# **Retreat 2022 Feedback Report**

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#### Introduction

In 2022, the MPIAE went out again for a retreat after two years of pandemic-induced üaise. The event took place from April 20-24, 2022 in the Harnack House in Berlin-Dahlem.

In the second week following the retreat, we rana short survey to gather feedback from theparticipants, with the main goal to be able to (possibly) improve the upcoming retreats in the future.

After one week of run-time, a total of 34 persons responded. The distribution of professional roles can be seen in Table 1.

**Table 1**: Number of participants by professional role.

PhD	Post-Doc	Service staff	Administrative staff	Other	Scientific staff	Total
9	9	5	4	4	3	34

#### **Assessment items**

The survey contained 15 rating questions with five answer options each ranging from **strongly disagree** (= 1) to **strongly agree** (= 5). Mean values and other descriptors can be found in Table 2. From this it can be quite safely concluded, without too much exaggeration, that the retreat was a full success. The overall satisfaction reached an mean value of 4.4 (SD = .6, range 3 to 5). Most of the participant were very satisfied with the general (and new) concept of a joint meeting with all units, the overall organization as well as with location and accommodation (all means 4.5). The intention to bring people together was clearly fulfilled as many participants stated that they have met people that they have not met before (AM = 4.5), and that they were very happy with the personal meetings and get-togethers (AM = 4.2). They also feel more integrated in the institute and more motivated and inspired. The least approval, but still over the mid-point of the scale, received the question regarding the amount

of scientific content (AM = 3.2). Similarly, the social program and the workshops were not to everybody's full satisfaction (with means of 3.6 and 3.7).

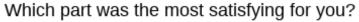
**Table 2**: Mean values, range, and standard deviation of the rating items.

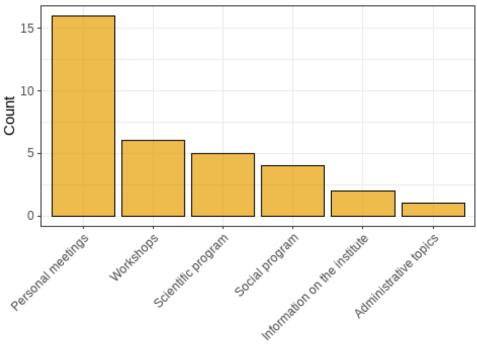
Item	Mean	SD	Range
I met many people which I haven't met before.	4.6	0.7	2-5
I liked the concept of meeting together with administration and services.	4.5	0.6	3-5
Location, accommodation & food was good.	4.5	0.6	3-5
The retreat was well organized.	4.5	8.0	2-5
I was satisfied with the retreat.	4.4	0.6	3-5
I was satisfied with the get-togethers and personal meetings.	4.2	8.0	2-5
I feel more inspired and motivated after the retreat.	4.2	8.0	3-5
I feel more integreated into the institute after the retreat.	4.2	0.9	2-5
The scientific program was interesting and of good quality.	4.0	0.9	2-5
The pandemic security measures were adequate.	3.9	0.7	2-5
I learned a lot.	3.9	0.7	3-5
I liked the overall program structure	3.9	0.7	2-5
The workshops I attended were interesting and stimulating.	3.7	0.9	1-5
I was satisfied with the social program (Dahlem/museum tours).	3.6	0.9	2-5
The amount of scientific talks was just right.	3.2	0.9	1-5

### **Highlights & Wishes**

We further asked which part of the program was the most satisfying for the participants and what they like to see more in the future in regard to general program parts and more specific topics. Results can be seen in Fig. 1 to 3.

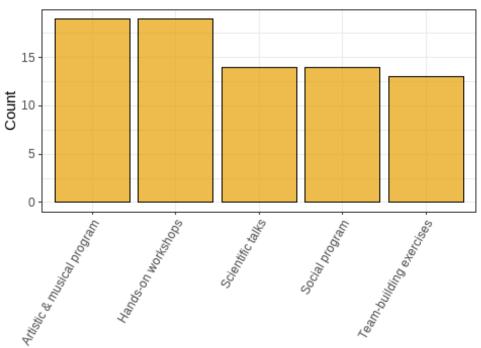
Clearly, the most satisfying part was meeting people, followed with a wide margin by the workshops, the scientific and social program. Information on the institute and administrative topics did only sometimes win with the participants.





We also asked what should be more in the focus in the future. Here people could select more than one item from a variety of predefined options. The most requested are artistic and musical program points as well as hands-on workshops. This is mostly driven by the post-docs and PhD students, however, which made up the bulk of respondents. See Table 3 of a list of top wishes for the different professional roles. An artistic or musical program was not included in this year's program, but very often requested, so this might definitely bea point to think about for the future.





**Table 3**: Top answers for future program sections by professional role.

Role	Section	Mentions
Administrative staff	Team-building exercises	3
Other	Team-building exercises	4
PhD	Artistic & musical program	6
	Hands-on workshops	6
	Social program	6
Post-Doc	Artistic & musical program	6
	Hands-on workshops	6
Scientific staff	Scientific talks	3
Service staff	Artistic & musical program	3
	Scientific talks	3

To explore the last point a bit deeper, we also asked for specific topics that participant might want to be covered in the future. The clear winners here are meta-scientific topics, such as "Scientific methods in general", "Bridging the gap between science and humanities" and

"Open Science". It seems that these are important topics which, however, are seldom covered in everyday life of our scientists, and also of others as this was not only requested by scientific members of the institute, as can be seen from Table 4.

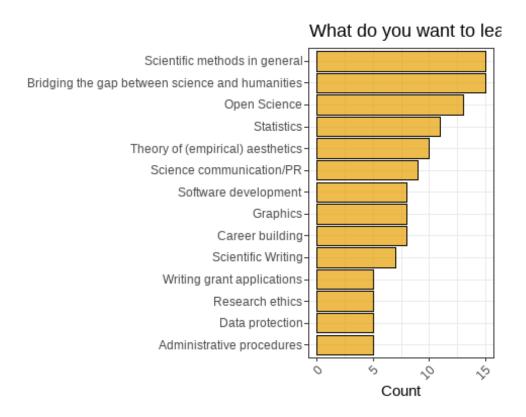


Table 4: Top answers for future topics by professional role.

Role	Topic	Mentions
Administrative staff	Administrative procedures	2
	Bridging the gap between science and humanities	2
	Graphics	2
	Science communication/PR	2
Other	Data protection	3
	Graphics	3
	Research ethics	3
PhD	Scientific Writing	6
Post-Doc	Scientific methods in general	5
Scientific staff	Scientific methods in general	2

Role	Topic	Mentions
	Software development	2
	Statistics	2
Service staff	Theory of (empirical) aesthetics	4

Finally, we also had two free text questions, one was "What was you personal highlight?" and "What could be improved in the future?". The answer can be seen in Table 5 and 6.

The highlights reflect more or less the results from above. Most often mentioned were personal meetings, particularly, after the pandemic dire straits. But also the key notes received good feedback, especially the first one.

Table 5: Free text answers (highlights).

Answer	What was you personal highlight?	status
1	getting to know people in a relaxed environment and chat	Service staff
2	All the personal meetings and getting to know everybody. Oh and the Harnack House and the room where we stayed, i loved it. Everything was so beautiful.	Post-Doc
3	The meetings during coffee breaks and afterwards in the Einstein lounge	PhD
4	to get to know people I havent met before and engage in interesting discussions	Post-Doc
5	Get togethers	Scientific staff
6	Dancing with Frau Fricke :)	PhD
7	Hard to say. I guess it was a string of positive experiences rather than a single peak :-)	Post-Doc
8	The two evening talks. Both speakers were extremely well prepared and a lot was to be learned both from the perspective of the humanities and natural sciences.	Scientific staff
9	Social networking	Post-Doc
10	Meeting colleagues in real life	Service staff
11	Going back into a new normality	PhD
12	Meeting people in person	PhD

Answer	What was you personal highlight?	status
13	After dinner talk on Wednesday; seeing so many members of the intistitute in vivid contact with each other at one place:-); meeting newcomers I only had known the names of before.	Administrative staff
14	Our admin presentation and the positive feedback we got from it. As well as feeling equally apart of the institute as the scientific members.	Administrative staff
15	I met a lot of new people from the institute and shared a lot with them and had a lot of fun. Now I feel more a part of the institute and the unfamiliar faces I used to see fleetingly in the corridor now have a name.	Other
16	1st keynote talk + workshops (shiny, graphics)	PhD
17	Dahlem Tour	Service staff
18	The first keynote was fascinating and it was great to have conversations with the people straight after the talk.	PhD
19	from the group administration the video	Other
20	Presentation of the administration team.	Other
21	Writing workshop & Visiting the Philharmony	PhD
22	both key lectures	Service staff
23	Getting to know and hanging out with the people :)	Post-Doc
	Also, the new ArtLab. Wow!	
24	meeting new people :)	PhD
25	<ul><li>seeing everyone in person after so long</li><li>the food and place</li><li>scientific talks were interesting</li></ul>	Post-Doc

The suggestions for improvement also reflect more or less the results from above, but are much more diverse and sometimes rather specific. Most often mentioned was a certain of lack of scientific input (e.g., talks and posters).

 Table 6: Free text answers (improvement)

Answer	What could be improved in the future?	status
1	I cannot think of anything	Post-Doc

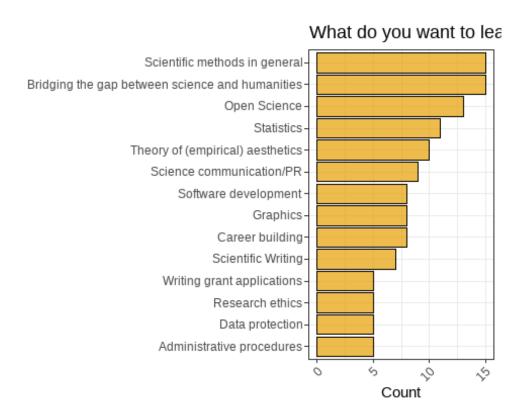
Answer	What could be improved in the future?	status
2	wider range of topics more active involvement of participants in shaping the daily life of the institute (working and living together at the institute), formation of project groups, working with creativity techniques Team-building measures also across (service) groups Development of a mission statement and common values	Administrative staff
3	I think some parts were scheduled for an hour and lasted only half an hour in the end, so I think it could be better estimated how long some talks take.	PhD
4	all fine :-) However, I also liked the part where the new people introduced themselves. I was wondering, wether some more people could have been added here (maybe even from the people, who are already in the institute for a longer time)?	Post-Doc
5	I thought the topics were very good, but I would also like to see at least one presentation by our scientists.	Service staff
	It might be a good idea to ask people to check their details again just before booking their tickets or rooms, in case something has changed. Especially if it's been a while since they filled in the form.	
	I would be happy if there was also non dairy milk in the coffee breaks, especially since one could specify special needs beforehand. I survived, but it would have been nice:)	
6	The wine	Scientific staff
7	A little more free time/time for discussion/working on a specific topic for an extended period of time	PhD
8	Maybe try not to have the retreat during the official Easter holiday period of schools in Hesse? I know it's not entirely in your hands, but this way a lot of parents who didn't join this time might join next time - and those who did join anyway will not miss out on their kids' free time next time. Just if it's possible!	Post-Doc
9	This was the first retreat after the pandemic and was understandably mainly meant to build team spirit and to get to know each other - with success. Next time, it would be great to have a bit more of a scientific program, to learn more about the scientific projects of the members. This will help building collaborations and bonds between departments, research groups etc. This could be realized in a poster session, for example.	Scientific staff
10	It would be nuce to have more scientific presentations, maybe poster presentations to learn more about the research being conducted at the institute	Post-Doc

Answer	What could be improved in the future?	status
11	More science driven info, more talks from the departments, less entertainment from services & administration for the scientists. The retreat in parts felt like a school outing for the researchers.	Service staff
12	For me, the lunch breaks were a bit too short. I would have liked to finish the chats I have started maybe with a coffee or having a short walk	PhD
13	Collective transport of various material of any services or scientific groups to the retreat by rented car a day before the event. So a small group of people could have the necessary preparations in place when the rest of the institute arrives.  Of course everything worked out this time, but it could have been mor e relaxed.  Also for colleagues with physical handycaps, this would also have been an option.	Administrative staff
14	Clearer, detailed and and more visible information/communication in advance of the retreat. Especially about organizational particularities such as accomodations and the group travel.	Administrative staff
15	I can't think of anything. It was very well planned.	Other
16	vegan food options	PhD
17	Maybe no home trip on Saturday	Service staff
18	workshop for the assistants	Other
19	In my opinion, it should be communicated more clearly to people that the retreat is not a holiday.	Other
20	lectures earlier during the day instead of after dinner	PhD
21	balance between scientific and administrative / service sections	Service staff
22	social programs & timing of talks-workshops	PhD
23	<ul> <li>Social events after the day could improve</li> <li>Alcoholic drinks should be free, at least in the reception day</li> <li>the program was quite full-on, with small chances to relax</li> </ul>	Post-Doc

### **Correlations**

Finally, we also looked at some correlation between the basic rating items. The full correlation matrix can be found in Fig. 4. We only can highlight only some of the strongest relationships here. First of all, overall satisfaction is most strongly correlated with the gettogethers, the liking of the structure and the location as well as with the felt improvement in

motivation. Boosted motivation, in turn, is strongly connected with feeling more integrated after the retreat, and even stronger so with meeting new people. This all underlines again the central importance of the personal meeting aspect for the retreat. Satisfaction with the quality of the scientific program is strongly related to the workshops and also with satisfaction with the quantity of the scientific program. Furthermore, this goes along with a satisfaction of the organization and probably result in a feeling to have learned a lot.



## **Summary**

All in all, the retreat seemed to have been an overwhelming success. Personal meetings were stage and center, so the overall concept of the retreat seemed have to work. Critique was sparse and mostly directed towards a ceratin lack of scientific program, which was deliberately held to a minimum this time, as it was the first post-pandemic meeting and a lot of structural and personal changes in the institute seemed to make it necessary to catch up on the personal side, which we are sure will bear fruits in the future. Nevertheless, we will take away some important suggestions and wishes to make the next retreat even better than the last one (if that is even possible).