

# **COMP 3111**

# **SOFTWARE ENGINEERING**

## **SOFTWARE QUALITY ASSURANCE**

# LEARNING OBJECTIVES

1. Understand the **quality assurance process** and the central process activities of **quality assurance**, **quality planning** and **quality control**.
2. Understand the importance and use of **standards and metrics** in the **quality assurance process**.
3. Understand the principles of **software development process improvement** and why **process improvement** is worthwhile.

# SOFTWARE QUALITY ASSURANCE (SQA): OUTLINE

## Software Quality Assurance

- Life Cycle Role
- Purpose and Importance

## Achieving Software Quality

- SQA Activities
- Achieving Product Quality
- Achieving Project Quality
- Achieving Process Quality
- Achieving People Quality

# SOFTWARE QUALITY ASSURANCE LIFE CYCLE ROLE

Phases

Engineering  
Workflows

**Requirements**

**Analysis**

**Design**

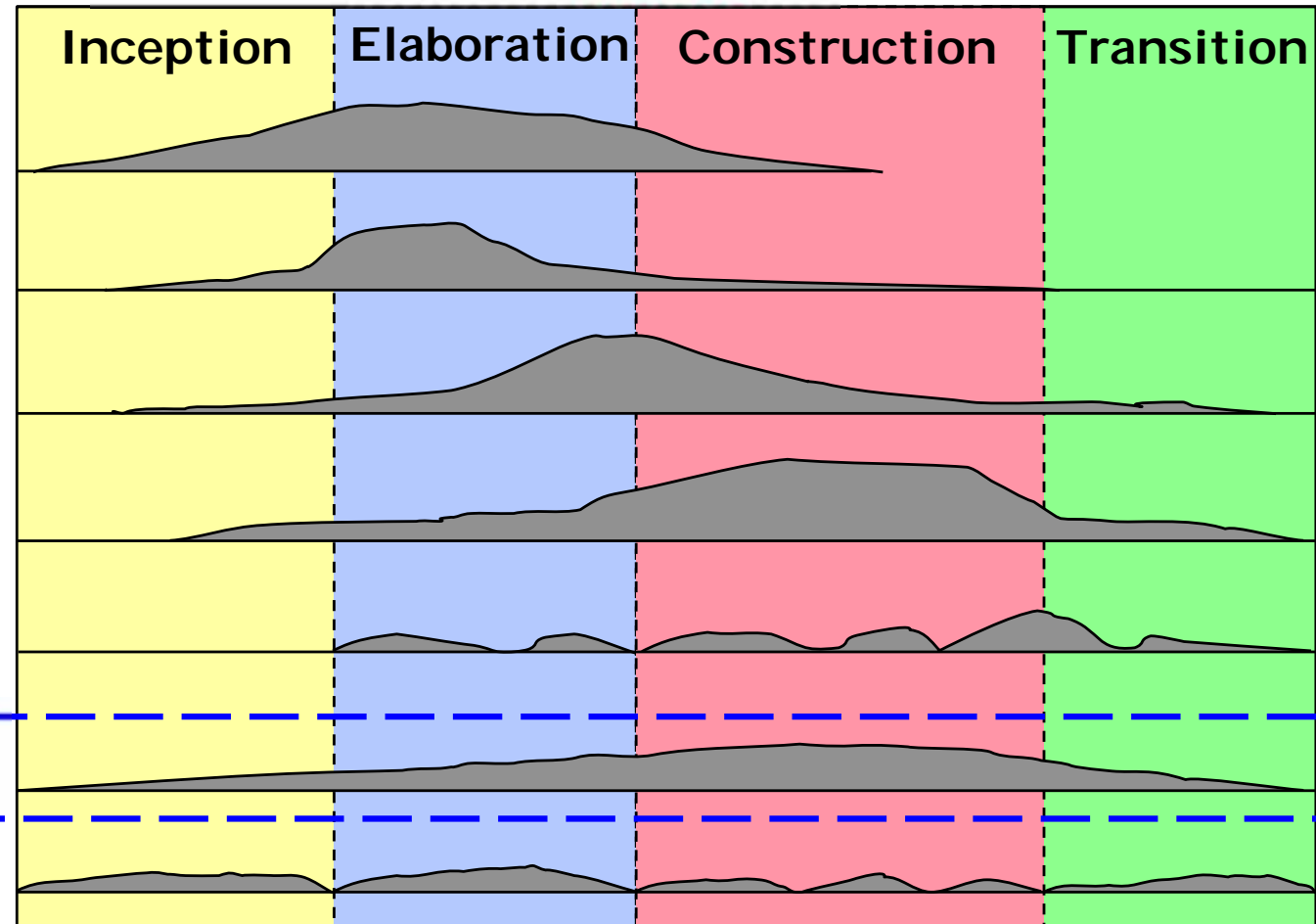
**Implementation**

**Testing**

**Software Quality Assurance**

**Project Management**

Management  
Workflows



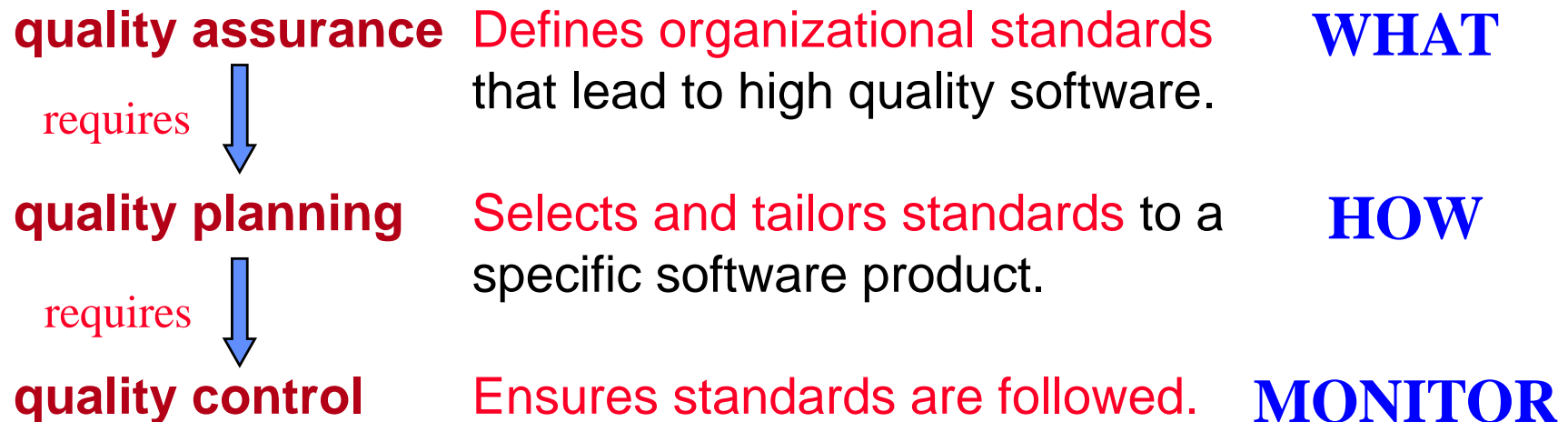
Iteration

Increments



# PURPOSE OF SOFTWARE QUALITY ASSURANCE

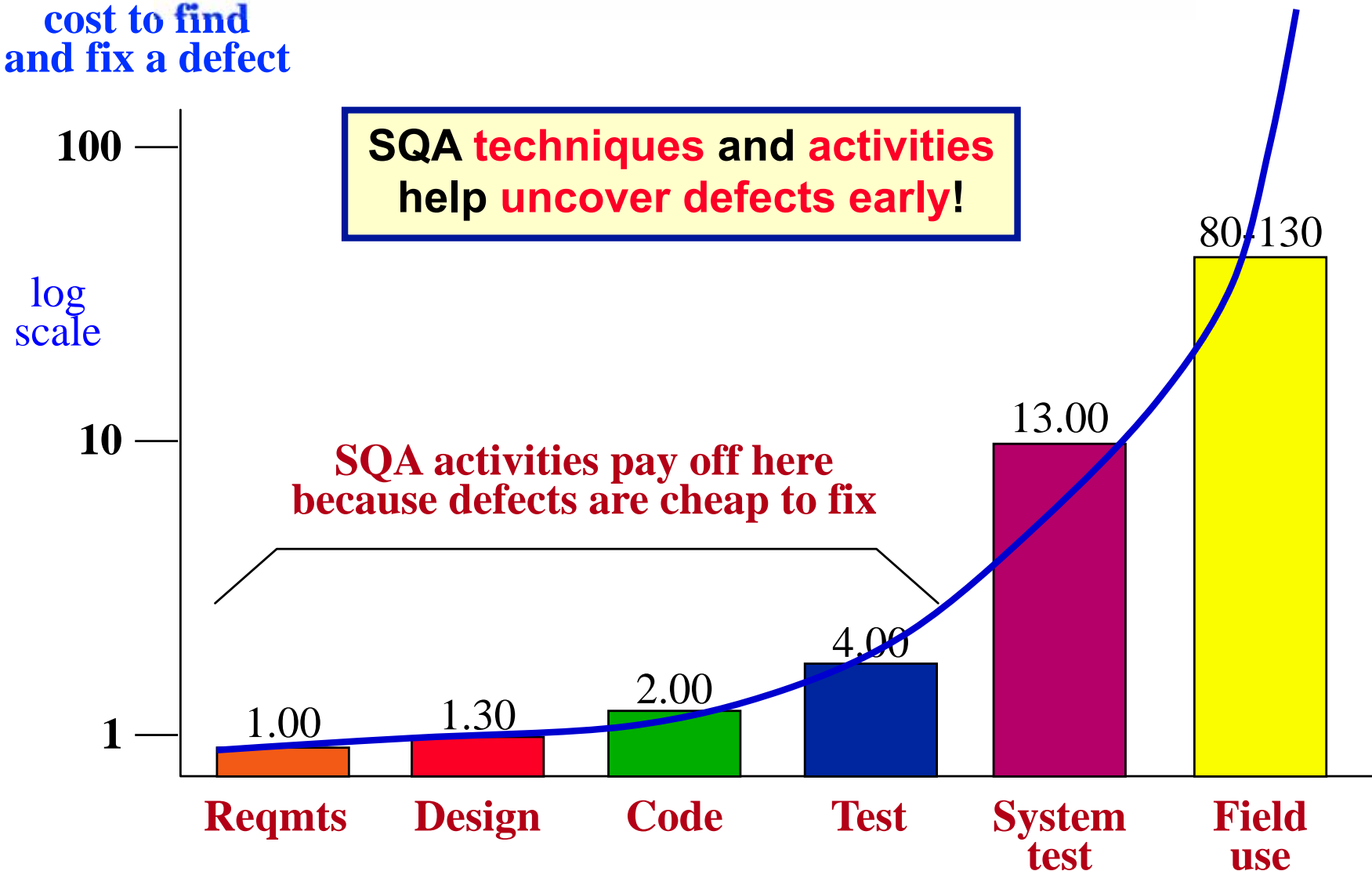
*Quality assurance consists of those **procedures, techniques, and tools** applied by professionals to ensure that a product **meets or exceeds** pre-specified **standards** during its development cycle.* E.H. Bersoff



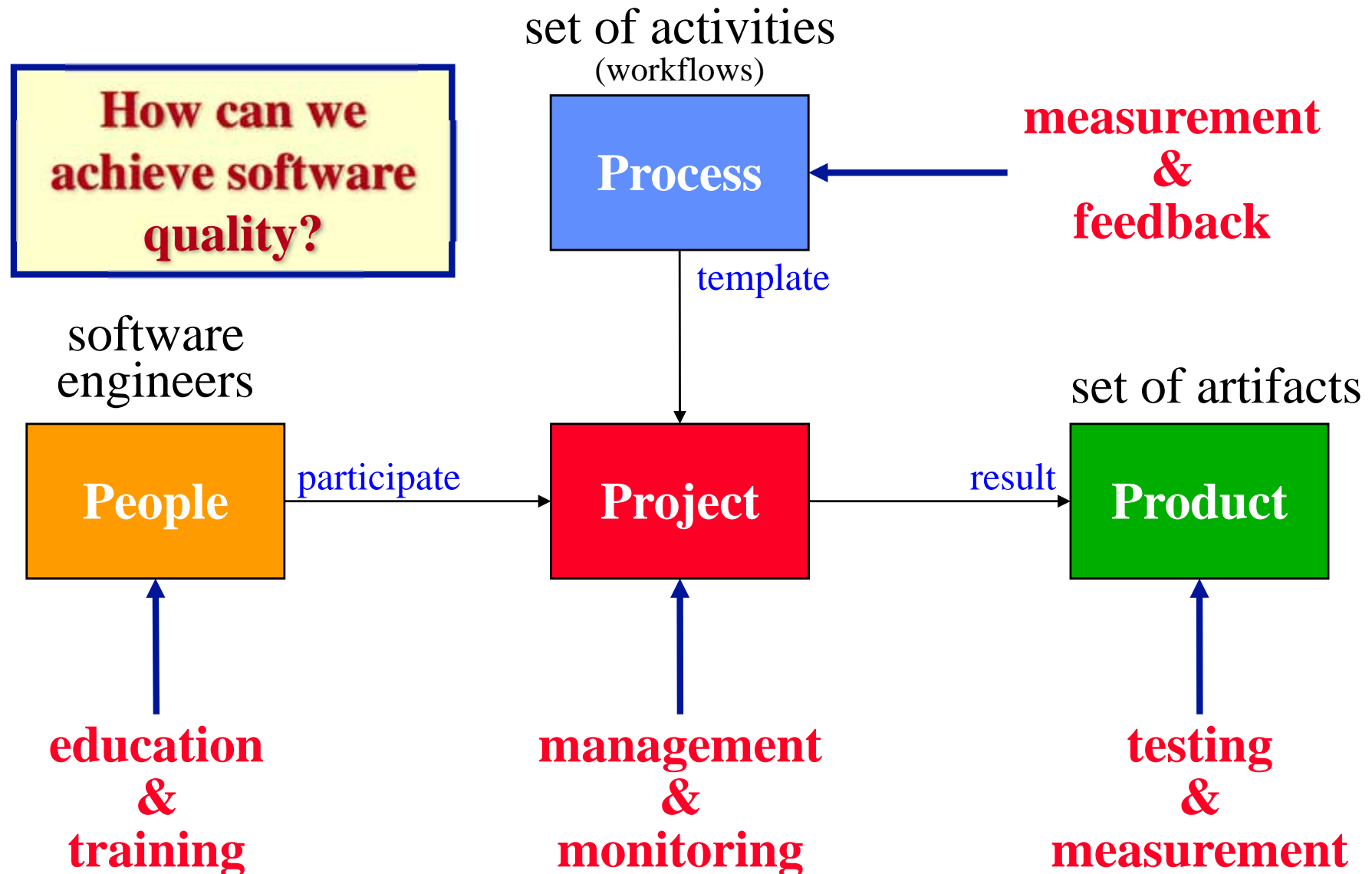
**Continuous quality improvement** should be the **overall goal**.

# IMPORTANCE OF SOFTWARE QUALITY ASSURANCE

cost to find  
and fix a defect




# ACHIEVING SOFTWARE QUALITY



## ACHIEVING SOFTWARE QUALITY (CONTD)

1. We should have a set of **quality attributes** that a software product must meet.

☞ There are **design goals** to achieve.

2. We should be able to **measure** a quality attribute.  **Key point**  
☞ There is a way to **determine how well the product conforms** to the design goals.

3. We should **track** the values of the quality attributes.

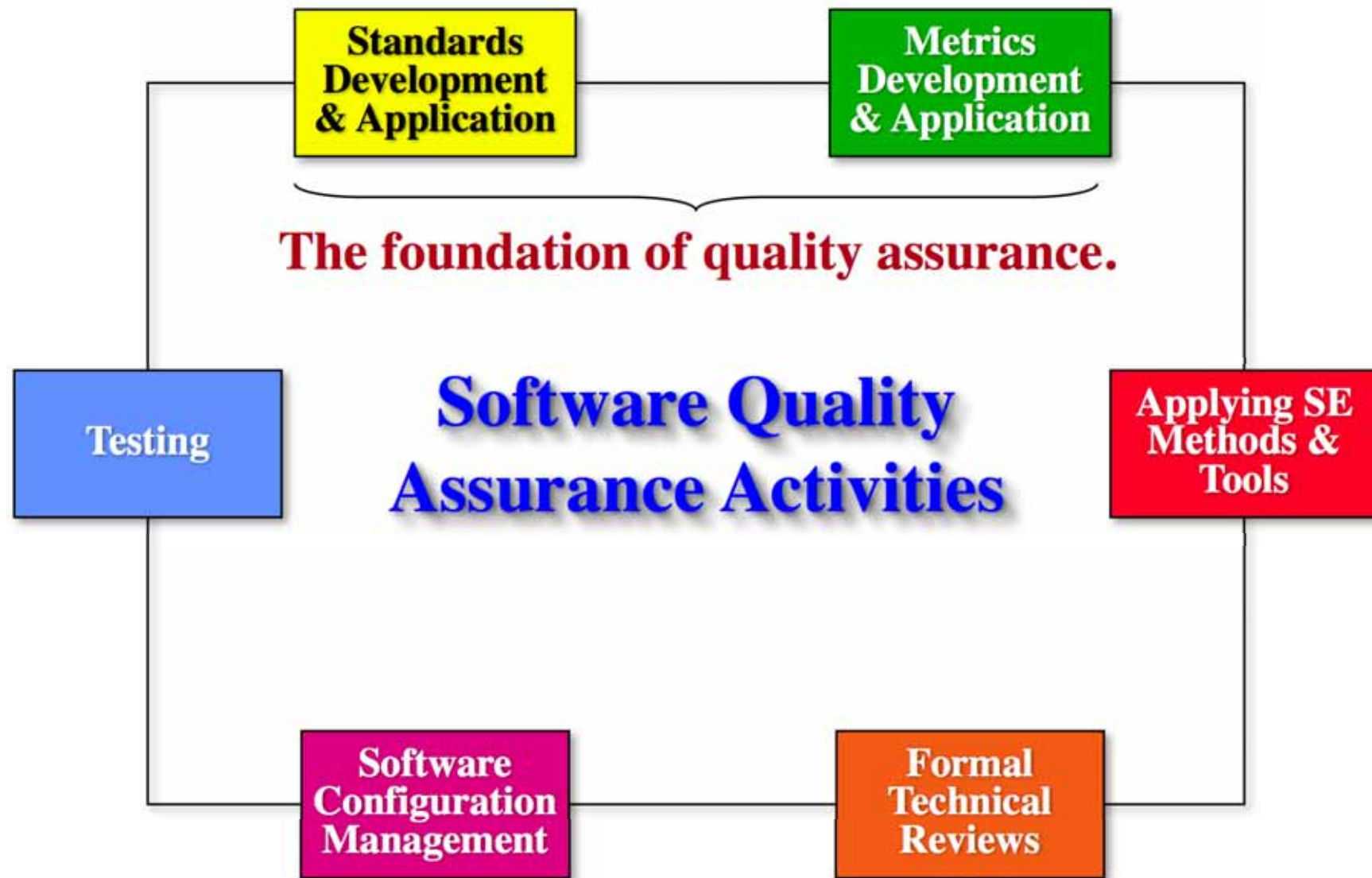
☞ So that it is **possible to assess**, over time, how well we are doing in achieving the design goals.

4. We should use information about the quality of any developed software to **improve the quality** of future software products.

☞ There is **feedback** into the software development process.



# SQA ACTIVITIES



## SQA ACTIVITIES (cont'd)

Software Quality Assurance (SQA) covers all aspects of software development and aims to improve the quality of software by:

1. developing and applying **standards**;  
☞ *To ensure **repeatability** of the development process.*
2. developing and applying **metrics**;  
☞ *To **achieve design goals** and **monitor and improve the development process**.*
3. applying appropriate software engineering **methods and tools** for system development;  
☞ *To **achieve a high quality system**.*
4. performing **formal technical reviews** at each step;  
☞ *To **uncover quality problems** and **for management approval**.*
5. using **software configuration management**;  
☞ *To **ensure changes are managed and controlled**.*
6. performing thorough **testing** of the software.  
☞ *To **ensure effective defect detection**. (BUT testing is not a cure-all!)*

**The  
foundation  
of SQA.**

## SQA ACTIVITY: STANDARDS

A (technical) *standard* is a norm or requirement that establishes uniform engineering or technical criteria, methods, processes and practices.

The standards that are important for software engineering are:

1. **product standards** which are concerned with *what outcome is produced* and define the *characteristics that all product artifacts should exhibit* so as to have quality.
2. **process standards** which are concerned with *how the outcome is produced* and define *how the software process should be conducted* to ensure quality software.

# SQA ACTIVITY: STANDARDS

## Why are standards important for Software Quality Assurance?

1. They document the **best** (or **most appropriate**) practices.
  - 👉 Helps avoid previous mistakes.
2. They provide a **framework** around which to implement quality control.
  - 👉 Ensures that the best practices are properly followed.
3. They assist in ensuring the **continuity of project work**.
  - 👉 Reduces learning effort when starting new work.

**Standards  
Handbook  
needed!**

**Each project needs to decide which standards should be:  
ignored; used as is; modified; created.**

## SQA ACTIVITY: METRICS

**A metric is any type of measurement that relates to a software product, process or related artifact.**

### Why are metrics important for Software Quality Assurance?

1. Metrics can be used to **control** (i.e., plan and manage) the **development process** (e.g., effort expended, elapsed time, budget spent, etc.).
2. Metrics can be used to **predict** an associated **product quality** (e.g., **cyclomatic complexity** can predict **ease of maintenance**).

***Metrics* are the only objective way to measure quality attributes of software; otherwise it is all opinion and guess work.**

# ACHIEVING PRODUCT QUALITY: DESIGN GOALS

- Recall that a **design goal** is an **(external) quality attribute** that we want the system to have such as:
  - safety                      – understandability                      – portability                      – security
  - testability                      – usability                      – adaptability                      – reliability
  - reusability                      – resilience                      – modularity                      – efficiency
  - robustness                      – maintainability                      – learnability
- Usually, we can **only assess** whether a system has one of **these attributes** (i.e., **achieves its design goals**) **after** it is completed!  
*👉 An external attribute cannot be measured directly from the software.*
- However, we would like to assess whether we are achieving a design goal during the system's development? **How to do it?**

Try to **use internal attributes** (things we can measure from the software) **to assess (predict) external attributes** (i.e., **design goals**).



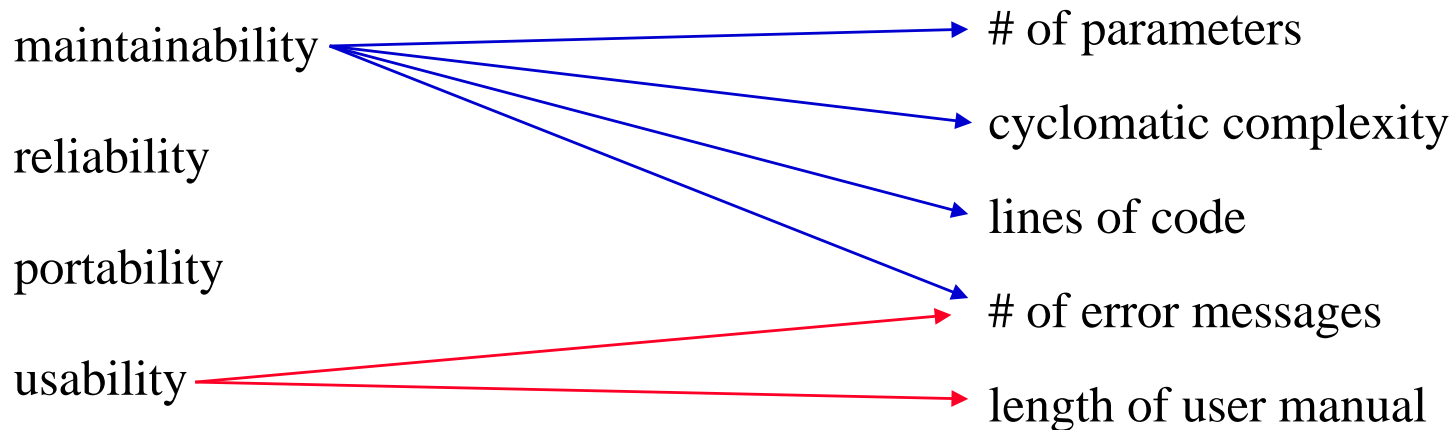
# ACHIEVING PRODUCT QUALITY: DESIGN GOALS

(CONT'D)

- Examples of possible relationships between external and internal attributes:

## External (design goal)

## Internal (measurable)



## Problems

1. It is **hard** to **formulate** and **validate relationships** between **internal attributes** and **design goals**.
2. **Quantitative software information** for computing metrics must be **collected, calibrated** and **interpreted**.

# ACHIEVING PRODUCT QUALITY: QUALITY METRICS FOR SYSTEM DESIGN

**For a design component, a key design goal is maintainability.**

- Experience tells us that maintainability should be related to the complexity of a design component.
- Complexity, in turn, is related to quality attributes such as:
  - cohesion
  - coupling
  - understandability
  - adaptability

**Some of these attributes also cannot be measured directly!**

**So, what can we measure to determine the complexity of a design component and thus its maintainability?**



# ACHIEVING PRODUCT QUALITY: QUALITY METRICS FOR SYSTEM DESIGN

## 1. Structural fan-in/fan-out

**fan-in** – the number of calls to a component by other components

**fan-out** – the number of components called by a component

☞ **high fan-in  $\Rightarrow$  high coupling**

☞ **high fan-out  $\Rightarrow$  calling component has high complexity**

## 2. Informational fan-in/fan-out

– Consider also the **number of parameters** passed **plus** the **number of accesses to shared data structures**.

$\text{complexity} = \text{component-length} * (\text{fan-in} * \text{fan-out})^2$

☞ **This metric has been validated in the Unix system.**

☞ **It is a useful predictor of **effort required for implementation**.**

# ACHIEVING PRODUCT QUALITY: QUALITY METRICS FOR SYSTEM DESIGN

## 3. IEEE Standard 982.1-1988

- Considers properties of:
  - **subsystems** (number of subsystems and degree of coupling)
  - **database** (number of attributes and classes)
  - ☞ Compute a **design structure quality index—DSQI** → (0-1).
  - ☞ Used to compare with past designs; if DSQI is too low, further design work and review may be required.
- We can also consider **changes** made throughout the product's lifetime and compute how **stable** it is (i.e., how many changes have been made in subsystems in the current release).
  - ☞ Define a **software maturity index—SMI** → (0-1).
  - ☞ As SMI approaches 1, the product begins to stabilize.

# ACHIEVING PRODUCT QUALITY: QUALITY METRICS FOR IMPLEMENTATION

For an *implementation component (i.e., code)*, some key design goals are **reliability** and **ease of implementation**.

Some approaches to measure reliability and/or difficulty:

## 1. Halstead's Software Science

Looks at the number of **operators** and **operands** in a component and calculates values for **component volume**,  $V$  (in bits), **component difficulty**,  $D$ , and **effort**,  $E$ , required to implement the component.

## 2. McCabe's Complexity Metric

Looks at **control flow** in a component and calculates **cyclomatic complexity**.

## 3. Lines of code (LOC)

## 4. Length of identifiers

## 5. Depth of conditional nesting

**Standards** should be established to **avoid complex components** and/or **highlight problem components**.

# ACHIEVING PRODUCT QUALITY: QUALITY METRICS FOR IMPLEMENTATION

## 1. Halstead's Software Science

$n_1$  = number of unique operators in a component

$n_2$  = number of unique operands in a component

$N_1$  = the total number of operators

$N_2$  = the total number of operands

$L = N_1 + N_2$  (component length)

$V = L * \log_2(n_1 + n_2)$  (component volume in bits)

$D = (n_1/2) * (N_2/n_2)$  (difficulty of implementing the component)

$E = V * D$  (effort required to implement the component)

## 2. McCabe's Complexity Metric

✎ Calculates a component's **cyclomatic complexity** to provide **an indication of its testing difficulty**.

Studies have shown a **distinct relationship** between the **cyclomatic complexity** of a component and the **number of defects** found in the source code, as well as the **time required to find and fix defects**.

# ACHIEVING PRODUCT QUALITY: FORMAL APPROACHES

## 1. Proving programs/specifications correct

- Logically prove that requirements have been correctly transformed into programs (e.g., prove assertions about programs).

## 2. Statistical Quality Assurance

- Categorize and determine the causes of software defects.
- Use **80-20 rule**: 80% of defects can be traced to 20% of causes.
- Isolate and correct the 20% of causes, which fixes 80% of defects.

 The **development effort is directed** to things that cause the **majority of defects**.

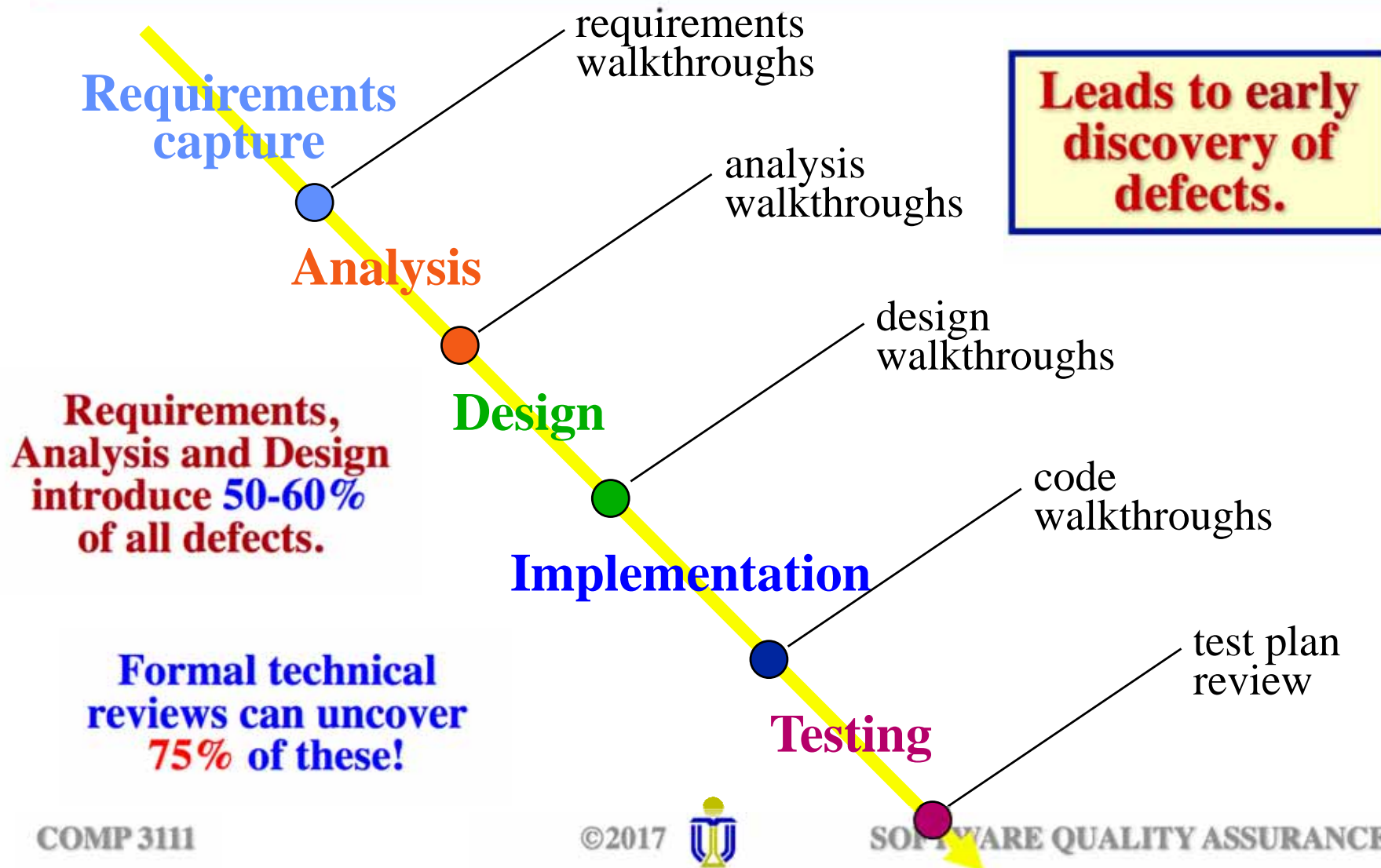
## 3. The Cleanroom Process

- A combination of the above two approaches that can be used to **produce extremely reliable software**.

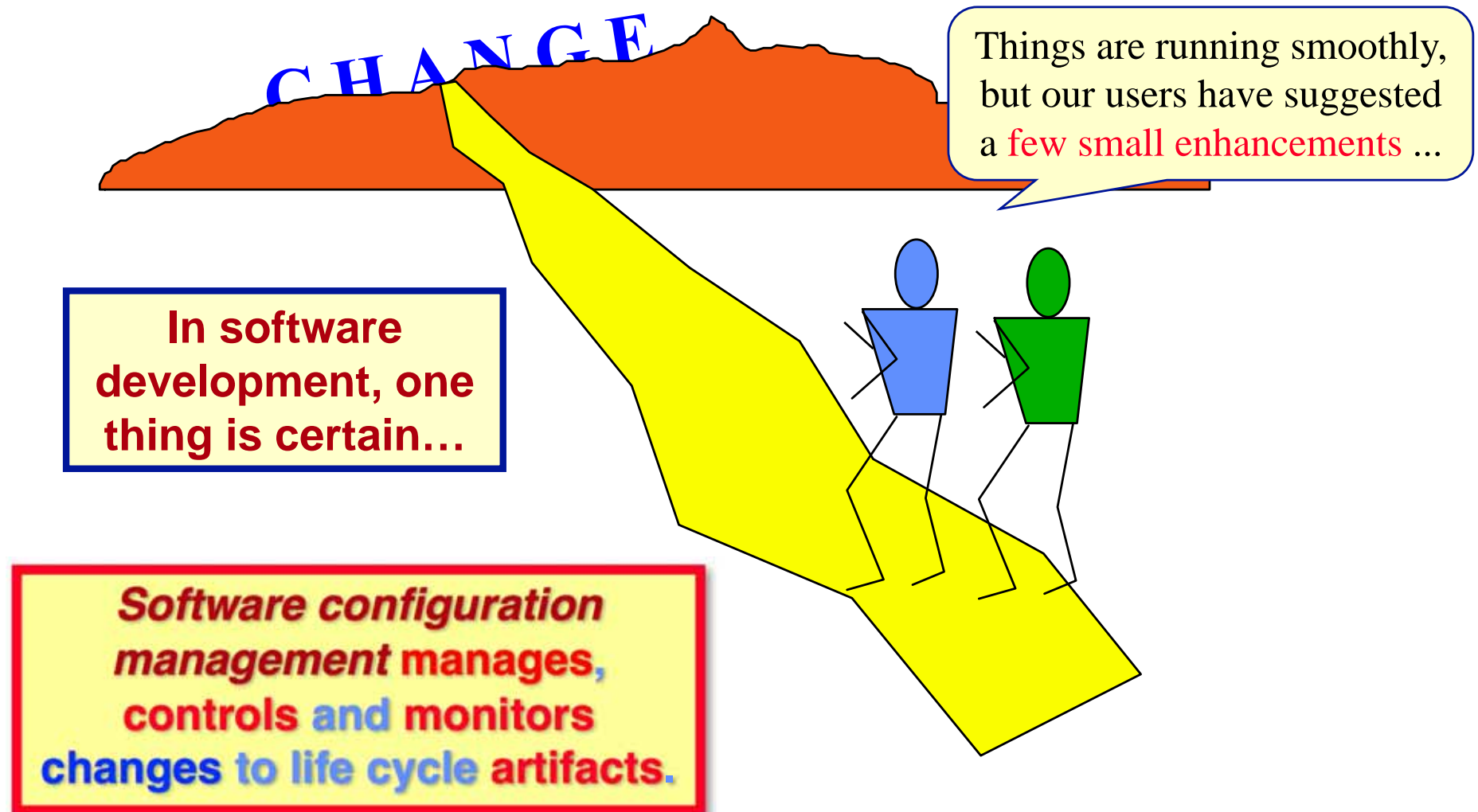


# ACHIEVING PROJECT QUALITY: REVIEWS

**Reviews are the primary method for achieving project quality.**



# ACHIEVING PROJECT QUALITY: SOFTWARE CONFIGURATION MANAGEMENT (SCM)



# ACHIEVING PROCESS QUALITY

## How important is the process in software development?

- Software development has some unique factors that affect the product quality *independent* of the process used:
  - software is designed, not manufactured.
  - software development is creative, not mechanical.
  - external factors (novelty, competitive advantage) may impact quality.
  - individual skills and experience can have a significant influence.
- ☞ Sometimes people & technology are more important than process.  
(People quality/expertise, development tools may have more impact on product quality than the process used.)
- ☞ Insufficient resources will always adversely affect product quality regardless of the process used.
- ☞ A detailed software development process is usually not transferable since it is highly organization-specific.



# ACHIEVING PROCESS QUALITY: ISO 9001/9000-3

**ISO 9000-3 is intended to help a client assess the process management capabilities of a software organization.**

- ISO 9000 specifies actions to be taken when any system (not necessarily a software system) has **quality goals** and **constraints**.
- ISO 9001 (clause 4.2) requires an organization to have a **documented quality system** including a **quality manual**, plans, procedures and instructions.

 **The quality manual defines and documents an organization's quality process.**

- ISO 9000-3 explains how the **quality system** should be **integrated** throughout the **software development process**.

 **It specifies generic procedures that should be in place to have a quality process.**

# ISO 9001/9000-3 STANDARD

## A. Quality System Framework

1. Management responsibility
2. Quality system
3. Internal quality system audits
4. Corrective action

## B. Quality Life Cycle Activities

1. Contract review
2. Purchaser's requirements specification
3. Development planning
4. Quality record
5. Design and implementation
6. Testing and validation
7. Acceptance
8. Replication, delivery and installation
9. Maintenance

## C. Quality System Supporting Activities

1. Configuration management
2. Document control
3. Quality records
4. Measurement
5. Rules, practices and conventions
6. Tools and techniques
7. Purchasing
8. Included software product
9. Training



# ACHIEVING PROCESS QUALITY: SEI PROCESS CAPABILITY MATURITY MODEL (CMM)

**SEI-CMM** is intended to help a software organization assess and improve their software development processes.

**Level 1: Initial process (ad hoc)**

No formal procedures, no cost estimates, no project plans, no management mechanism to ensure procedures are followed.

**Level 2: Repeatable process (intuitive) (focus on management)**

Basic project controls; intuitive methods used.

**Level 3: Defined process (qualitative) (focus on management + engineering)**

Development process defined and institutionalized. Training provided.

**Level 4: Managed process (quantitative) (add metrics)**

Measured process; process database established.

**Level 5: Optimizing process (add feedback)**

Improvement feedback; rigorous defect-cause analysis and prevention.

# SEI PROCESS CAPABILITY MATURITY MODEL (CMM)

## Key Processes in Place

### Level 1: Initial Process

*None*

### Level 2: Repeatable Process

Requirements Management  
Software Project Planning  
Software Project Tracking & Oversight  
Software Subcontract Management  
Software Quality Assurance  
Software Configuration Management

Excellent software developers  
(e.g., U.S. space shuttle program)  
attain only around **Level 3-4**.

### Level 3: Defined Process

Organization Process Focus  
Organization Process Definition  
Training Program  
Integrated Software Management  
Software Product Engineering  
Intergroup Coordination  
Peer Reviews

### Level 4: Managed Process

Quantitative Process Management  
Software Quality Management

### Level 5: Optimizing Process

Fault Prevention  
Technology Change Management  
Process Change Management



# ACHIEVING PEOPLE QUALITY: PEOPLE CAPABILITY MATURITY MODEL (PCMM)

**PCMM is intended to assess and improve knowledge and skill of people.**

## **Level 1: Initial**

No technical or management training provided; staff talent is not a critical resource; knowledge and skills stagnate; no organizational loyalty.

## **Level 2: Repeatable**

Focus on **developing basic work practices**; staff recruiting, growth and development important; **training** to fill skill “gaps”; **performance evaluated**.

## **Level 3: Defined**

Focus on **tailoring work practices** to organization's business; **strategic plan** to locate and develop required talent; **skills-based compensation**.

## **Level 4: Managed**

Focus on **increasing competence in critical skills**; mentoring; team-building; quantitative competence goals; evaluation of **effectiveness of work practices**.

## **Level 5: Optimizing**

Focus on **improving team and individual skills**; **use of best practices**.



# SOFTWARE QUALITY ASSURANCE: RETROSPECTIVE

- An organization should have a **quality manual** which documents its software quality assurance procedures.
- Each project should have a **quality plan** which sets out the **quality attributes (design goals)** that are most important for that project and how they will be assessed.
- An organization should have well defined **standards** for its **software development process** and the accompanying **artifacts**.
- Mechanisms (processes) should be established that **monitor compliance** with all quality requirements of the organization.
- **Reviews** are the *primary means* of carrying out software quality assurance.
- Where practical, **metrics** can be used to *highlight anomalous parts* of the software that may have quality problems.

# SOFTWARE QUALITY ASSURANCE: SUMMARY

***Quality software does not just happen!***

- Software quality assurance needs to be **built into the software development process.**
- Developing quality software requires:
  - **Management** support and involvement.
  - **Standards** that everyone follows.
  - **Software metrics** gathering and use.
  - **Commitment** to following the standards even when things get rough!

**Testing is an important part of quality assurance, but its not all there is to obtaining a quality software product.**