



PARTICIPATION WITH OPEN SOURCE COMMUNITIES:

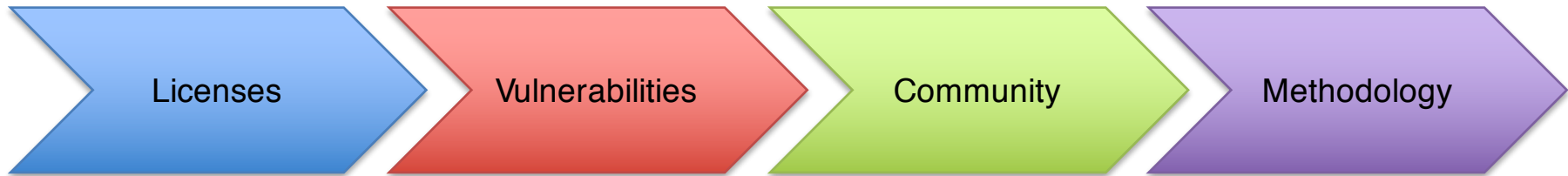
REFRESHER and MATURITY MODELS



The Future of Open Source 2016

- > 65% use open source to speed application development
- > 55% use open source for production infrastructure
- Top issues for engaging open source
 - Operating Systems
 - Database
 - Software Development Lifecycle
- 58% are reviewing open source only under special circumstances
- <https://www.blackducksoftware.com/2016-future-of-open-source>

Open Source Software is Four Things



- The business model shifts to contribution and support
- The more you get involved, the more you can influence/control
- If you don't understand the licensing, you may expose proprietary information
- Vulnerabilities are important even when software isn't shipped downstream

Open Source Software Licenses



Licenses

- Nearly 90 licenses today as recognized by OSI
- Two basic types of licenses
 - Reciprocal licenses that require code changes to be returned to the community at large. This type of license is also called a Copyleft license.
 - Licenses that permit modified versions to be retained as proprietary and permit arbitrary integration into proprietary software. This type of license is also called a Permissive license.

Copyrights are still a core foundational element
of all Open Source licenses

Open Source Software Vulnerabilities




Vulnerabilities

- NIST Provides a database of published vulnerabilities
 - There are open source initiatives to identify, publish, and distributed known vulnerabilities associated with open source software.
 - One-third of companies have no process for identifying and tracking or remediating known open source vulnerabilities
 - 10th Annual Future of Open Source Survey – Black Duck Software

Vulnerabilities are found throughout open source software

Open Source Community



Community

- Any collection of developers with a common interest
- Historically made up of free agents
- Increasingly funded by large companies sharing development costs
- Governments and academia also contributing at an increasing pace
- Membership & “rank” within community based on individual’s reputation
- Corporate reputation plays a significant, yet secondary role

Open Source Communities are a meritocracy in the sense that reputation and influence are measured by sustained individual contributions rather than corporate directives.

Open Source Methodology



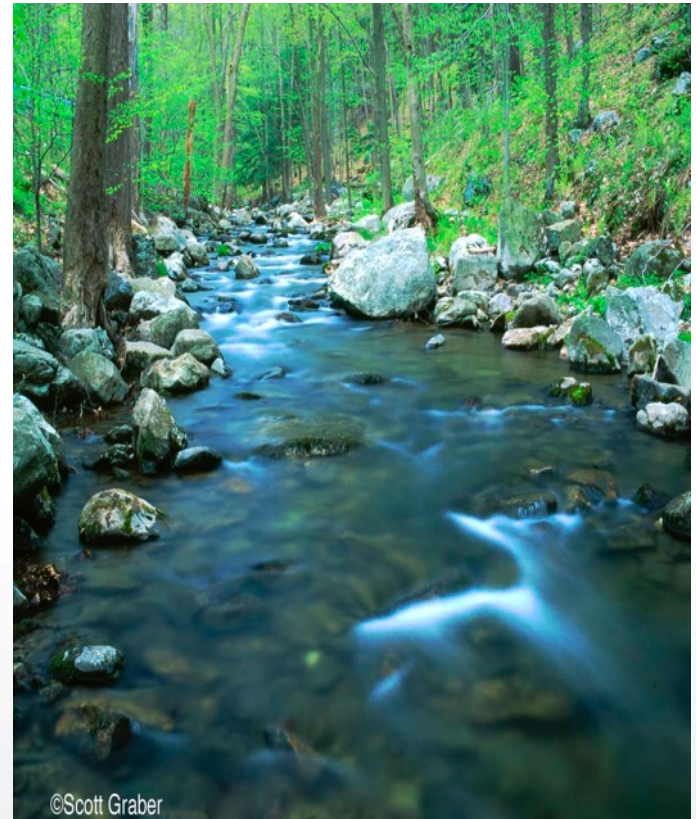
Methodology

- Communal, shared development
- Various projects each with their own subculture
- Very few roadmaps, but some projects are starting to publish them
- Influence and control is achieved by being involved
- Individuals are largely in control, not companies

Governance models vary widely,
some autocratic, others consensus based

Open Source is Like a Natural Resource

- Think of Open Source as a “commons” of code similar to a natural resource
- Any Open Source project requires an ecosystem to survive
- Many businesses utilize the “commons” to bring products to market in some way
- Businesses that try to take without concern for the overall ecosystem get repelled by others
- Organizations exist for the sole purpose of protecting the commons (such as SFLC, OSI, FSF, Apache, LF, OW2, Eclipse)
- To succeed as a continuing resource, the “commons” must be protected from bad actors (poachers) and replenished over time (repopulation)
- A company’s relationship should be a symbiotic one



Interactive Trivia

Rights to Software

You find software on the Web that has no license. What can you do with it?

1. Anything you want – it is public domain
2. Nothing – you've been given no permissions

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Software is automatically protected by copyright law!

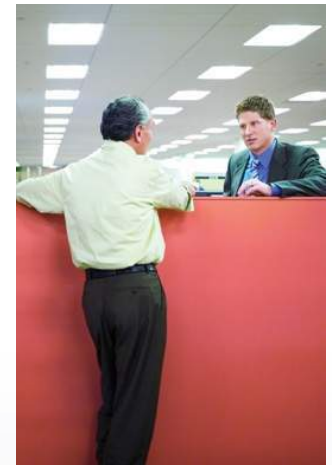
- The copyright owner's permission is required in order copy, distribute, or modify.
- That permission is expressed in a license.
- You need a license for any software that was not developed by your organization.
- Need to do what the license requires in order to have the permission provided by the license.

Participating in the Open Source Community

OSS is Different than Commercial Software

To use commercial software in your development process,
you must go through

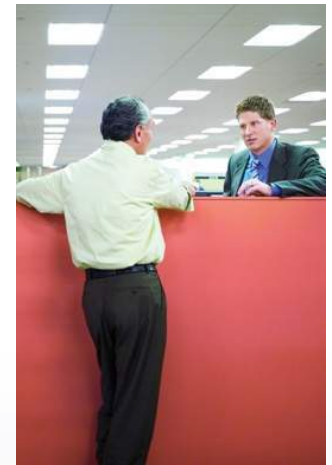
Procurement!



OSS is Different than Commercial Software

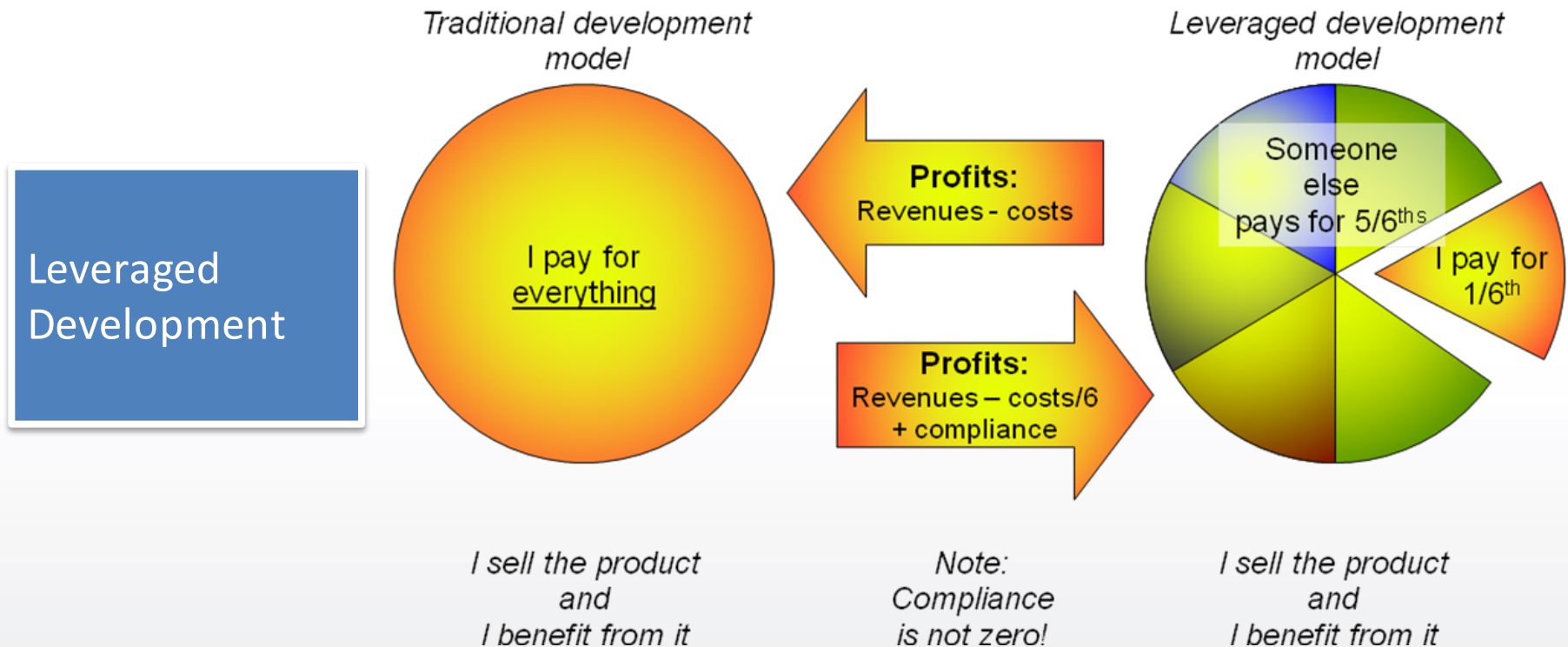
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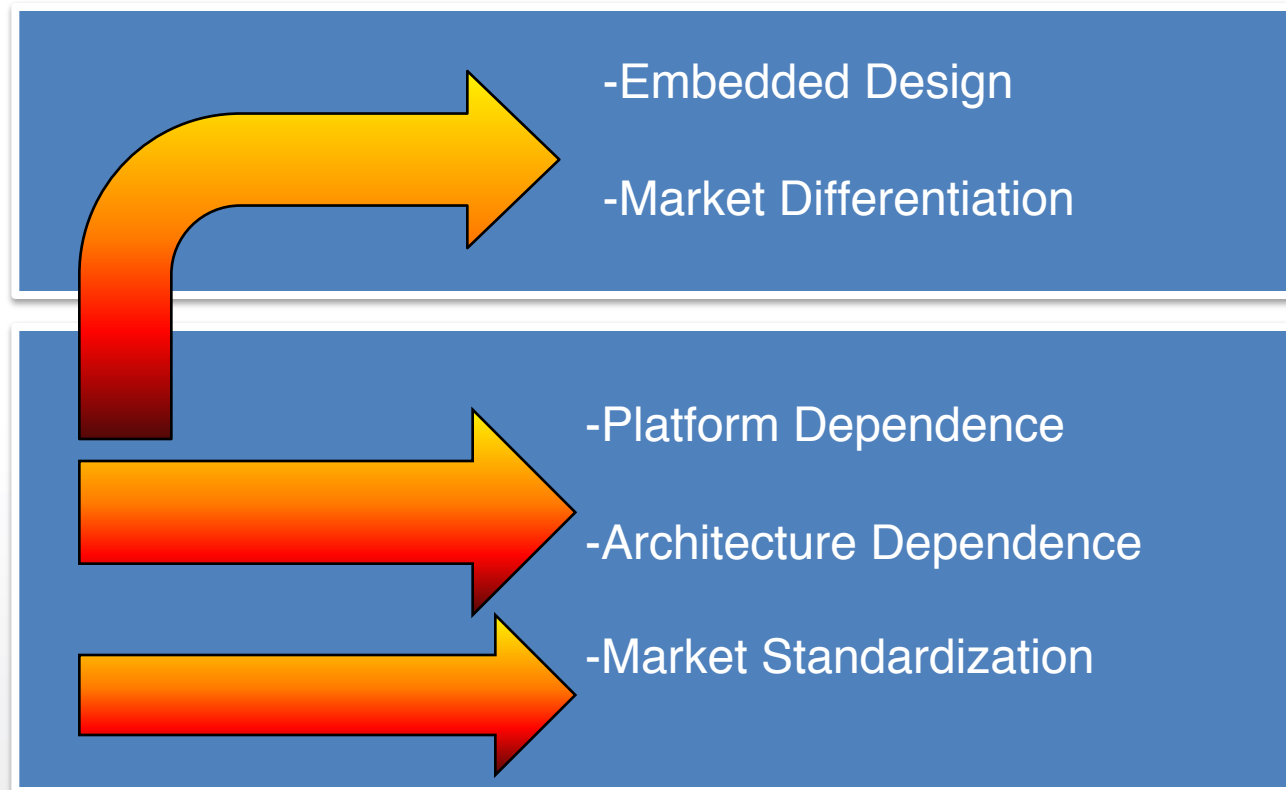
However, OSS pushes procurement to the edges of the
organization.

Why Participate in an Open Source Community?



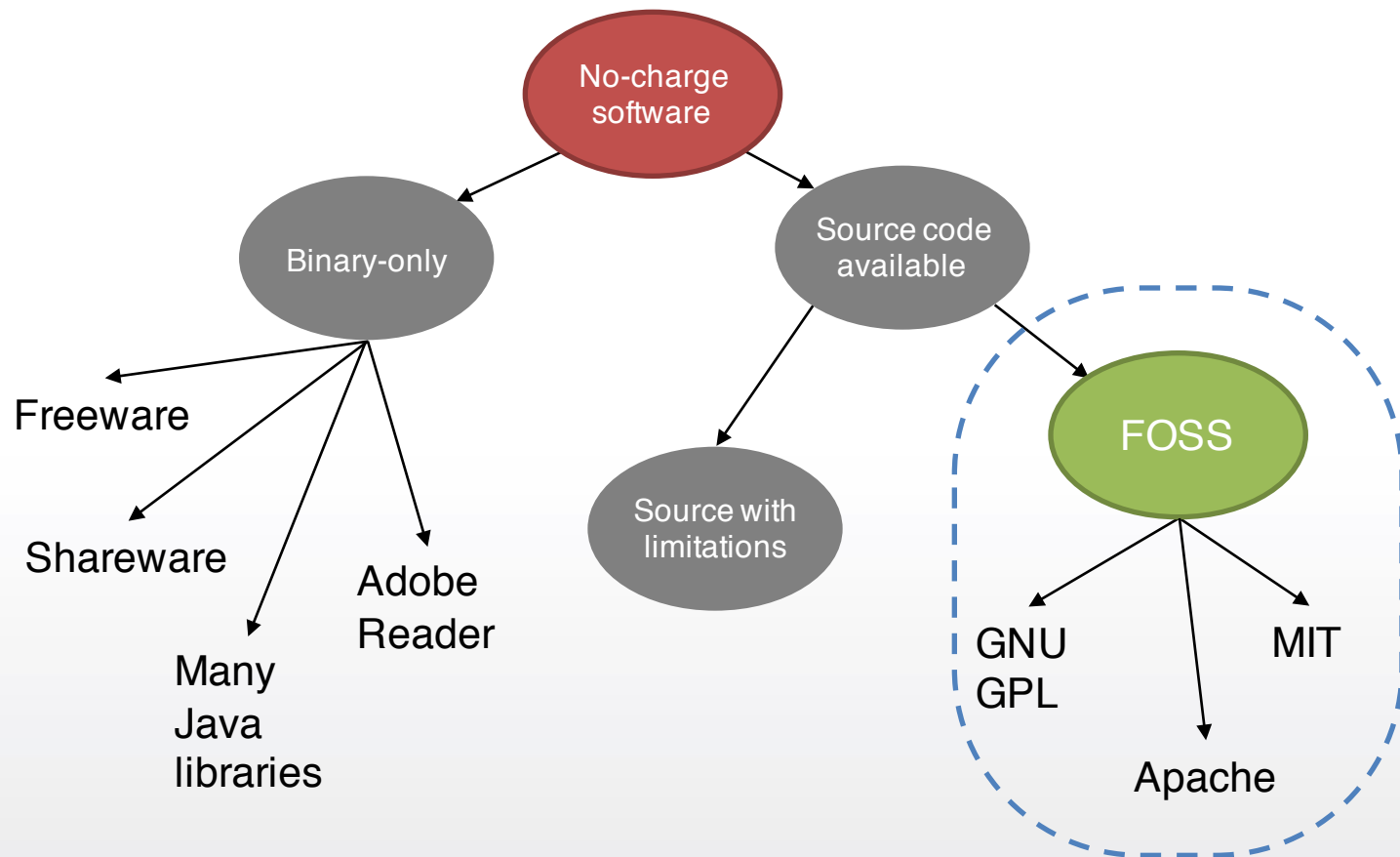
Why Participate in an Open Source Community?

Embedded
Design and
Market
Differentiation

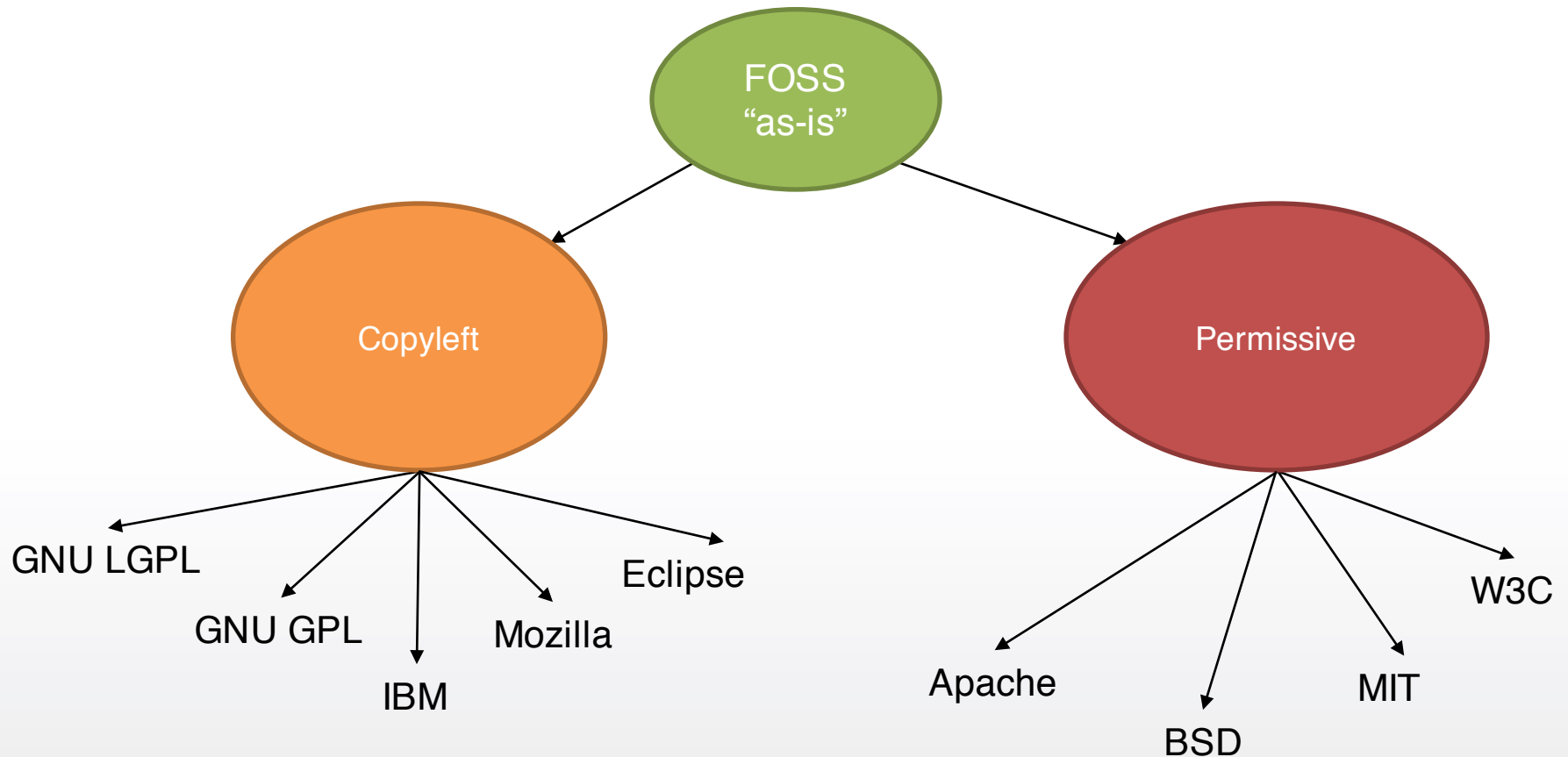


Licenses in Open Source

Free and Open Source Software is *Not* the Same as “Free” Software



Two Types of FOSS Licenses



Interactive Trivia

Filing a Grievance

How many Linux (kernel or subsystem) developers does it take to file a grievance against an infringer to cause legal action?

- a. One – Any Linux maintainer
- b. All copyright holders of Linux acting together
- c. One – Any copyright holder of Linux
- d. One – Linus Torvalds
- e. None of the above

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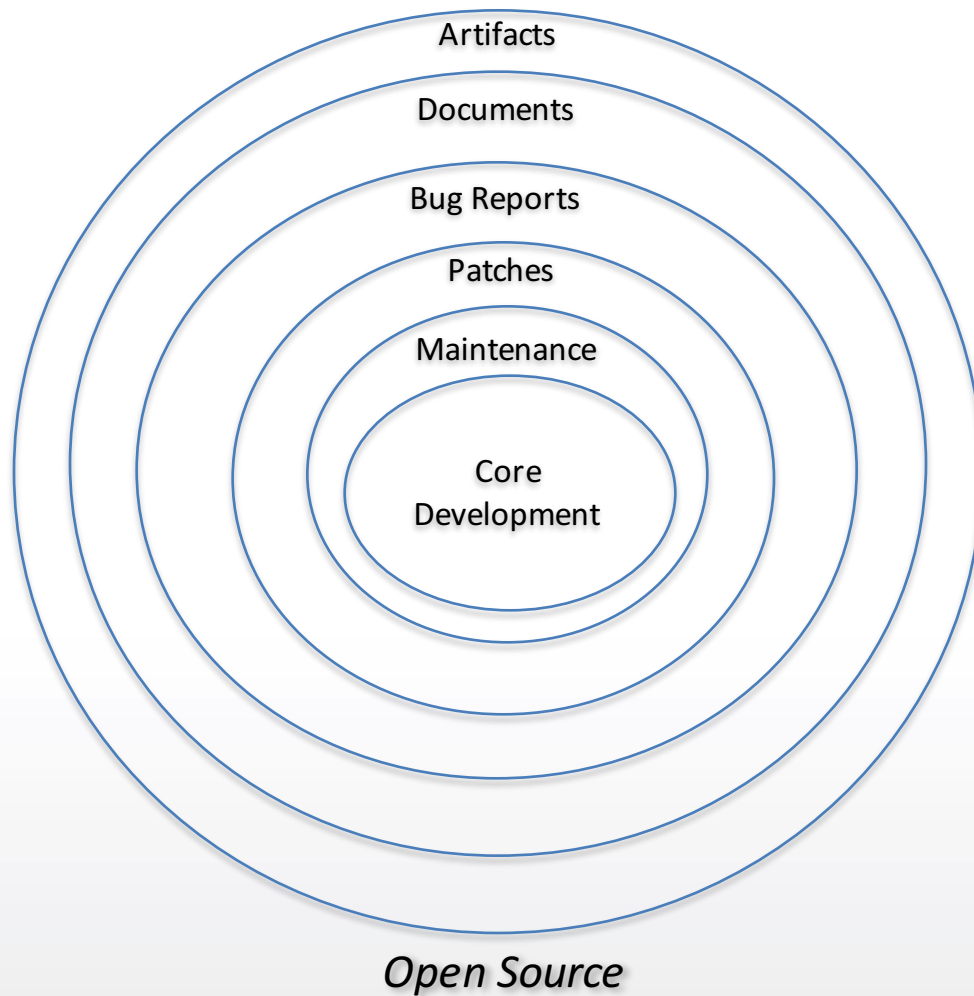
It only takes one copyright holder to enforce a license

Replace “Linux” with any copyrighted work and the same applies (e.g. BusyBox)

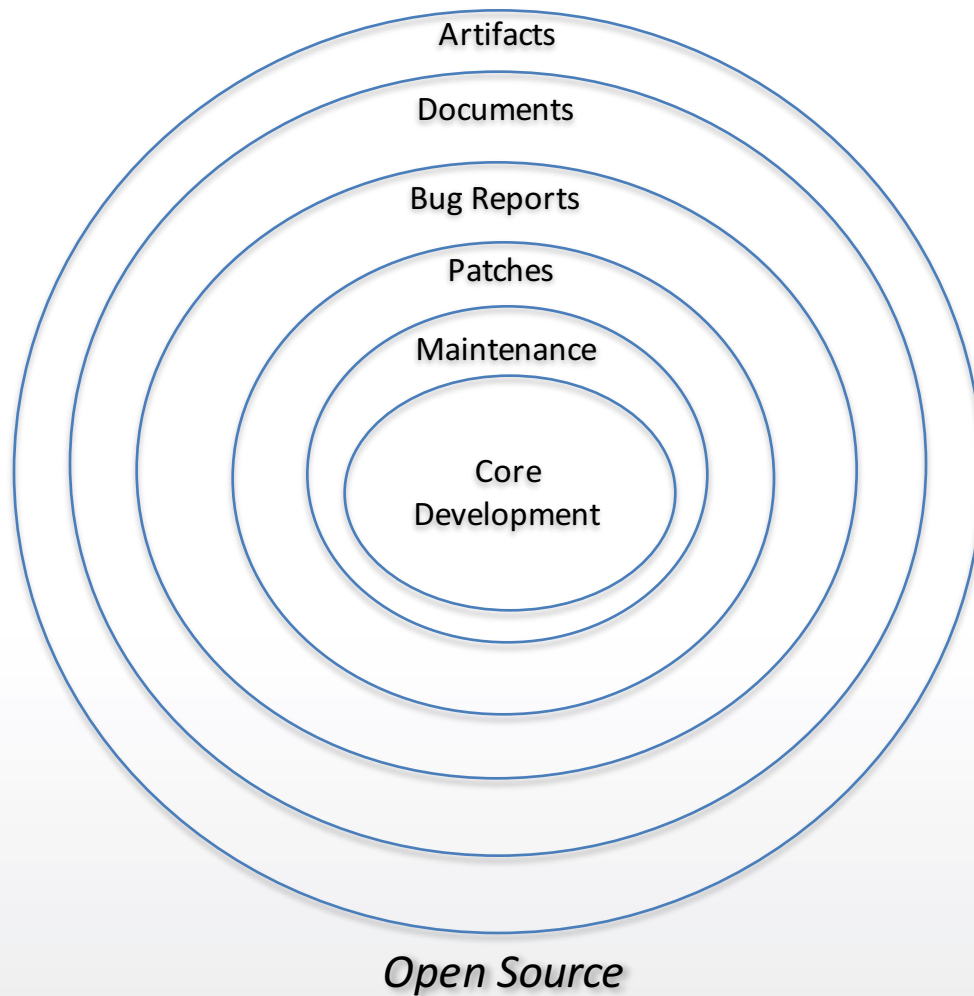
Open Source Review Policy and Processes

Sample Open Source Program Office

- Host the Open Source review process
 - Develop Tools/Automation
- Promote/encourage the use of and contribution to Free & Open Source software within the organization
 - Training & consulting with product teams
 - Open Source website
- Promote organization in the community
 - Conference and organization sponsorships
 - External website
- Handle issues associated with organization's use of OSS

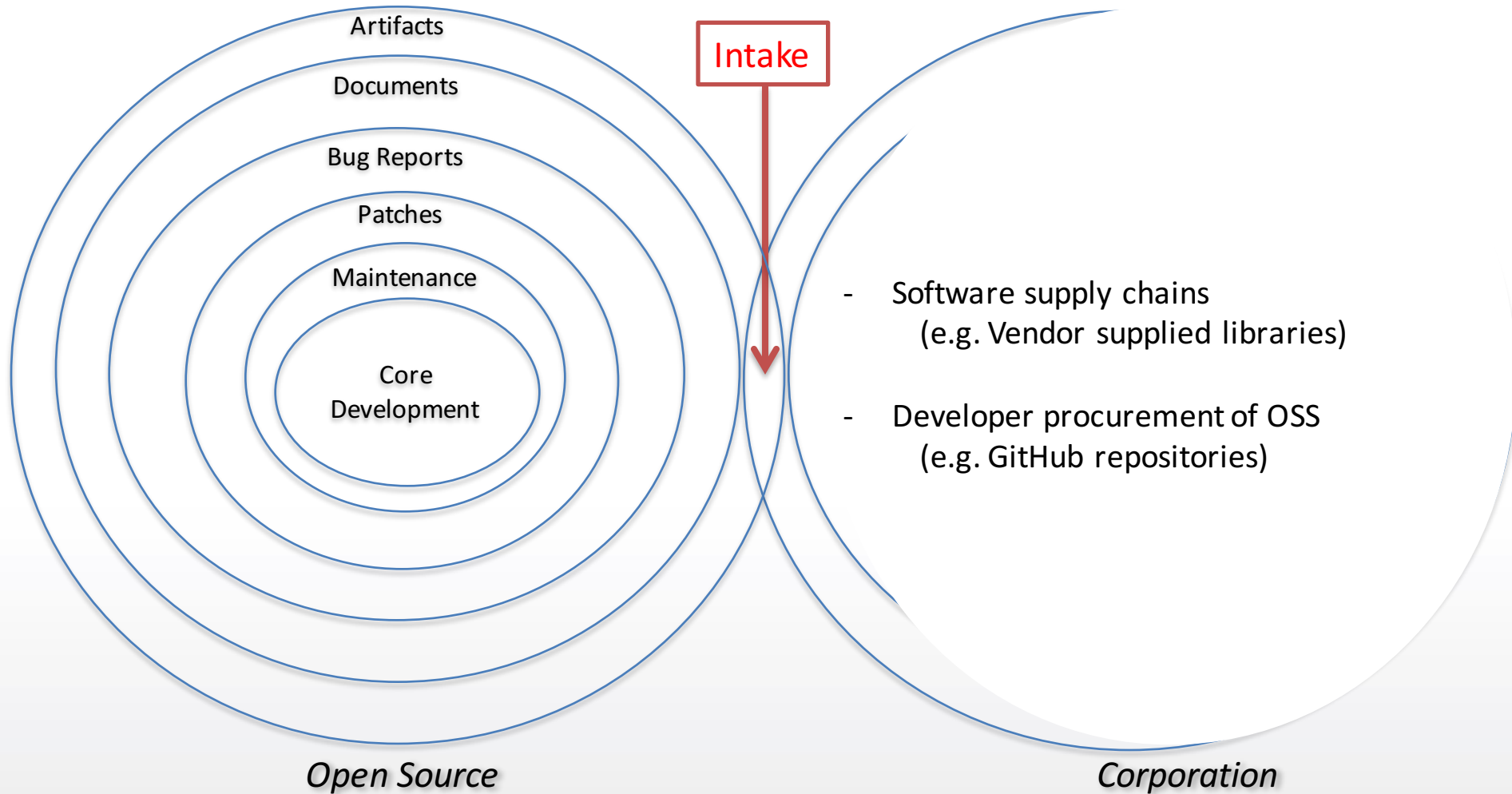


Open source software is comprised of many layers

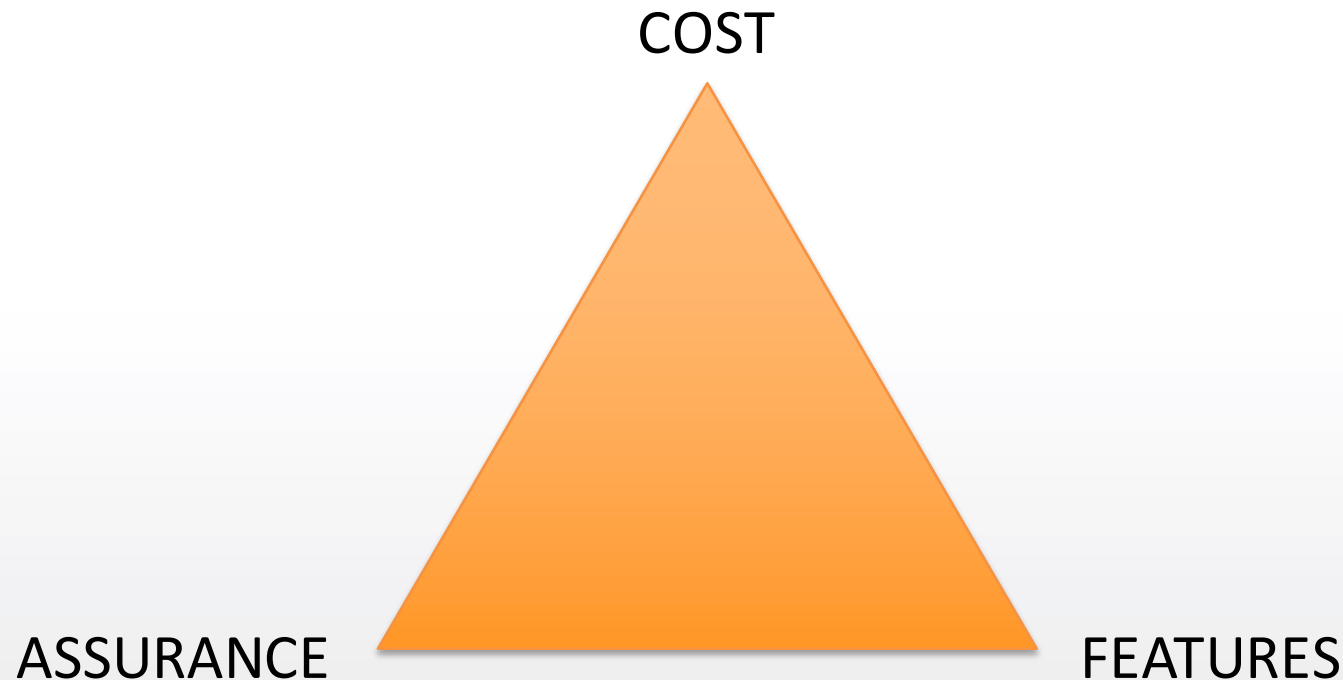


Very often, corporations engage
open source communities





Balancing OSS Cost, Features and Assurance



The Challenges



The Challenges



Poorly defined intake can have impact on software deployment



Poorly defined intake can have impact on internal software relationships



Poorly defined intake can have impact on internal software vulnerability identification

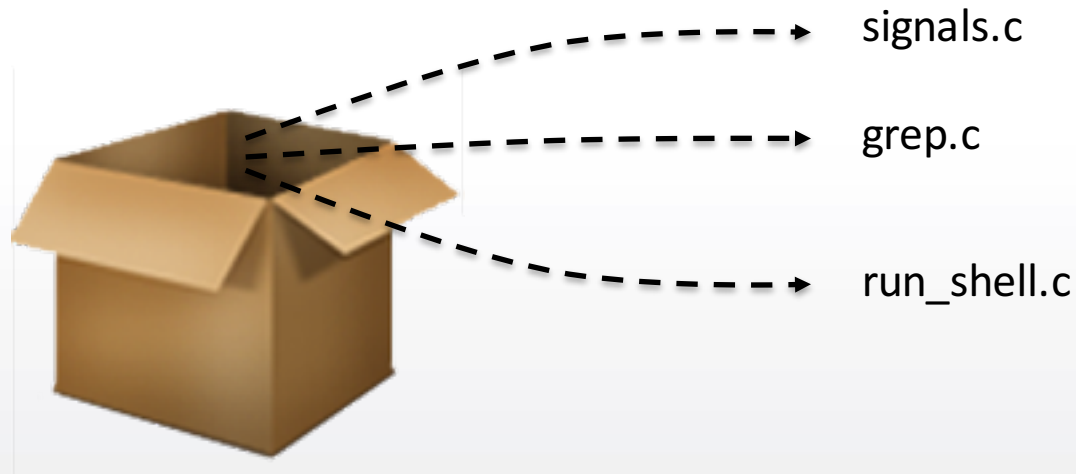
An Example

- BusyBox
 - Unix utilities into a single, small executable



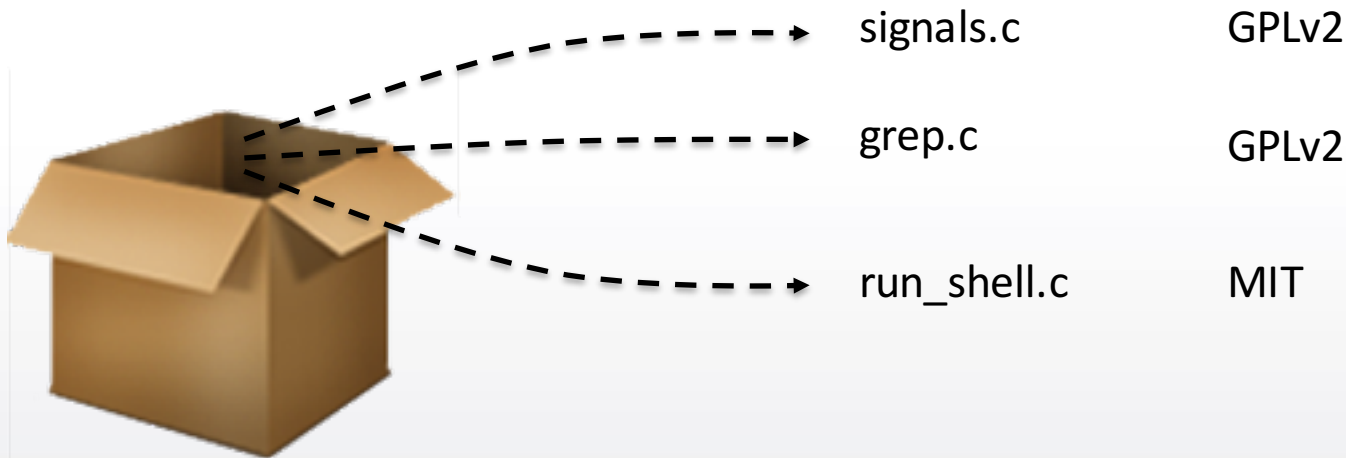
An Example

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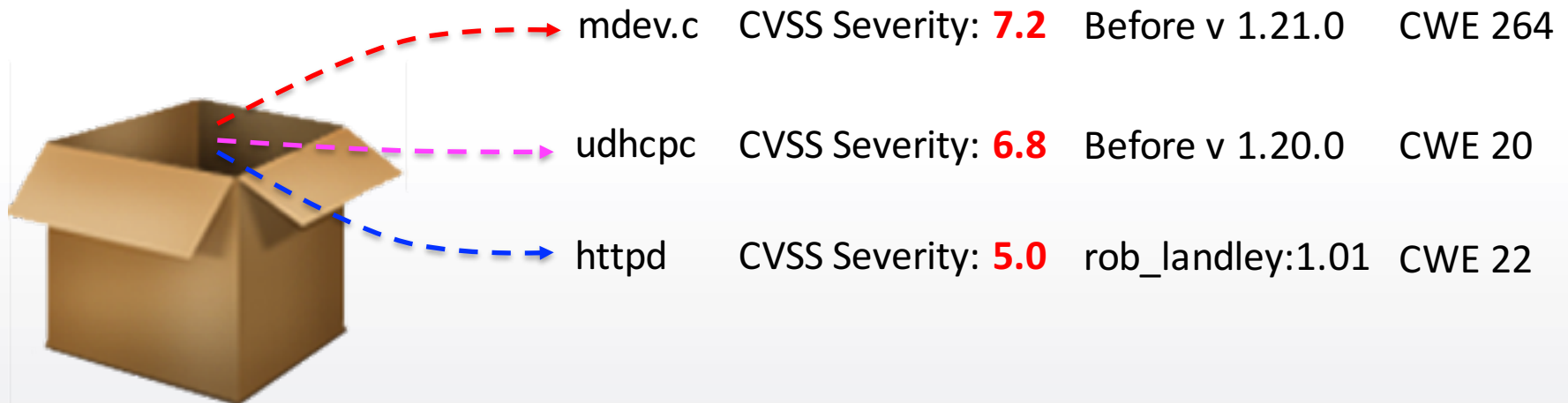
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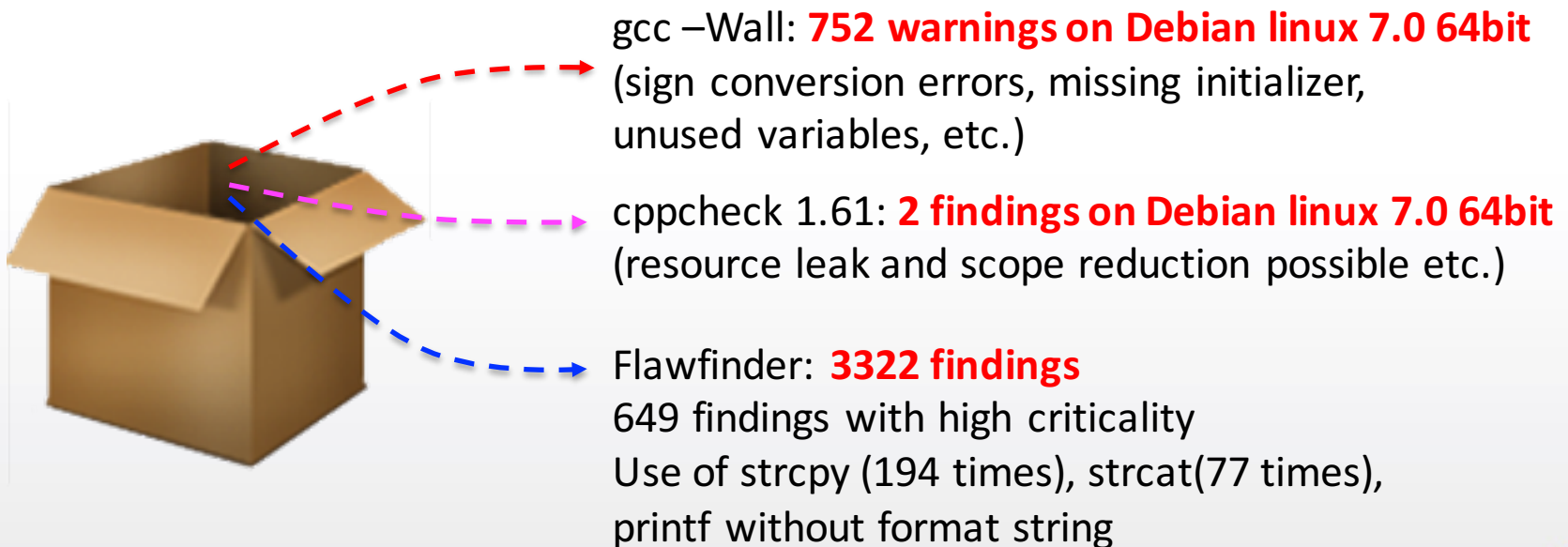
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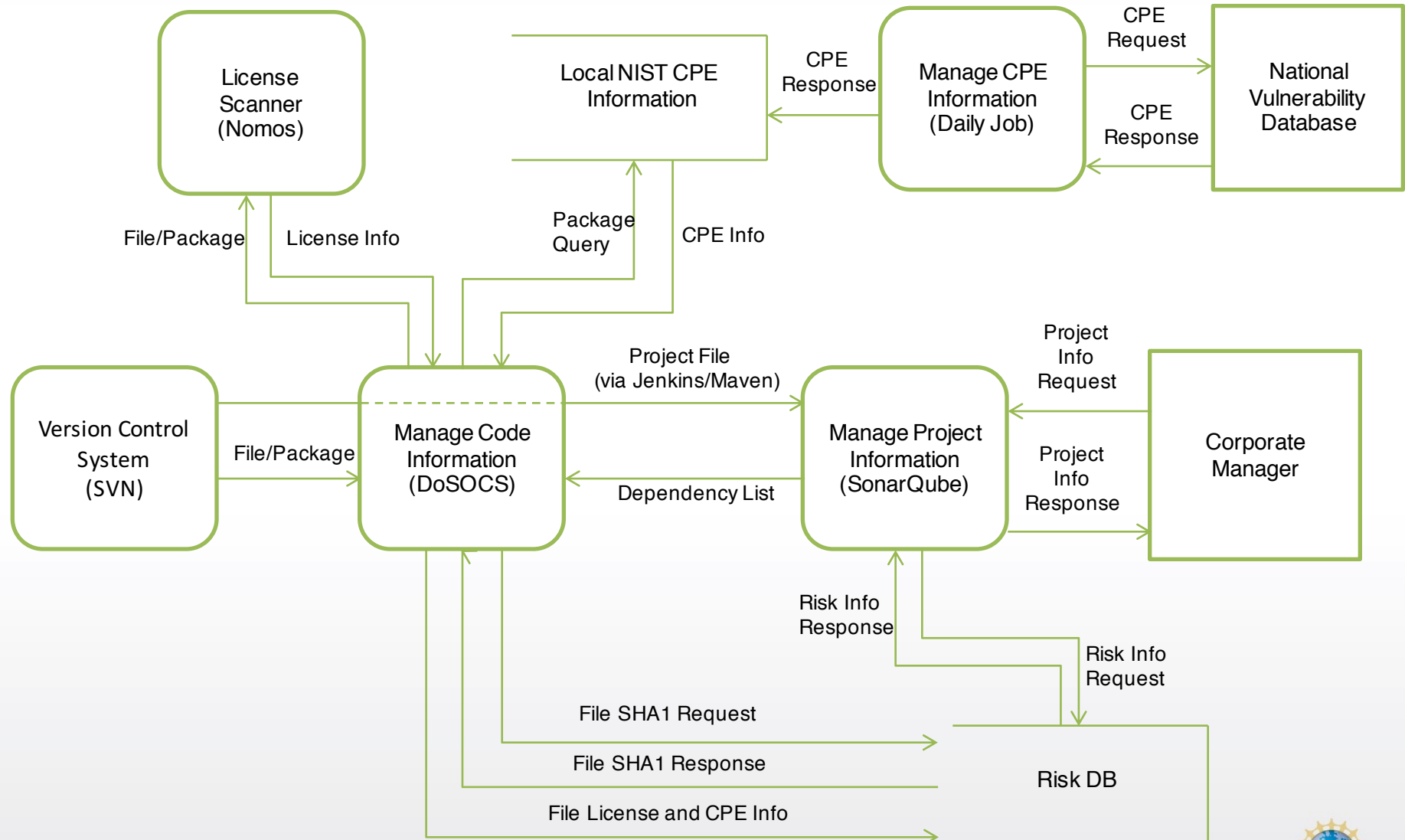
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What to do



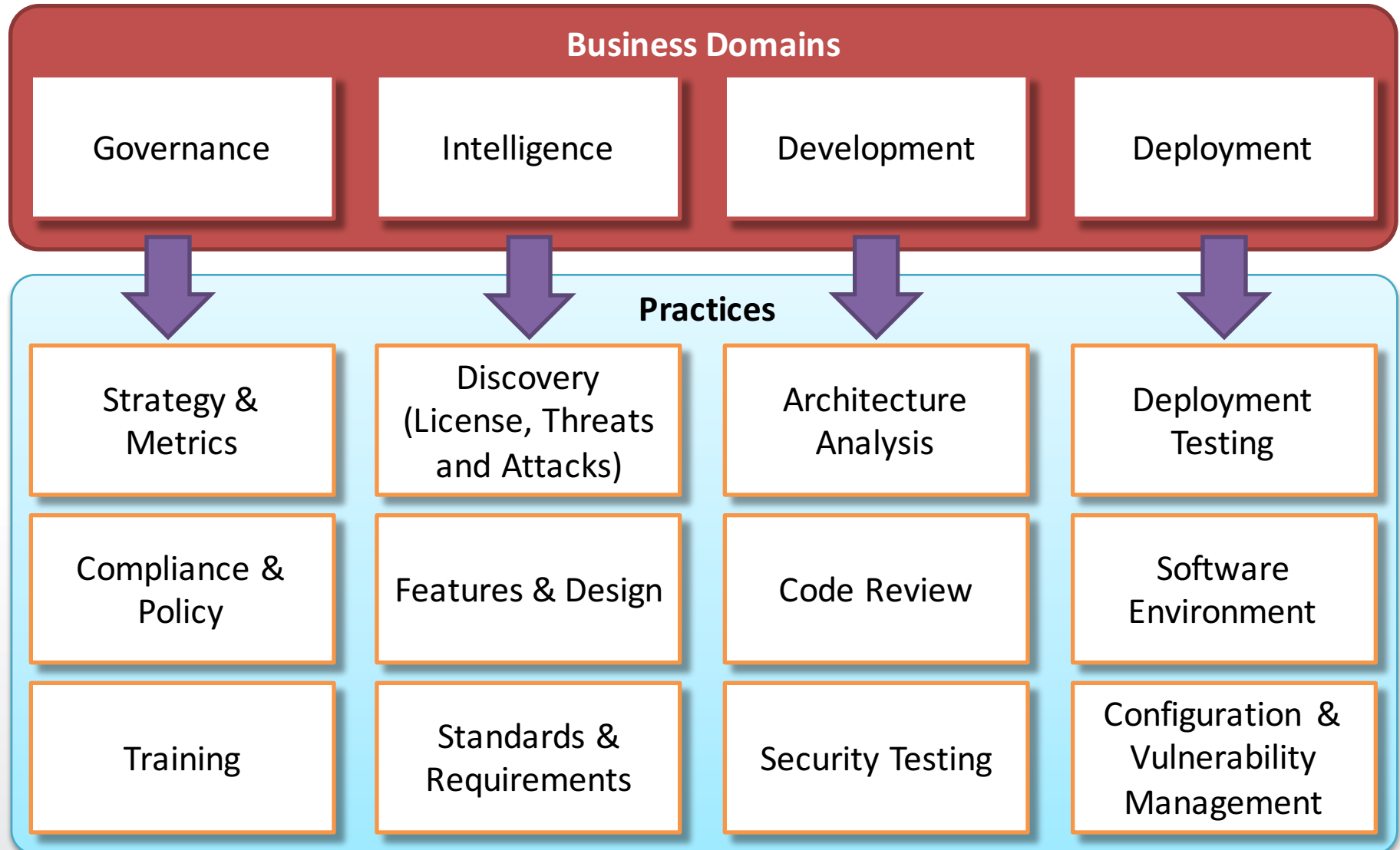


OSS Maturity Framework

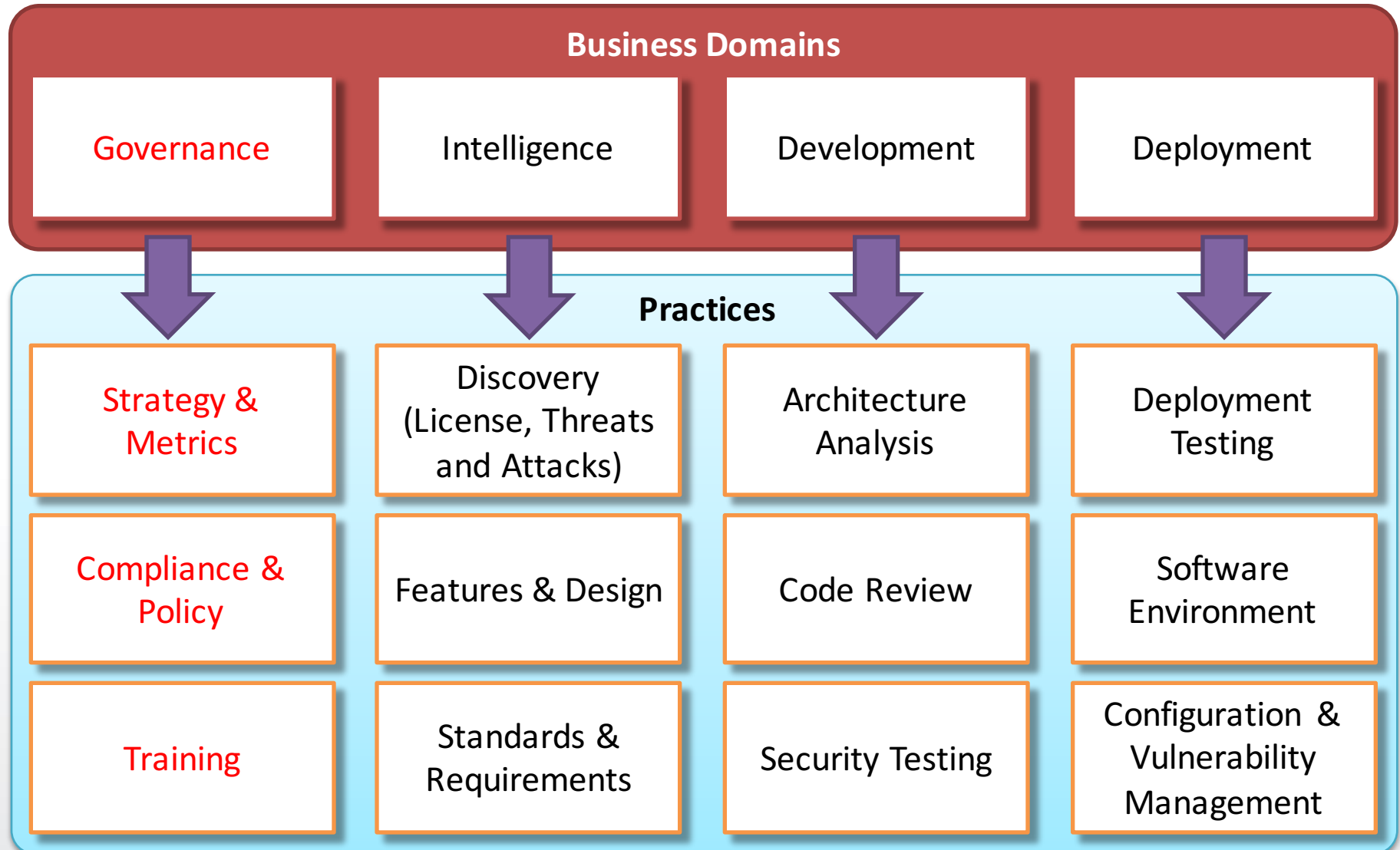
What is an OSS Maturity Framework?

- A measurable framework
- Four business domains organize twelve practices
- Activities under practices in three maturity levels
- Is used to observe, understand, and measure OSS intake

OSS Maturity Framework



OSS Maturity Framework



Domain

Governance

Practice

Strategy &
Metrics

Planning, assigning roles and responsibilities, identifying software security goals, determining budgets, and identifying metrics and gates.

Objective	Activity	Level
make the plan to integrate OSS explicit	publish process (roles, responsibilities, plan), evolve as necessary	1
secure executive buy-in before OSS integration	educate executives	
make clear who's taking the risk by integrating a OSS product	require security sign-off	
foster transparency in the OSS intake	publish data about software compliance and security internally	2
change structure to enable OSS intake	enforce gates with measurements and track exceptions	
define success of the OSS product being integrated	identify metrics and use them to decisions	
know where all applications in your inventory stand with respect to the OSS product	use an internal tracking system	3

Domain

Governance

Practice

Compliance &
Policy

Identifying controls for compliance regimens, developing contractual controls (COTS SLA), setting organizational policy, and auditing against policy.

Objective	Activity	Level
understand industry compliance drivers (FFIEC, GLBA, OCC, PCI, SOX, HIPAA, SPDX, Open Source Initiative)	building compliance policy based legal context	1
establish guidelines and policies for intake of OSS code	develop written, available, and recorded policies	2
align practices with compliance such that OSS integration is compliant with all requirements necessary	implement and track controls for compliance	
vendors explicate compliance and security when delivering OSS (Vendor is a OSS integrator)	paper all vendor contracts with software security SLAs	
demonstrate compliance story with OSS integration throughout organization (OSS intake as a practice)	create regulator success stories	3
keep policy aligned with reality so that OSS meets compliance requirements with the required metrics	drive feedback back to policy	

Domain

Governance

Practice

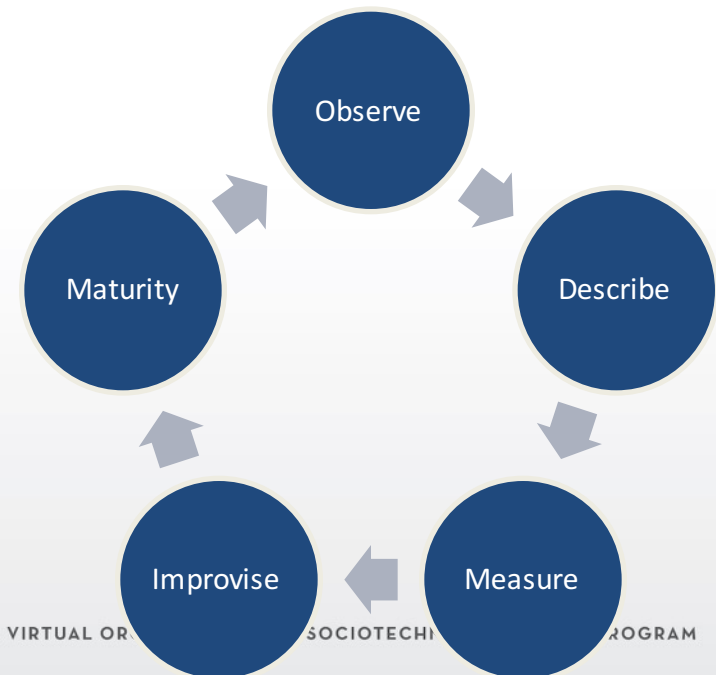
Training

Creating programs to educate and train new and existing employees on the policies and procedures related to OSS intake.

Objective	Activity	Level
promote culture throughout the organization so that OSS integration can be well understood	provide awareness training	1
build capabilities beyond awareness so that developers can under risk associated and seek for guidance	deliver role-specific advanced curriculum (tools, technology stacks, bug tracking)	
ensure new hires enhance culture of the organization to ensure safe OSS integration and right usage over time	include OSS training for new hires	2
create program office resources tied into development so that OSS integration is friendlier experience	identify and distribute on-demand training resources	
spread security culture to providers	provide training for vendors or outsource workers	3
market security culture as differentiator	sponsor external OSS events	
keep staff up-to-date and address turnover	require annual refresher	

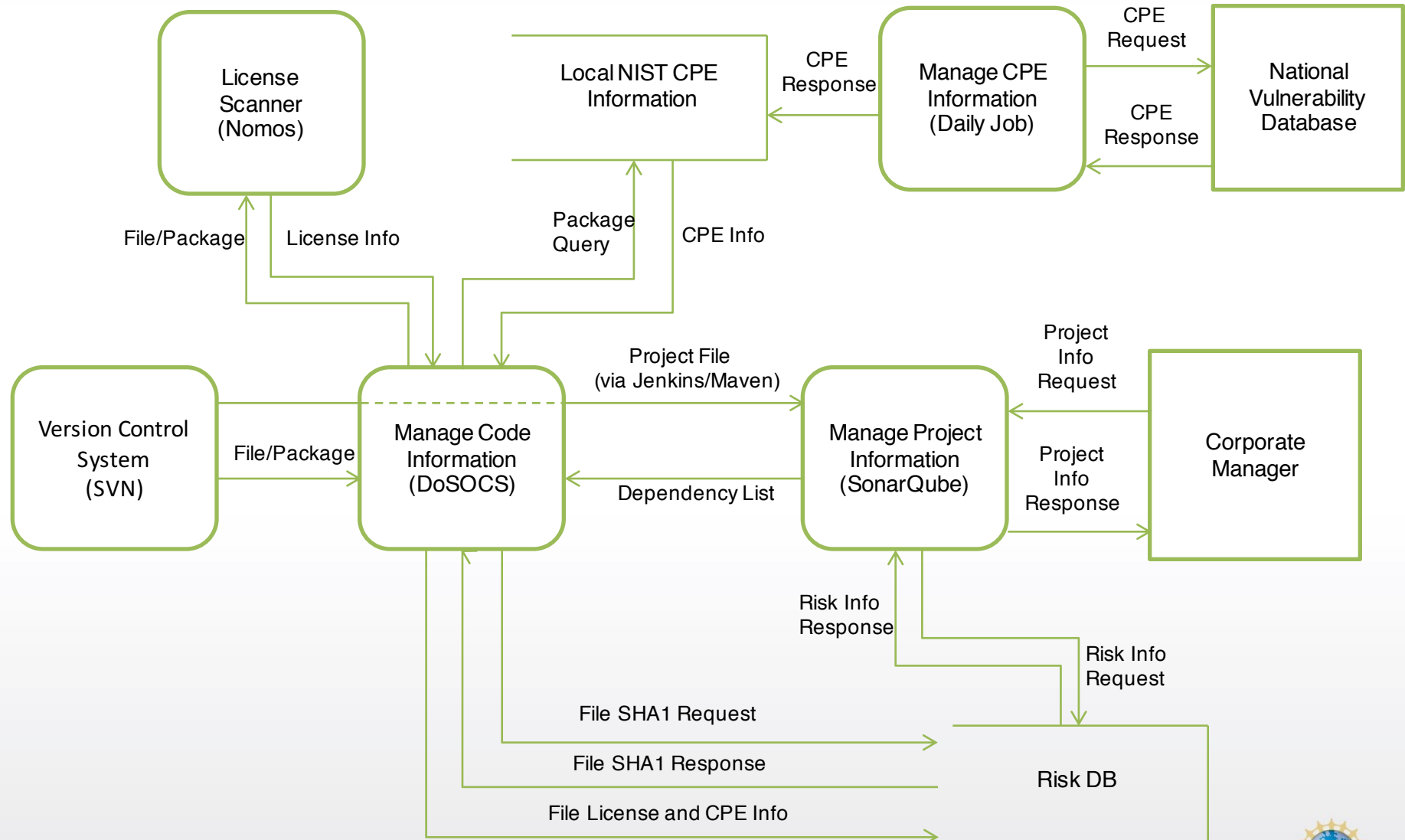
Using the OSS Maturity Framework

- Activities are observable
- Scoring each activity helps derive a score
- Activities are organized into 3 maturity levels
- Score can be obtained for
 - Practice
 - Domain



Key Objectives

- Understand existing OSS practices in an organization
- Find cost and benefit balance of new OSS practices
- Create clearer OSS picture from which to advance future OSS strategy through established maturity model



The Future of Open Source 2016

- 47% of all companies don't have formal processes in place to track OS
 - 50% of companies who have policies don't enforce them or can be bypassed
- 65% of surveyed companies use open source
 - Up from 60% in 2015
- 76% of respondents have plans to use containers
 - 36% for testing
 - 37% for development
- 66% of respondents don't have a person dedicated to OS resource mgmt.
 - In over 50% of companies, there is no one responsible for vulnerability remediation
- <https://www.blackducksoftware.com/2016-future-of-open-source>

HAVE A GREAT WEEKEND!!

Assignment 1 Due Monday!!