lose the leader of your first division, and only half your force will reach the goal.

[Literally, "the leader of the first division will be TORN AWAY."]

10. If you march thirty LI with the same object, two-thirds of your army will arrive.

[In the T'UNG TIEN is added: "From this we may know the difficulty of maneuvering."]

- 11. We may take it then that an army without its baggagetrain is lost; without provisions it is lost; without bases of supply it is lost.
- [I think Sun Tzu meant "stores accumulated in depots." But Tu Yu says "fodder and the like," Chang Yu says "Goods in general," and Wang Hsi says "fuel, salt, foodstuffs, etc."]
- 12. We cannot enter into alliances until we are acquainted with the designs of our neighbors.
- 13. We are not fit to lead an army on the march unless we are familiar with the face of the country--its mountains and forests, its pitfalls and precipices, its marshes and swamps.
- 14. We shall be unable to turn natural advantage to account unless we make use of local guides.
 - [ss. 12-14 are repeated in chap. XI. ss. 52.]
 - 15. In war, practice dissimulation, and you will succeed.

[In the tactics of Turenne, deception of the enemy, especially as to the numerical strength of his troops, took a very prominent position. [2]]

- 16. Whether to concentrate or to divide your troops, must be decided by circumstances.
 - 17. Let your rapidity be that of the wind,

[The simile is doubly appropriate, because the wind is not only swift but, as Mei Yao-ch'en points out, "invisible and leaves no tracks."]

your compactness that of the forest.

[Meng Shih comes nearer to the mark in his note: "When slowly marching, order and ranks must be preserved"--so as to guard against surprise attacks. But natural forest do not grow in rows, whereas they do generally possess the quality of density or compactness.]

- 18. In raiding and plundering be like fire,
- [Cf. SHIH CHING, IV. 3. iv. 6: "Fierce as a blazing fire which no man can check."]

in immovability like a mountain.

[That is, when holding a position from which the enemy is

trying to dislodge you, or perhaps, as Tu Yu says, when he is trying to entice you into a trap.]

19. Let your plans be dark and impenetrable as night, and when you move, fall like a thunderbolt.

[Tu Yu quotes a saying of T'ai Kung which has passed into a proverb: "You cannot shut your ears to the thunder or your eyes to the lighting--so rapid are they." Likewise, an attack should be made so quickly that it cannot be parried.]