

CapEx vs OpEx in Cloud Computing

Many companies shift from traditional IT infrastructure to cloud computing, they are also rethinking how they handle cloud costs — from accounting to tax reporting.

Computing costs are predictable and relatively fixed in traditional IT environments. An organization purchases computing capacity upfront and uses it over time.

The total cost of ownership is fairly easier to calculate with this setup.

By contrast, cloud computing operates on a pay-as-you-go basis, with no upfront payments. Resources and services are available on-demand, and IT spend fluctuates based on consumption.

- **Capital Expenditure (CapEx):** It is the *initial spending of money* on physical infrastructure, and then deducting that up-front expense over time. The up-front cost from CapEx has a value that reduces over time. All expenses incurred for long-term benefits in the future lie under CapEx.
- **Operational Expenditure (OpEx):** It is like a pay-as-you-go service. You can deduct this expense in the same year you spend it. There is no up-front cost, as you pay for a service or product as you use it. It is as the name suggests, the expense of daily operation.

Examples of CapEx:

These are some of the examples of Capital Expenditure:

- Manufacturing plants, equipment, and machinery
- Computers and Hardware
- Building improvements
- Vehicles

Examples of OpEx:

These are some of the examples of Operational Expenditure:

- Interest paid on debt
- Property taxes
- Accounting and legal fees
- Wages and salaries
- Business travel
- Rent and utilities

CapEx challenges:

IT capital expenditures are not without challenges, such as:

- **Requiring large amounts of cash upfront** - This can reduce the cash flow available to invest in different revenue-generating streams.
- **Provisioning challenges** - Static hardware/software capacity estimates are error-prone. Overbuying/overprovisioning capacity hurts cash flow while underbuying/underprovisioning can lead to service interruptions or not meeting your customers' service level agreements.
- **Approvals processes that can lead to missing out** - Involves lengthy and arduous processes for estimating budget, getting approvals, and releasing funds.
- **The legacy trap and lock-in** - Capital expenditure carries commitment risk. Once you purchase the technology, you are stuck with it for a while -- even if technology advances or your company grows.
- **Pivoting and repurposing can be expensive** - It might not be possible to use existing technology or assets with the new direction you are going, so you'd need to buy all new IT equipment.

OpEx challenges:

Operational expenses can pose difficulties in several ways. especially for companies that have a lot of their operations running in the cloud.

- **Unpredictability** - Operating expenses fluctuate with usage, making them difficult to predict.
- **Cost visibility challenges** - For cloud-based operations, in particular, many teams struggle to define who, what, and why their cloud costs are changing. When you don't know what's driving cloud costs, it becomes even more difficult to determine where to optimize costs without sacrificing innovation or failing to meet service level agreements.
- **Cost allocation issues** - For example, some companies struggle to tell what to include in COGS versus regular operating expenses. This affects gross margin calculations, which, in turn, affect your profitability.

Examples:

- Example one

You can purchase new data storage systems if you require more storage space to host your data. Whether you pay cash or borrow to finance it, it will be a capital expenditure. In contrast, leasing additional virtual storage incurs operational expenses.

- Example two

Purchasing servers, computers, and networking equipment from a vendor and installing them in a data center constitutes CapEx expenditure. However, renting virtual machines, compute capacity, and supporting infrastructure through a cloud provider like AWS factors towards operating expenses.

Example three

- General maintenance and repairs to existing fixed assets, such as buildings and equipment, are also considered operating expenses. But expenses become capital expenditures if the improvements extend the asset's useful life.