







The Port of Bellingham

Revitalizing Bellingham's Waterfront



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100 Years of Industrial Use





LOCAL & STATE

HOMETOWN

vww.bellinghamherald.com

G-P Closes Pulp Mill

March 30, 2001

Georgia-Pacific Corp. today announced it will permanently close its already-idled pulp mill and associated chemical plant at Bellingham, Wash., following a review of their long-term viability. Those operations have been temporarily closed since December due to high electric power costs.

The adjoining tissue paper and c o n v e r t i n g facilities at Bellingham will continue operating with temporary electric generators while Georgia-Pacific searches for other sources



Georgia-Pacific is set to permanently close its Bellingham pulp mill

of affordable electric power. The tissue operations will be included in the continuing integration

analysis of Georgia-Pacific and former Fort James operations as the company seeks to maximize synergies across
its consumer
products
manufacturing
system. The tissue
paper and

c on verting operations have been powered by temporary generators since January.

Community Uncertainty

- Lost Jobs
- Mercury Contamination
- Cost of Cleanup
- Absentee Owner
- Vacant Industrial Property

Bellingham's Brownfield Syndrome ASB

Six MTCA Sites: Waterways,

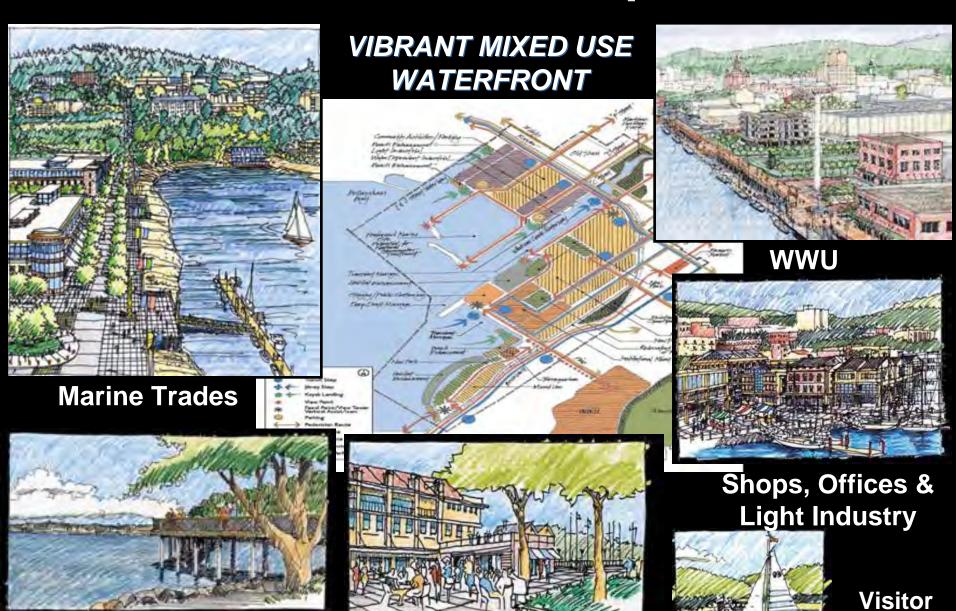
Pulp & Tissue Mill, Landfills,

Inactive Property:

Industrial Fill:

Wood Treatment, Bulk Fueling
Abandoned Infrastructure
Seismic Threat

Waterfront Futures Group 2003-2004



Parks & Trails

Living

Moorage

Community Design Objectives

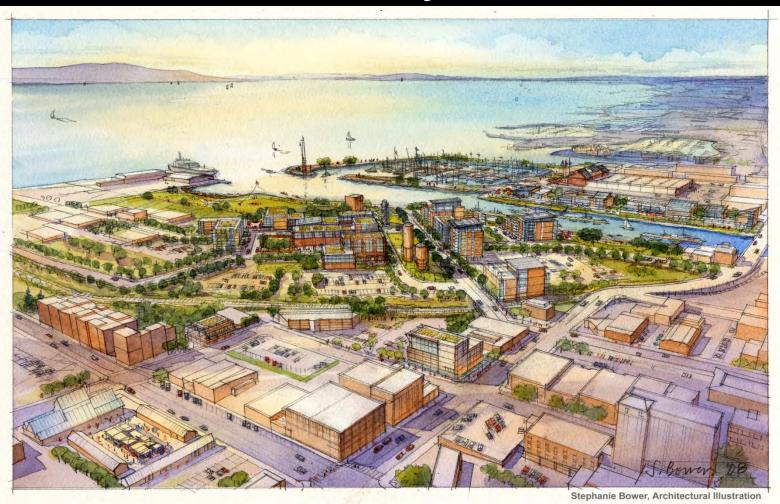
- Environmental Remediation
- Seismic Conditions
- Engineering Feasibility
- Climate Change/Sea Level Rise
- Shoreline Restoration
- Historic & Cultural Resources
- Community Connections
- Complete Streets
- View Corridors
- LEED Neighborhood Concepts





"Best Fit Strategy"

Community Vision



Public Partnerships

- Port of Bellingham
 Cleanup and Property Redevelopment
- City of Bellingham
 Infrastructure and Public Parks
- Department of Ecology
 MTCA Cleanup and State Grants
- Department of Natural Resources
 State-Owned Aquatic Land
- Western Washington University
 Anchor Community Tenant

Impact on Local Economy

Main GP Campus Only

| | 1994 | 2004 | 2025 |
|-------------------|-----------|-----------|----------------|
| Assessed Value | \$60 M | \$24 M | ~ \$1 Billion |
| Property Taxes | \$744,000 | \$288,000 | ~ \$10 Million |
| Jobs | 1,200 | 350 | 2,400-4,800 |

^{*}Based on 2004 City of Bellingham Tax Levy Rate

Brownfields Strategy

- 1. Integrated Cleanup and Redevelopment
- 2. Land-use Drives Cleanup Approach
- 3. Rebuild Local Waterfront Economy

- Or -

"Clean up the Property

To Sell the Property

To Pay for the Cleanup"



Harnessing the Market





Economic Downturn





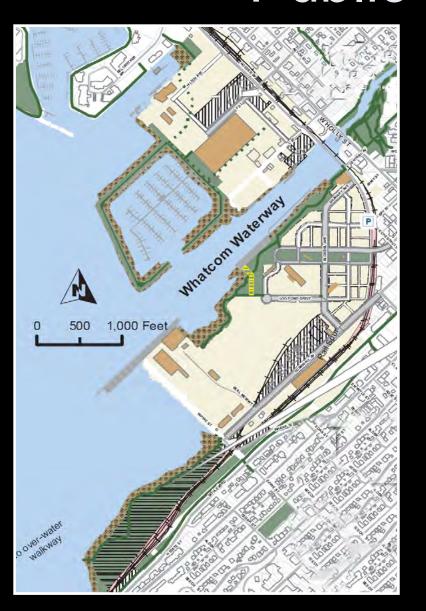
Economic Recovery



Reality Check

- Refocus on Jobs, Jobs, Jobs
- Retain traditional Marine Trades character
- Adjust to long-term build-out schedule
 - and -
- Build to a Safe, Sustainable Future

Public Investment



- Infrastructure = \$105M
- Public Parks = 30M
- Site Prep = 10M
- Marina = 30M
- Cleanup = <u>150M</u>

TOTAL = \$325M

"Public Investment in the Future"

Private Investment



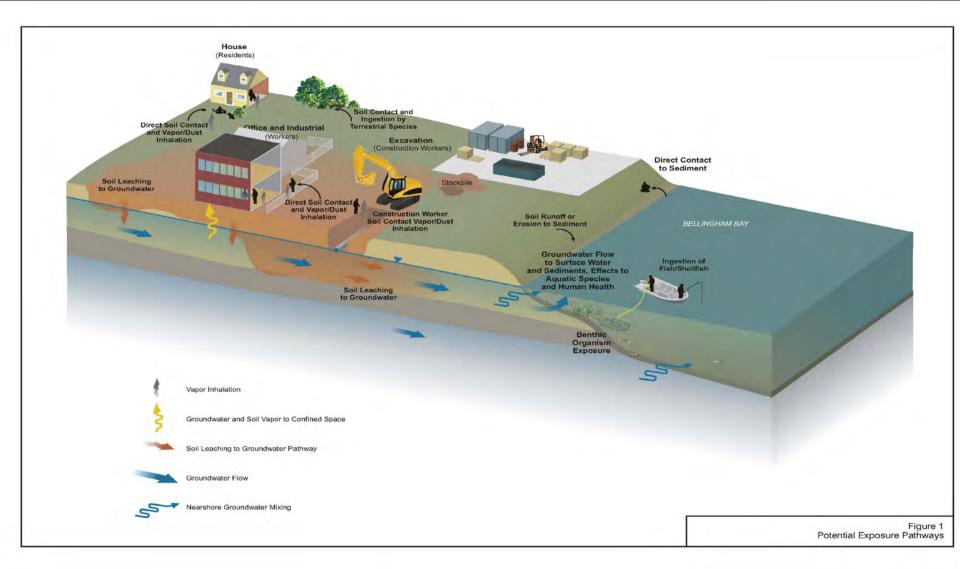
- Initial RFP 10.8 Acres
- Four Responses
- Due Diligence
- Selection of Harcourt
- Final MDA 19 Acres
- \$20/square foot
- Phased Development

\$150M Cleanup Cost

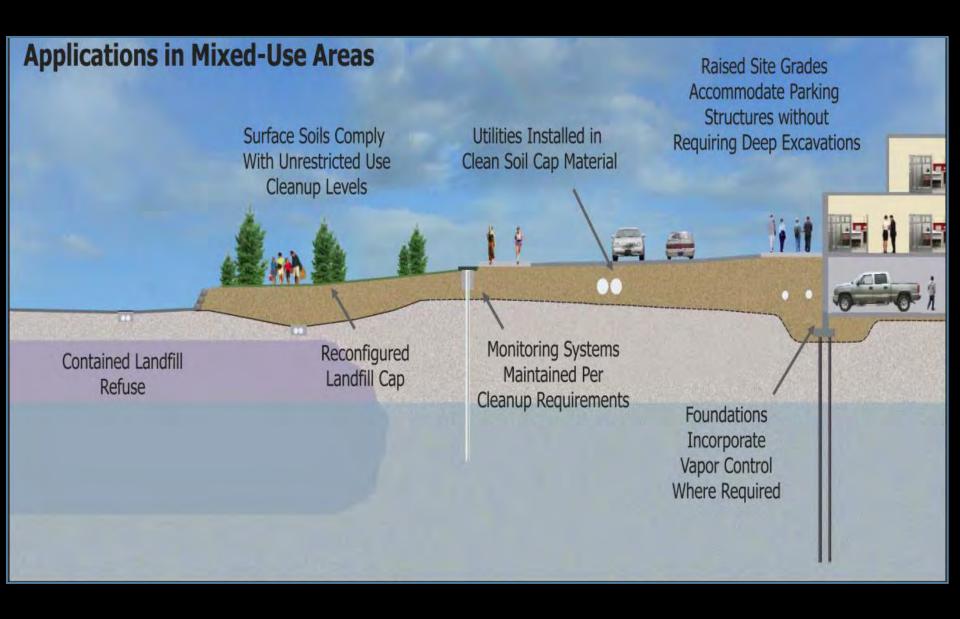
- Six MTCA Sites Upland and In-Water
- State MTCA Grants (50%)
- Port Insurance Coverage
- City Sources
- Leases and Property Sales
- Other PLP Contributions

"State cleanup grants are critical to local agency success" 19

Exposure Pathways



Upland Cleanup & Redevelopment



Elemental Mercury Cleanup

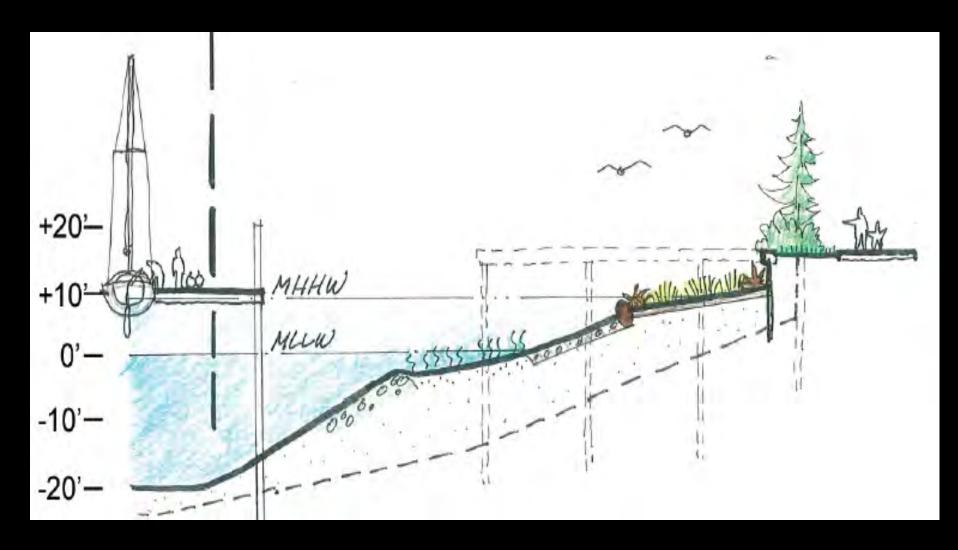






- Dewater upper 15 feet
- Depressurize lower aquifer
- Extract soil/mercury matrix
- Stabilize for transport
- Air monitoring at perimeter,

In-water Cleanup and Redevelopment



Shoreline Restoration







Marine Park – Fairhaven

MTCA Cleanup: Whatcom Waterway



Existing Conditions







Old Vertical Pile Bulkheads

Construction Debris

Aging Over-Water Structures

Whatcom Waterway Phase 1

- Remove 160,000cy contaminated sediment
- Place 125,000cy clean cap
- Remove 265 tons of creosote timbers
- Remove 47,000sf shoreline debris
- Net reduction of 4,300sf overwater coverage
- Restore new sloping shorelines
- Replace failing bulkheads, pilings, floats

"\$35M - Cleanup, Habitat and Landuse"

Bellingham Bay - A Work in Progress

