

Preliminary Persona Proposal

Prepared for:

Cascades

November 10, 2017

Our Approach

The Mx Group follows the *5 Rings of Buying Insight™* persona framework to develop personas. In our view, the best way to produce engaging content and effective nurturing campaigns is to hear directly from your buyer. Not your customers (they no longer have the buyer mindset). Not your sales team (that's an interpretation of the buyer's voice). Only this laser focus on the buyer and their journey ensures that you will receive valuable and actionable insights that truly connect.

The 5 Rings of Buying Insight



"The biggest mistake marketers make is to profile their buyers instead of their buyers' decisions. After all, buying is the behavior markets want to influence." Adele Revella, The Buyer Persona Institute

Priority Initiatives:

What causes certain buyers to invest in solutions like yours, and what is different about buyers who are satisfied with the status quo?

Success Factors:

What operational or personal results does your buyer persona expect to achieve by purchasing this solution?

Perceived Barriers:

What concerns cause your buyer to believe that your solution or company is not their best option?

Buying Process:

What steps does your buyer take to evaluate their options and select a solution?

Decision Criteria:

Which aspects of the competing products, services, solutions or companies does your buyer perceive as most critical, and what are their expectations for each?

Persona Process

While the heart of the *Persona Process* is speaking directly with your buyer, we do leverage your internal team's knowledge and experience to add perspective to our research process.

Overview

Our goal in developing personas is to identify critical contrast points between buyer archetypes. Determining how we segment your market into personas and ultimately how many personas we author will be an iterative process. The planning and stakeholder discussions will help us create a hypothesis for the trait combinations that define the most valuable personas, while the findings from the e-surveys and buyer interviews will help us validate or make adjustments.

Planning & Target List Definition

We begin the *Persona Process* by working with you to develop a hypothesis on the number and make-up of the personas (both of which will be validated during the research process). This will enable us to identify the companies and contacts to target in our research process.

Stakeholders Questionnaire

Next, we ask key members of your organization to complete a comprehensive questionnaire or interview facilitated by our strategy team. The answers give us insight into your stakeholders' perspectives on the buyers in their market, including insight into typical interactions with buyers.

Your stakeholder team should include key members of marketing, sales and any other departments that interface with your market regularly.

Buyer Research

We kick off the buyer research with a series of e-surveys to your market (segmented by persona as necessary) with questions that align to the Five Rings of Buying Insight™. The purpose of these surveys is to obtain directional insights or themes that can be further explored during the 1:1 interviews. Also, depending on the make-up of the survey respondents, it may give us an opportunity to recruit for 1:1 interviews. *(E-surveys were eliminated to fit within the CASCADES marketing budget.)*

The 1:1 buyer interviews are the heart of the process. These interviews are again aligned to the Five Rings of Buying Insight and give us the opportunity to have deeper and more nuanced discussions about the themes uncovered by the e-surveys. For these interviews, it is important that we engage with people who recently went through their buying process. These can be either recent wins (new customers) or recent losses (those that went with a competitor or stayed with the status quo). We will plan on including both in the mix, but with an emphasis on recent losses. We recommend conducting 10 interviews per buyer persona to establish strong insights. We also recommend that you keep your personas fresh by conducting ongoing interviews with your buyers, at least on an annual basis.

Included in this process is a provision for contacting and scheduling the persona calls. As important as the calls are themselves, it's equally important to the success of the project to have an aggressive, full-time and professional approach to reaching out, "selling" the idea of the call and then actually scheduling the call.

Buyer Persona Deliverables

Using the insights gathered, The Mx Group will produce buyer personas for your key buyer archetypes. While the format for the end persona deliverables will be customized based on your final personas and insights gathered, the persona deliverables typically include the following information:

- Priority initiatives
- Success factors
- Perceived barriers
- Decision criteria
- Detailed buyer's journey
- Critical content needs
- Sources of influence / watering holes
- Role in decision-making process
- Message preferences

Examples of persona deliverables

Eric Engineering (and USCO) Persona 2014	BUYER'S JOURNEY:	CORE PERSONA INFORMATION
<p>Eric Engineering (and USCO) Persona 2014</p> <p>Senior Manager</p> <p>Responsibilities:</p> <ul style="list-style-type: none"> • Overall management of the company's manufacturing operations • Overall management of the company's manufacturing operations • Overall management of the company's manufacturing operations <p>Buyer's Journey:</p> <ol style="list-style-type: none"> 1. Initial contact with sales representative 2. Initial site visit 3. Initial site visit 4. Initial site visit 5. Initial site visit 6. Initial site visit 7. Initial site visit 8. Initial site visit 9. Initial site visit 10. Initial site visit <p>Core Persona Information:</p> <p>Priority Initiatives:</p> <ul style="list-style-type: none"> • Improving production efficiency • Reducing costs • Improving quality <p>Sources of Influence:</p> <ul style="list-style-type: none"> • Industry experts • Peers • Suppliers <p>Success Factors:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery <p>Perceived Barriers:</p> <ul style="list-style-type: none"> • High cost • Low quality • Slow delivery <p>Decision Criteria:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery <p>Brand Impressions:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery <p>Message Preferences:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery 	<p>BUYER'S JOURNEY:</p> <ul style="list-style-type: none"> • Most machines purchased every 10+ years • Most purchases of manual metalworking machines <p>AWAWARENESS - CONSIDERATION - DECISION:</p> <ol style="list-style-type: none"> 1. Needs to replace an old metalworking machine 2. Attends trade shows 3. Visits different metalworking machine dealers 4. Talks with different metalworking machine dealers 5. Visits product specialists, manuals and product videos 6. Makes decision on new metalworking machine <p>KEY TAKEAWAYS:</p> <ul style="list-style-type: none"> • Company uses four metalworking machines • Research products and makes recommendations, that decision makes and approves of the expense • Top brand of machines currently used: Bridgeport, Ching, South Bend • Plans to purchase a new manual metalworking machine in the next 12 months • Most important factors for purchasing a new machine: quality, price, availability, support, financing • Prefers to interact with vendors via email and face-to-face rather than on the phone • Sees the computer as the purchase as a support • Finds the information he receives in email blasts to be relevant to him, or he ignores them • Reads trade magazines regularly • Does not use social media or blogs for work 	<p>CORE PERSONA INFORMATION</p> <p>PRIORITY INITIATIVES:</p> <ul style="list-style-type: none"> • Improving production efficiency • Reducing costs • Improving quality <p>SOURCES OF INFLUENCE:</p> <ul style="list-style-type: none"> • Industry experts • Peers • Suppliers <p>SUCCESS FACTORS:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery <p>PERCEIVED BARRIERS:</p> <ul style="list-style-type: none"> • High cost • Low quality • Slow delivery <p>DECISION CRITERIA:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery <p>BRAND IMPRESSIONS:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery <p>MESSAGE PREFERENCES:</p> <ul style="list-style-type: none"> • High quality • Low cost • Fast delivery

Pricing Estimate

This pricing assumes we will create three personas.

Tactic	Mx Labor	Mx Pass-thru	Total
Kick-off/Discovery/Updated SOW/Project Management	\$12,500		\$12,500
Target list research & purchase (If necessary)	\$1,250	\$5,000	\$6,250
Stakeholder interviews (1-2 panel sessions)	\$2,000		\$2,000
E-Survey plus List	\$6,000		\$6,000
Contact and scheduling management - \$25 gift card	\$5,000	\$750	\$5,750
Buyer 1:1 interviews (estimated at 30)	\$19,000	\$2,500	\$21,500
Persona development (3)	\$15,000		\$15,000
<i>Total</i>	\$60,750	\$8,250	\$69,000

Timeline

This timeline has been condensed as much as possible.

Milestone	Weeks																
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17
Planning & target list definition 1 week																	
Stakeholder insight gathering 2 weeks																	
E-Survey 2 weeks																	
Scheduling and Buyer insight gathering 8 weeks*																	
Persona development 4 weeks																	

* Dependent on availability of buyers

This is an estimate and does not represent a fixed project bid. This estimate is based on the scope of work to be completed for the project as described above. This estimate does not include additional time or labor that may be required should the project scope change or if additional time is needed to complete the job.

Approved by:

Signature

Date

About Us

Digital & Demand Gen Agency

More theory. More data. More tech. You've never had more tools at your disposal to generate demand. But along with this comes more expectations. Expectations not only to attract customers, but to convert and retain them. To perform the impossible and to prove it. To make $1+1=100$ and to show your math.

At The Mx Group, we say, "OK, pass the pencil!" — With expertise across strategy, content, digital and demand. We help B2B marketers rise above their growing expectations. We make sense of today's marketing and sales technologies to make the most of data and automation. We create new assets — messages, websites and apps — that engage prospects and customers alike. We make it all work together to help you rise above the noise and focus on what really matters: driving reliable growth for your business.



Brand Strategy
Buyer Strategy
Sales & Marketing Alignment
Demand Waterfall Forecasting
Market Mapping
Research & Insight



Interactive Content
Thought Leadership
Video & Motion Graphics
Outbound Content



Program Design, Asset Creation & Execution
Marketing Technology Optimization
Marketing Technology Outsourcing
Lead Management
Telemarketing Services
Attribution, Analytics & Reporting



Digital Strategy Services
Website Design & Development
Website Optimization
Mobile App Development

Current Clients



TEMPUR+SEALY

Rexroth
Bosch Group



Wonderlic.

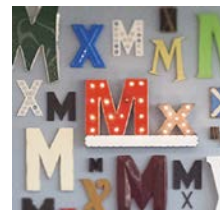
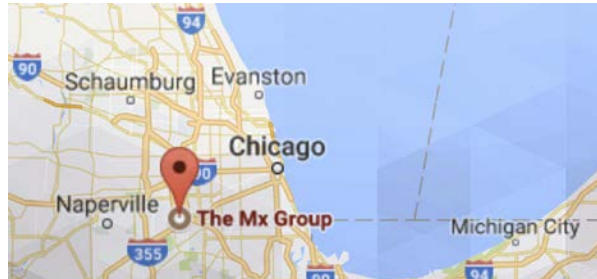
SIEMENS



Abaco Systems | Abbott Diagnostics | Abbott Molecular | Alonti | Altran | Anvil International
ASSA ABLOY Hospitality | Atlas Copco | Belden | Benefit Mobile | Bosch Rexroth | BriovaRx
Certified Collectibles Group | Cox Automotive | DealShield | Deublin | Fairchild Semiconductor
General Electric (GE) | GG+A | Grundfos | Huron | Jones Lang LaSalle | JPW Industries
MAVERICK Technologies (A Division of Rockwell Automation) | National Automobile Dealers Association
NAVIS | Optum | RACO Manufacturing | SCA | Siemens | Tempur Sealy (Hospitality)
The Vitality Group | U.S. Tsubaki Power Transmission | vAuto | VinSolutions
WIN (Wireless Information Networks) | Wonderlic | Xtime | Zekelman Industries

**TOP B2B
AGENCY**

- Ad Age



Corporate Information

Company Name

The Mx Group

Ownership Structure

Privately held

Year Founded

1989

Total Number of Employees

110

Office

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Burr Ridge, IL 60527

United States

Primary Phone

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Website

TheMxGroup.com

Social

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Instagram: @TheMxGroup

Contact Information

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Thank you for considering us!



The Mx Group

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