even though there may be other acceptable sequences?

A. External
B. Internal
C. Mandatory
D. Discretionary

Answer: D

Question No : 110 - (Topic 1)

Sensitivity analysis is typically displayed as a/an:

A. Decision tree diagram.
B. Tornado diagram.
C. Pareto diagram.
D. Ishikawa diagram.

Answer: B

Question No : 111 - (Topic 1)

The Monitoring and Controlling Process Group includes processes that:

A. Establish the scope, objectives, and course of action of a project,
B. Define a new project or a new phase of an existing project.
C. Track, review, and regulate the progress and performance of a project.
D. Complete the work defined in the project management plan.

Answer: C

Question No : 112 - (Topic 1)

Which Control Quality tool is also known as an arrow diagram?

A. Matrix diagram
B. Affinity diagram
C. Tree diagram
D. Activity network diagram

Answer: D

Question No : 113 - (Topic 1)

A project manager builds consensus and overcomes obstacles by employing which communication technique?

A. Listening
B. Facilitation
C. Meeting management
D. Presentation

Answer: B

Question No : 114 - (Topic 1)

When does the project team determine which dependencies are discretionary?

A. Before the Define Activities process
B. During the Define Activities process
C. Before the Sequence Activities process
D. During the Sequence Activities process

Answer: D

Question No : 115 - (Topic 1)

Typical outcomes of a project include:

A. Products, services, and improvements.

B. Products, programs, and services.

C. Improvements, portfolios, and services.

D. Improvements, processes, and products.

Answer: A

Question No : 116 - (Topic 1)

Which grid shows which resources are tied to work packages?

A. Work breakdown structure (WBS)

B. Responsibility assignment matrix (RAM)

C. Project assignment chart

D. Personnel assignment matrix

Answer: B

Question No : 117 - (Topic 1)

The iterative process of increasing the level of detail in a project management plan as greater amounts of information become available is known as:

A. Continuous improvement.

B. Predictive planning.

C. Progressive elaboration.

D. Quality assurance.

Answer: C

Question No : 118 - (Topic 1)

An effective technique for resolving conflict that incorporates multiple viewpoints from differing perspectives to achieve consensus and commitment is:

A. smooth/accommodate.

B. force/direct,

C. collaborate/problem solve,

D. compromise/reconcile.

Question No : 119 - (Topic 1)

A temporary endeavor that creates a unique product or service is called a:

A. Project
B. Plan
C. Program
D. Portfolio

Question No : 120 - (Topic 1)

Status of deliverables, implementation status for change requests, and forecasted estimates to complete are examples of:

A. Earned value management.
B. Enterprise environmental factors.
C. Organizational process assets.
D. Work performance information.

Question No : 121 - (Topic 1)

Which item is an output of Plan Quality Management and an input to Perform Quality Assurance?

A. Organizational process updates
B. Quality metrics
C. Change requests
D. Quality control measurements

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