JOANN



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Executive Summary

Jo-Ann Stores, Inc. is an American specialty retailer of crafts and fabrics based in Hudson, Ohio. It operates the retail chains *Jo-Ann Fabrics* and *Jo-Ann Etc*. The headquarters of the company is located in the former General Motor Terex plant.

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Our model suggests that a X% change in the price will yield a Y% change in the total revenue





Business Objective and Action Plan

To Increase the total revenue and loyalty base of customers

We have identified 6 customer segments that differ in the type of crafting

products they buy



Home Enrichers



Impulsive Obtainers



Kidizens



Fabric Freaks



Keepers Stitch



Creative Crafters



Here is how they look like!



Cluster 1 – Home Enrichers

General Outlook

- Largest segment (31%)
- Low revenue (19%)
- Mostly purchase home décor and holiday products (florals)
- Highest email and mail count
- Fairly inelastic -0.4525

- Home decors and holiday products can be bundled together and no separate promotion or discount is required
- Reduce the SMS frequency
- Email/mail content optimization
- Increase frequency of emails and mails





ence the creativity



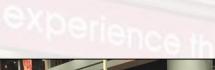


Cluster 2 - Kidizens

- General Look:
 - Customer share (21%)
 - Largest revenue share (36%)
 - Most inelastic -0.432
- Suggestions
 - Increase Product Umbrella Introduce more products in kids' section
 - Increase the mail frequency
 - Run offers like distributing sample products to increase buying













Cluster 3 – Keepers Stitch

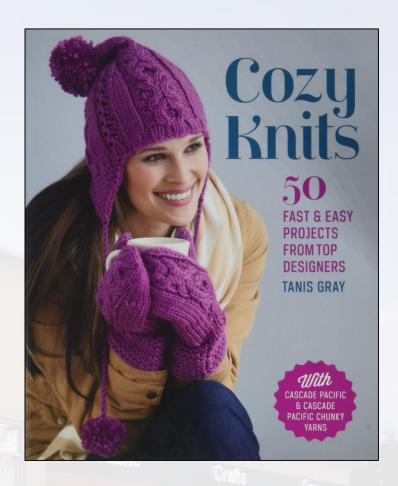
- General Outlook:
 - Customer share (12%)
 - Small revenue share (8%)
 - Fairly inelastic -0.5455
 - Mostly purchased sew products
- Suggestions
 - Add more discounts / coupons in mails to induce buying
 - Bundle needle with sewing products
 - Increase the mail frequency











Cluster 4 – Impulsive Obtainers

General Look:

- Customers share (14%)
- Revenue share (7%)
- Fairly inelastic -0.7489
- Lowest revenue per customer

- Add attractive displays at checkout queues and counters
- Place the products next to highest selling aisles
- Bigger attractive sign boards highlighting the prices
- Bundle all the products to make inexpensive offers like "\$2 for 5"
- Focus on inducing urgency, value for money and novelty
- Send more emails & SMSs













Cluster 5 – Fabric Freaks

General Look:

- Customers share (9%)
- Highest revenue Share(21%)
- Highest revenue per customer
- Preferred mode of communication is mail
- Fairly inelastic -0.7642

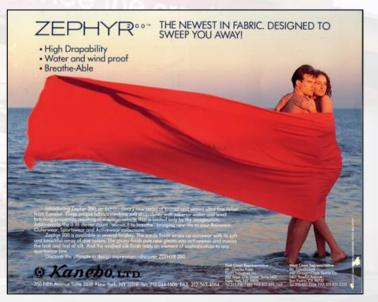
- Avoid bundling of the products
- Add new fabrics and promote it through increased mail frequency
- Send small samples of fabrics in mails to induce buying
- Increase the mailing frequency
- Increase buyers through promotions like discounts on first purchase













Cluster 6 – Creative Crafters

General Look:

- Customers share (12%)
- Highest revenue share (9%)
- Highest SMS count and lowest mail count
- Relatively elastic -0.4458

- Promote through all the marcom methods
- One holistic promotional scheme for all the products
- DIY creative blogs on Instagram, YouTube channels
- Contest among regular buyers using only Joann products









IT'S THE LAST DAY
TO USE YOUR COUPONS

Elasticity Model and Financial Impact

| Segments | Current Revenue | Elasticity | Price Change | Revenue Increase |
|------------------------|--------------------|------------|--------------|---------------------|
| Home Enrichers | 147K | 1.45257 | -10% | 4.5k |
| Kidizens | 301K | 0.43204 | 10% | 9.1k |
| Keepers Stitch | 55K | 0.54547 | 10% | 12.1k |
| Impulsive Obtainers | 71k | 0.74891 | 10% | 12.6k |
| Fabric Freaks | 64K | 0.7642 | 10% | 0.9k |
| Creative Crafters | 172K | 0.44582 | 10% | 3.3k |





Holistic View

- Most of the customer segments are inelastic with a small change in the demand for the change in price
- Most of the customers do not prefer SMS, we can focus on other marketing communications
- With a small change in the price (10%), as per client's comfort, we can increase the overall revenue by 5.5%



