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| RATAN TATA, WHO PUTS INDIA’S TATA GROUP ON GOBAL MAP,DIES AT 86 | | |
| 220px-Ratan_Tata_photo.jpg (220×302)  *Ratan tata* Title related to pic BIOGRAPHY OF TATA  Early years  In 1961 Tata met architect [A. Quincy Jones](https://en.wikipedia.org/wiki/A._Quincy_Jones) who spent three weeks as architecture design critic at Cornell. After completing Cornell, Tata briefly joined Jones at his firm Jones & Emmons in Los Angeles. While Tata was planning to settle in Los Angeles, he was called back to India by his grandmother.  Ratan Tata was the son of [Naval Tata](https://en.wikipedia.org/wiki/Naval_Tata), who was adopted by [Ratanji Tata](https://en.wikipedia.org/wiki/Ratanji_Tata), son of [Jamshedji Tata](https://en.wikipedia.org/wiki/Jamshedji_Tata), the founder of the [Tata Group](https://en.wikipedia.org/wiki/Tata_Group). He graduated from [Cornell University College of Architecture](https://en.wikipedia.org/wiki/Cornell_University_College_of_Architecture,_Art,_and_Planning) with a bachelor's degree in architecture.[[6]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-7) He had also attended the [Harvard Business School (HBS)](https://en.wikipedia.org/wiki/Harvard_Business_School) Advanced Management program in 1975.[[7]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-8) He joined the Tata Group in 1962,[[8]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-9) starting on the shop floor of [Tata Steel](https://en.wikipedia.org/wiki/Tata_Steel). He later succeeded [J. R. D. Tata](https://en.wikipedia.org/wiki/J._R._D._Tata) as chairman of Tata Sons upon the latter's retirement in 1991. During his tenure, the Tata Group acquired [Tetley](https://en.wikipedia.org/wiki/Tetley), [Jaguar Land Rover](https://en.wikipedia.org/wiki/Jaguar_Land_Rover), and [Corus](https://en.wikipedia.org/wiki/Corus_Group_plc), in an attempt to turn Tata from a largely India-centric group into a global business  photo.jpg (1070×580)  Tata studied at the [Campion School, Mumbai](https://en.wikipedia.org/wiki/Campion_School,_Mumbai) until 8th grade. He then continued his studies at the [Cathedral and JohnConnonSchool](https://en.wikipedia.org/wiki/Cathedral_and_John_Connon_School) in [Mumbai](https://en.wikipedia.org/wiki/Mumbai), the [Bishop Cotton School](https://en.wikipedia.org/wiki/Bishop_Cotton_School_(Shimla)) in [Shimla](https://en.wikipedia.org/wiki/Shimla), and the [Riverdale Country School](https://en.wikipedia.org/wiki/Riverdale_Country_School) in New York City, from which he graduated in 1955. After high school, Tata enrolled in [Cornell University](https://en.wikipedia.org/wiki/Cornell_University), from which he graduated with a bachelor's degree in architecture in 1962. While at Cornell, Tata became a member of the [Alpha Sigma Phi Fraternity](https://en.wikipedia.org/wiki/Alpha_Sigma_Phi). In 2008, Tata gifted Cornell $50 million, becoming the largest international donor in the university's history. | The-Odyssey-of-an-Inspiring-Leader-Ratan-Tata.jpg (900×426)  Ratan tata as a leader.leadership :SIR RATAN TATA.  Later years | |
| Tata in 2005  In the 1970s, Ratan Tata was given a managerial position in the Tata group. He achieved initial success by turning the subsidiary National Radio and Electronics (NELCO) around, only to see it collapse during an economic slowdown. In 1991, [J. R. D. Tata](https://en.wikipedia.org/wiki/J._R._D._Tata) stepped down as chairman of Tata Sons, naming him his successor. Initially, Tata faced stiff resistance from the heads of various subsidiaries, who had a large amount of operational freedom under the senior Tata's tenure. In response, Tata implemented a number of policies designed to consolidate power, including the implementation of a retirement age, having subsidiaries report directly to the group office, and requiring subsidiaries to contribute their profit to building the Tata group brand.Tata prioritised innovation and delegated many responsibilities to younger talent. Under his leadership, overlapping operations between subsidiarieswere streamlined into company-wide operations, with the group exiting unrelated businesses to take on globalisation.  Ratan meets union minister [Anand Sharma](https://en.wikipedia.org/wiki/Anand_Sharma) in 2011  During the 21 years Tata led the Tata Group, revenue grew over 40 times, and profit over 50 times. When he took over the company, | sales overwhelmingly comprised commodity sales, but at the end of his tenure, the majority of sales came from brands.[[28]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-29)[[29]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-30) He had [Tata Tea](https://en.wikipedia.org/wiki/Tata_Global_Beverages) acquire [Tetley](https://en.wikipedia.org/wiki/Tetley), [Tata Motors](https://en.wikipedia.org/wiki/Tata_Motors) acquire [Jaguar Land Rover](https://en.wikipedia.org/wiki/Jaguar_Land_Rover), and [Tata Steel](https://en.wikipedia.org/wiki/Tata_Steel)  Ratan meets union minister [Anand Sharma](https://en.wikipedia.org/wiki/Anand_Sharma) in 2011  During the 21 years Tata led the Tata Group, revenue grew over 40 times, and profit over 50 times.[[24]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-BS-25) When he took over the company, sales overwhelmingly comprised commodity sales, but at the end of his tenure, the majority of sales came from brands.[[28]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-29)[[29]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-30) He had [Tata Tea](https://en.wikipedia.org/wiki/Tata_Global_Beverages) acquire [Tetley](https://en.wikipedia.org/wiki/Tetley), [Tata Motors](https://en.wikipedia.org/wiki/Tata_Motors) acquire [Jaguar Land Rover](https://en.wikipedia.org/wiki/Jaguar_Land_Rover), and [Tata Steel](https://en.wikipedia.org/wiki/Tata_Steel) acquire [Corus](https://en.wikipedia.org/wiki/Corus_Group_plc). These acquisitions repositioned Tata from a largely India-centric group into a global business, with over 65% of revenues coming from operations and sales internationally.  Ratan meets union minister [Anand Sharma](https://en.wikipedia.org/wiki/Anand_Sharma) in 2011  During the 21 years Tata led the Tata Group, revenue grew over 40 times, and profit over 50 times.[[24]](https://en.wikipedia.org/wiki/Ratan_Tata#cite_note-BS-25) When he took over the company, sales overwhelmingly comprised commodity sales, but at the end of his tenure, the majority of sales came from brands. He had [TataTea](https://en.wikipedia.org/wiki/Tata_Global_Beverages) acquire [Tetley](https://en.wikipedia.org/wiki/Tetley), [Tata Motors](https://en.wikipedia.org/wiki/Tata_Motors) acquire [Jaguar Land Rover](https://en.wikipedia.org/wiki/Jaguar_Land_Rover), and [Tata Steel](https://en.wikipedia.org/wiki/Tata_Steel) acquire [Corus](https://en.wikipedia.org/wiki/Corus_Group_plc). These acquisitions repositioned Tata from a largely India-centric group into a global business, with over 65% of revenues coming from operations and sales internationally. |
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Ratan Tata, who has died aged 86, was one of India's most internationally recognised business leaders.

The tycoon led the Tata Group - known as a "salt-to-software" conglomerate of more than 100 companies, employing some 660,000 people - for more than two decades. Its annual revenues are in excess of $100bn (£76.5bn).

Founded by Jamsetji Tata, a pioneer of Indian business, the 155-year-old Tata Group straddles a business empire ranging from Jaguar Land Rover and Tata Steel to aviation and salt pans.

The ethos of the company "yokes capitalism to philanthropy, by doing business in ways that make the lives of others better", according to Peter Casey, author of The Story of Tata, an authorised book on the group.



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