



# MICROSERVICES IN THREE WEEKS

## WEEK 2: BOUNDARIES AND DECOMPOSITION

Sam Newman

**This is week two of three!**

**Each session is three hours long**

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**We will have two 10-15min breaks**

**Please ask questions using the Q&A widget**

## WHAT WE'LL COVER

# Ownership and Org Structure

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**Ownership and Org Structure**

**Domain-Driven Design (in brief)**

## WHAT WE'LL COVER

**Ownership and Org Structure**

**Domain-Driven Design (in brief)**

**Planning a migration**

## WHAT WE'LL COVER

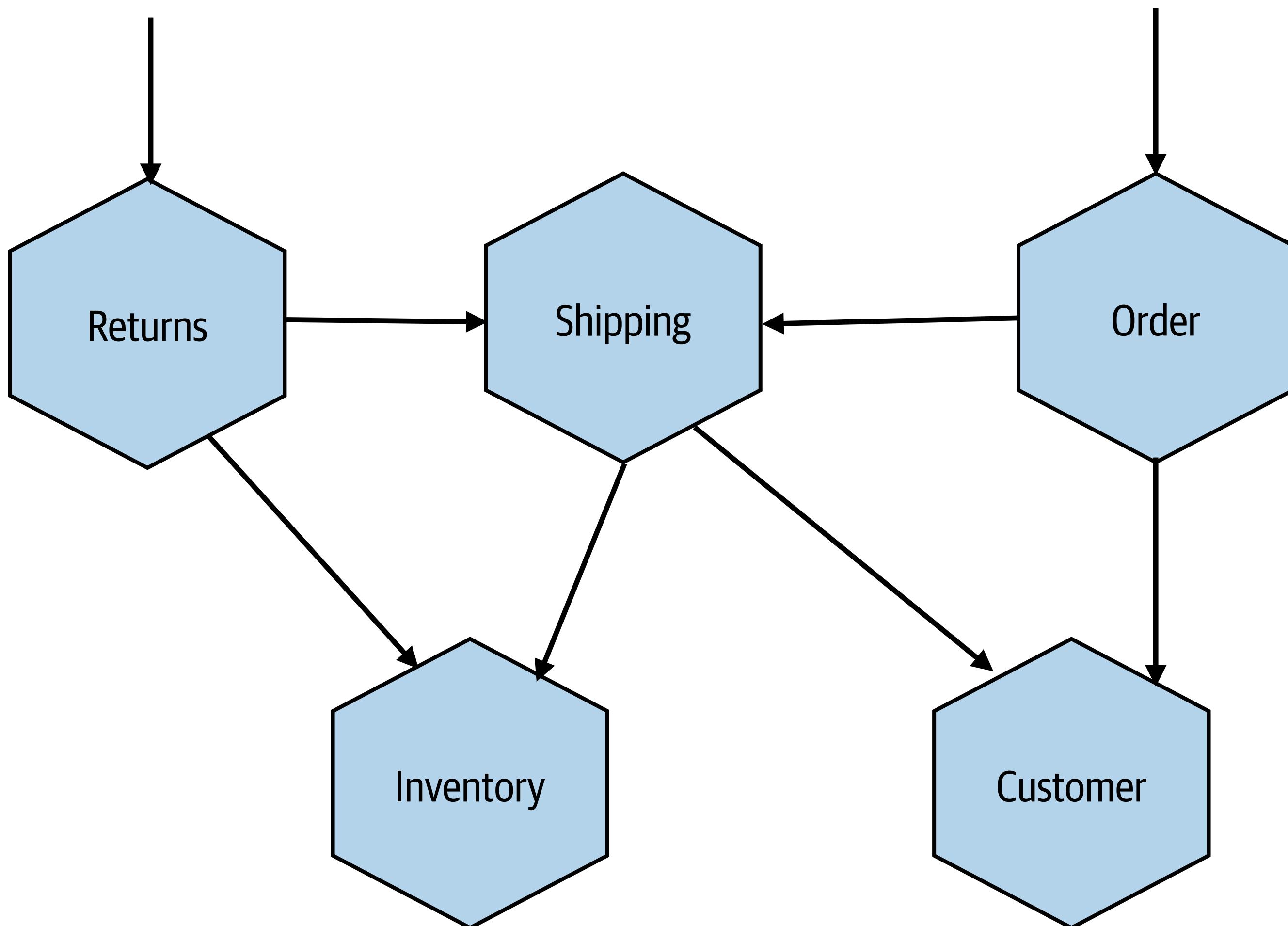
**Ownership and Org Structure**

**Domain-Driven Design (in brief)**

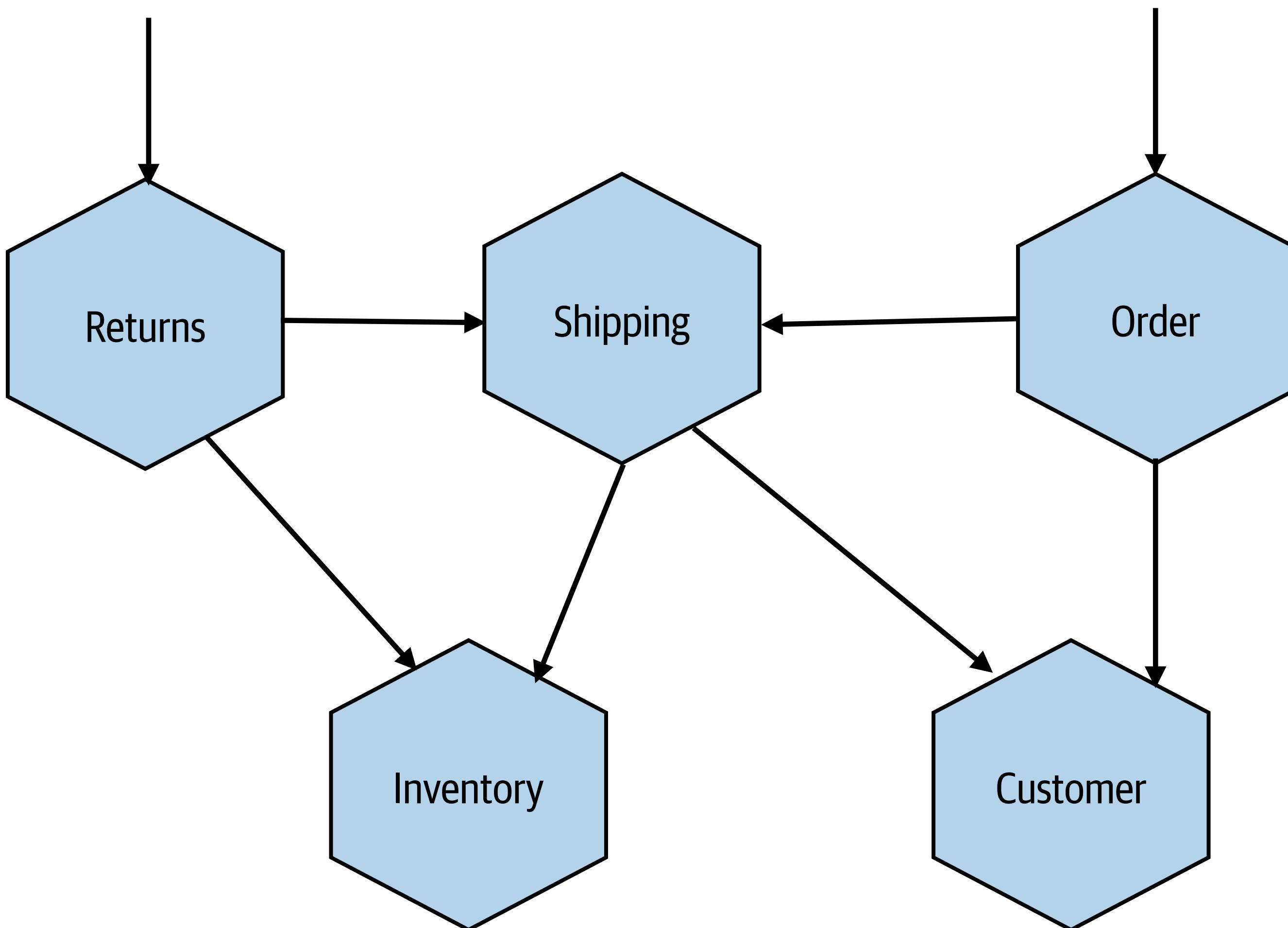
**Planning a migration**

**Application Decomposition Patterns**

## BRIEF RECAP...

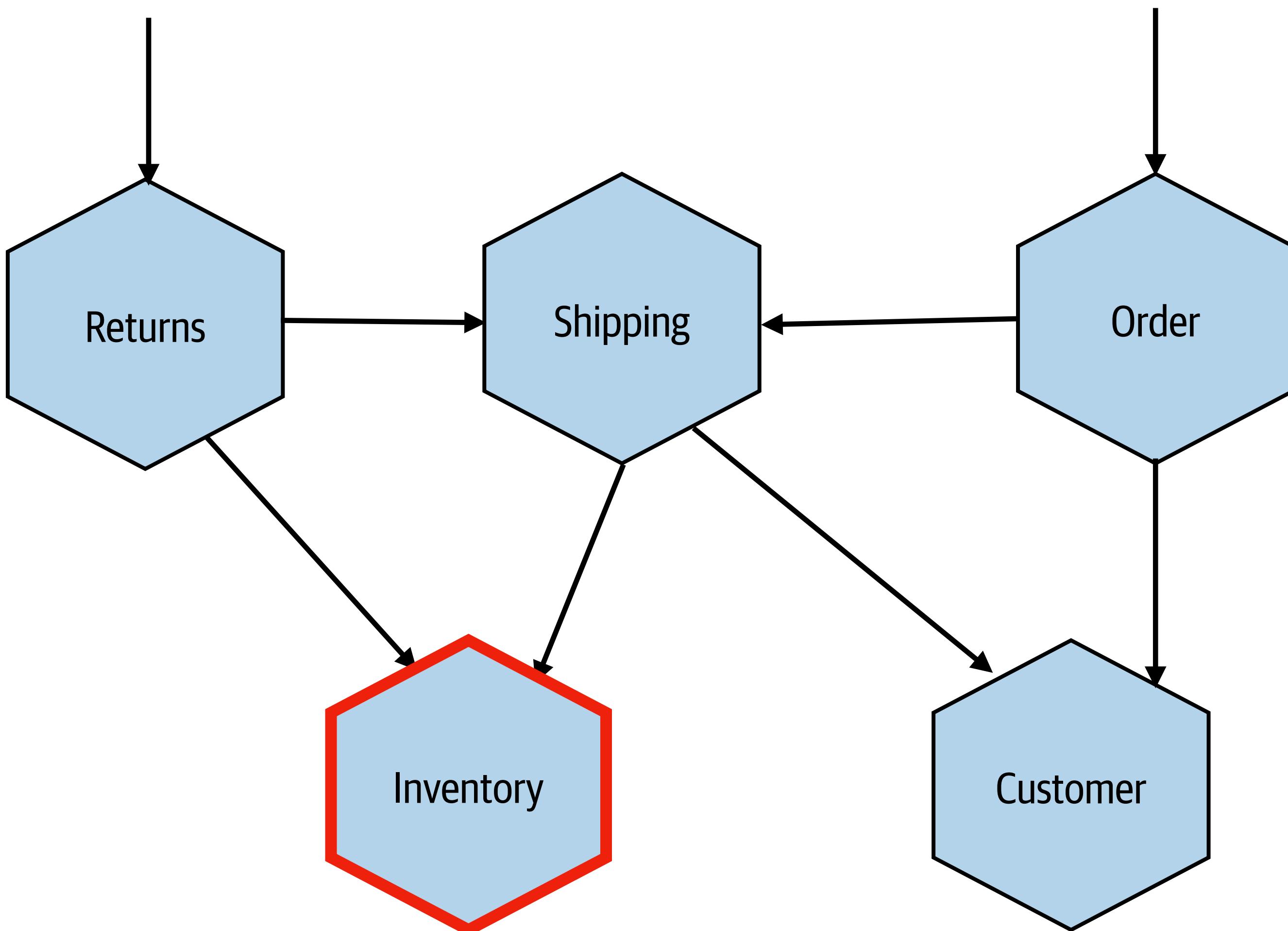


## BRIEF RECAP...



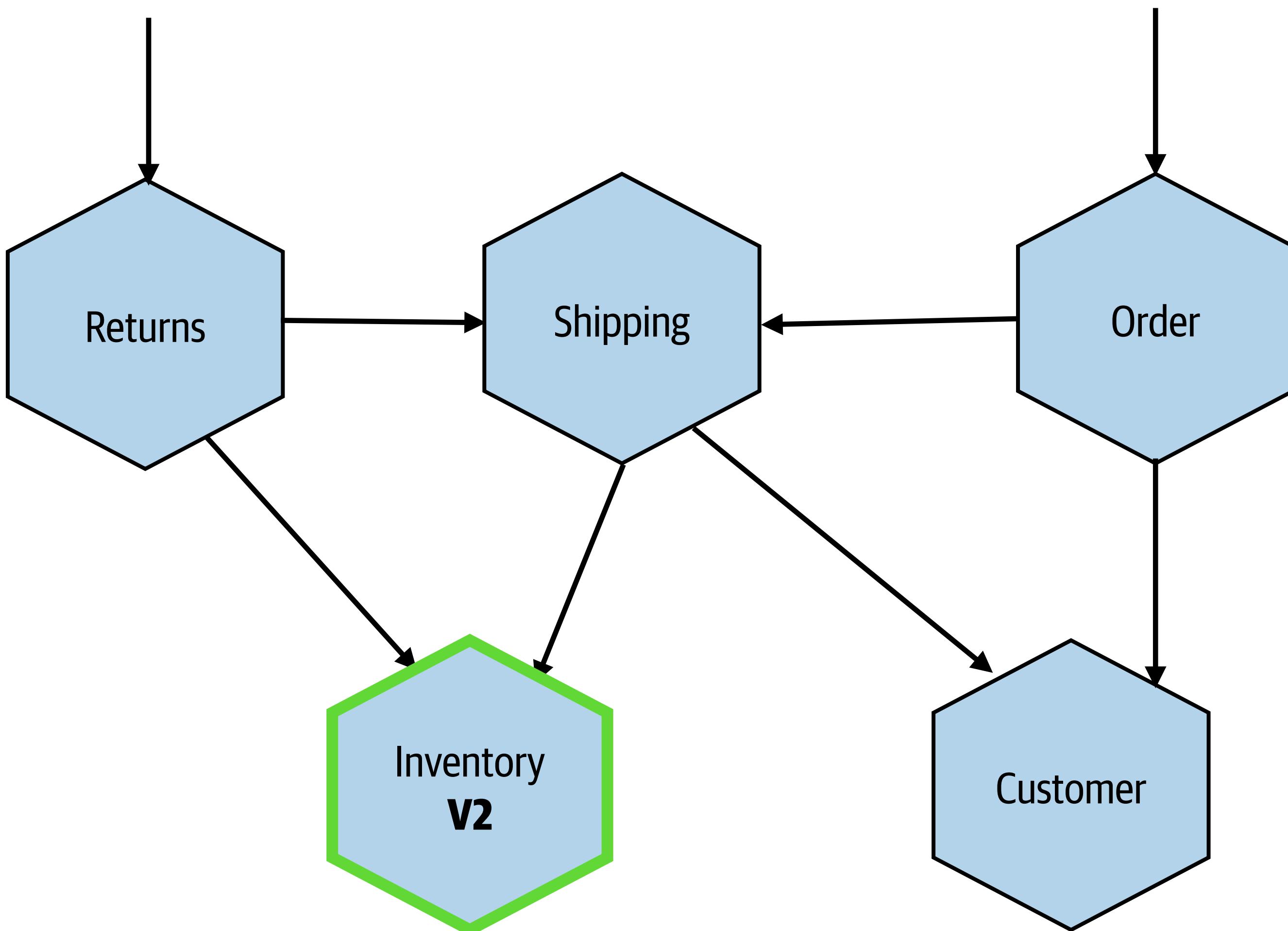
Independently  
Deployable

## BRIEF RECAP...



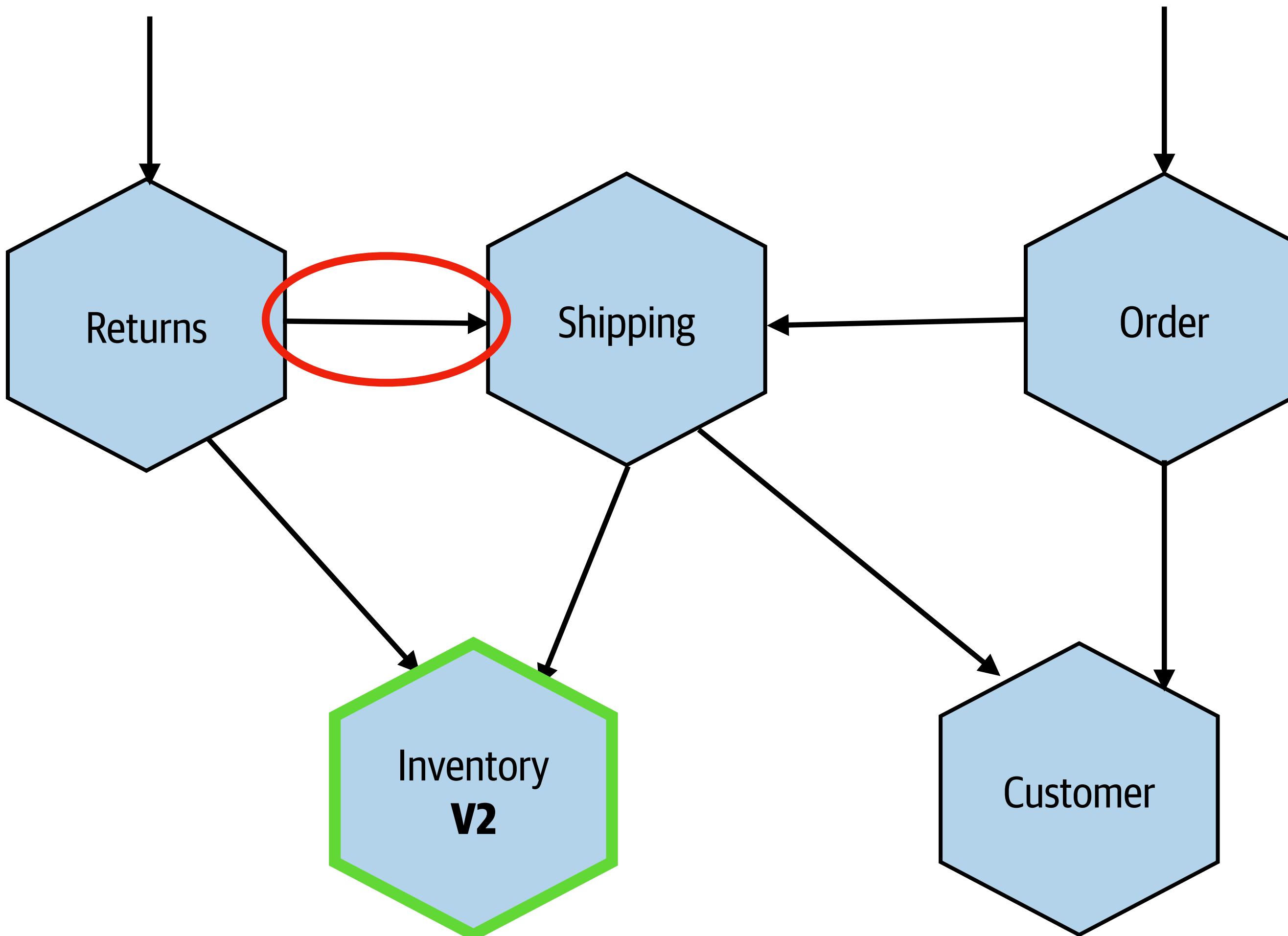
Independently  
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## BRIEF RECAP...



Independently  
Deployable

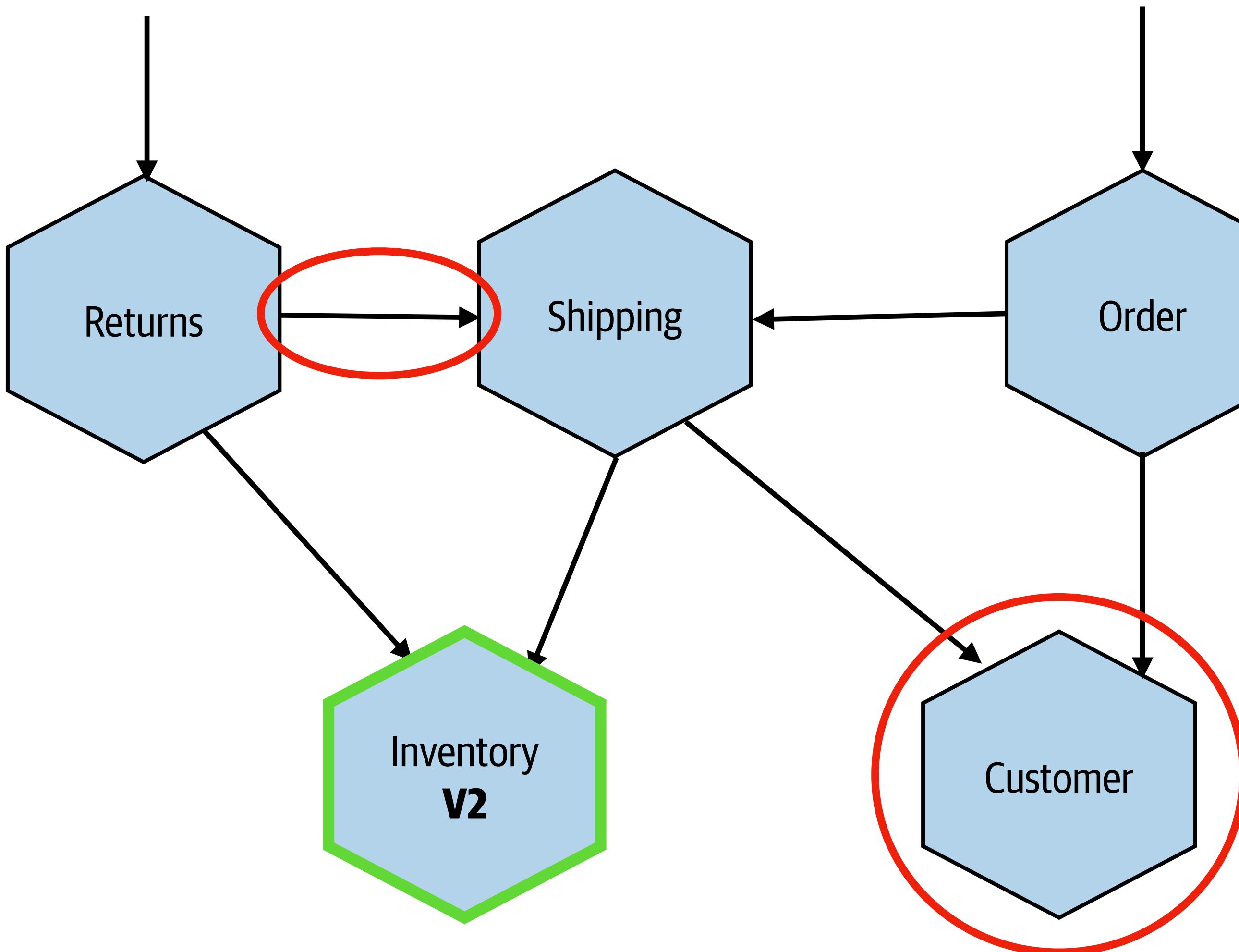
## BRIEF RECAP...



Independently Deployable

Microservices often depend on other microservices

## BRIEF RECAP...



**Independently Deployable**

**Microservices often depend on other microservices**

**Boundaries primarily defined by the domain**

# Questions from last week?

## WHAT WE'LL COVER

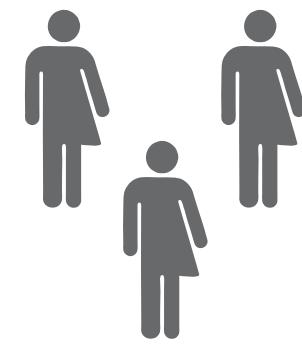
**Ownership and Org Structure**

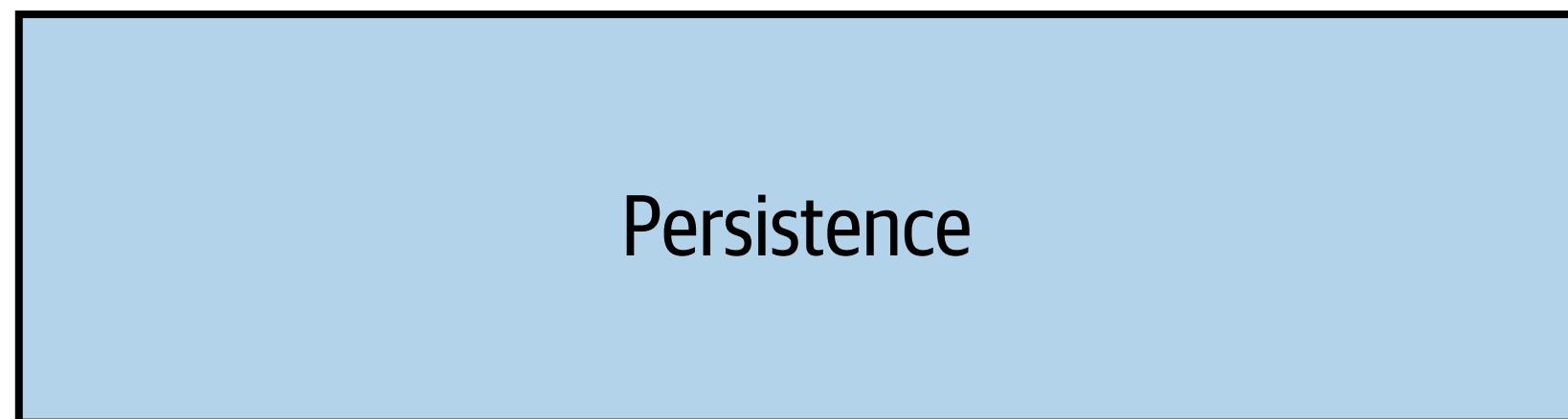
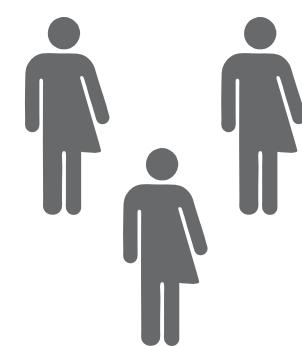
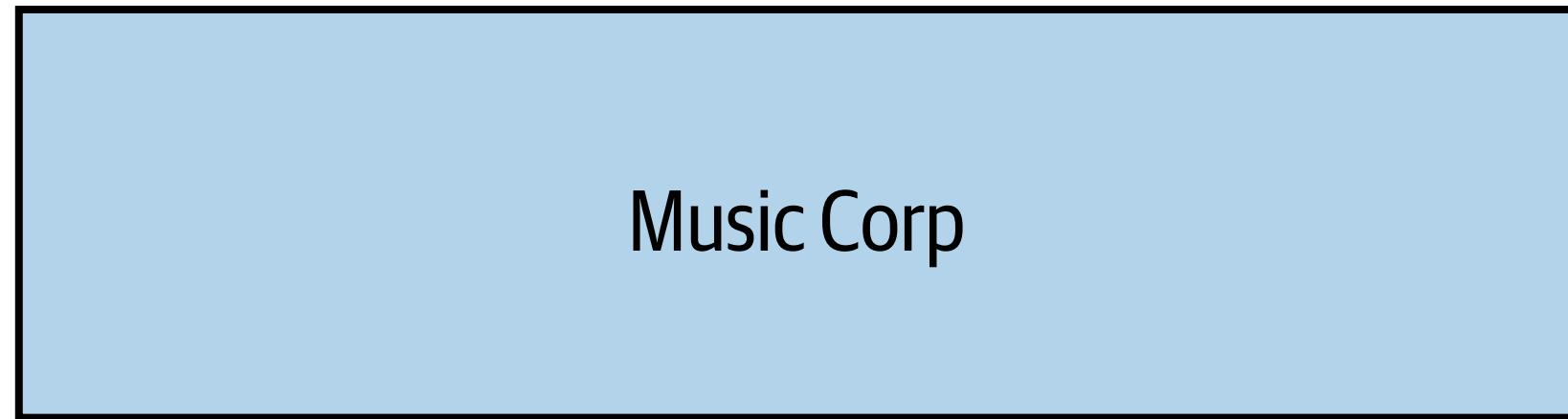
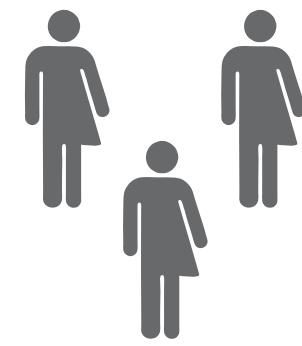
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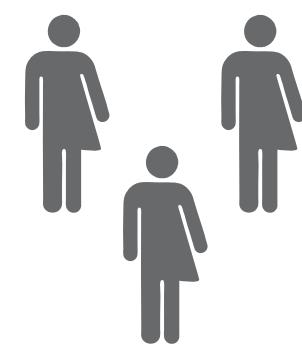
**Planning a migration**

**Application Decomposition Patterns**

# **1/4 Ownership and Org Structure**

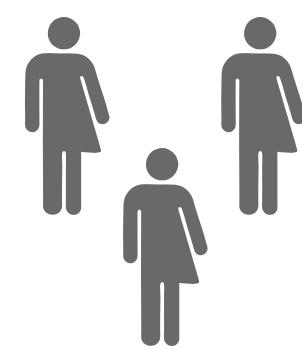






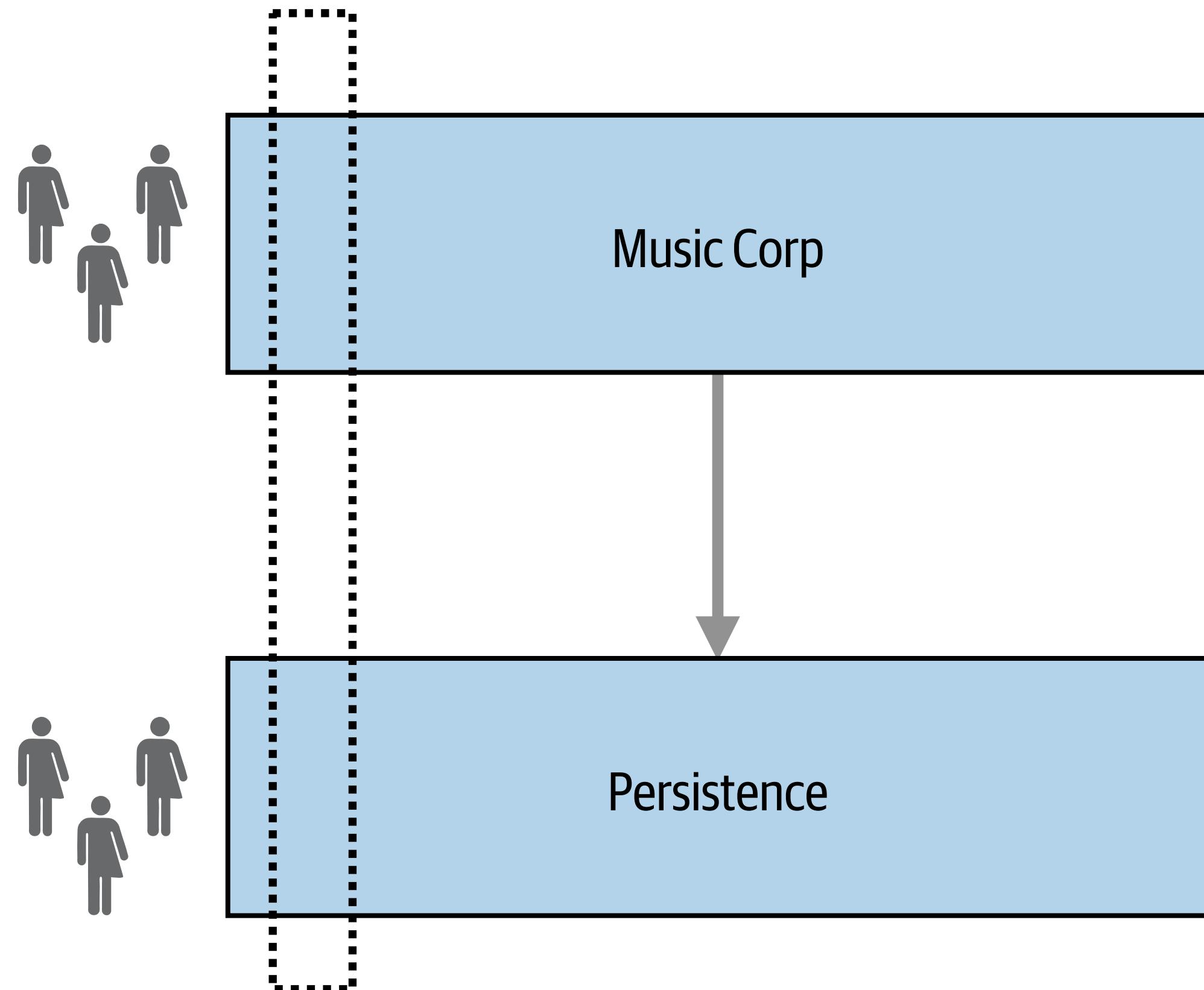
Music Corp

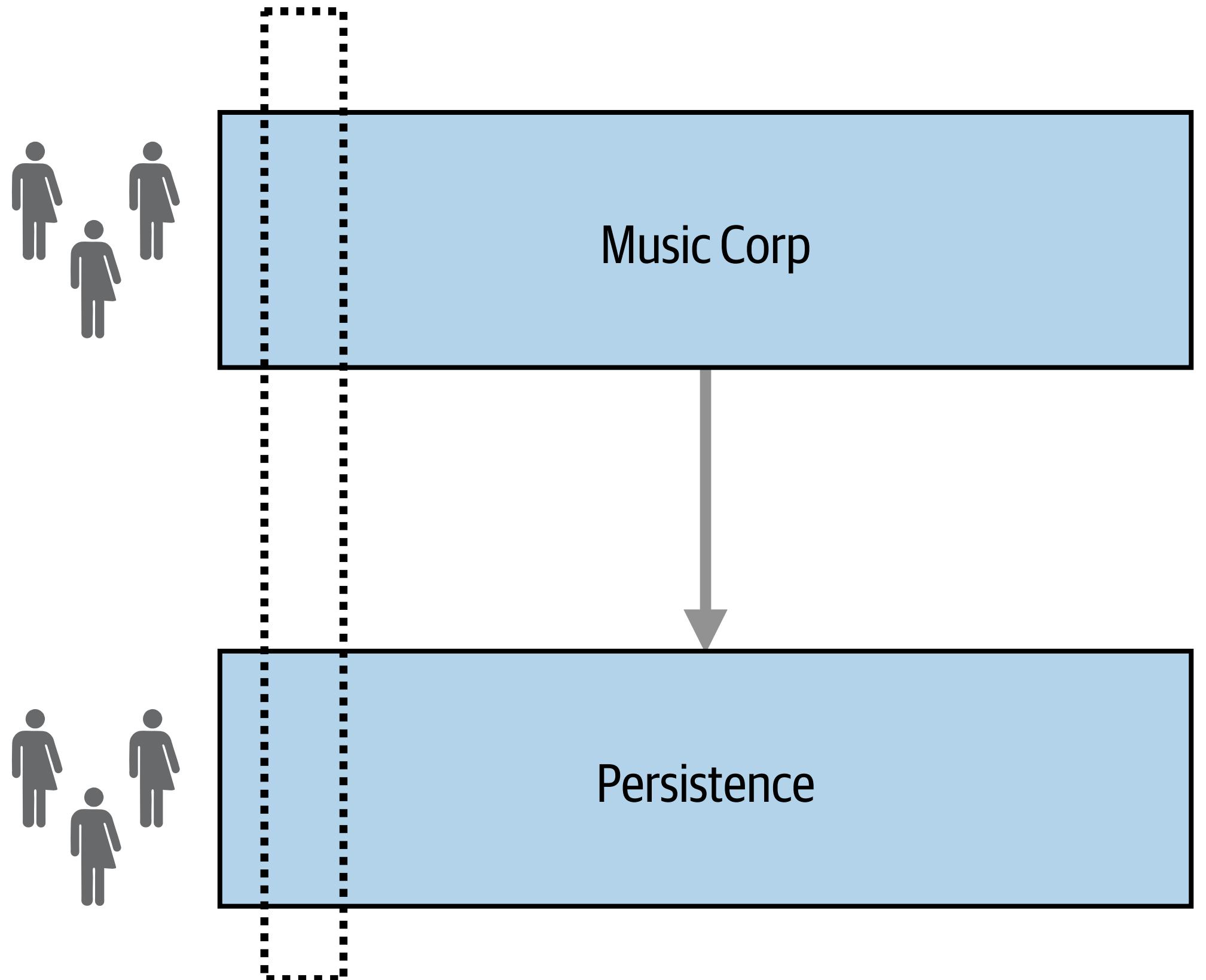
Music Corp



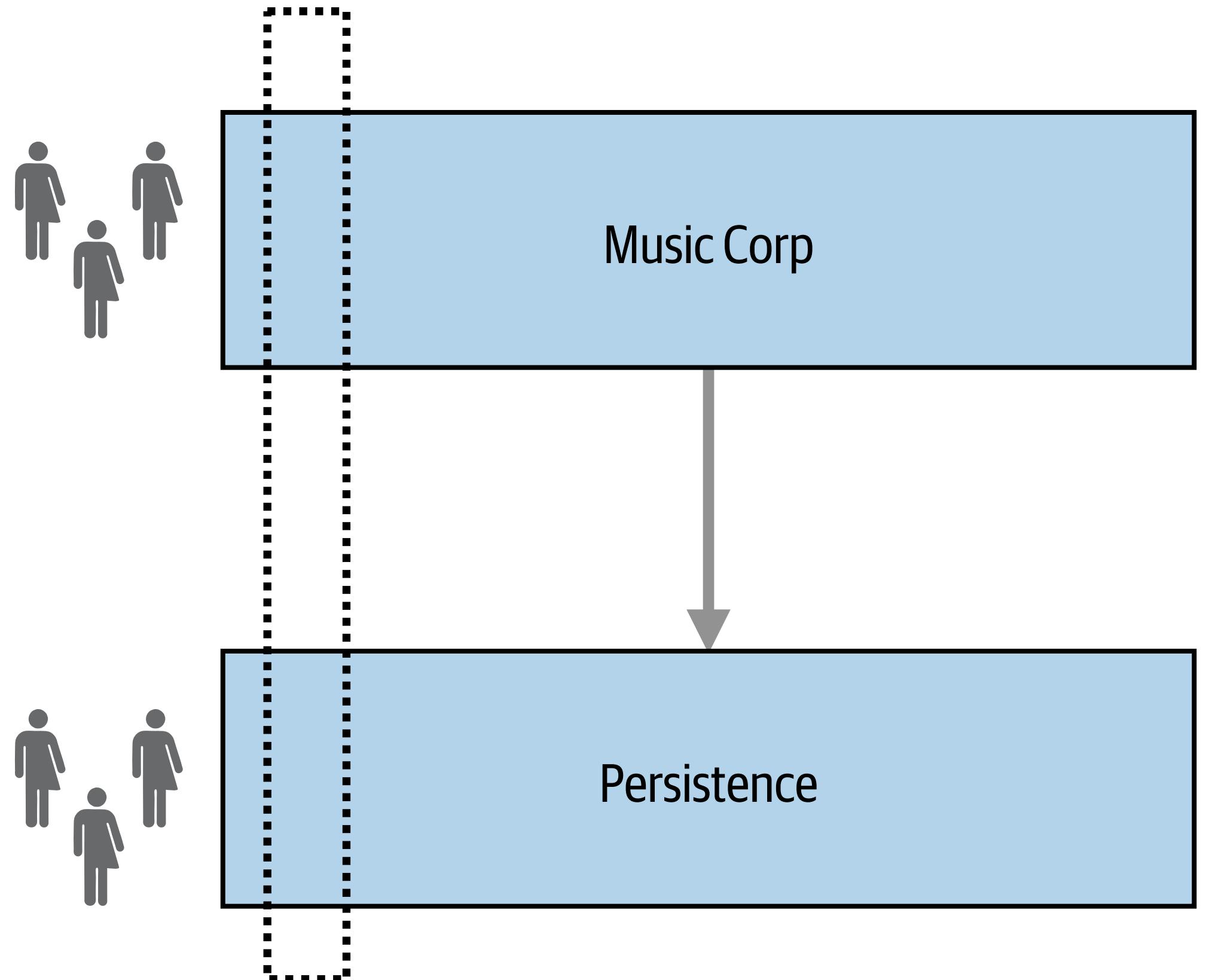
Persistence

Persistence

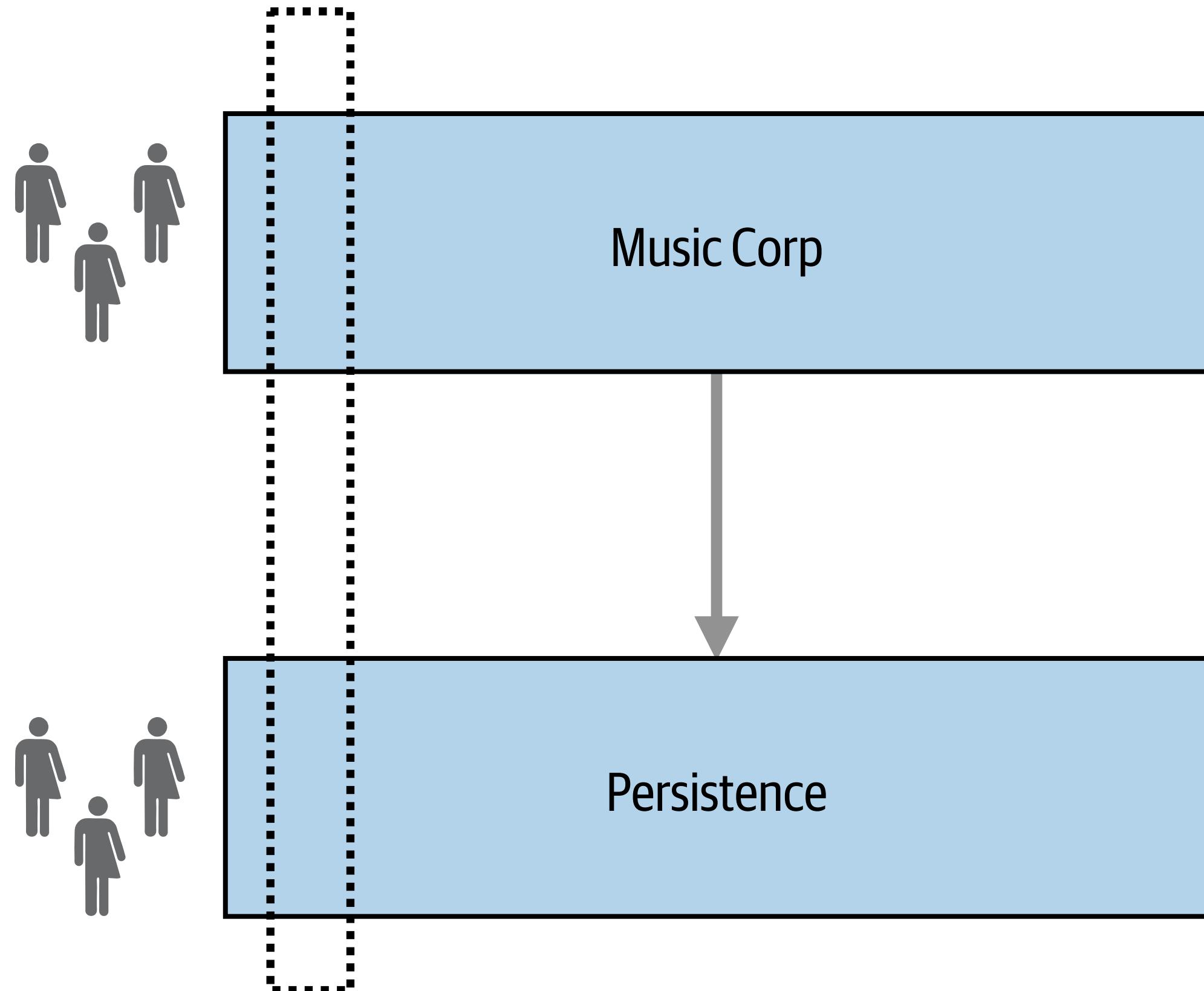




**Genre:**  **OK**

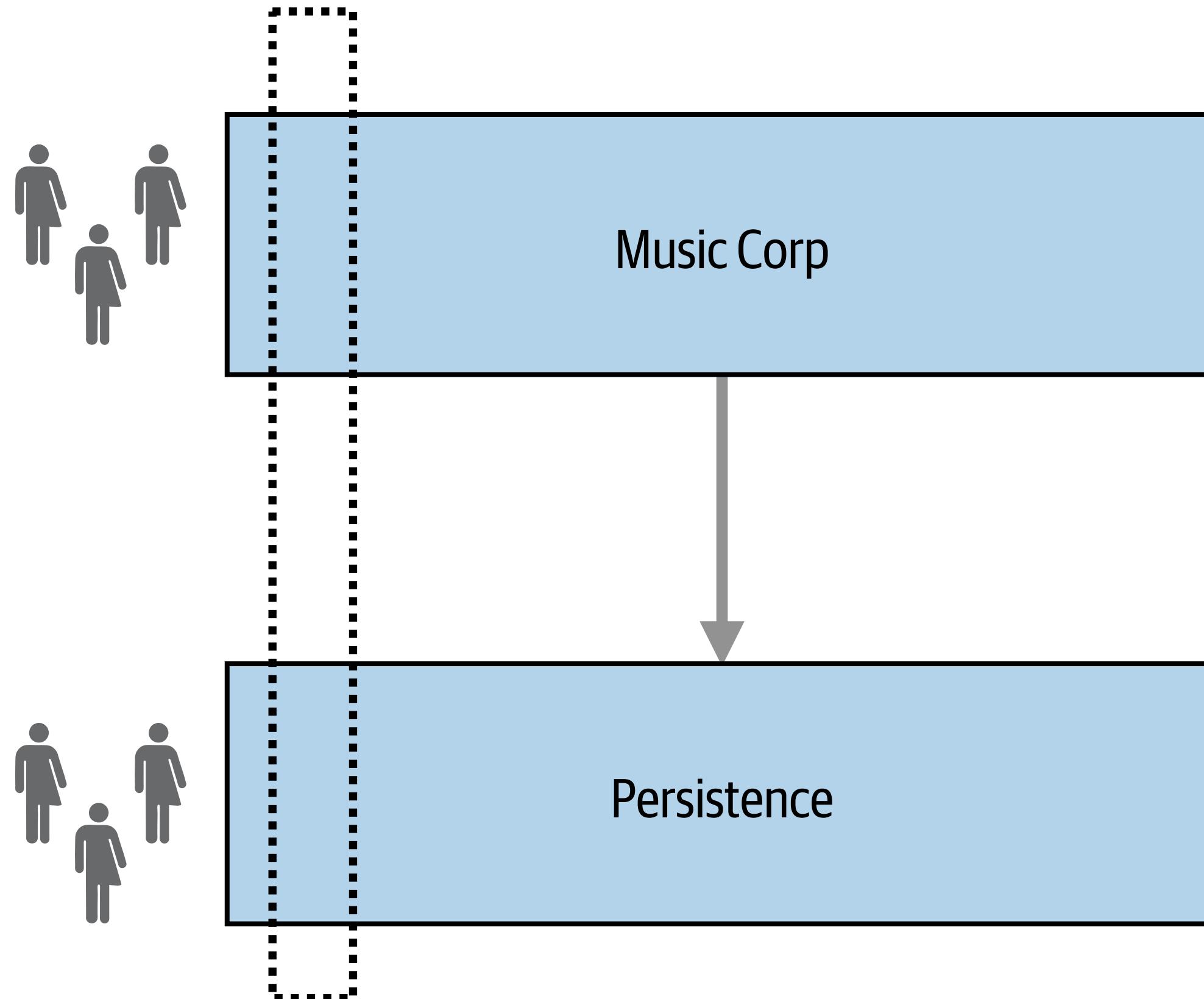


Genre: De  OK



**Genre:** De OK

- Death Metal
- Death Polka
- Delta Blues
- Detroit Blues
- Electric Blues



Genre: De  OK

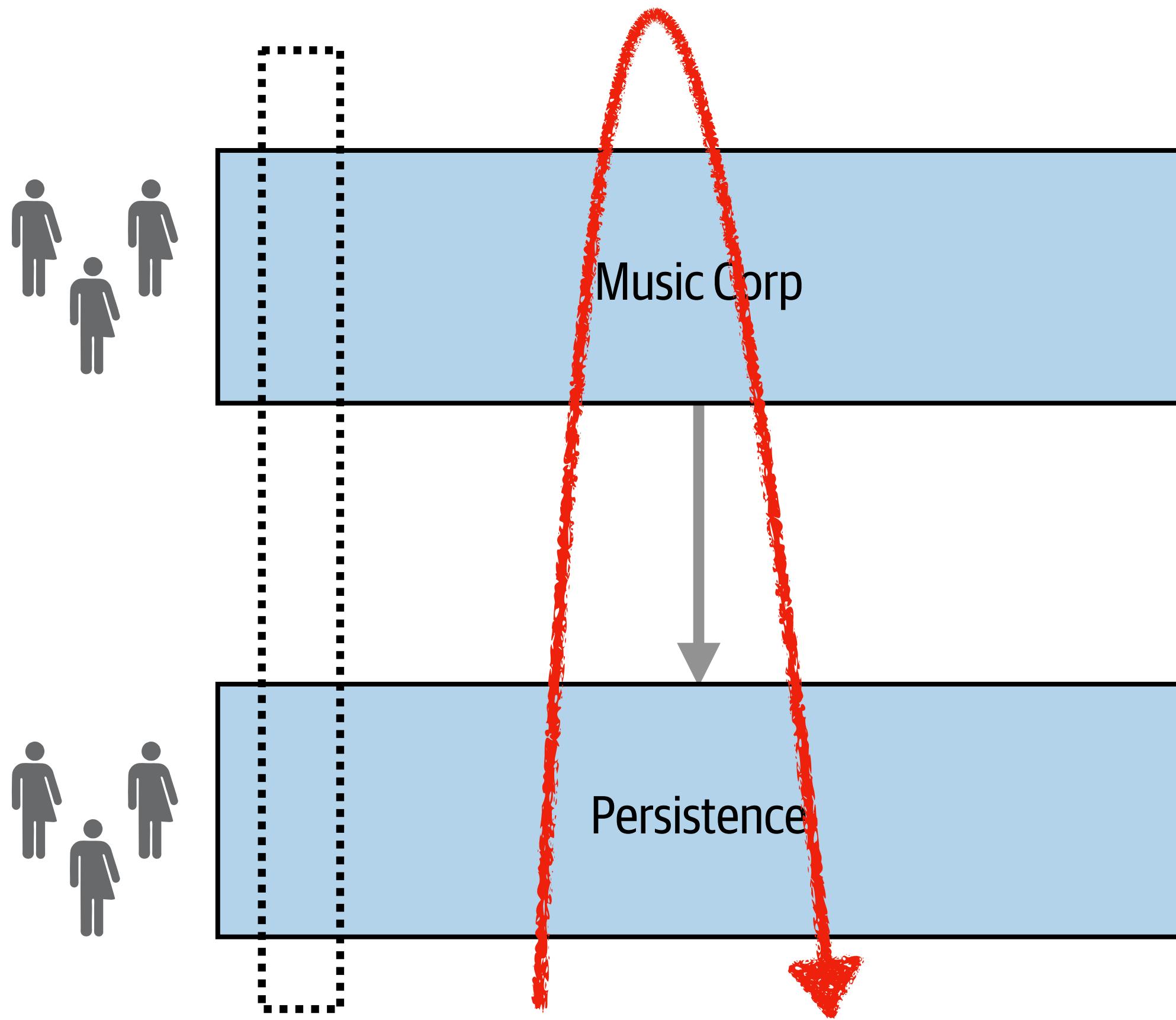
Death Metal

Death Polka

Delta Blues

Detroit Blues

Electric Blues



Genre: De  OK

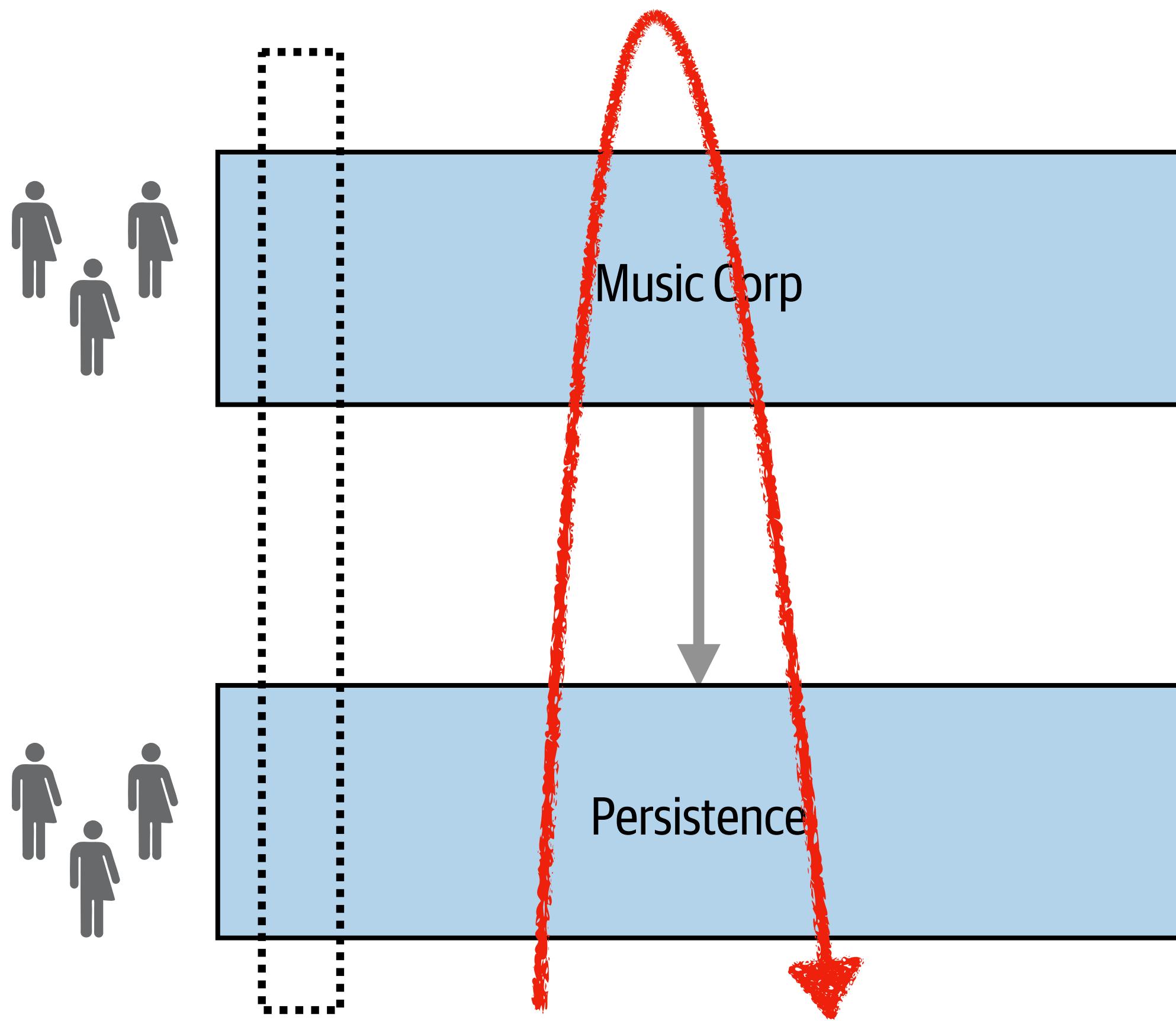
Death Metal

Death Polka

Delta Blues

Detroit Blues

Electric Blues



Genre: De  OK

Death Metal

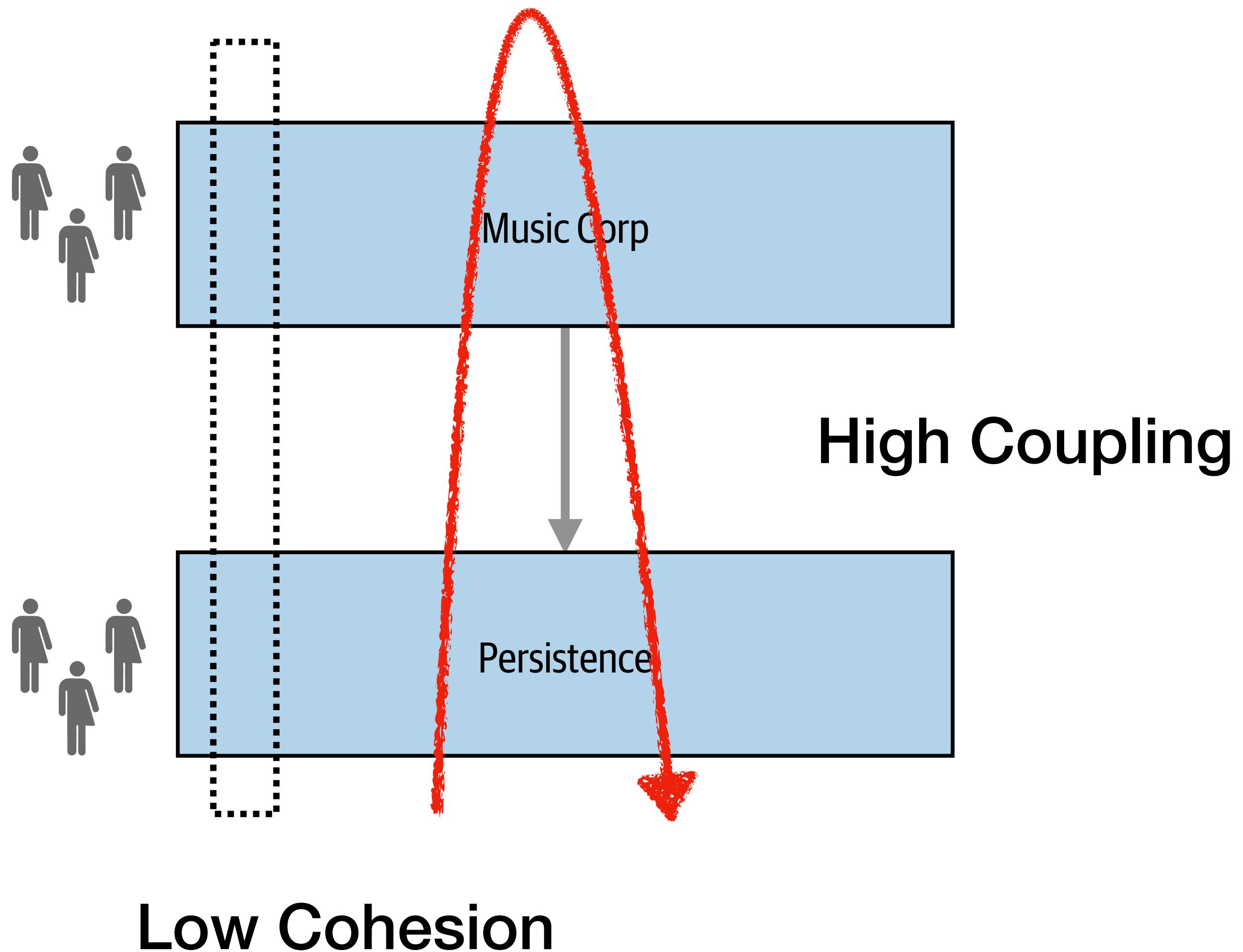
Death Polka

Delta Blues

Detroit Blues

Electric Blues

Low Cohesion



Genre: De  OK

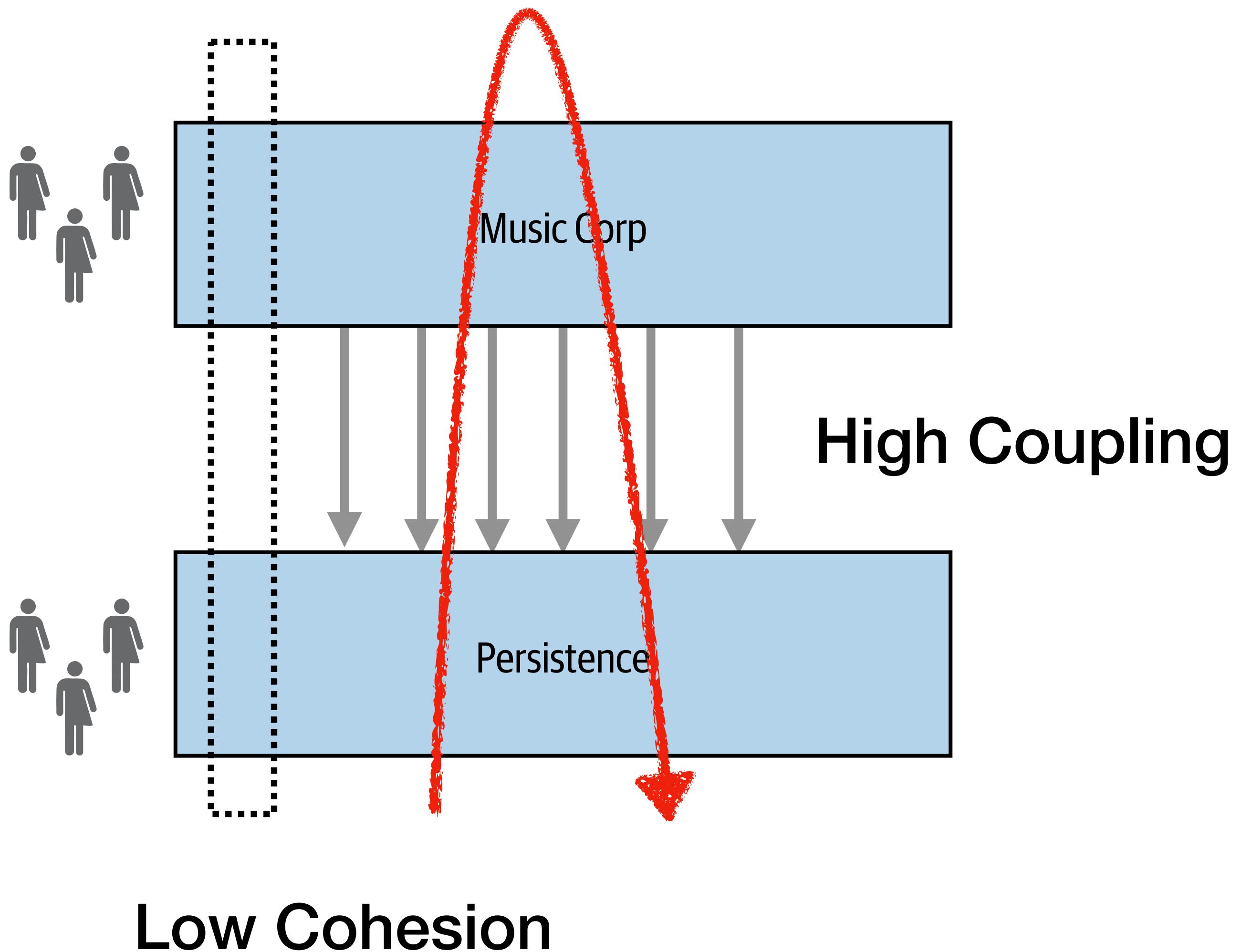
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Genre: De  OK

Death Metal

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# THREE TIERED ARCHITECTURE

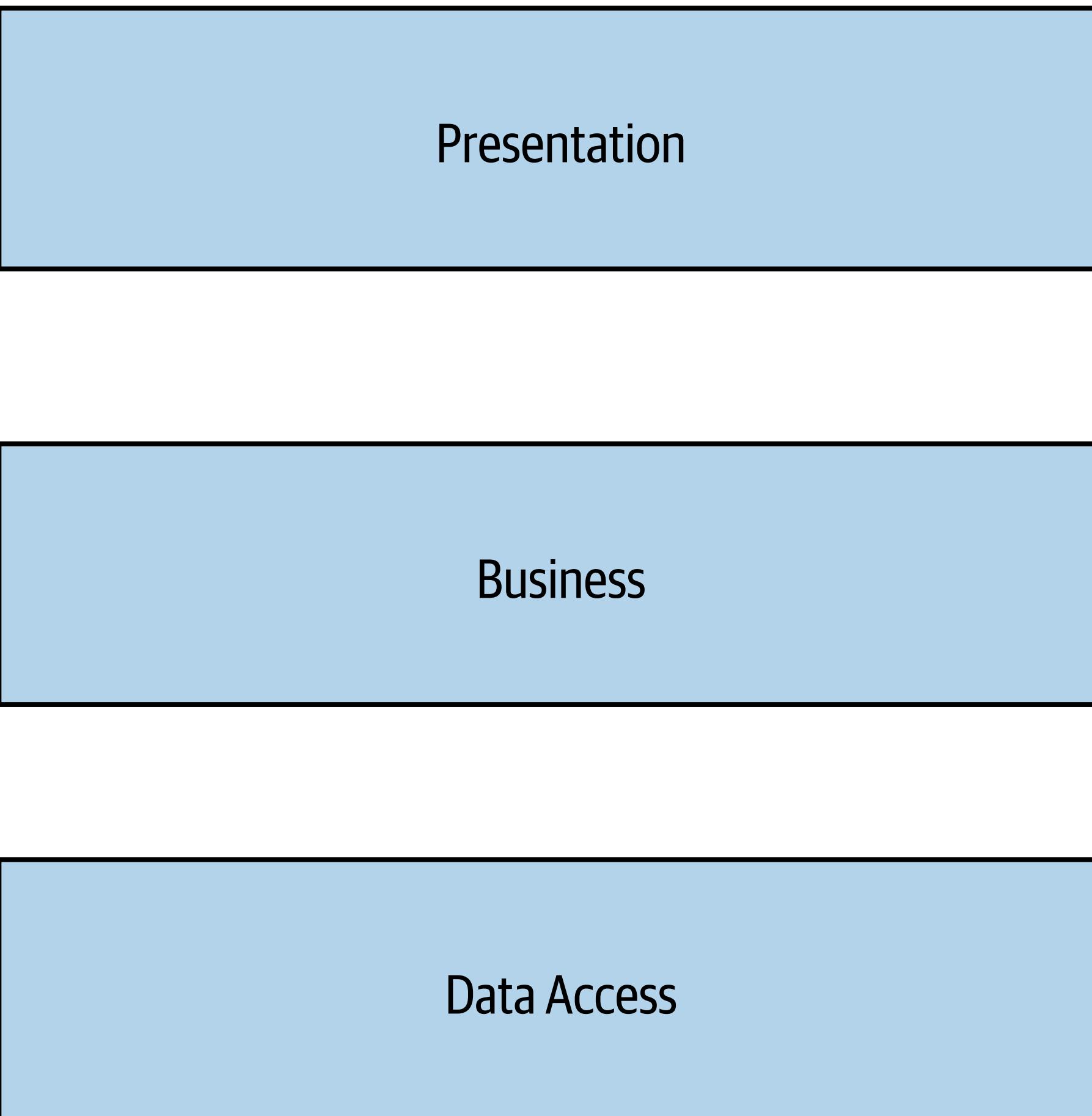
# THREE TIERED ARCHITECTURE

Presentation

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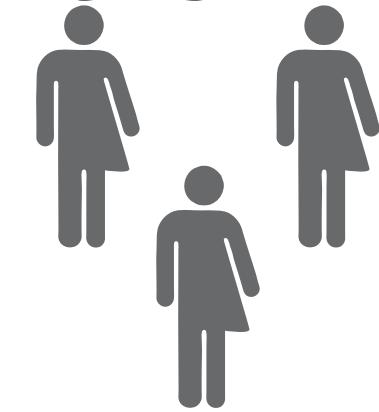


# THREE TIERED ARCHITECTURE



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**FE Devs**

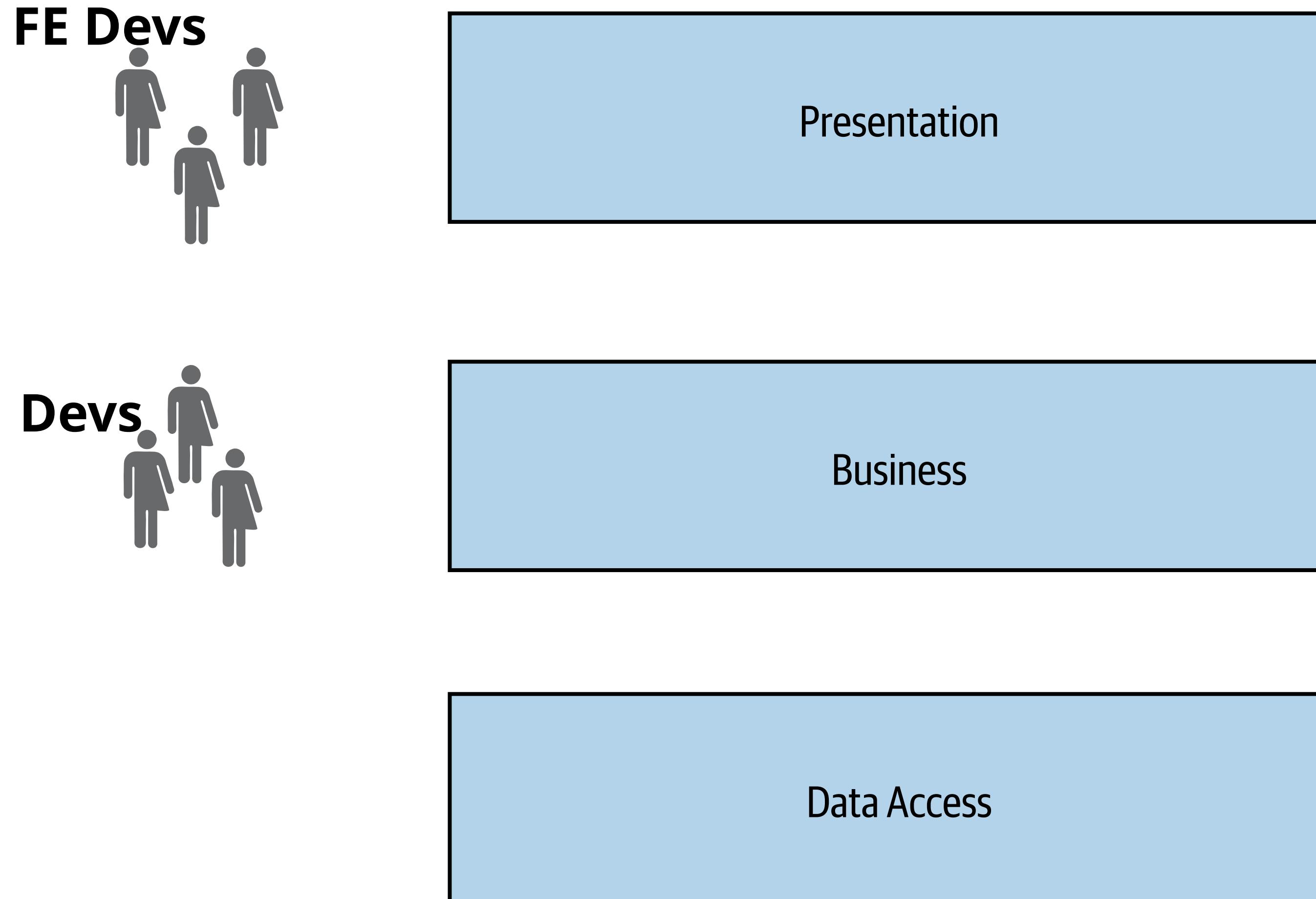


Presentation

Business

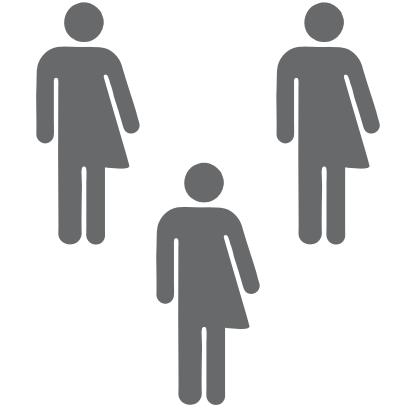
Data Access

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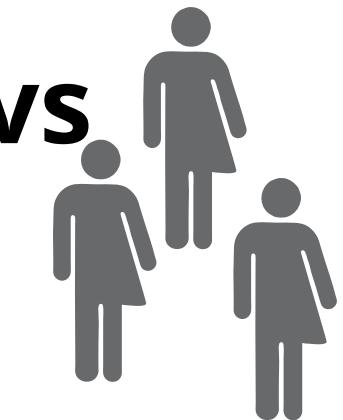


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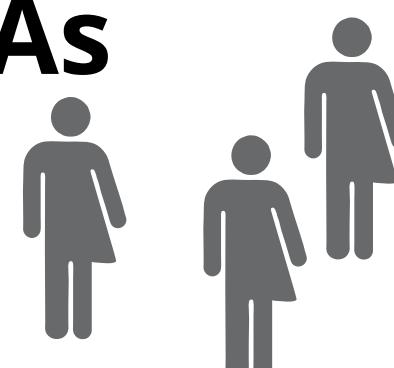
**FE Devs**



**Devs**



**DBAs**



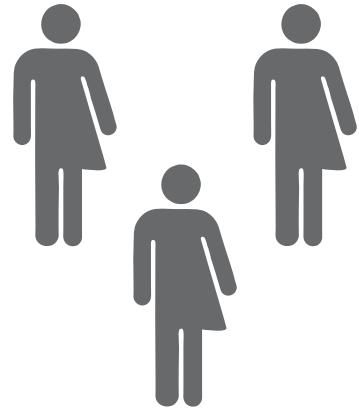
## CONWAY'S LAW

*"Organizations which design systems ... are constrained to produce designs which are copies of the communication structures of these organizations"*

*- Melvin Conway*

# ACTIVITY ORIENTED TEAMS

**FE Devs**



Presentation

**Devs**



Business

**DBAs**



Data Access

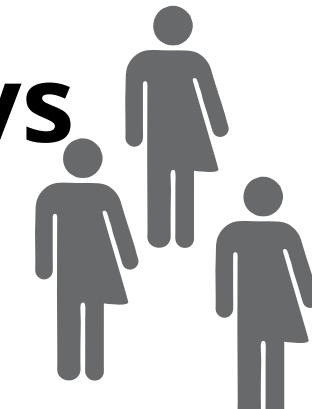
# ACTIVITY ORIENTED TEAMS

FE Devs



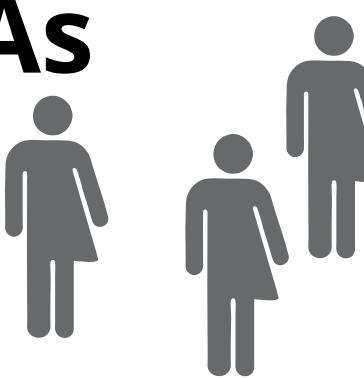
Presentation

Devs



Business

DBAs



Data Access

## ActivityOriented

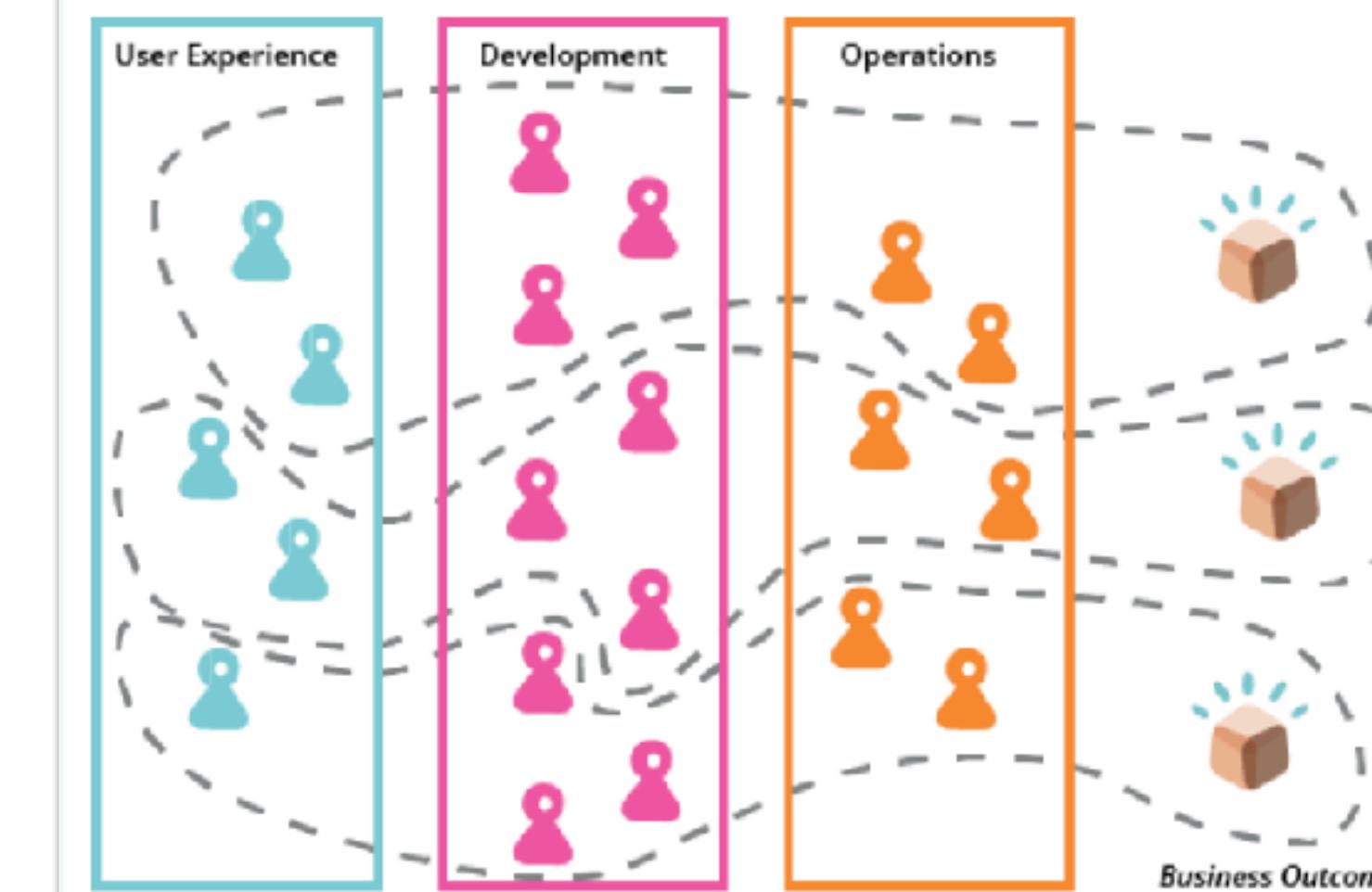
1 June 2016



Sriram Narayan

- BAD THINGS
- TEAM ORGANIZATION

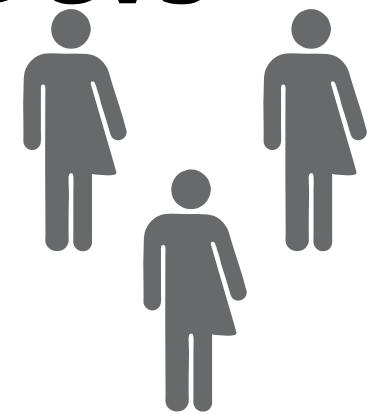
Any significant software development effort requires several different activities to occur: analysis, user experience design, development, testing, etc. Activity-oriented teams organize around these activities, so that you have dedicated teams for user-experience design, development, testing etc. Activity-orientation promises many benefits, but software development is usually better done with OutcomeOriented teams.



<https://martinfowler.com/bliki/ActivityOriented.html>

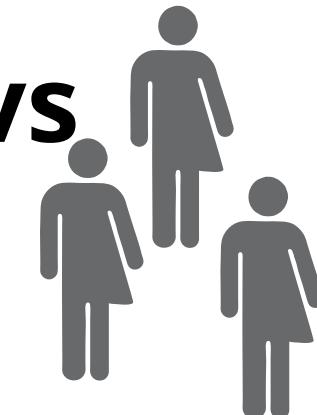
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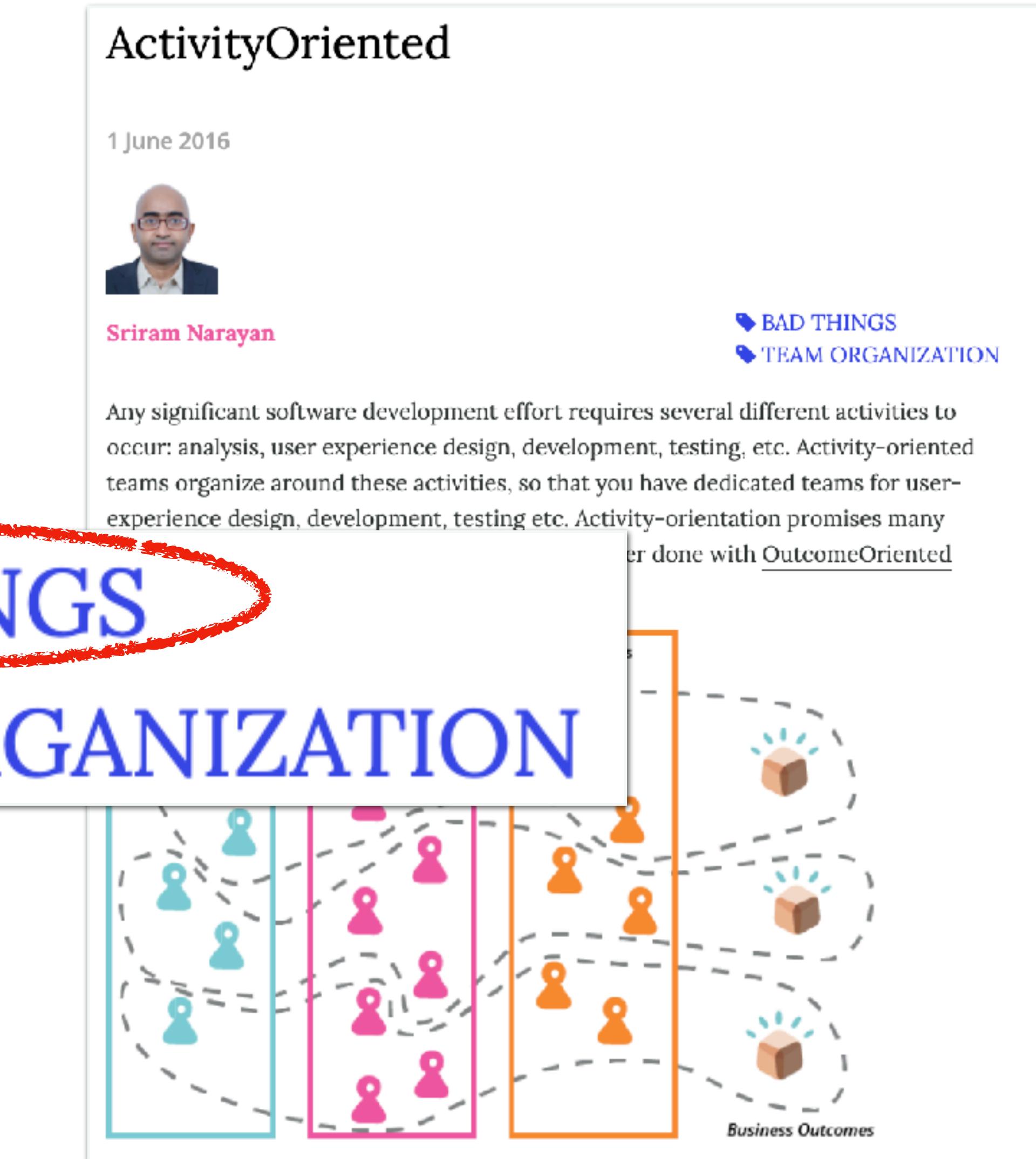


# Presentation

# Devs



# Data Access



**<https://martinfowler.com/bliki/ActivityOriented.html>**

**So let's try *outcome* oriented teams!**

## FEATURE-BASED TEAMS

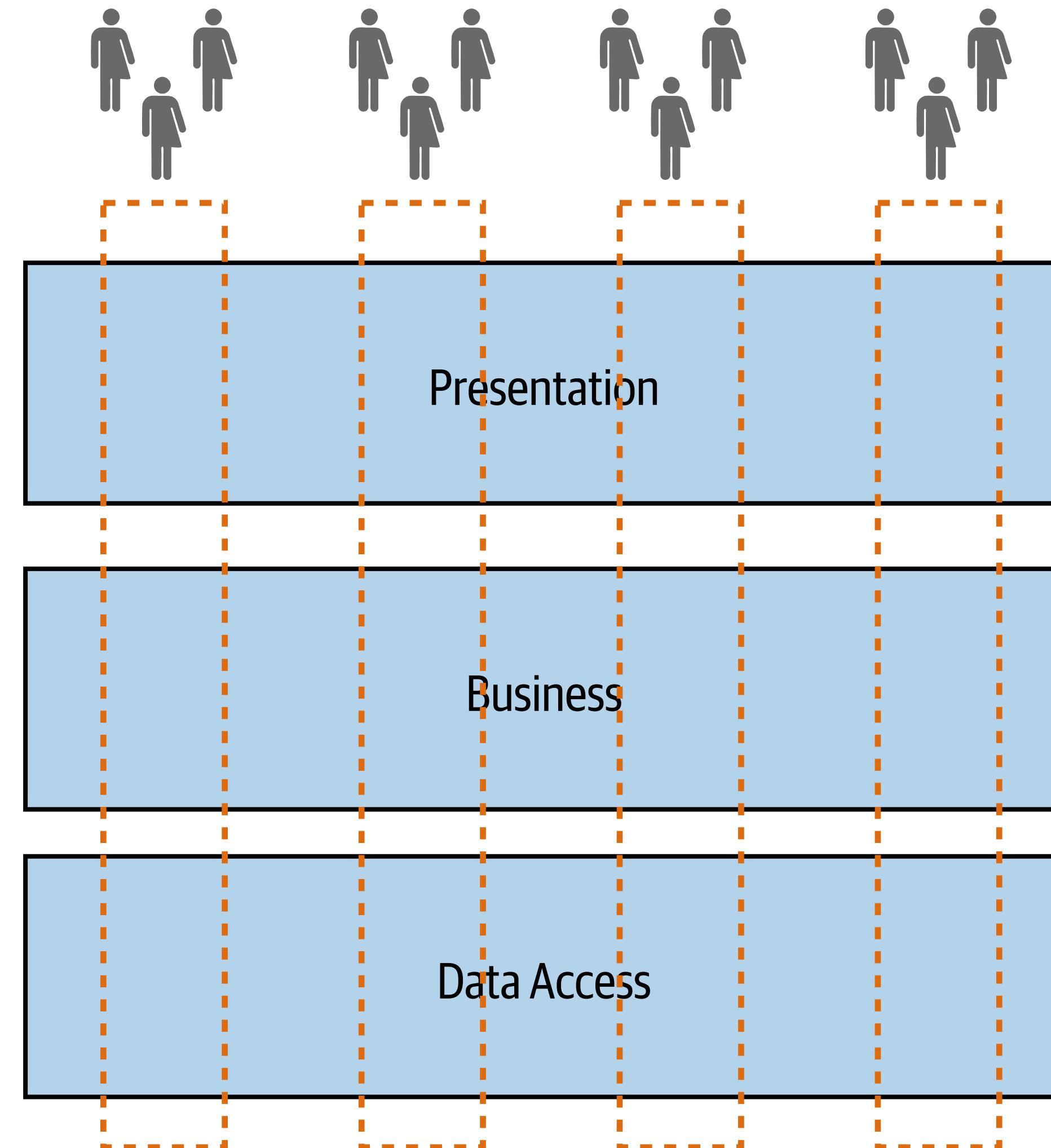
**Each team “owns”  
delivery of a feature**

Presentation

Business

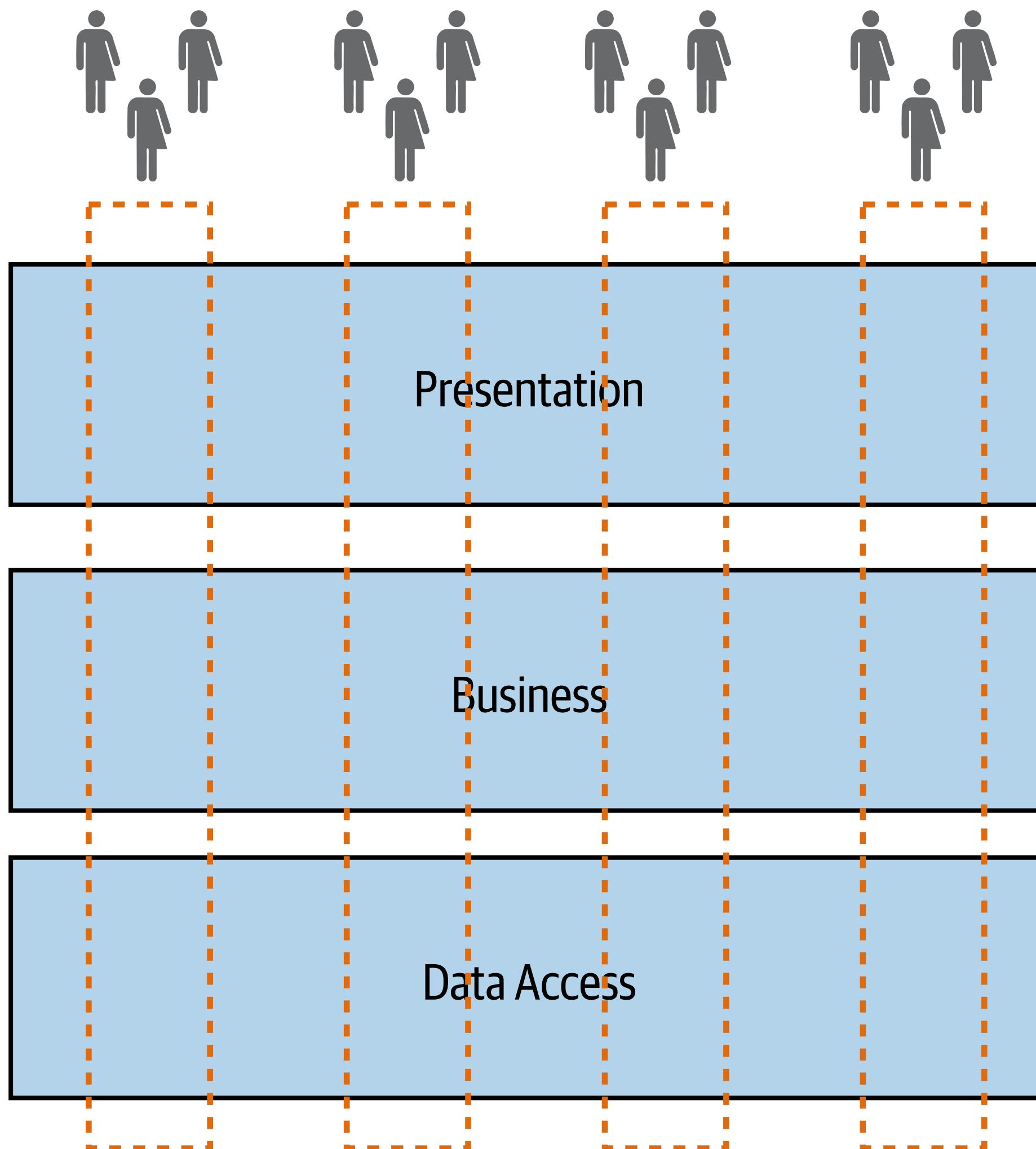
Data Access

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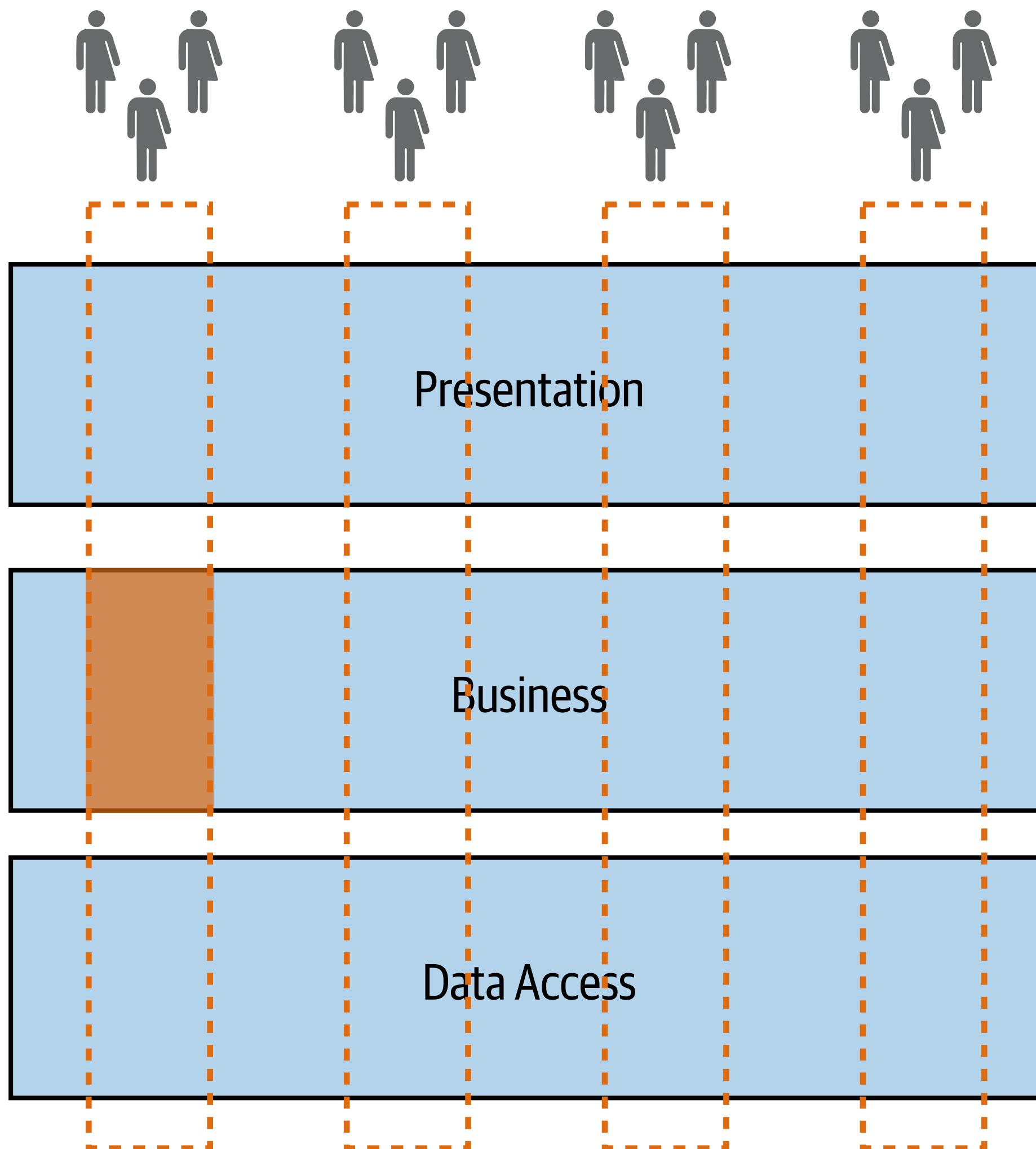
## FEATURE-BASED TEAMS



**Each team “owns” delivery of a feature**

**But teams can still get in each others’ way as they are all working on the same underlying things**

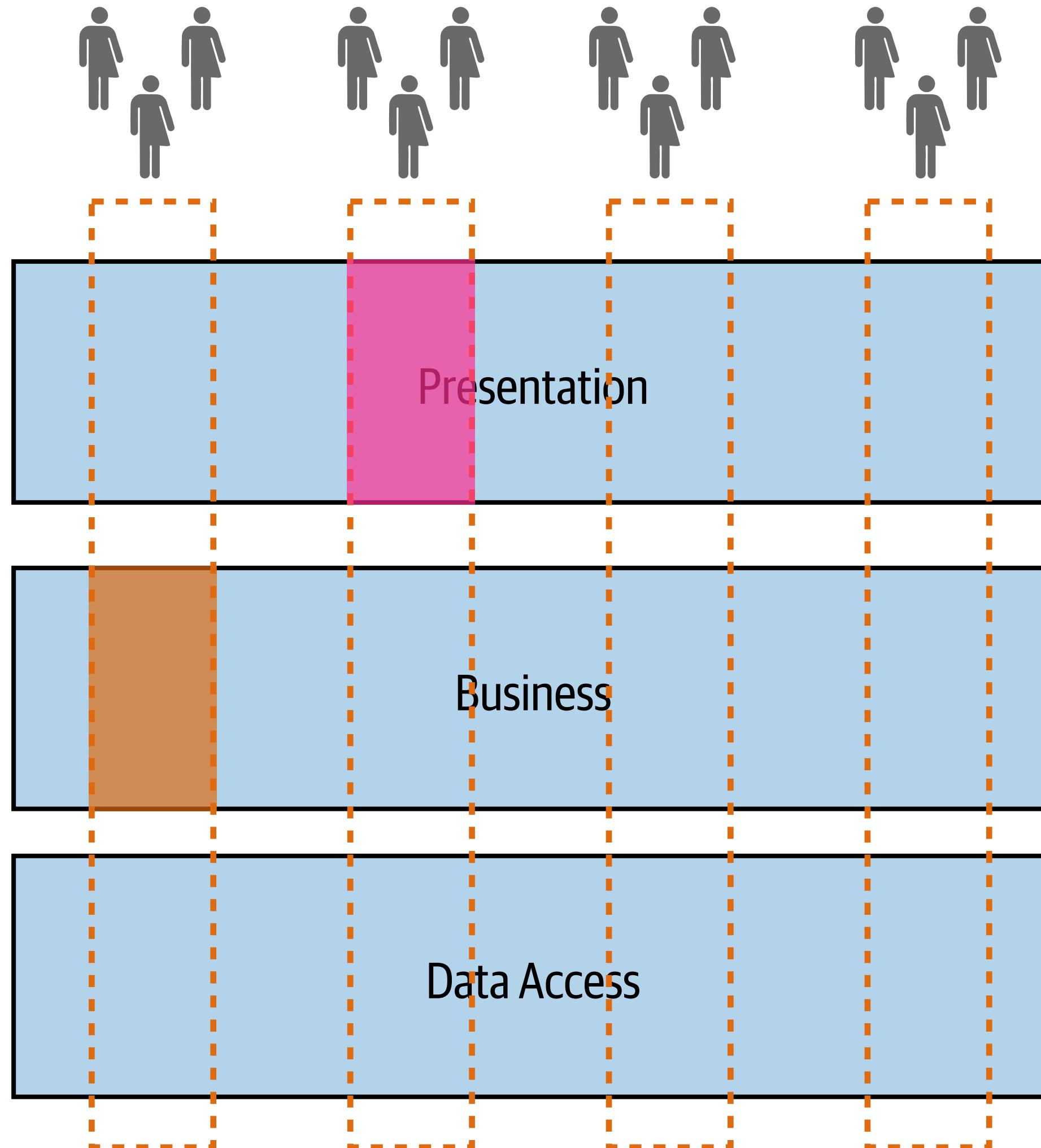
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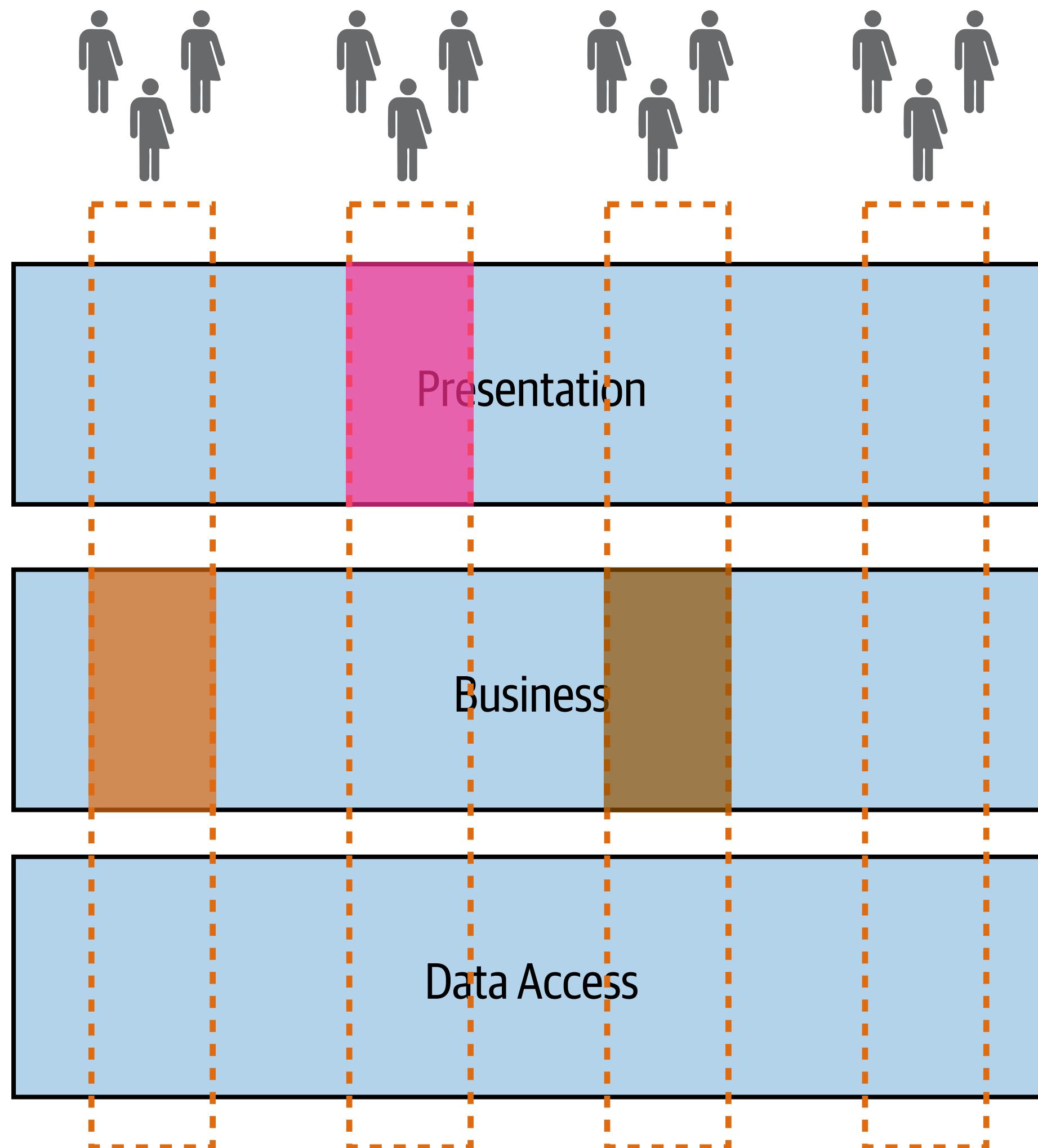
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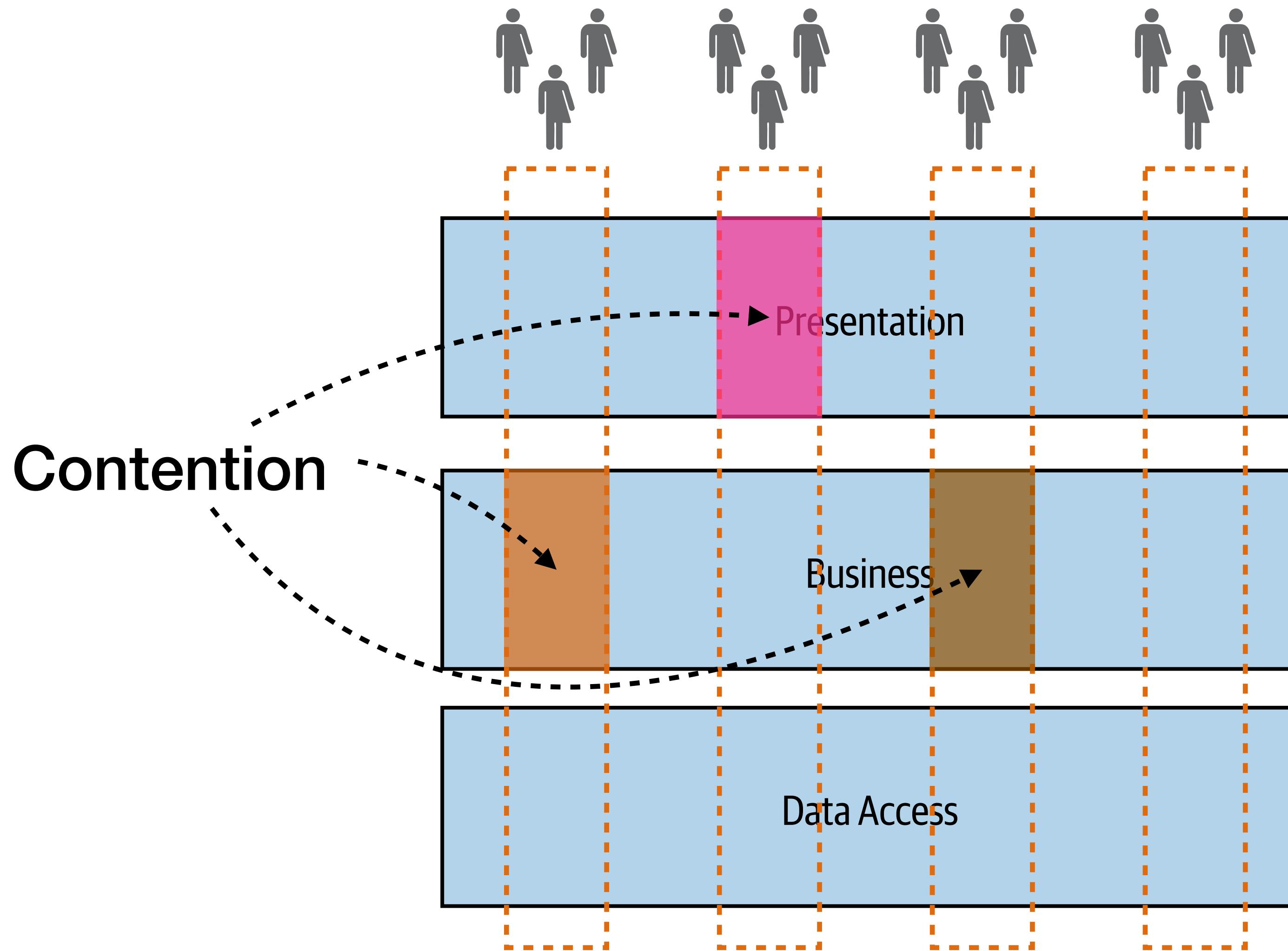
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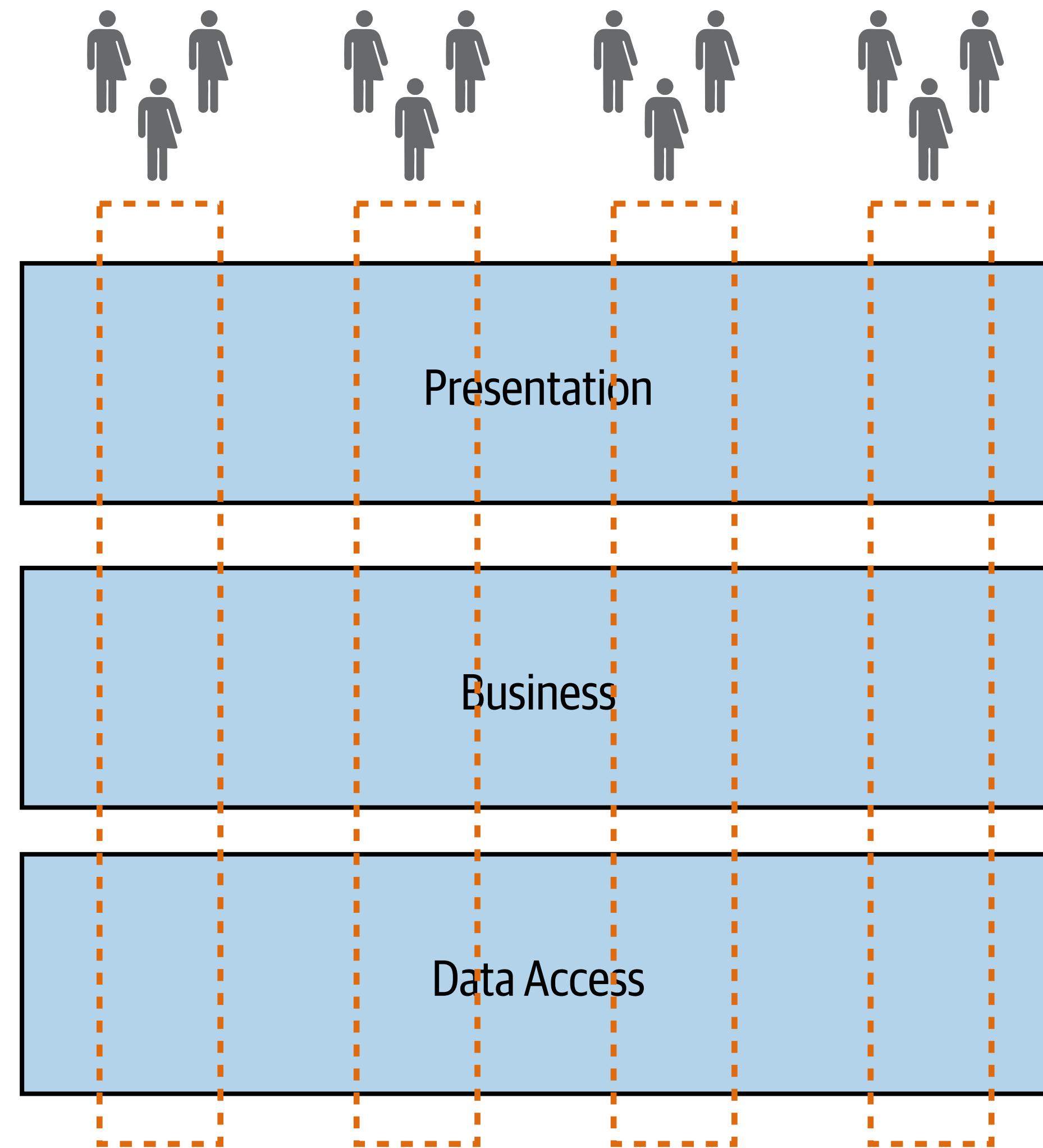


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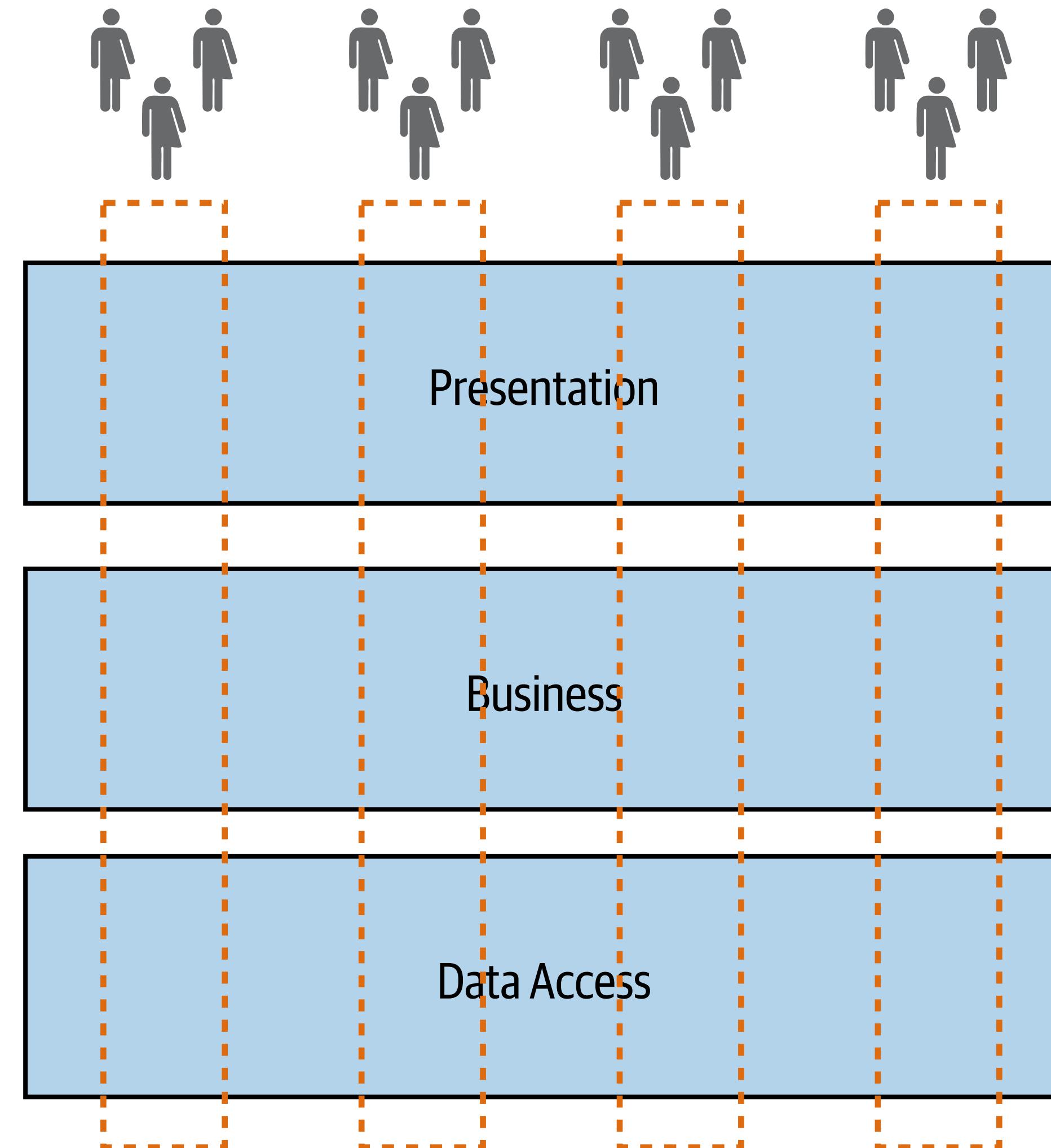
But teams can still  
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working on the  
same underlying  
things

**So better, but not perfect**

# FEATURE-BASED TEAMS

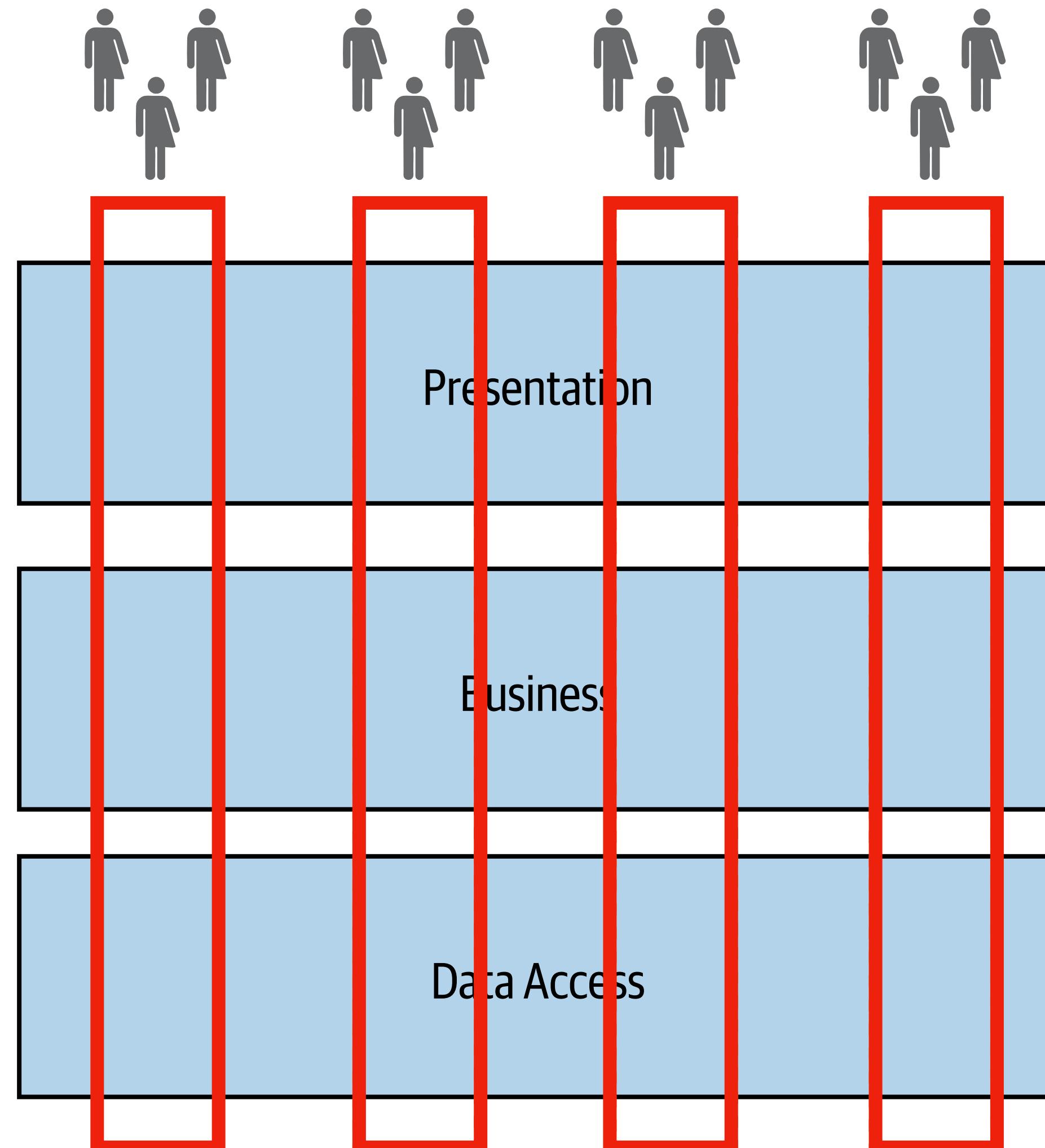


## FEATURE-BASED TEAMS



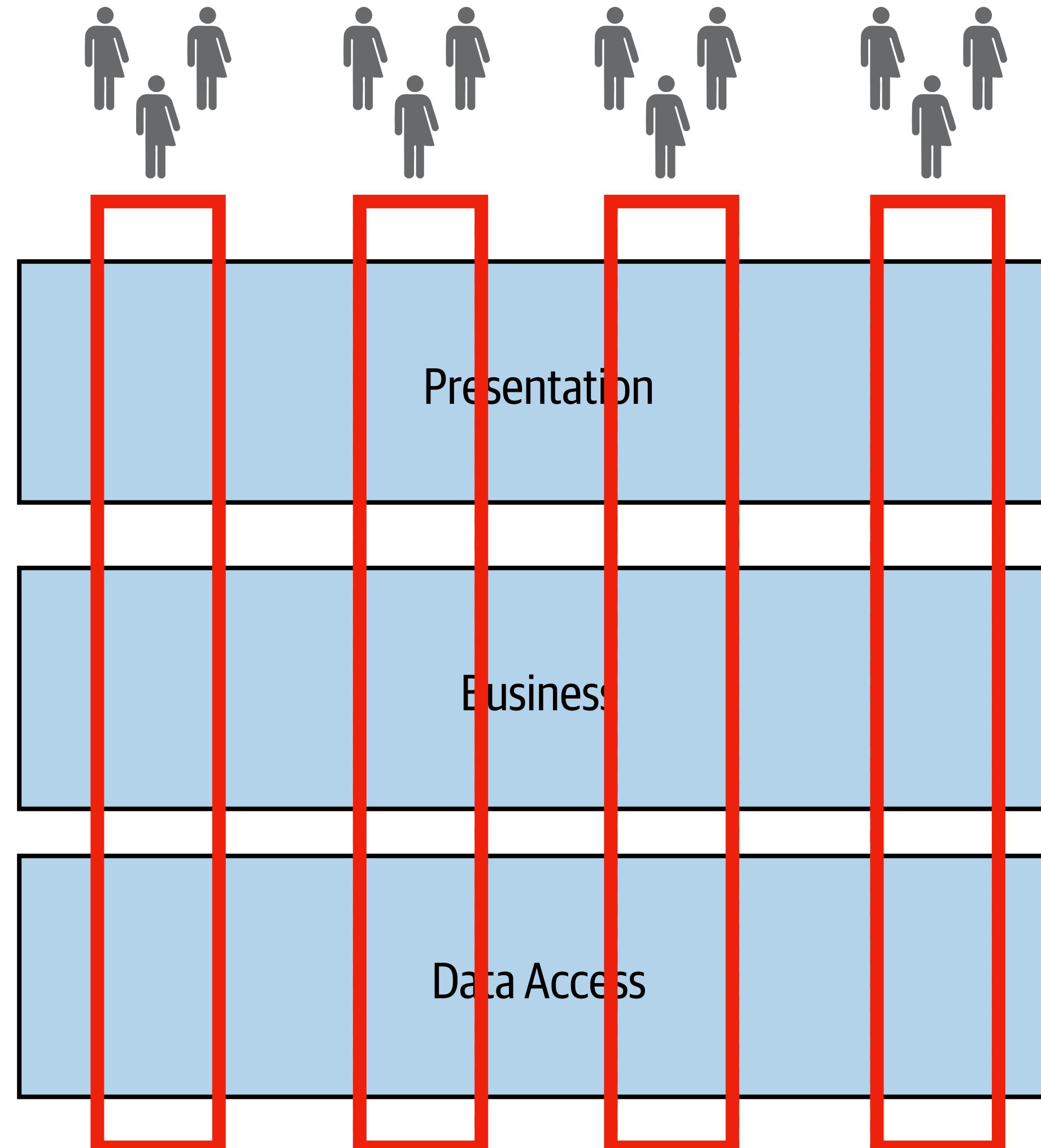
We'd like to give each team full ownership over their assets

## FEATURE-BASED TEAMS



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## FEATURE-BASED TEAMS



We'd like to give each team full ownership over their assets

Reduce contention,  
improve autonomy

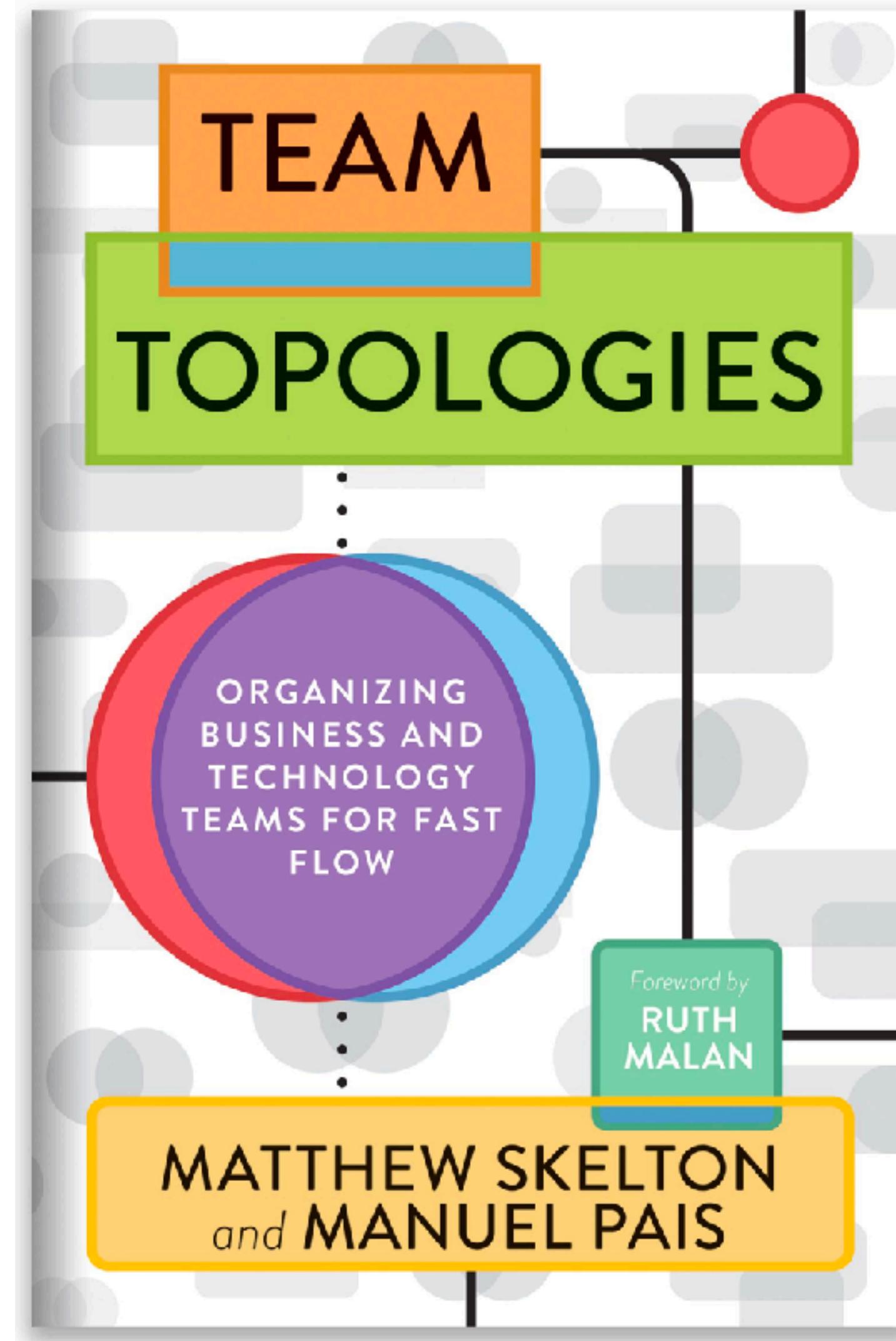
## POLL: WHAT TYPE OF OWNERSHIP MODEL DO YOU HAVE?

**Any developer can change any microservice whenever they want**

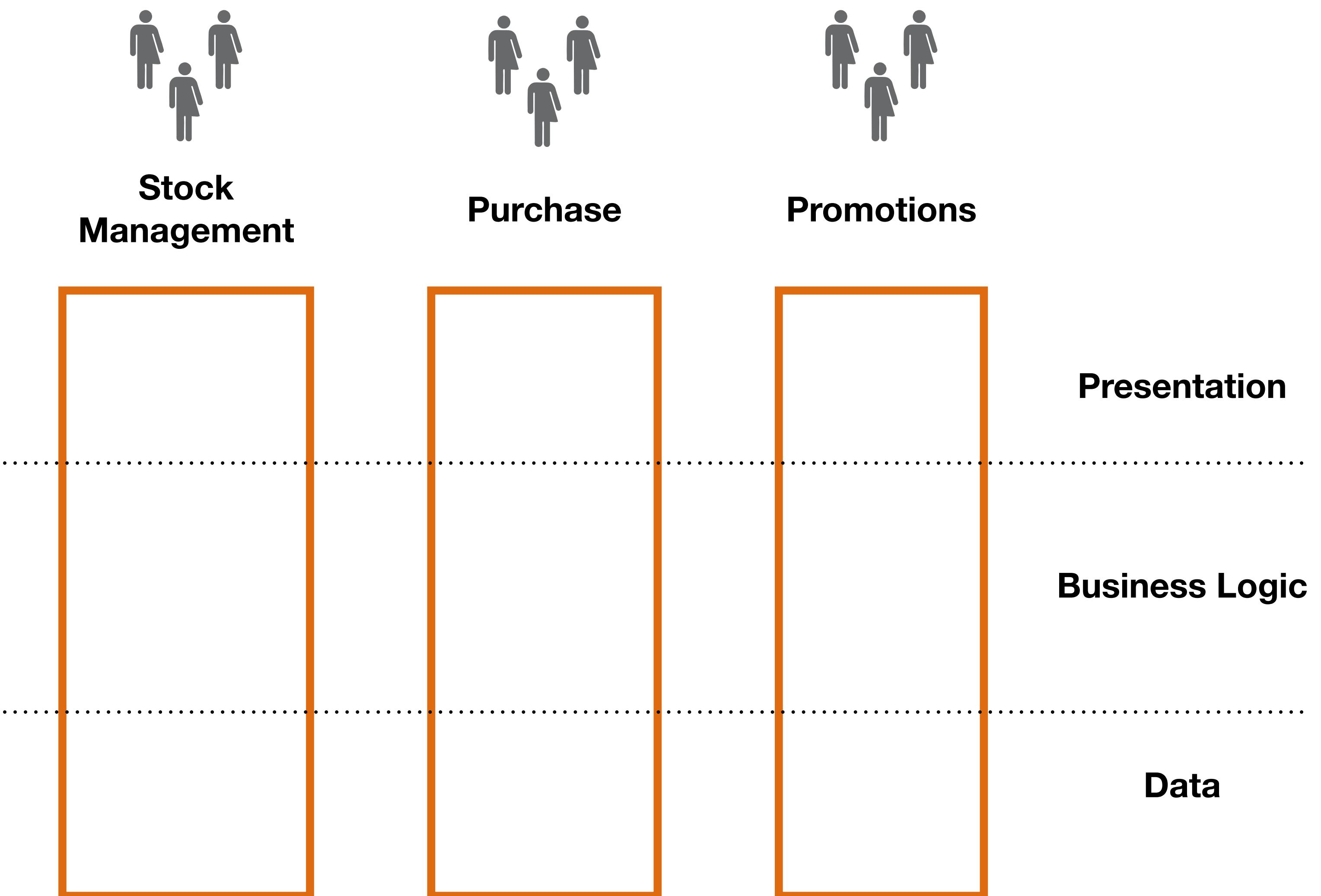
**Some microservices are shared, some are owned by specific teams**

**Each microservice is owned by a dedicated team**

# TEAM TOPOLOGIES



# STREAM-ALIGNED TEAMS



# STREAM-ALIGNED TEAMS

Focused on a valuable stream of work



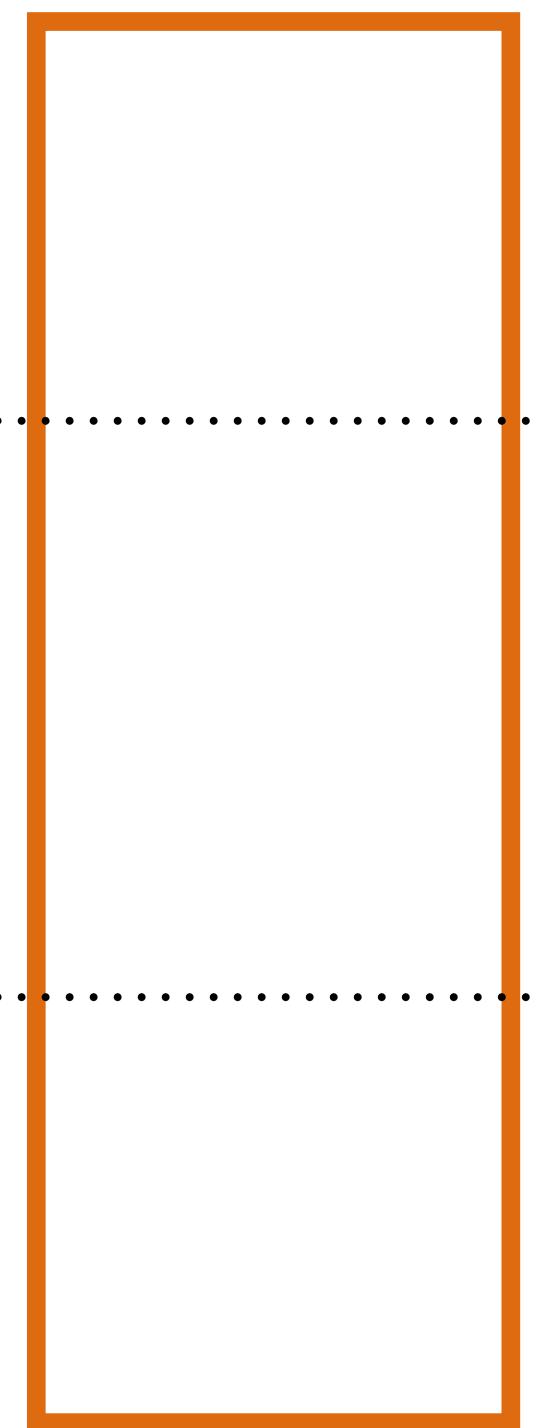
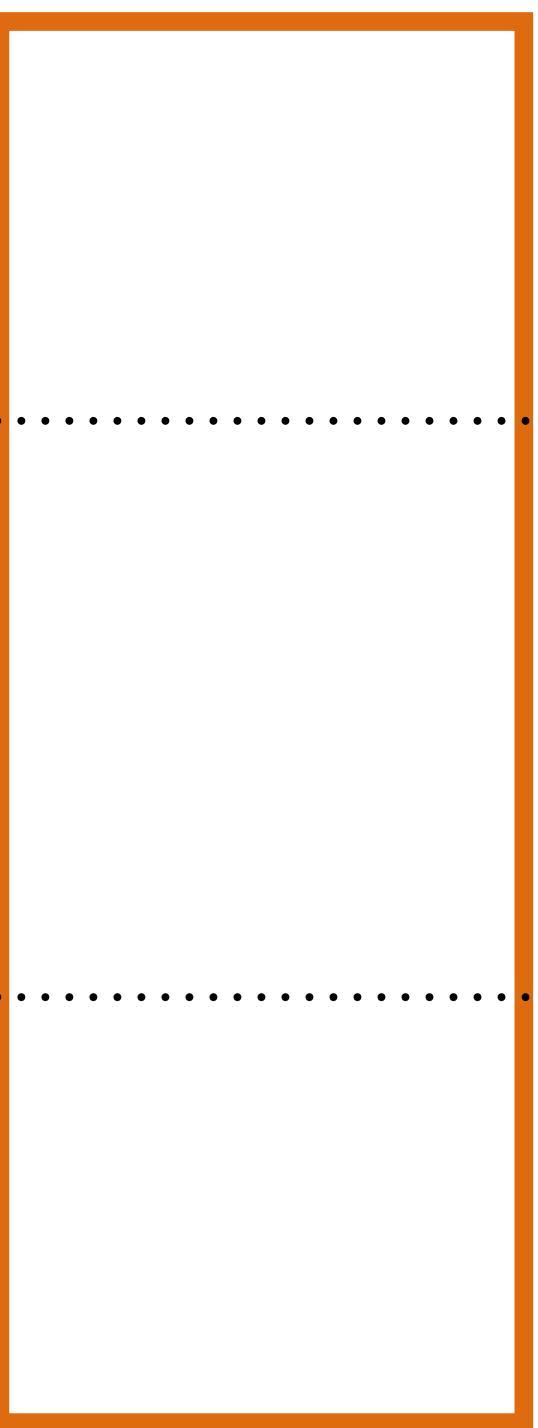
Stock Management



Purchase



Promotions



**Presentation**

**Business Logic**

**Data**

# STREAM-ALIGNED TEAMS

Focused on a valuable stream of work

Long-lived “product” oriented rather than project oriented



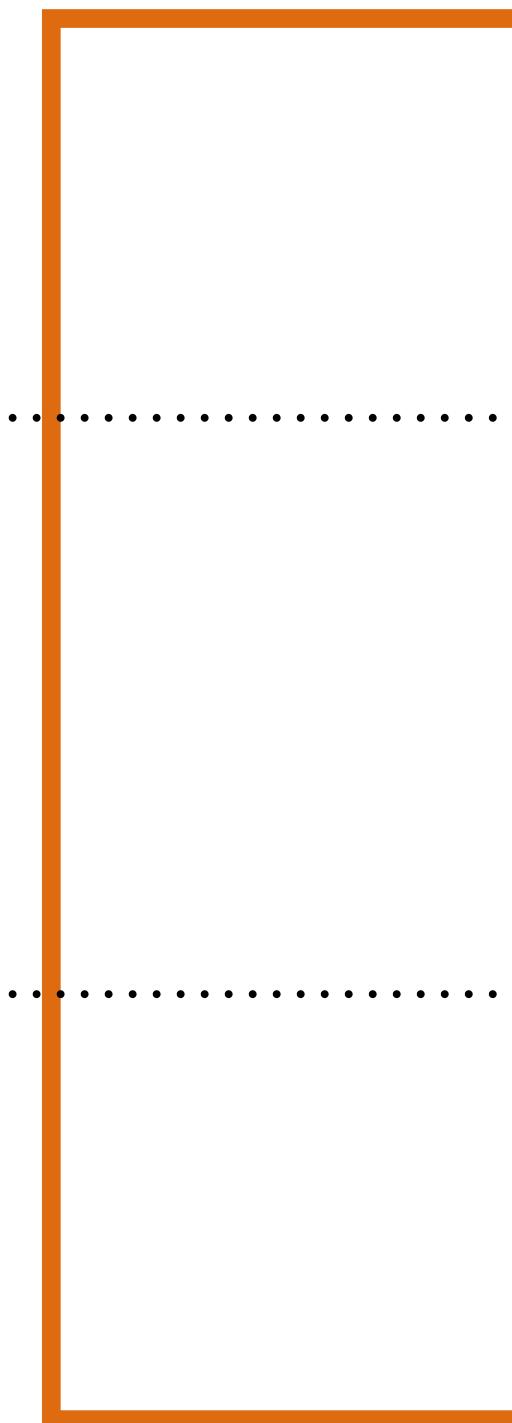
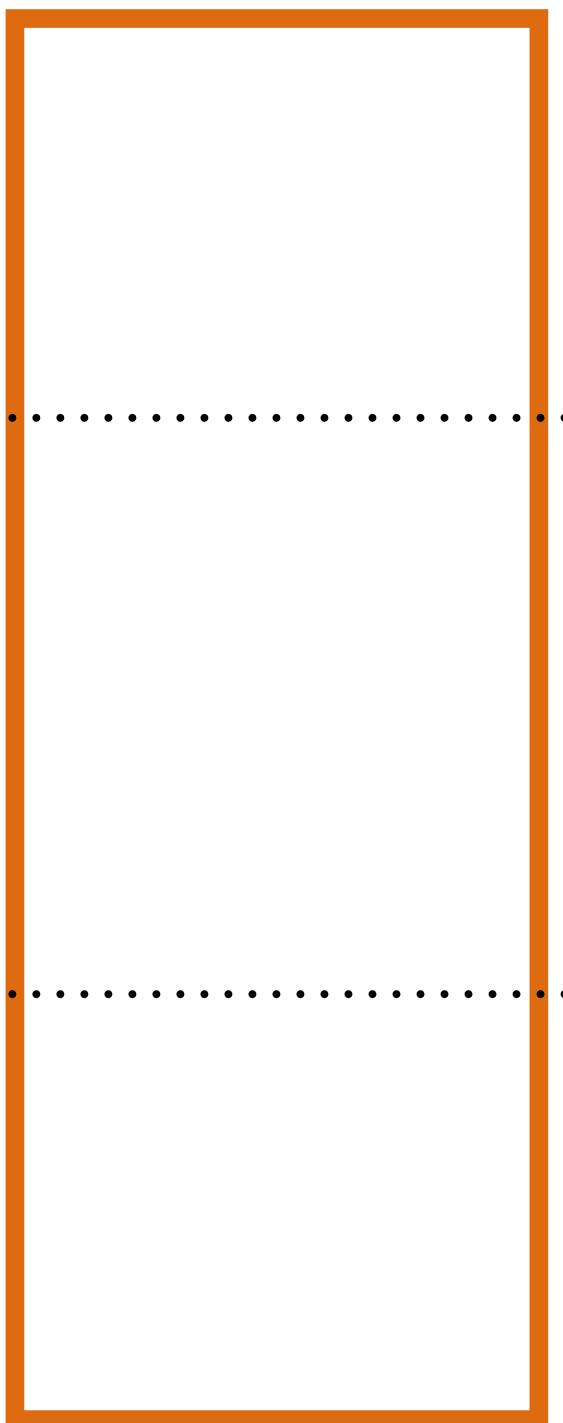
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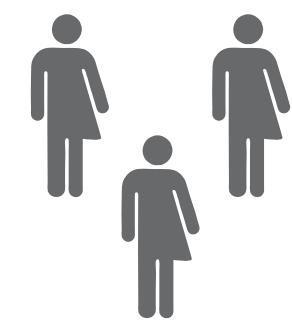
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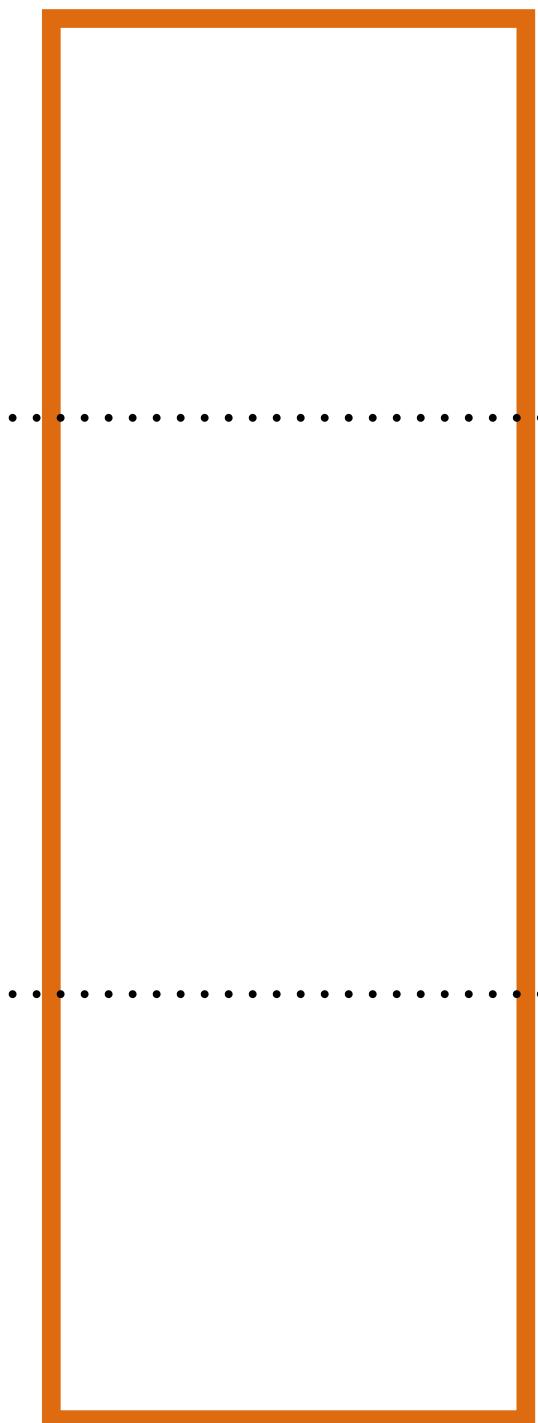
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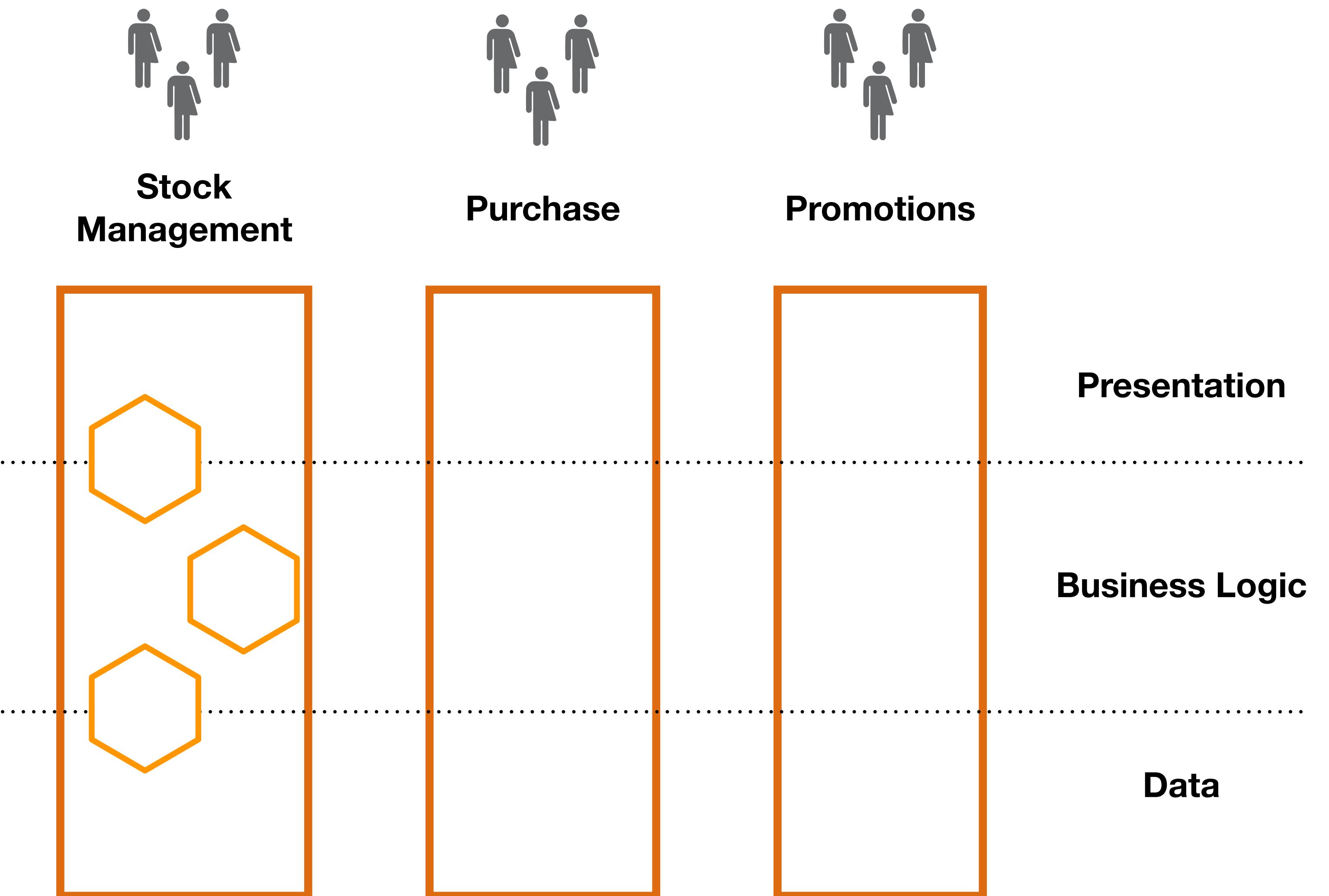
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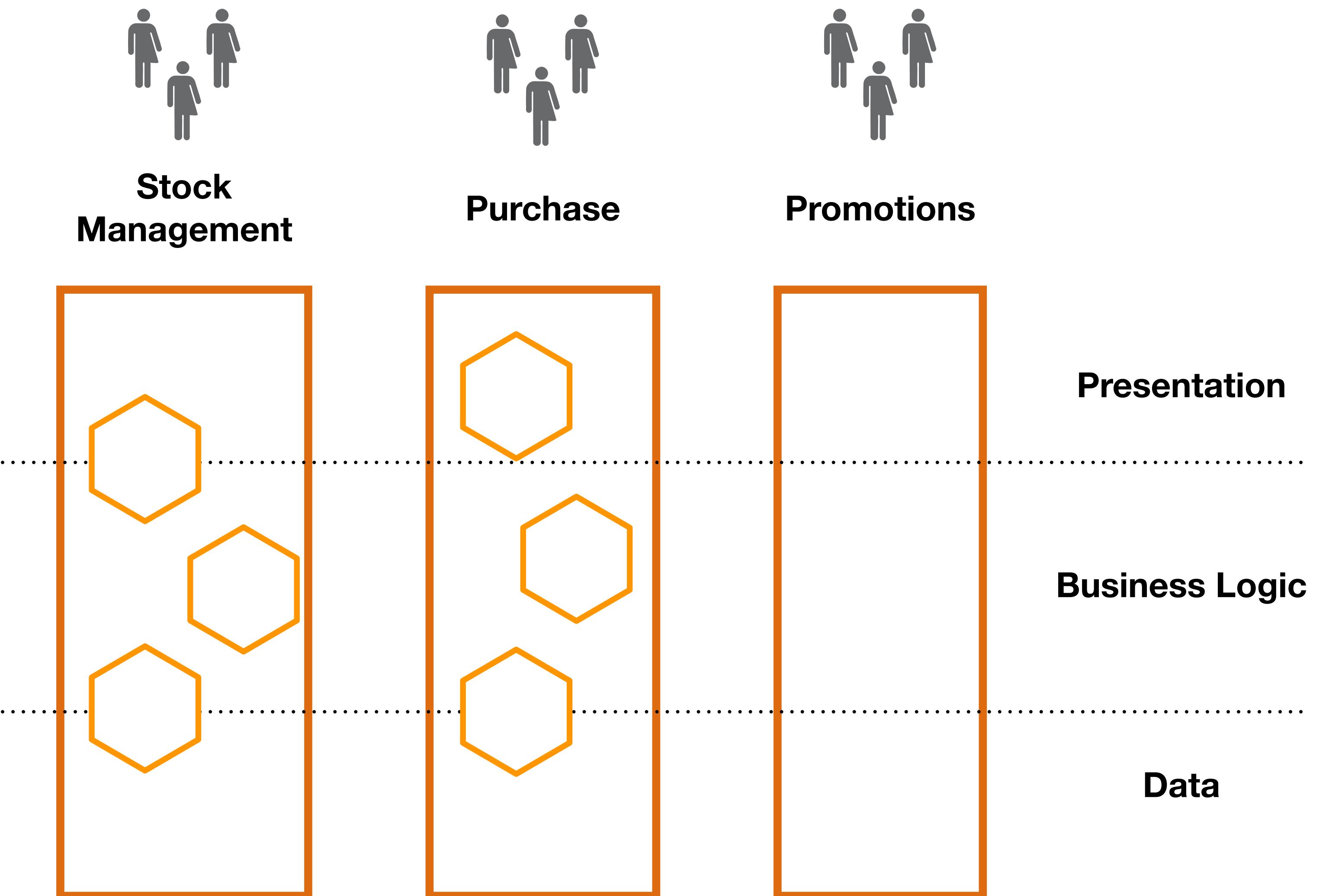


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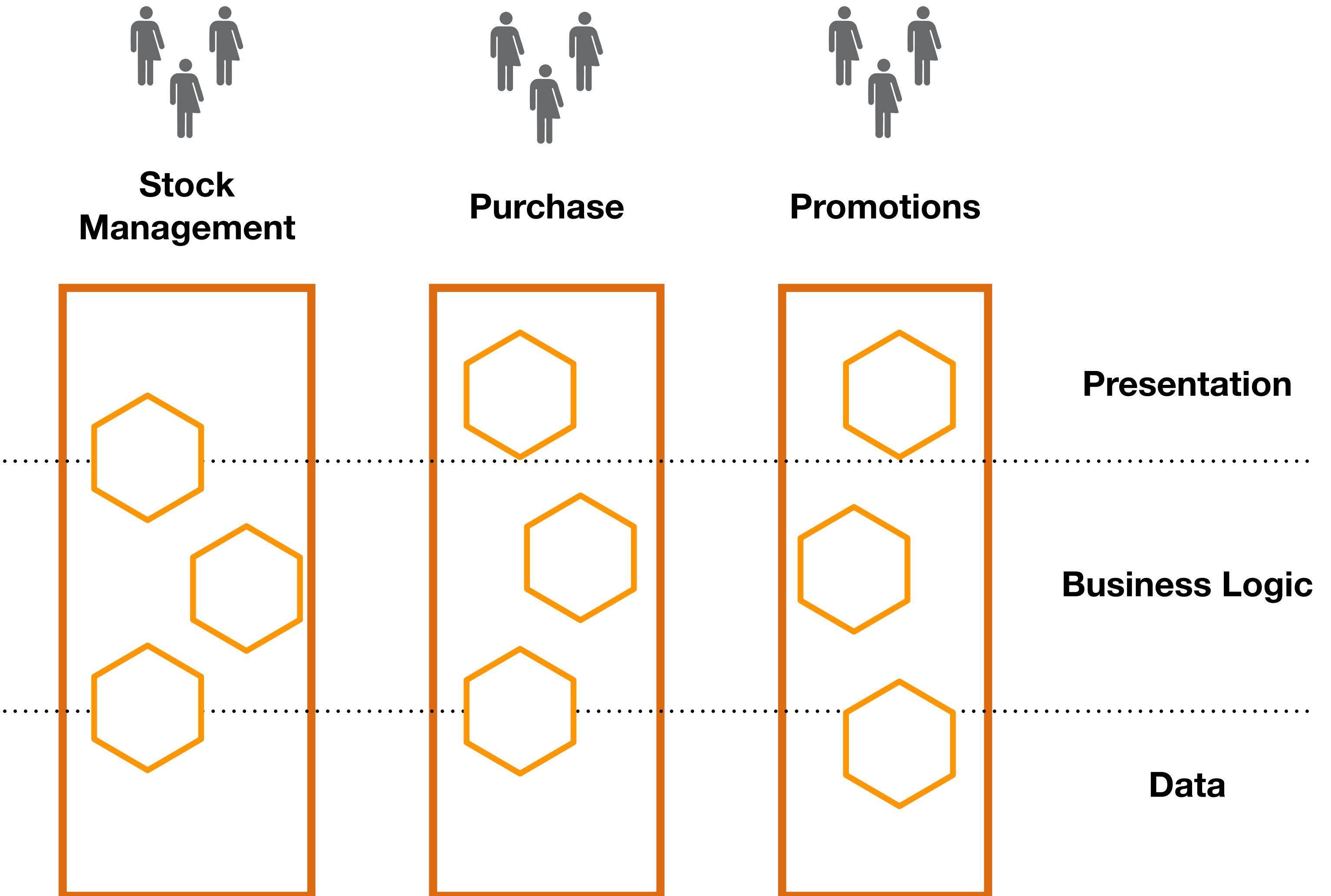


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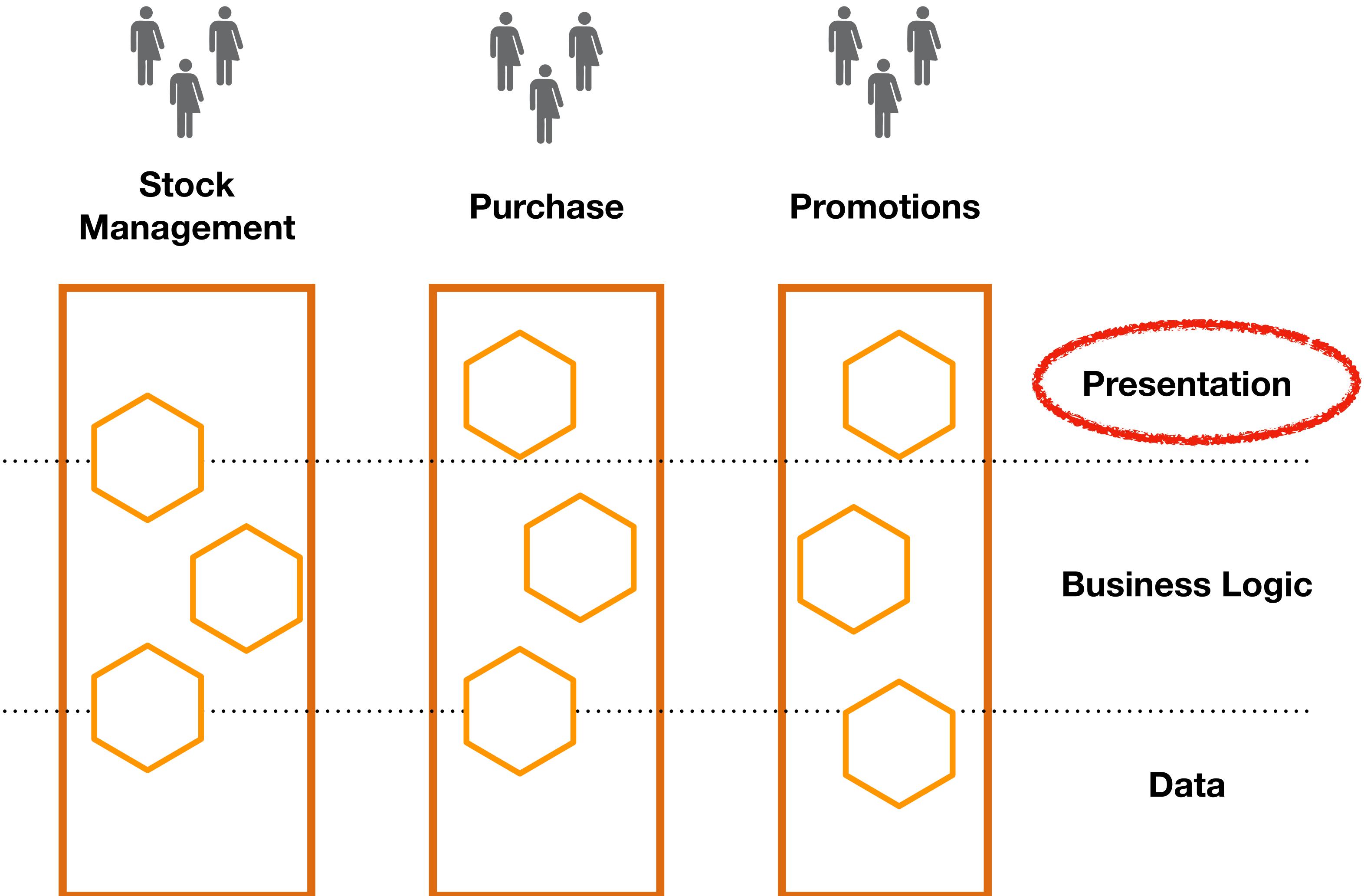


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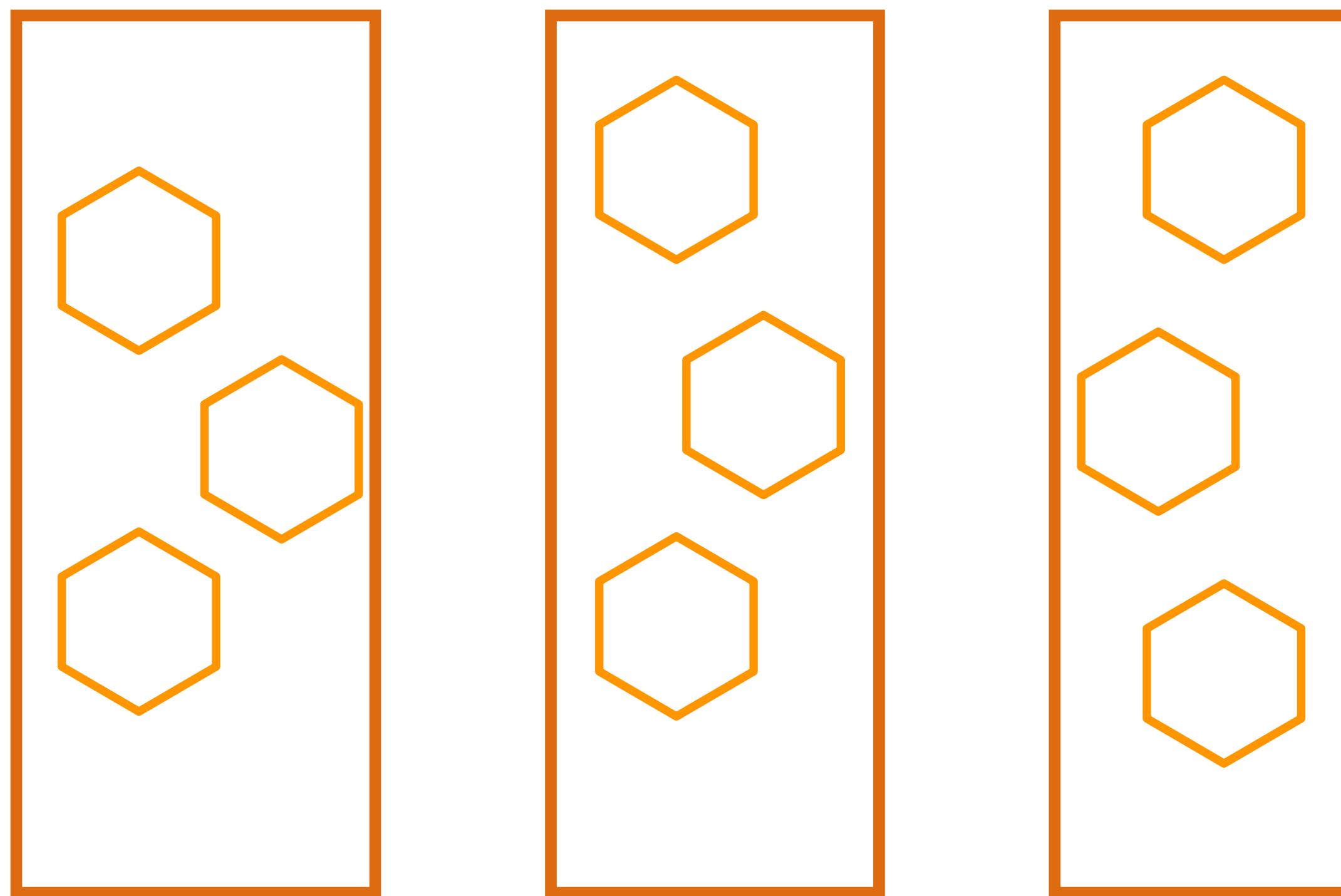
## POLL: DO YOU HAVE A SEPARATE UI LAYER?

Yes we do - separate backend and frontend teams

No, teams own their own frontend and backend

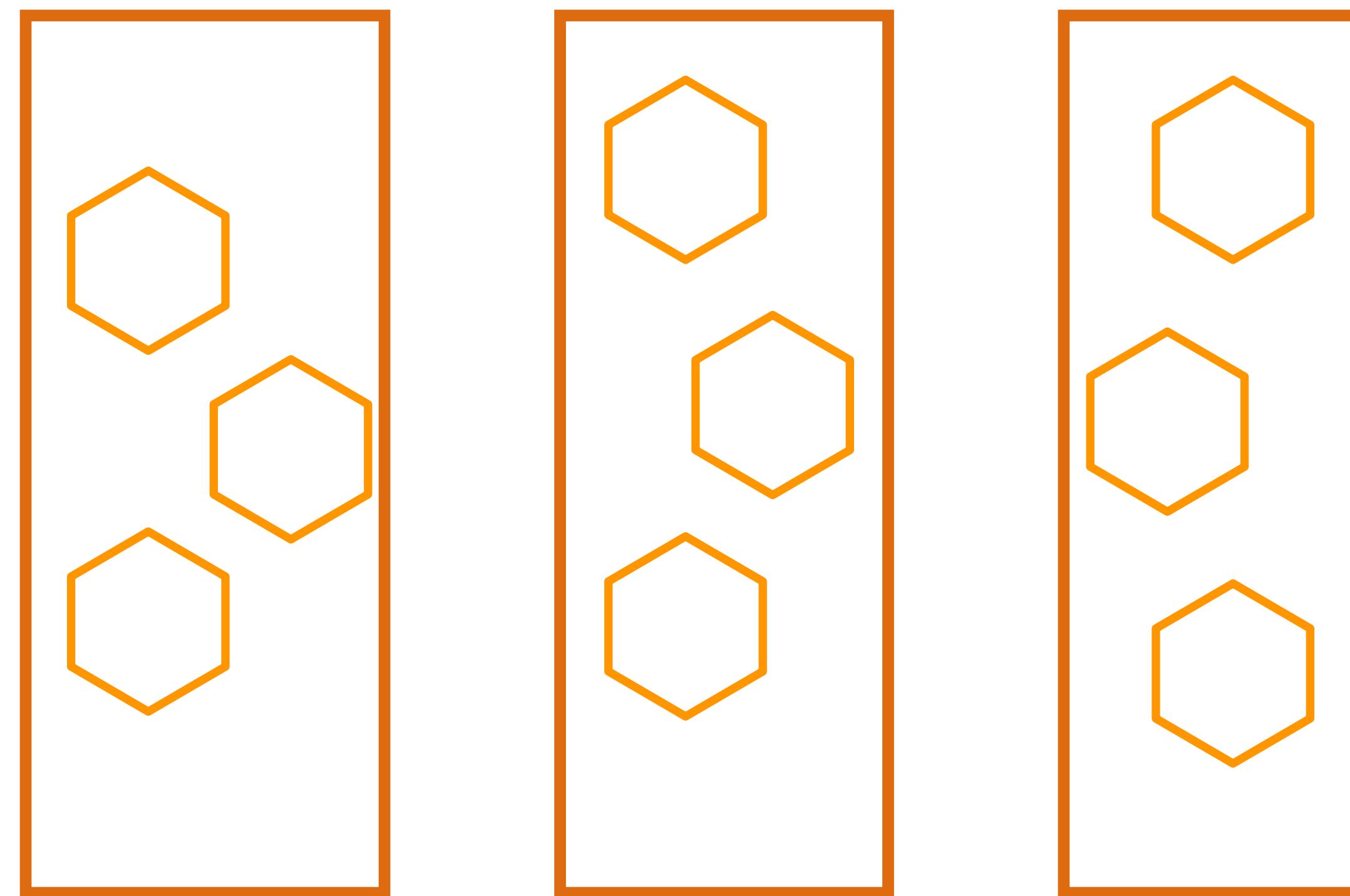
We don't have a frontend!

# THE UI?

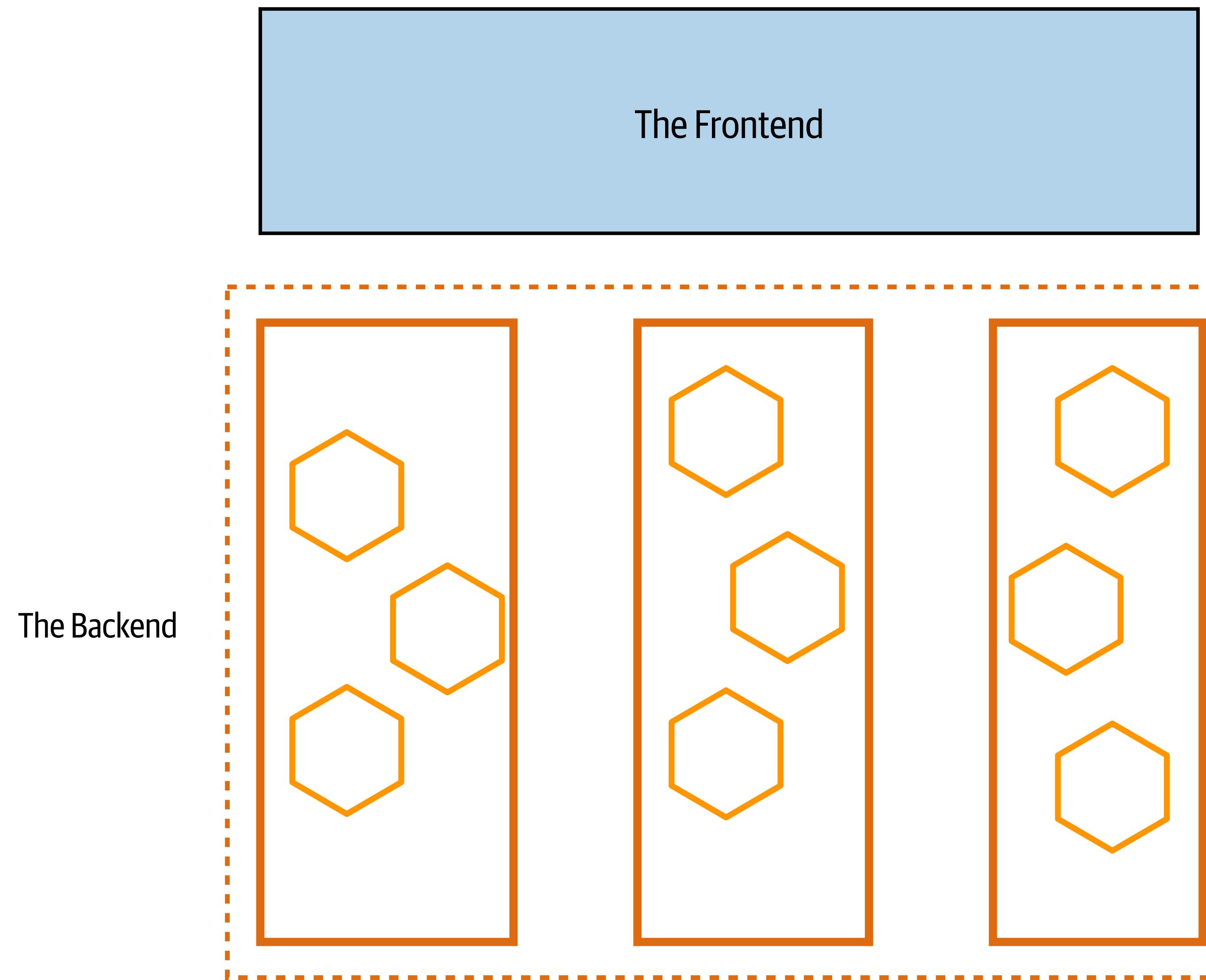


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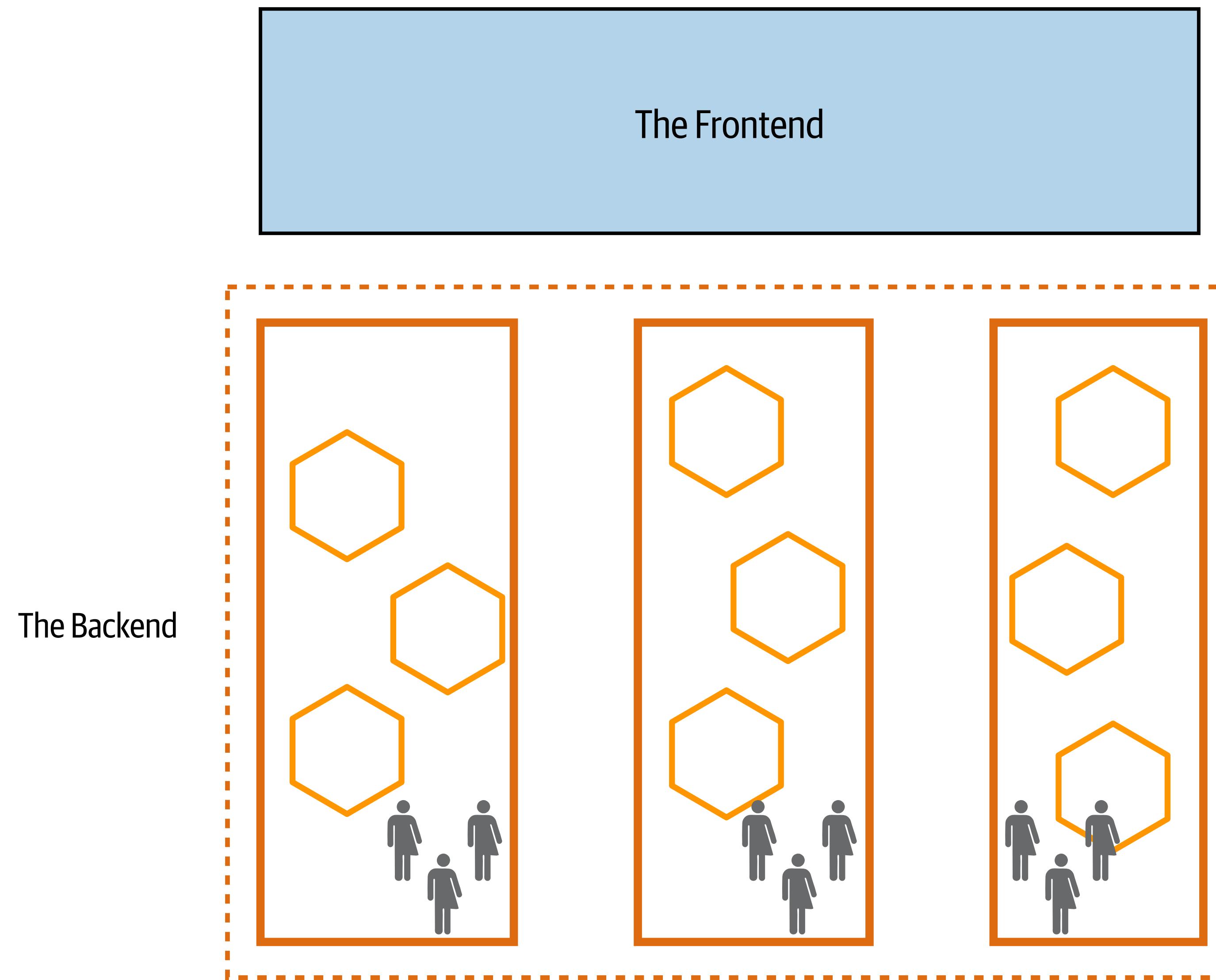
The Frontend



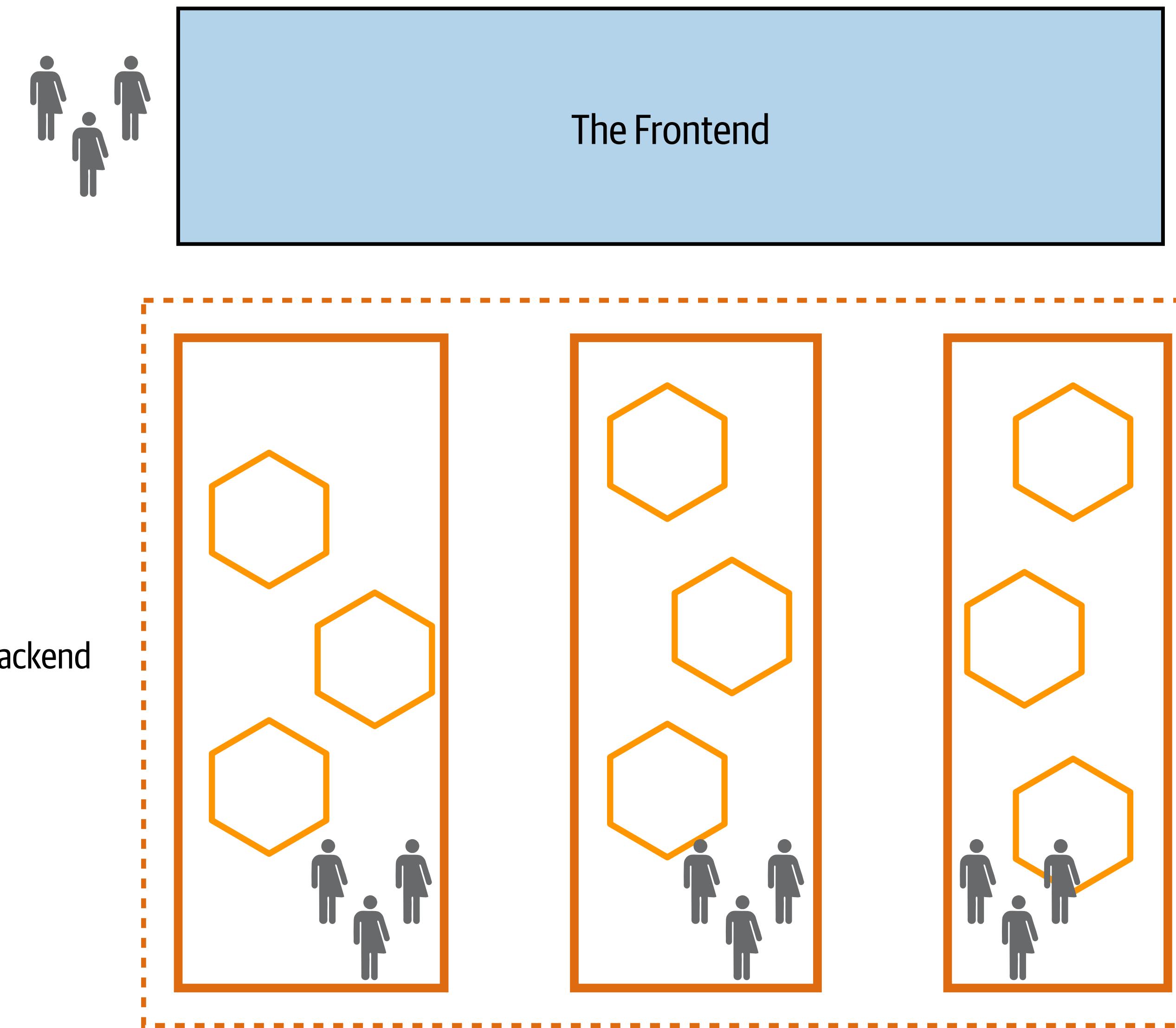
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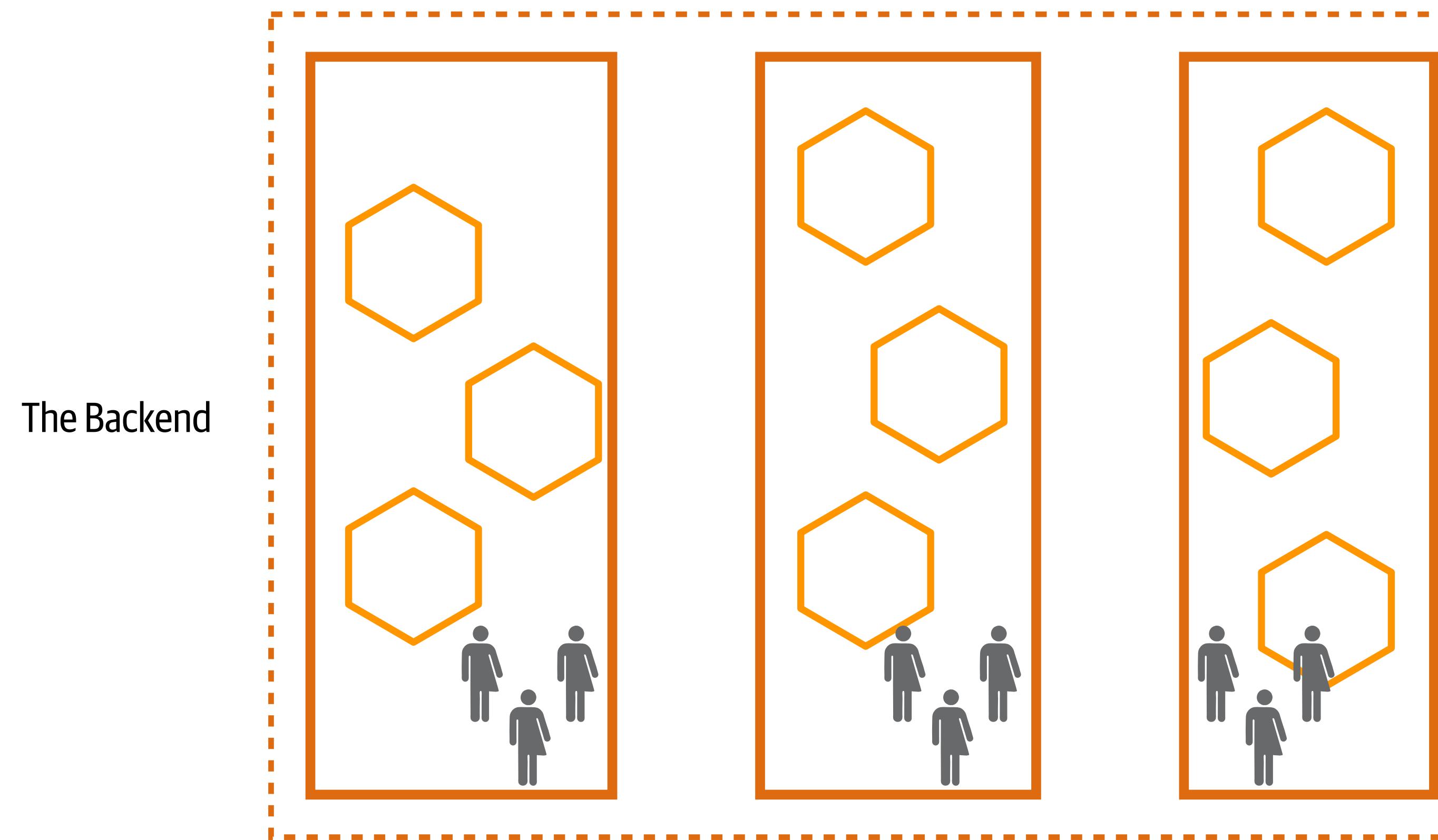
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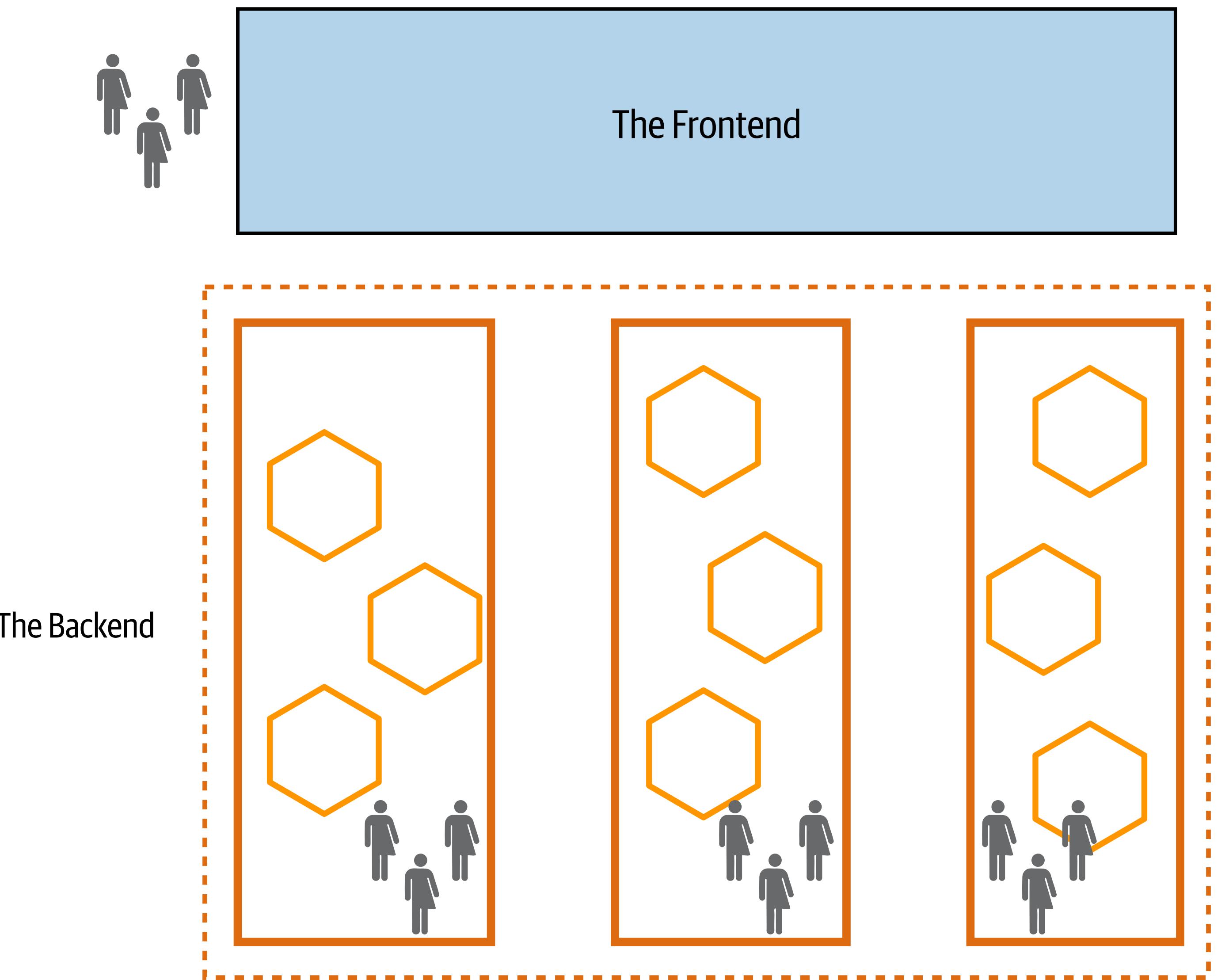
## THE UI?



**Still have lots of coordination**



## THE UI?



**Still have lots of coordination**

**Need to push for teams to take ownership of the UI too**

**This means we need to break apart our  
frontends too!**

# **2/4 Domain-Driven Design (in brief)**

## POLL: WHAT'S YOUR EXPERIENCE LEVEL WITH DDD?

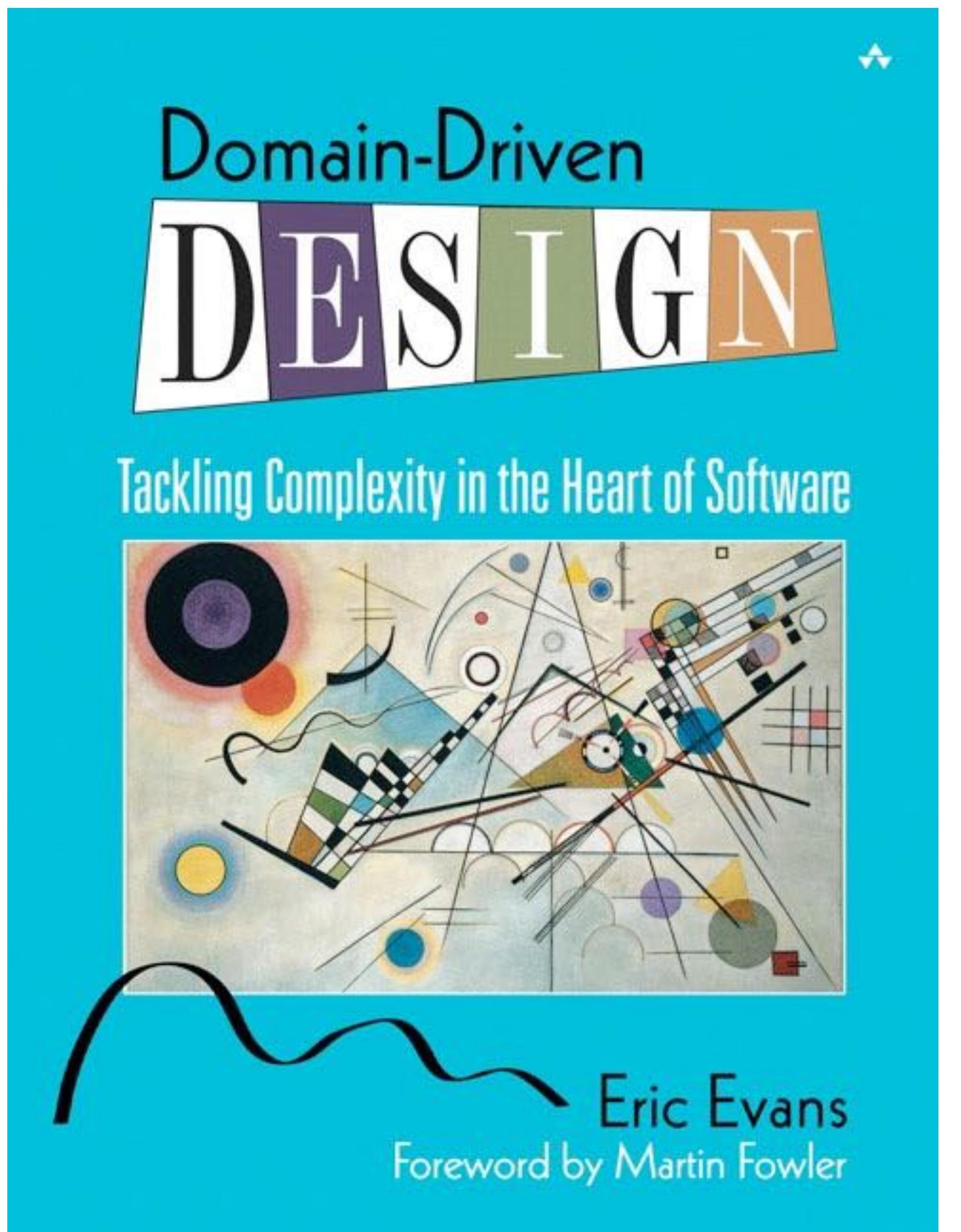
Never heard of it!

Heard of it, but not used it

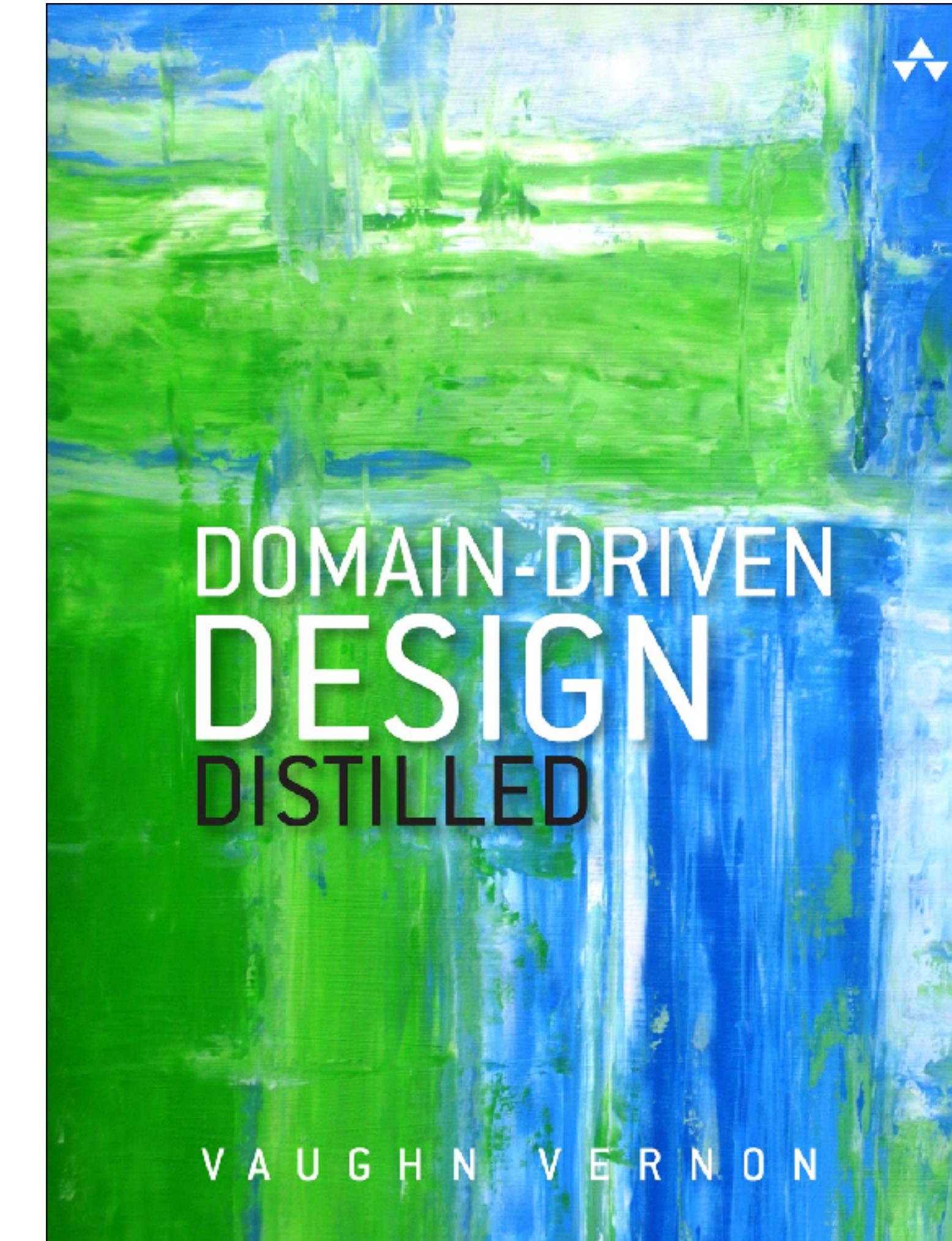
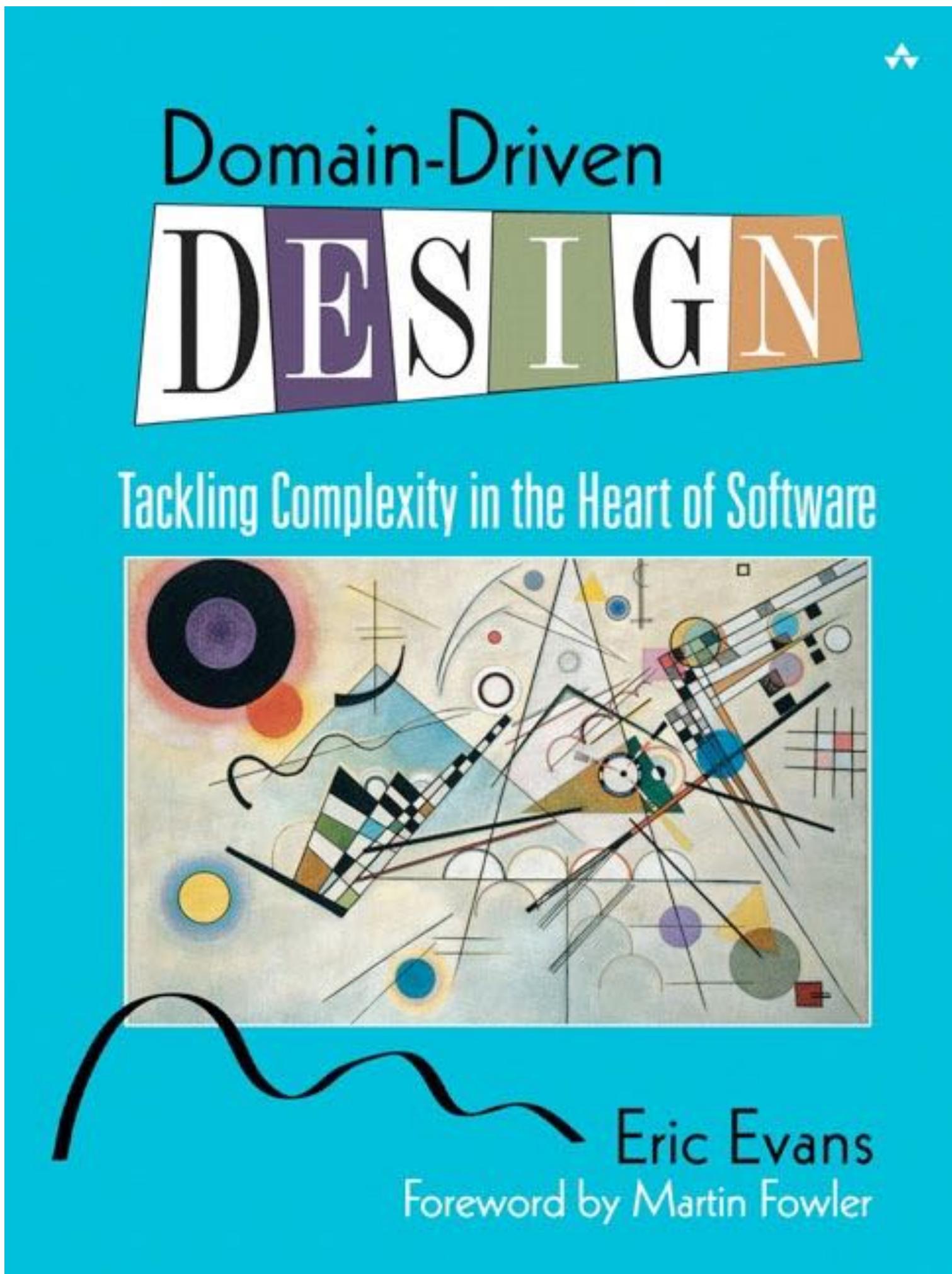
Tried using it a bit

We use it all the time!

# DOMAIN DRIVEN DESIGN

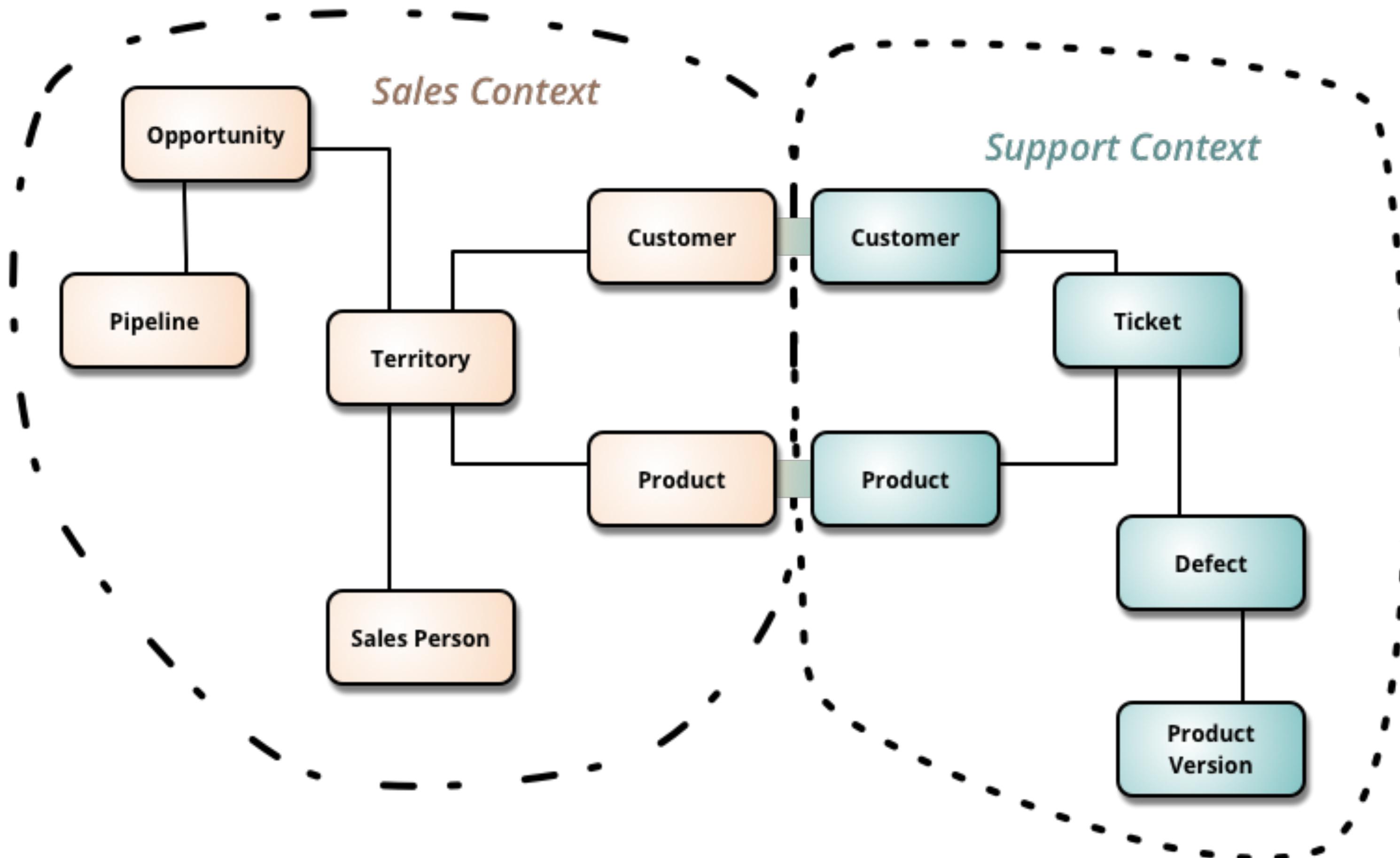


# DOMAIN DRIVEN DESIGN

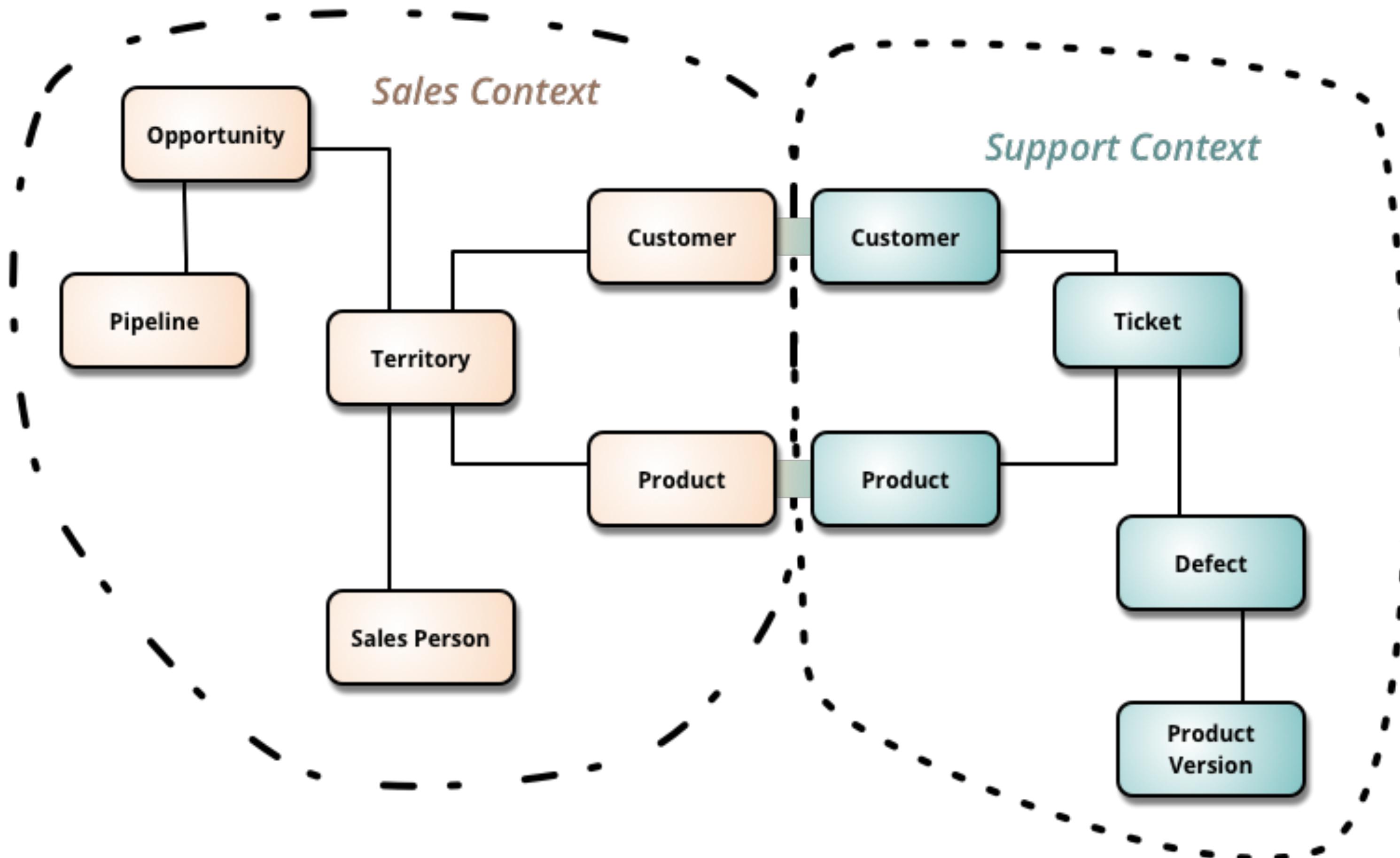


# Ubiquitous Language

# BOUNDED CONTEXTS

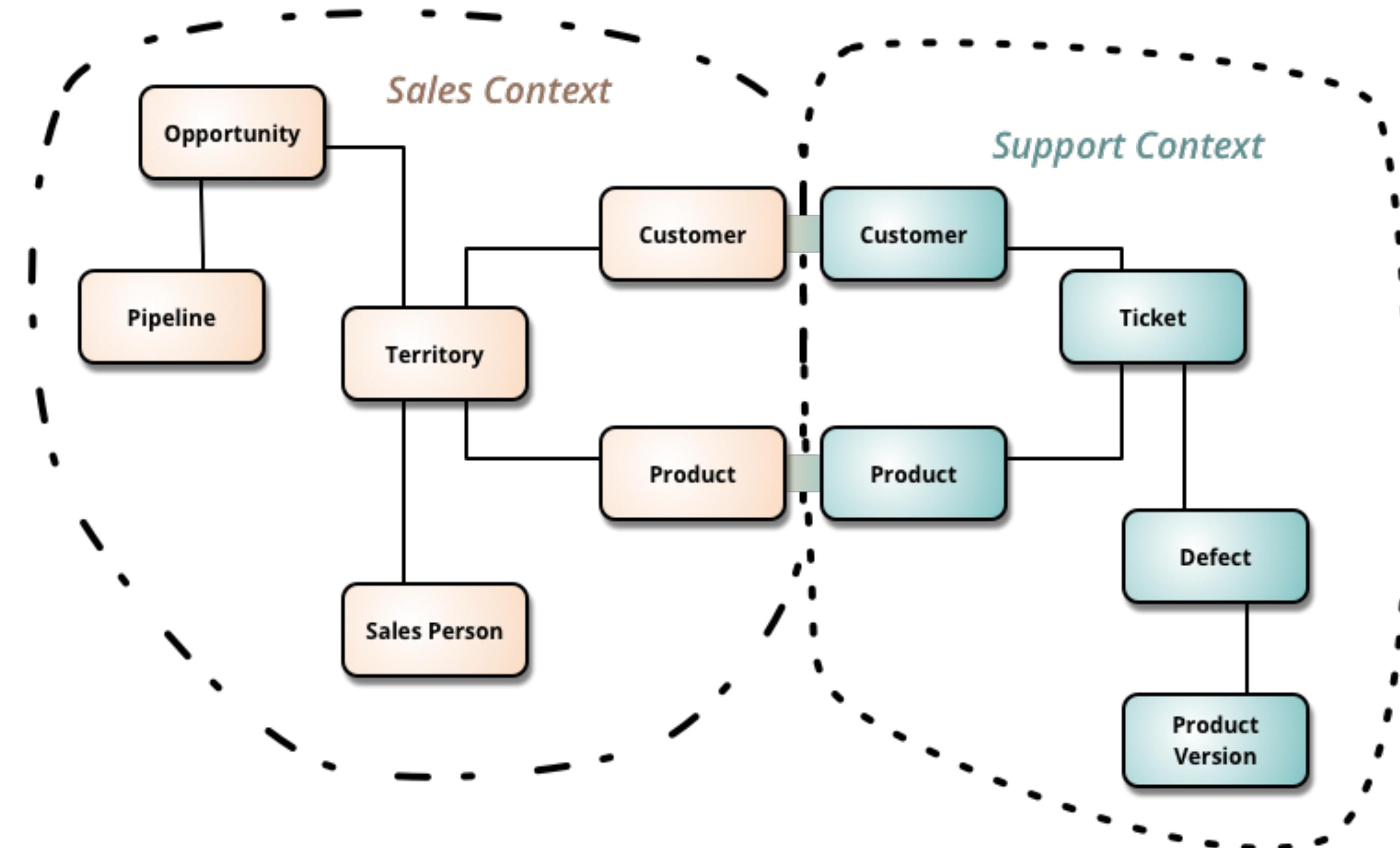


## BOUNDED CONTEXTS



Organisational  
groupings

# BOUNDED CONTEXTS



Organisational groupings

Hiding complexity

# AGGREGATES

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“A cluster of associated objects that are treated as a unit for the purpose of data changes”

- *Eric Evans, Domain-Driven Design*

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We want to manage an aggregate as a single “entity” in terms of state changes

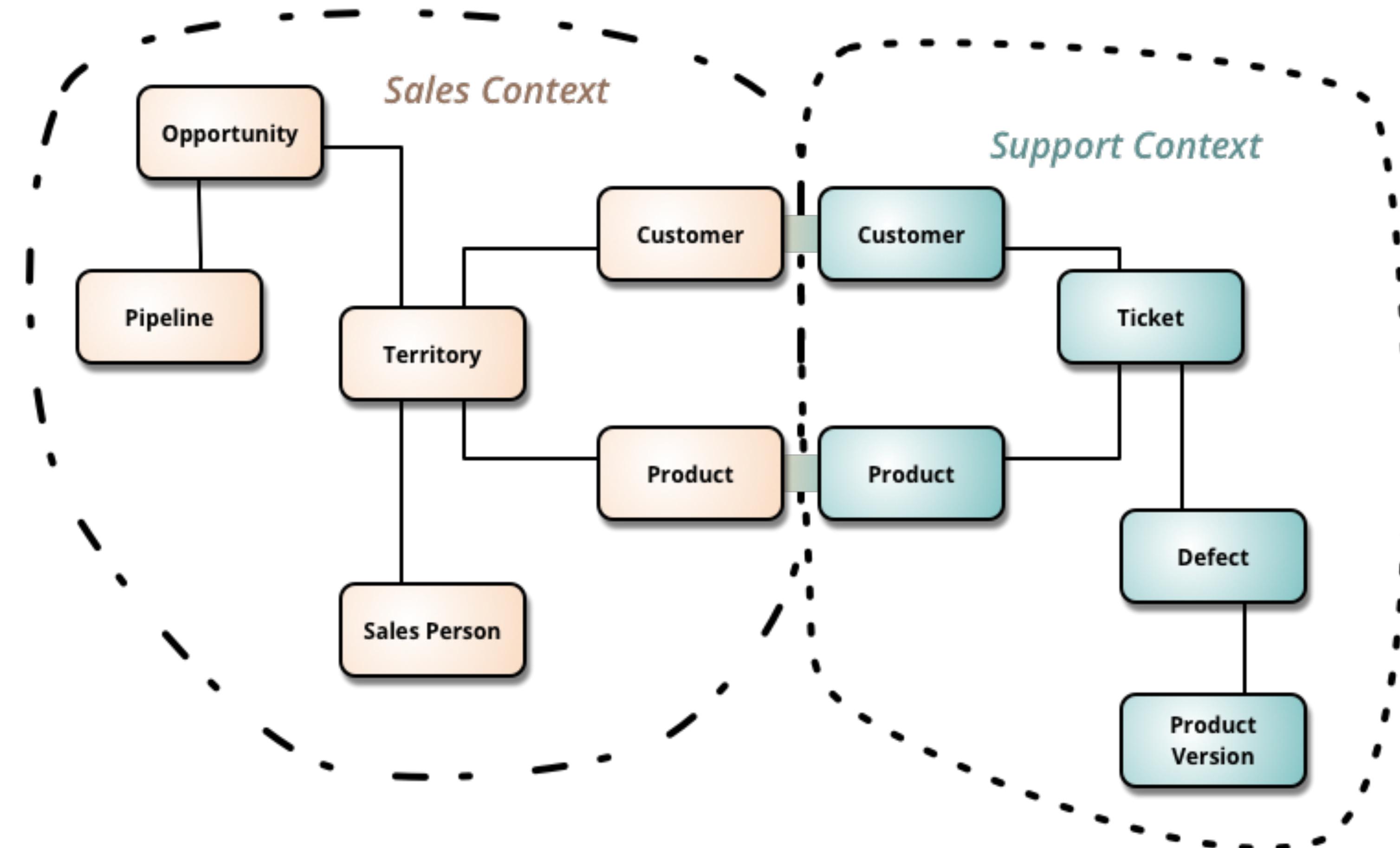
## AGGREGATES

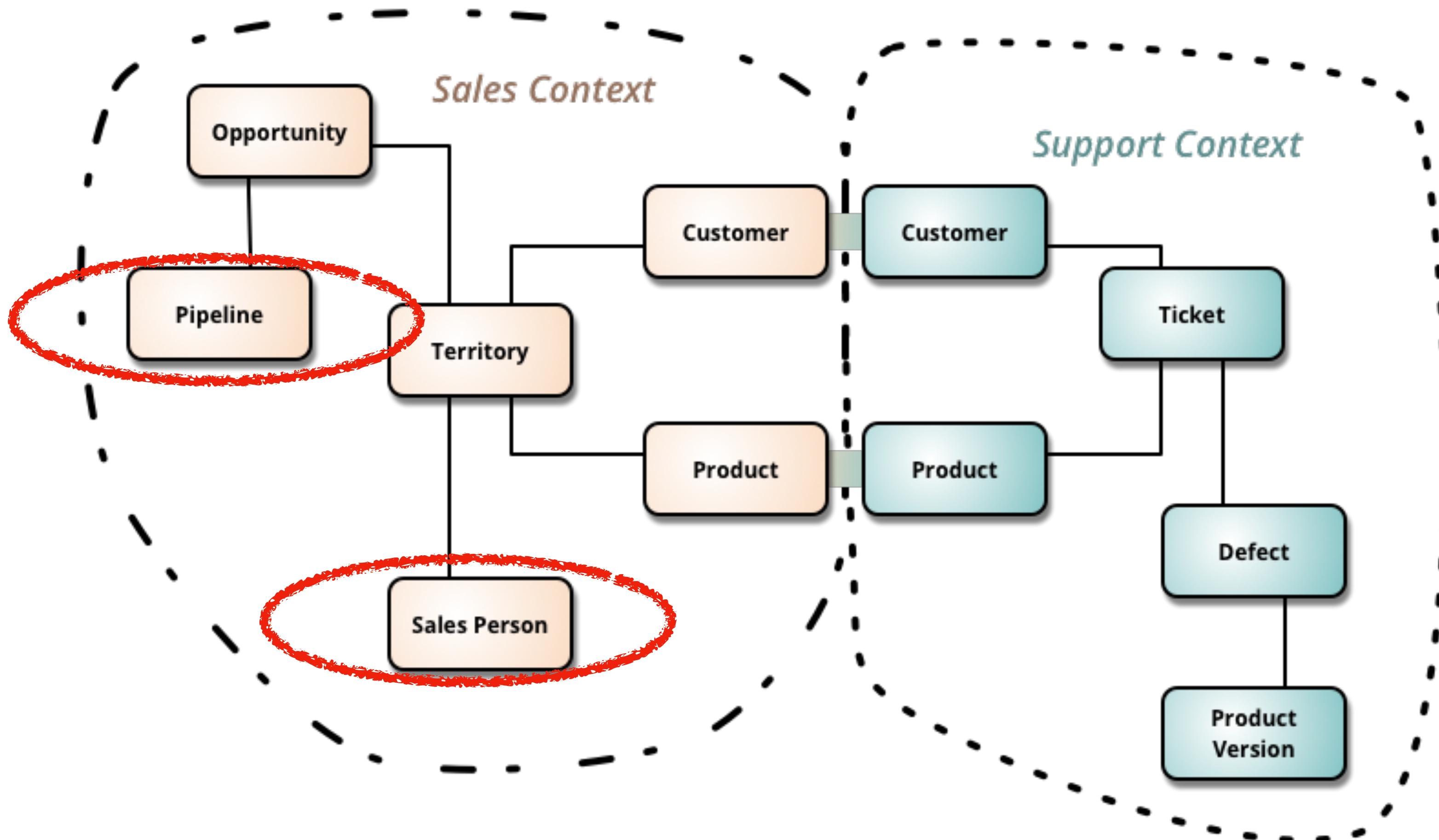
“A cluster of associated objects that are treated as a unit for the purpose of data changes”

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We want to manage an aggregate as a single “entity” in terms of state changes

We want all operations which manage the state to behave in a consistent fashion



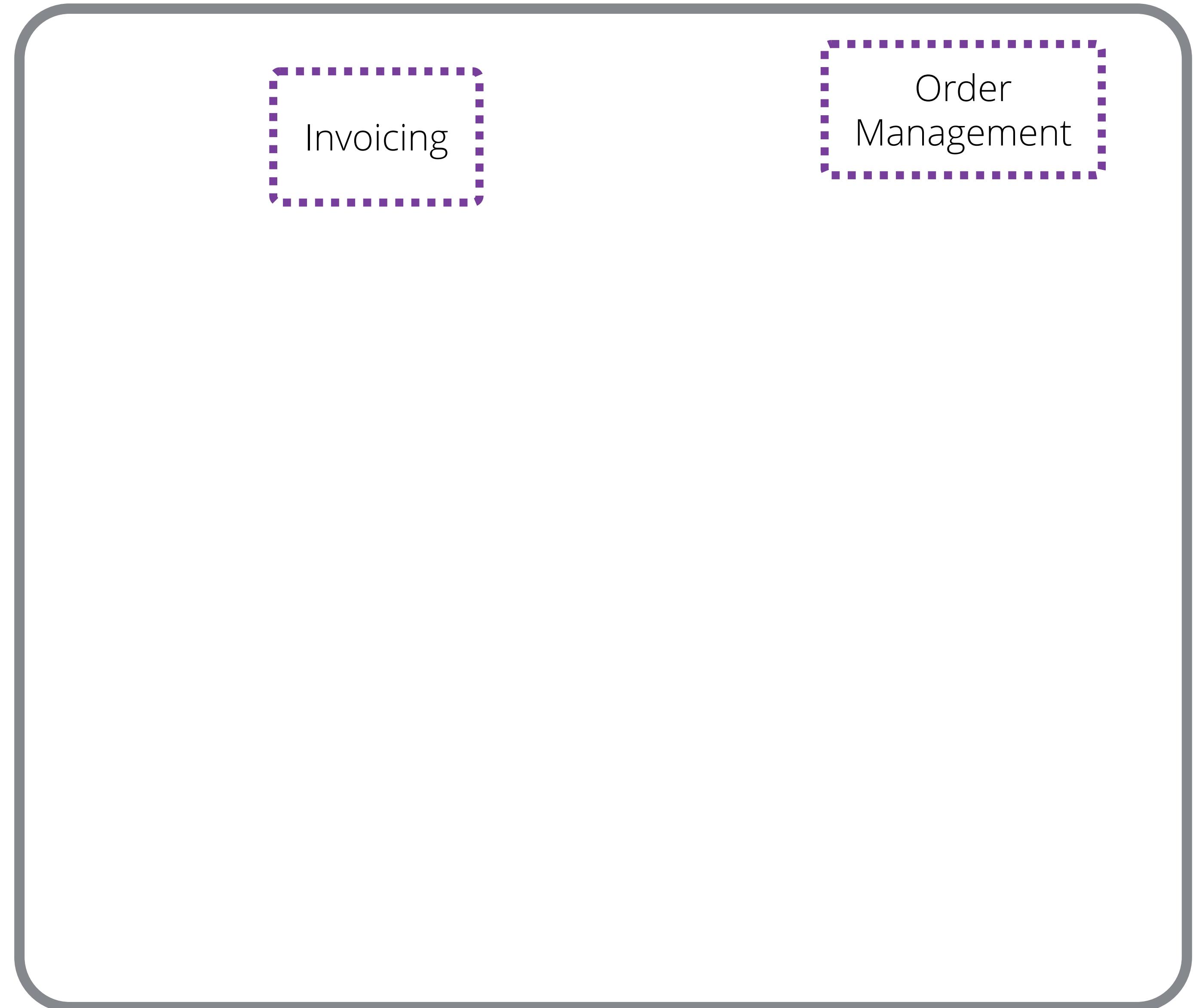


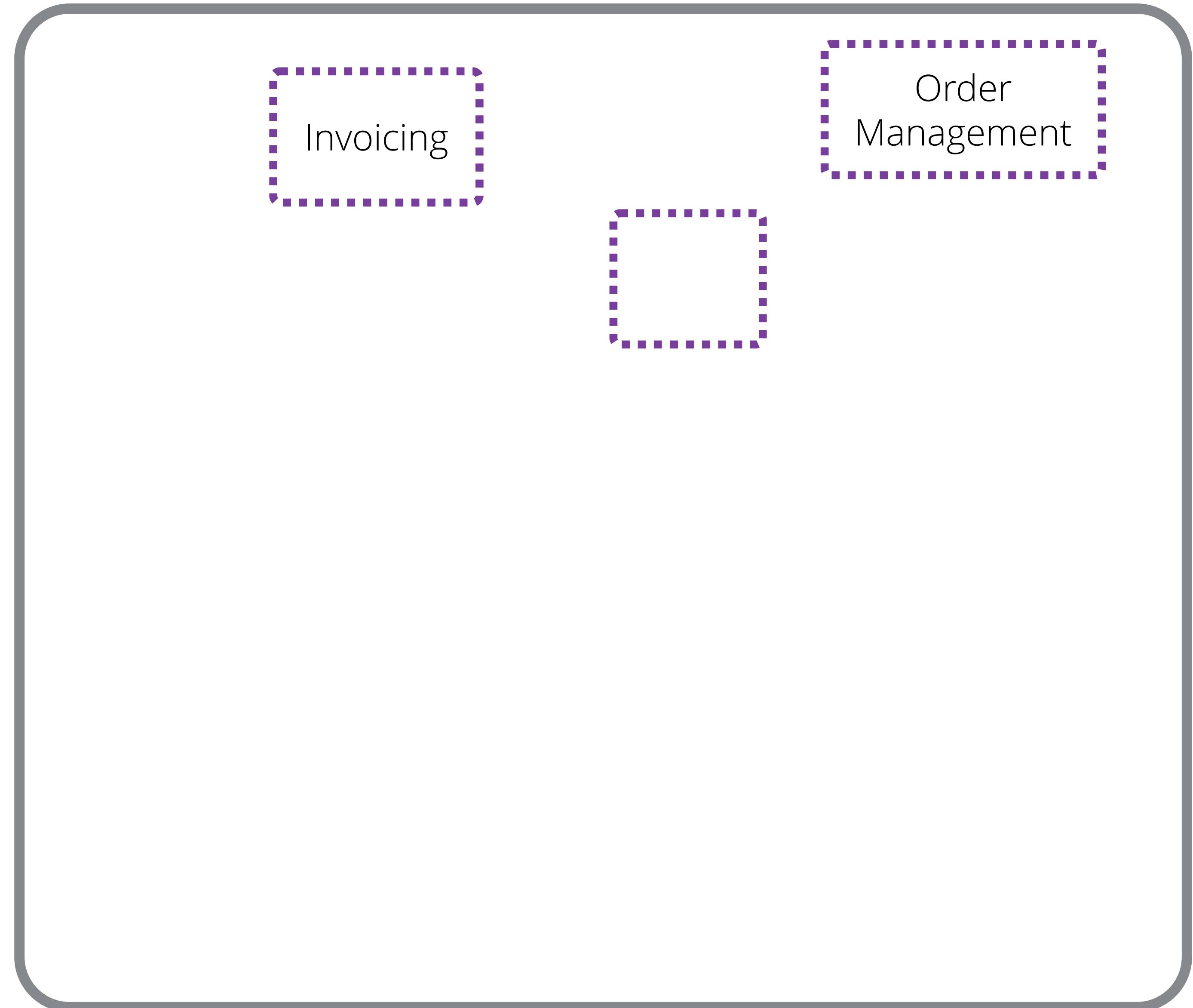


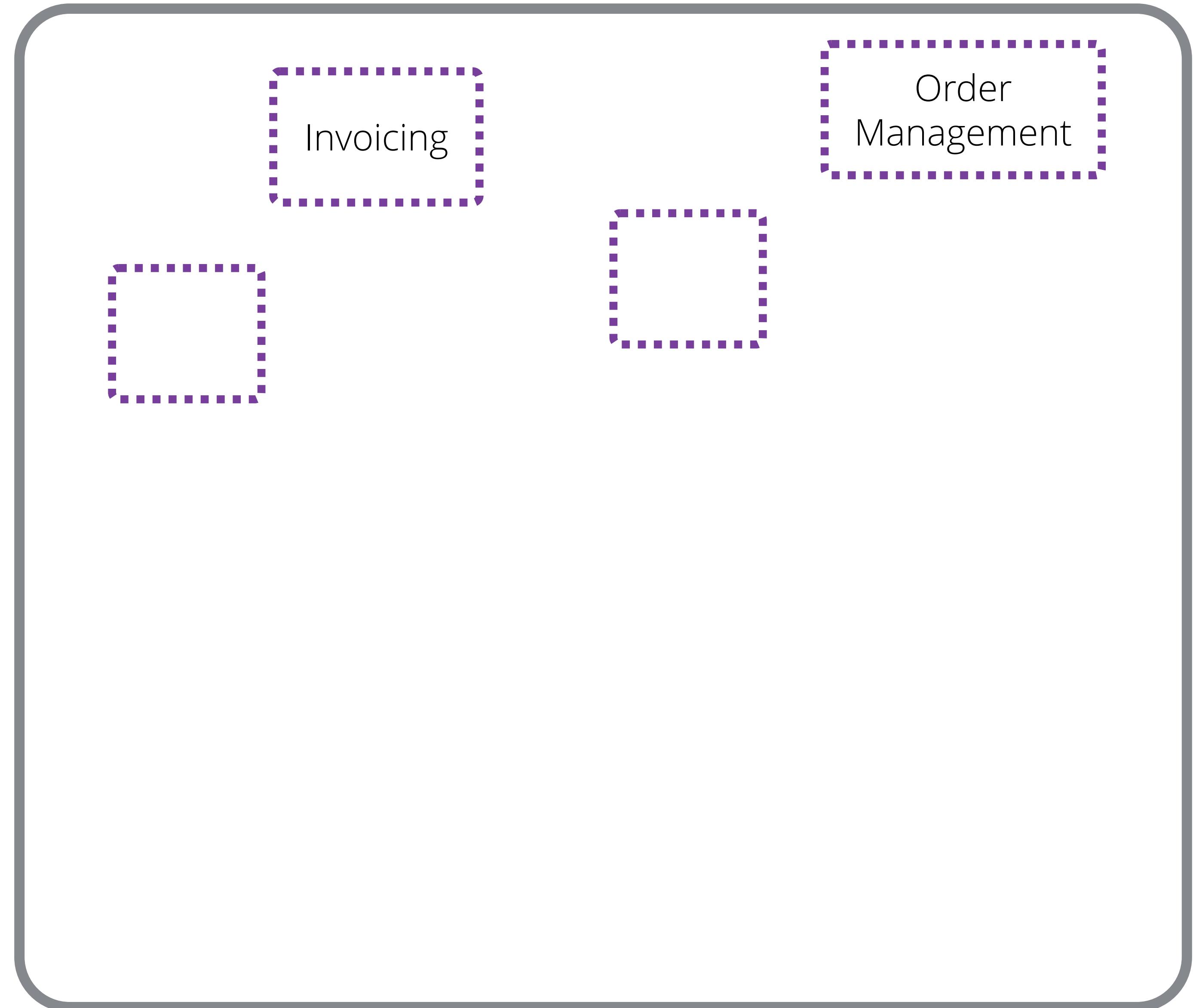
@samnewman

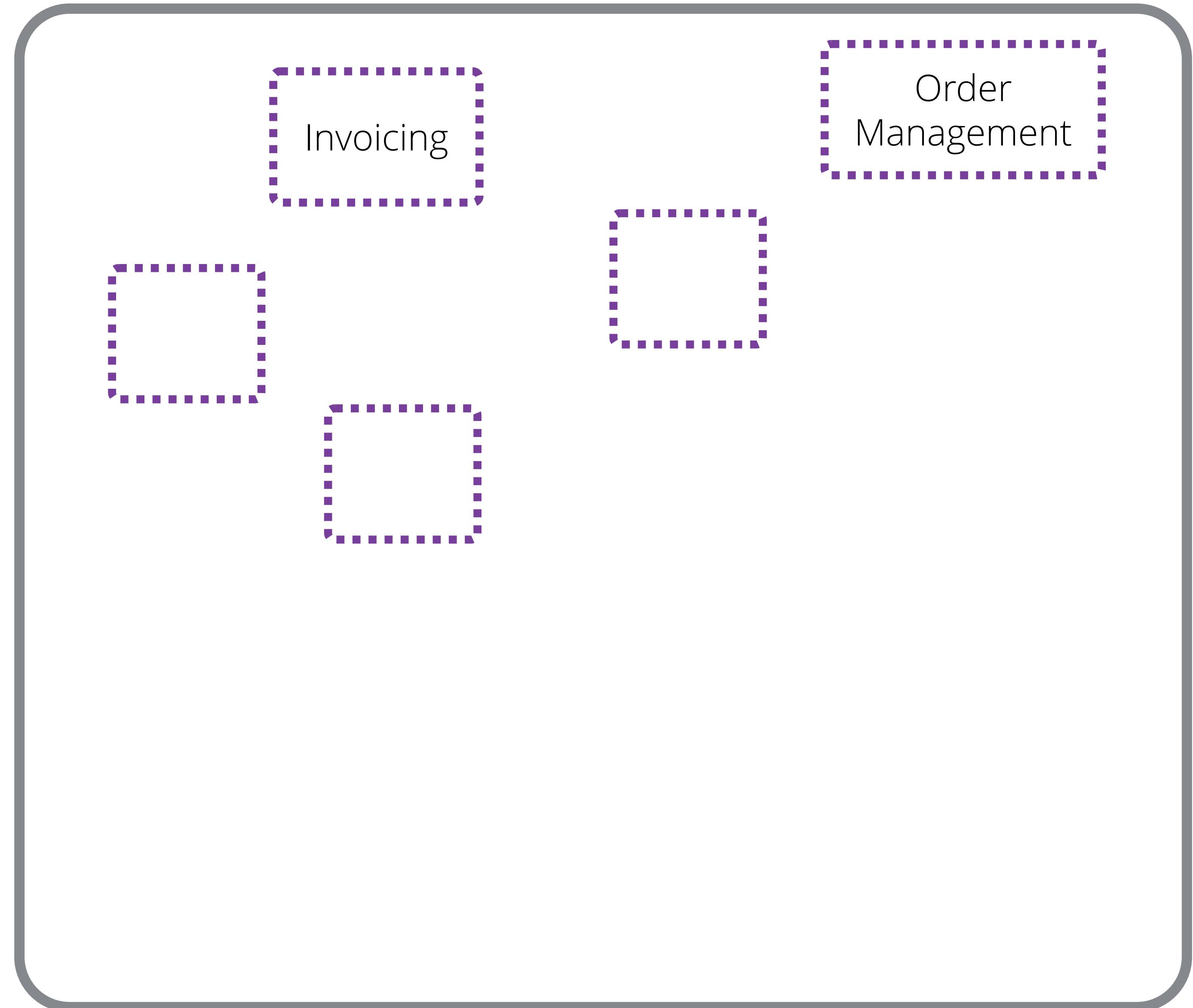


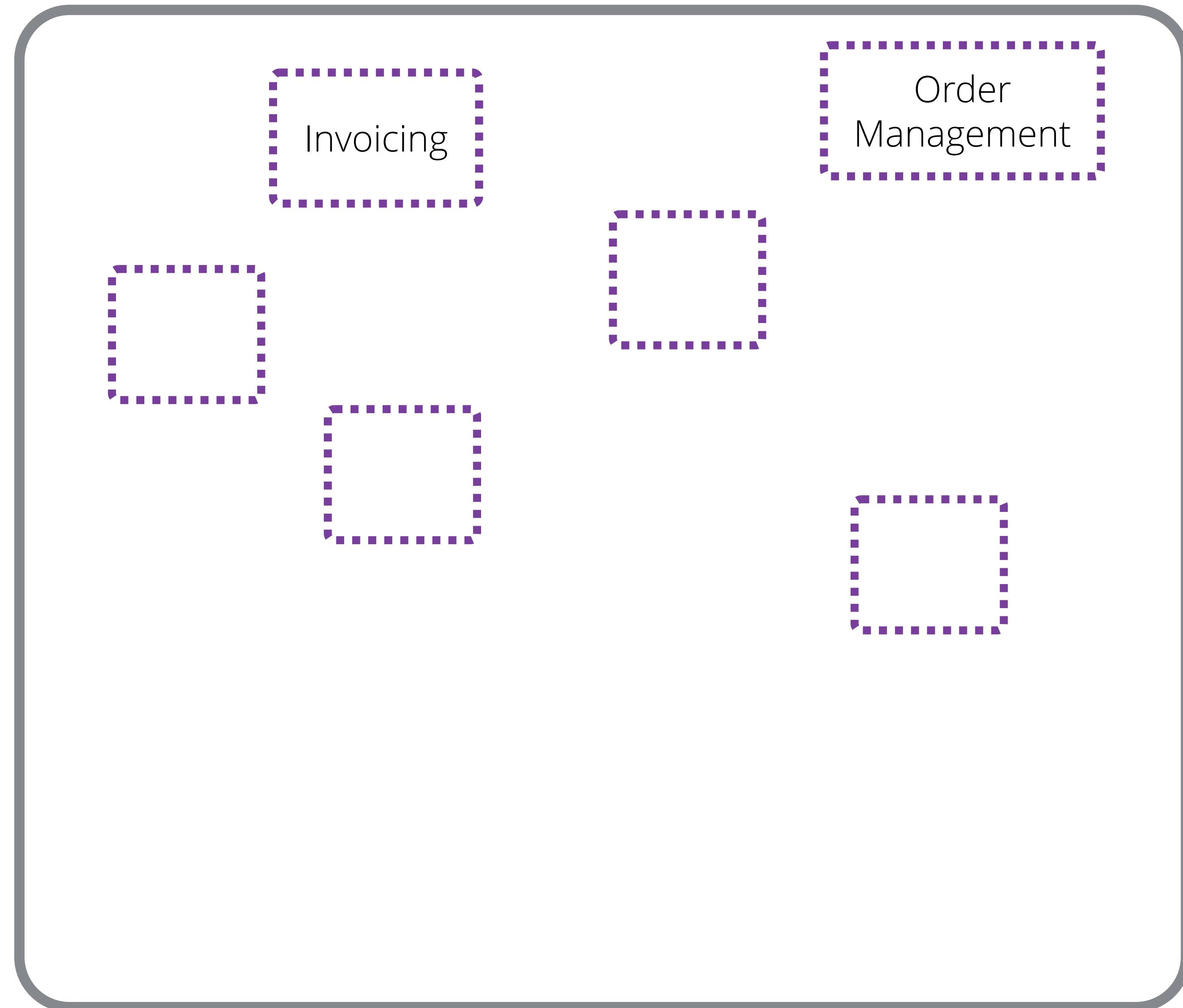
Order  
Management

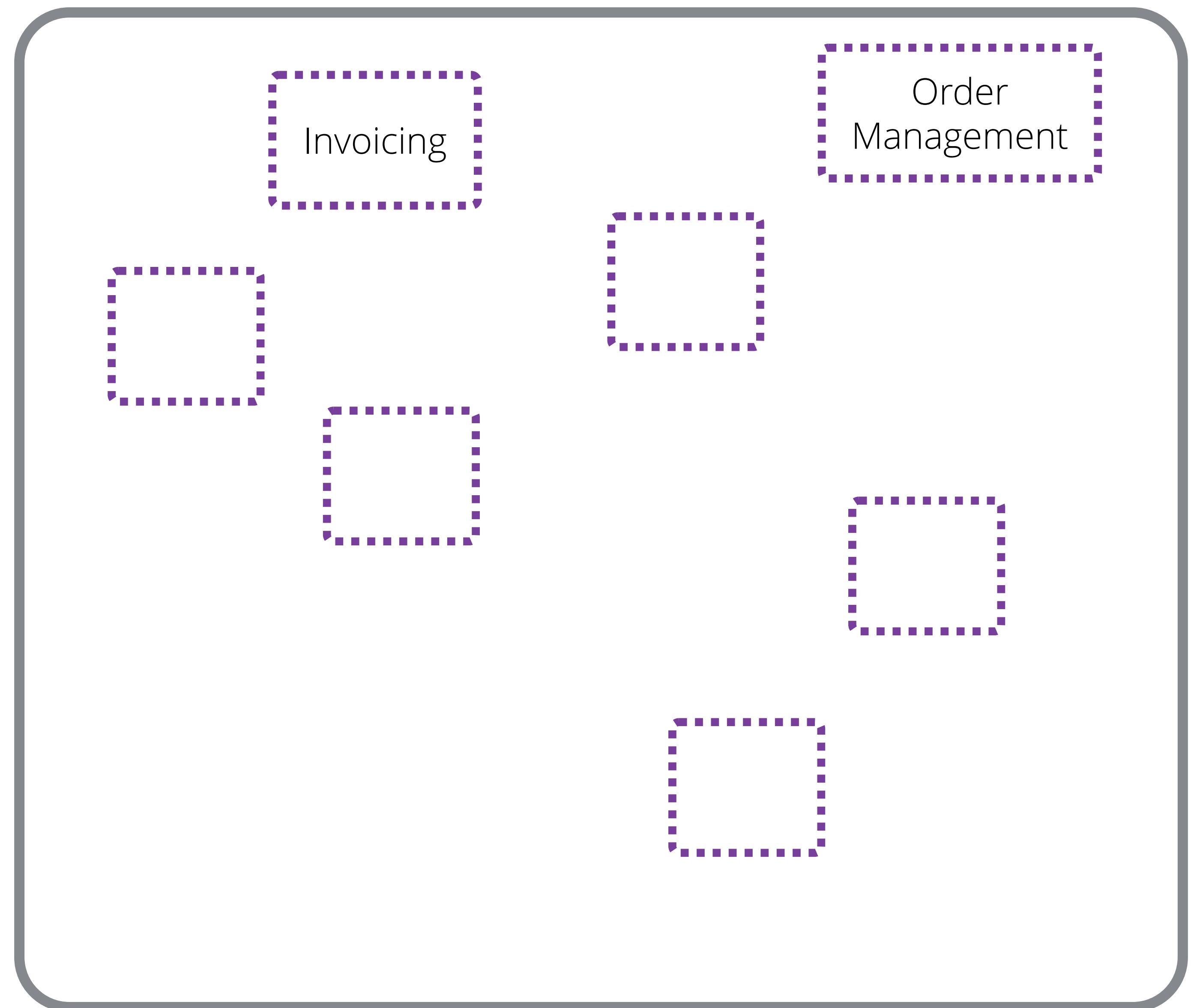


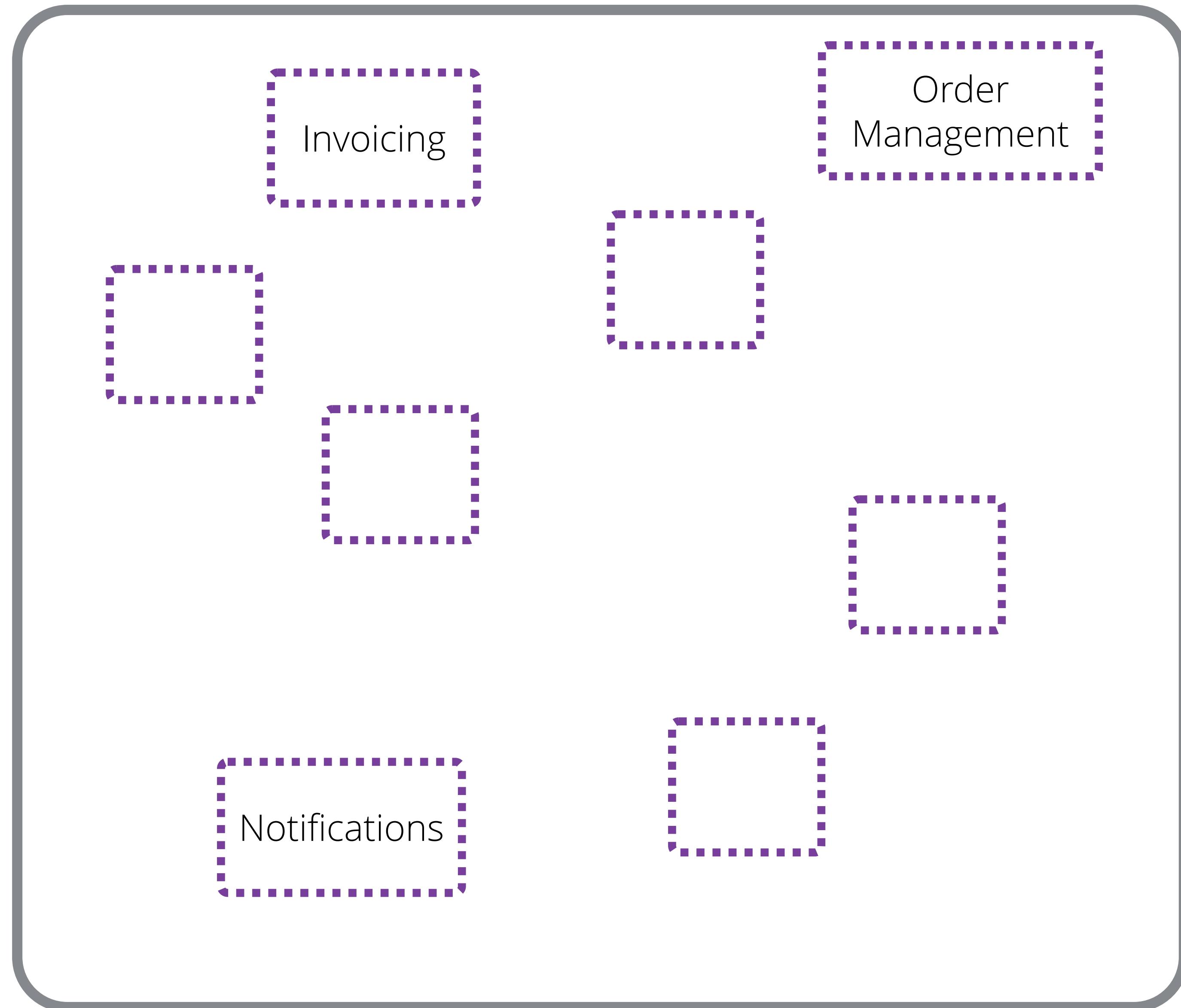


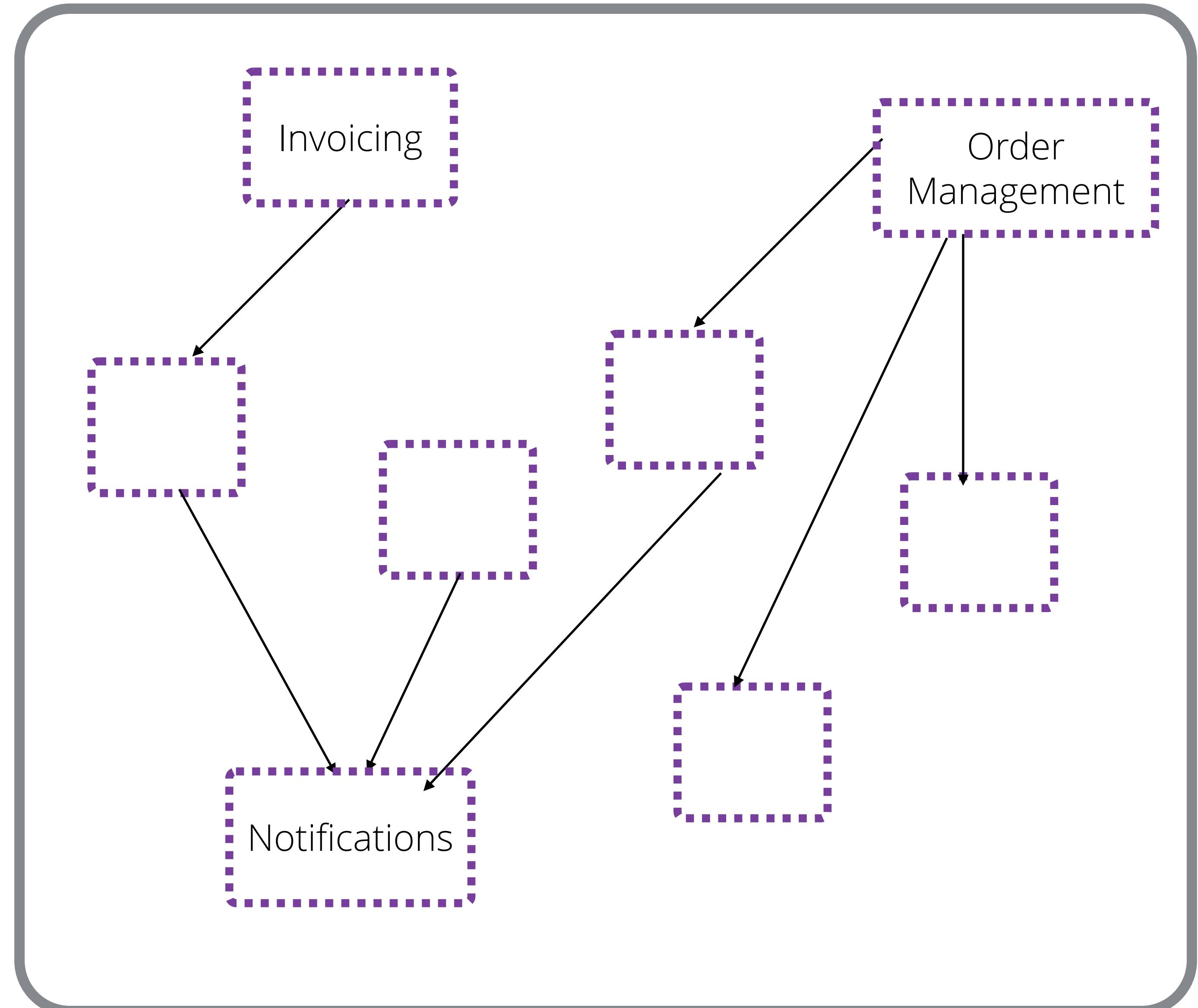




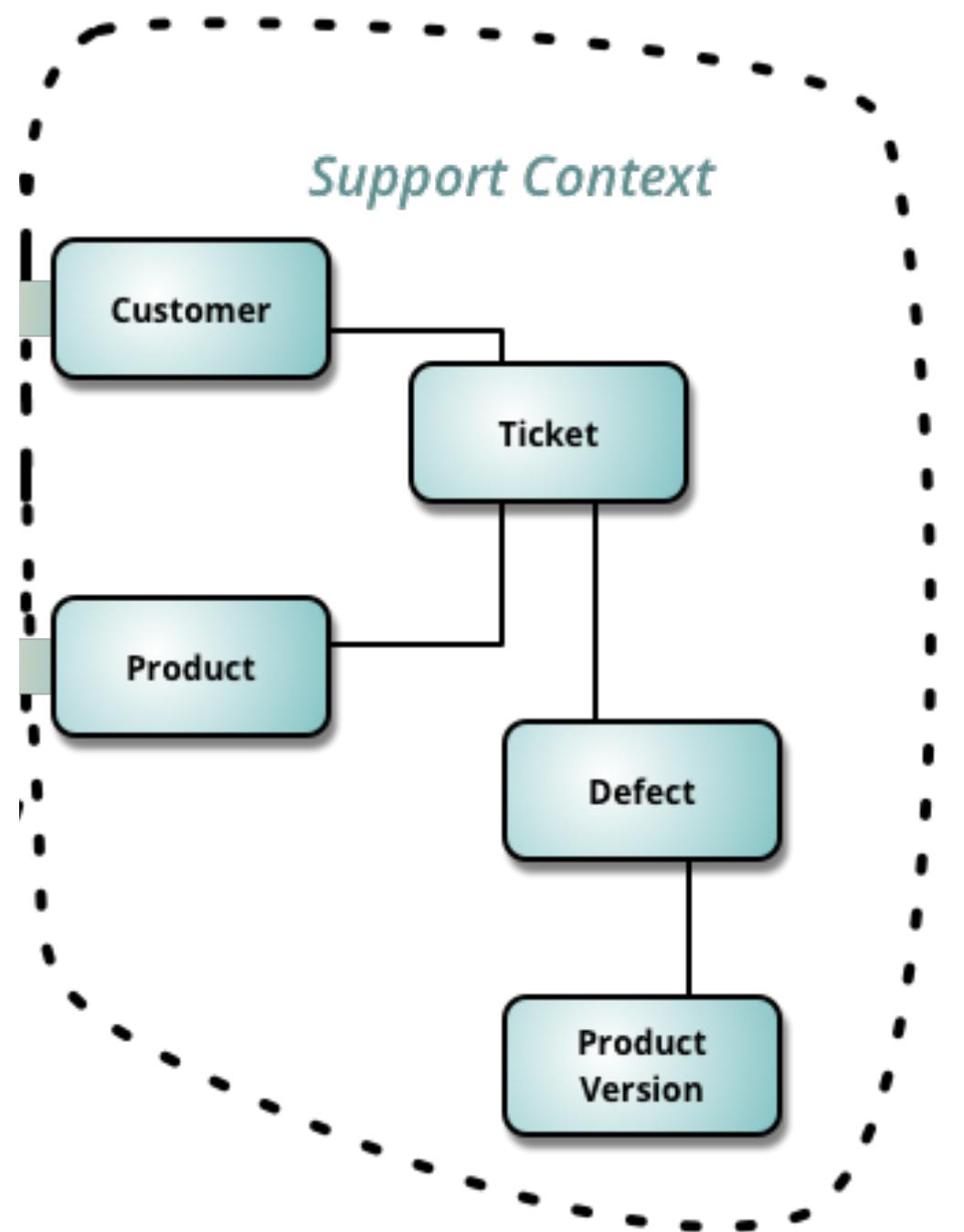








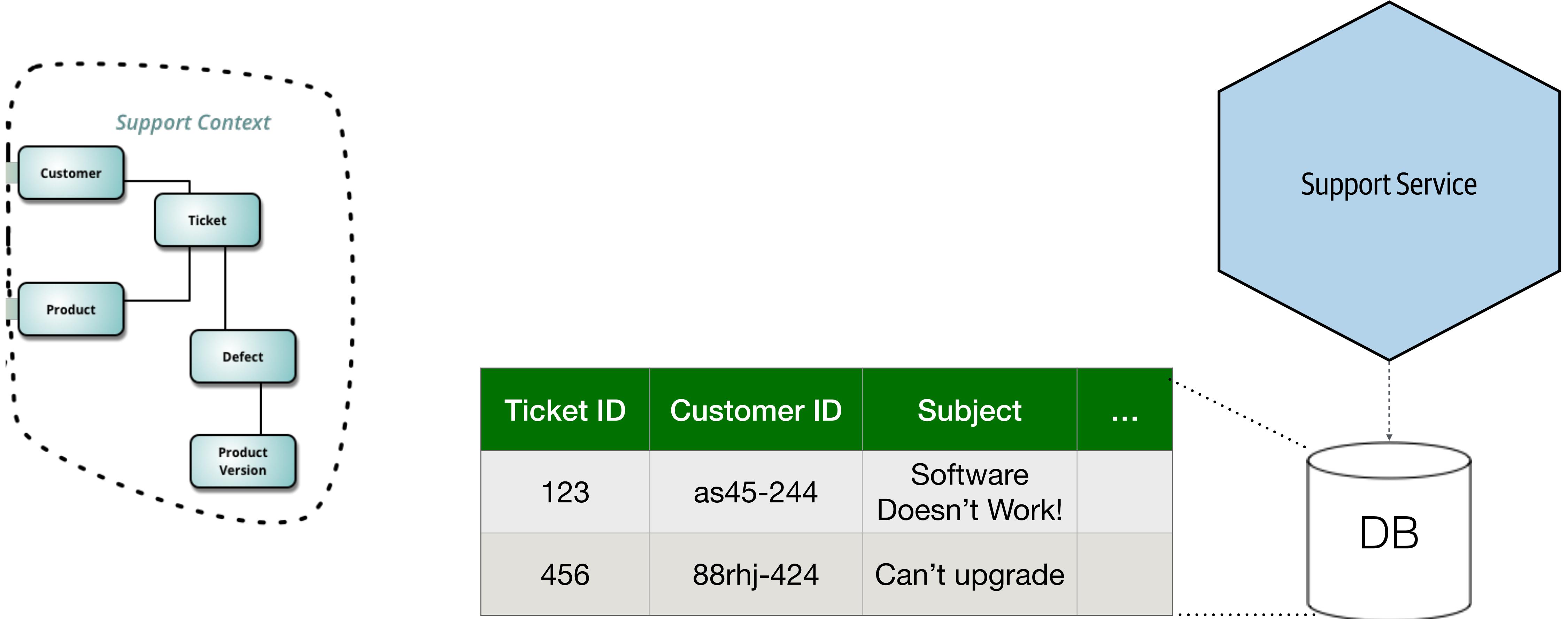
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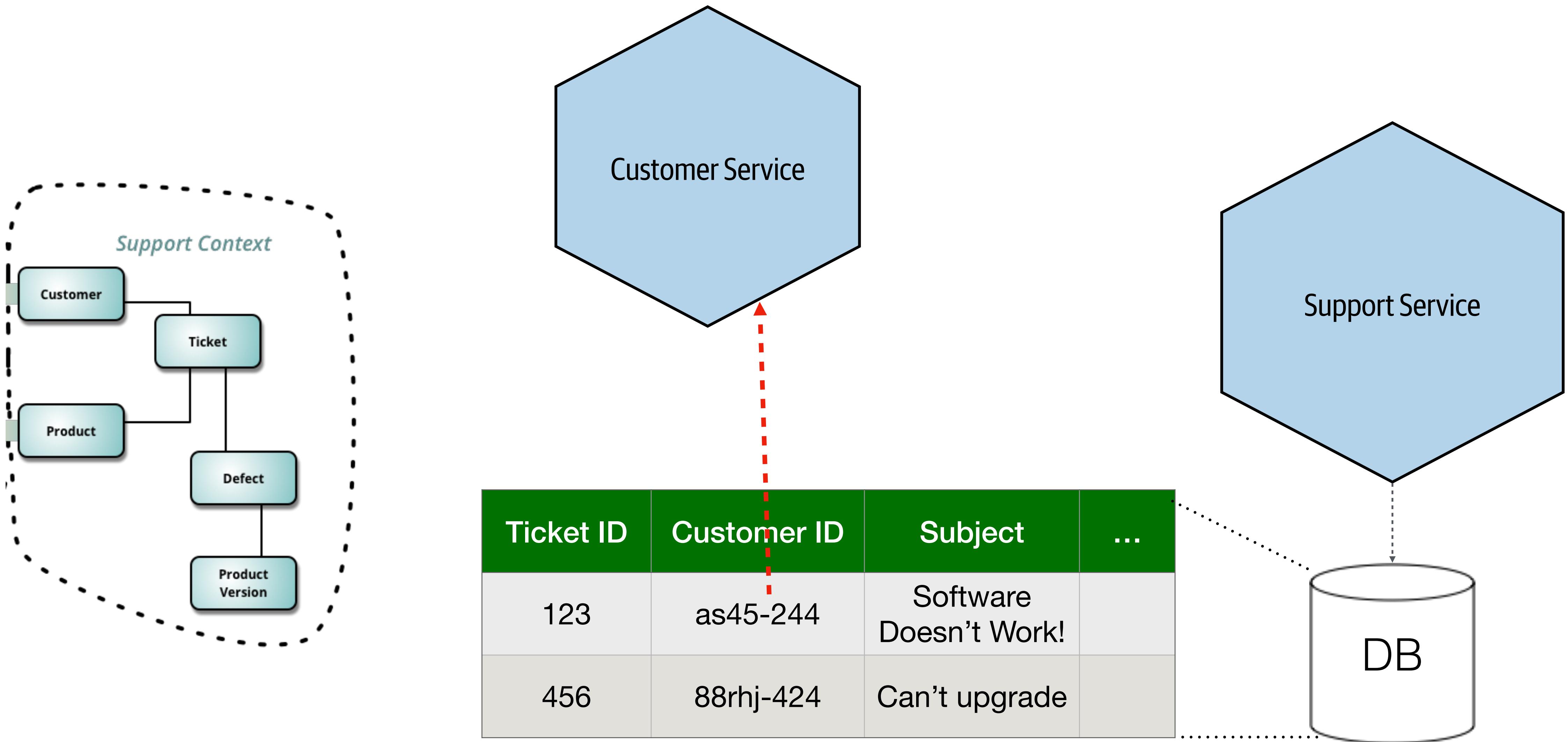
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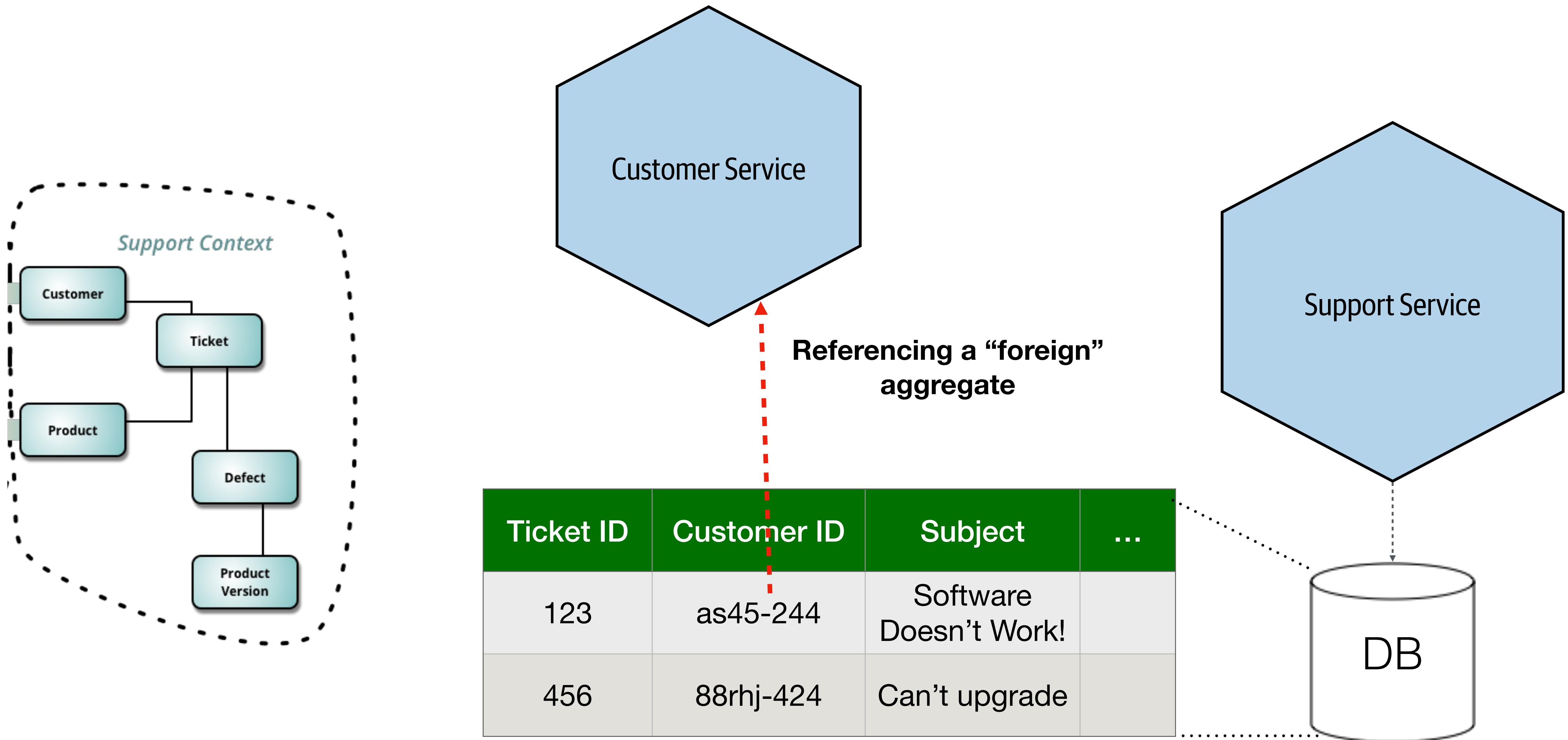
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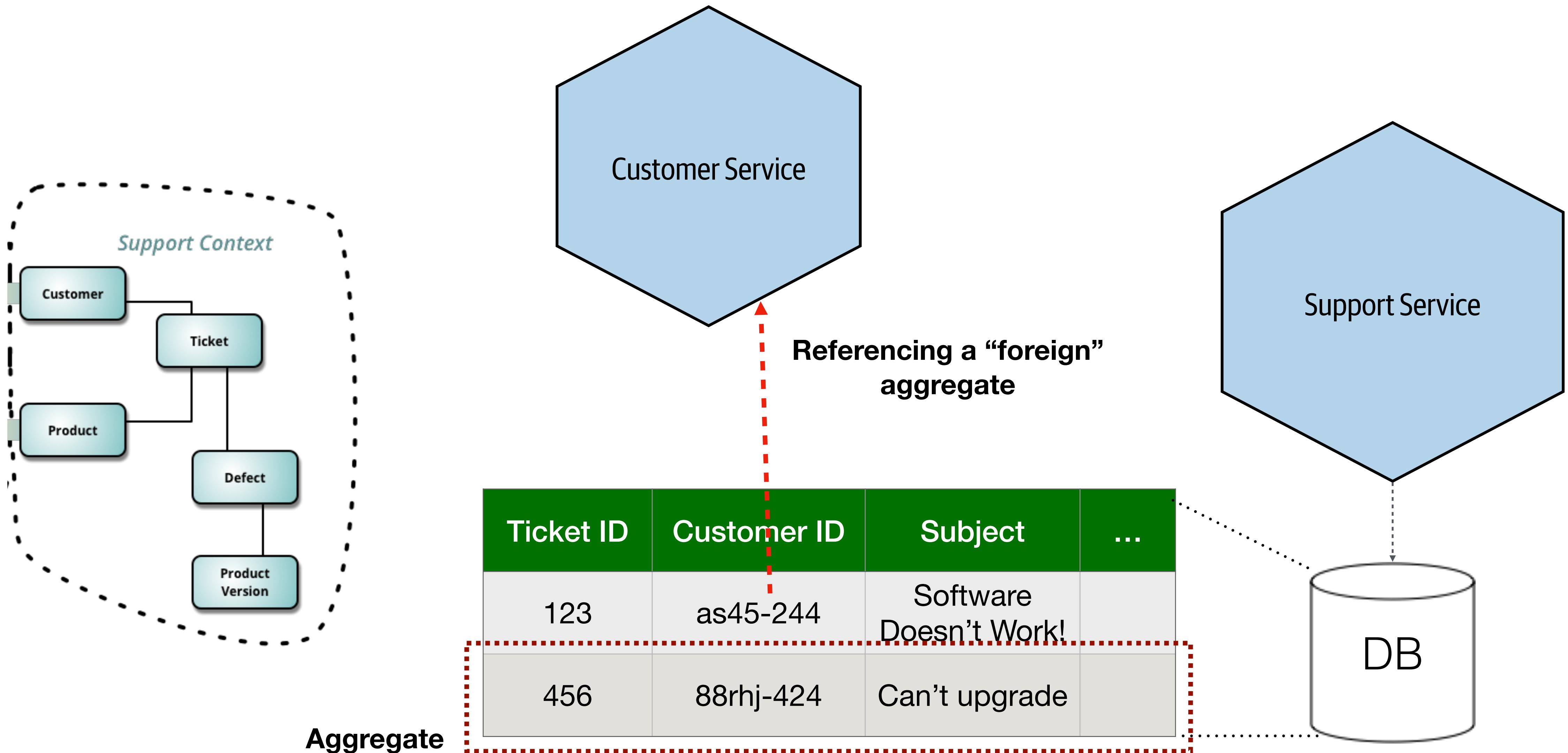
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# PSEUDO-URIS FOR CROSS-MICROSERVICE REFERENCES

## Pattern: Using Pseudo-URIs with Microservices

Mar 22, 2017

- Microservices • Distributed Systems • Patterns •

I've spent some time talking about [the very basics you need to have in place before thinking about going down a microservices route](#), but even if you have these in place that doesn't mean that you aren't going to find some new surprises. Microservices impose a very distributed architecture, and this requires us to re-visit many concepts that are considered a solved problem in more traditional scenarios.

One of such concepts is how we implement identities for objects. This is usually a no-brainer in more monolithic architectures but it becomes a more interesting challenge as we have more distribution and collaboration between services.

### How I understand object identity

Before we discuss how things change in a distributed services scenario, let's try to build a working definition of object identity.

[https://philcalcado.com/2017/03/22/pattern\\_using\\_seudo-uris\\_with\\_microservices.html](https://philcalcado.com/2017/03/22/pattern_using_seudo-uris_with_microservices.html)

# PSEUDO-URIS FOR CROSS-MICROSERVICE REFERENCES

## Pattern: Using Pseudo-URIs with Microservices

Mar 22, 2017

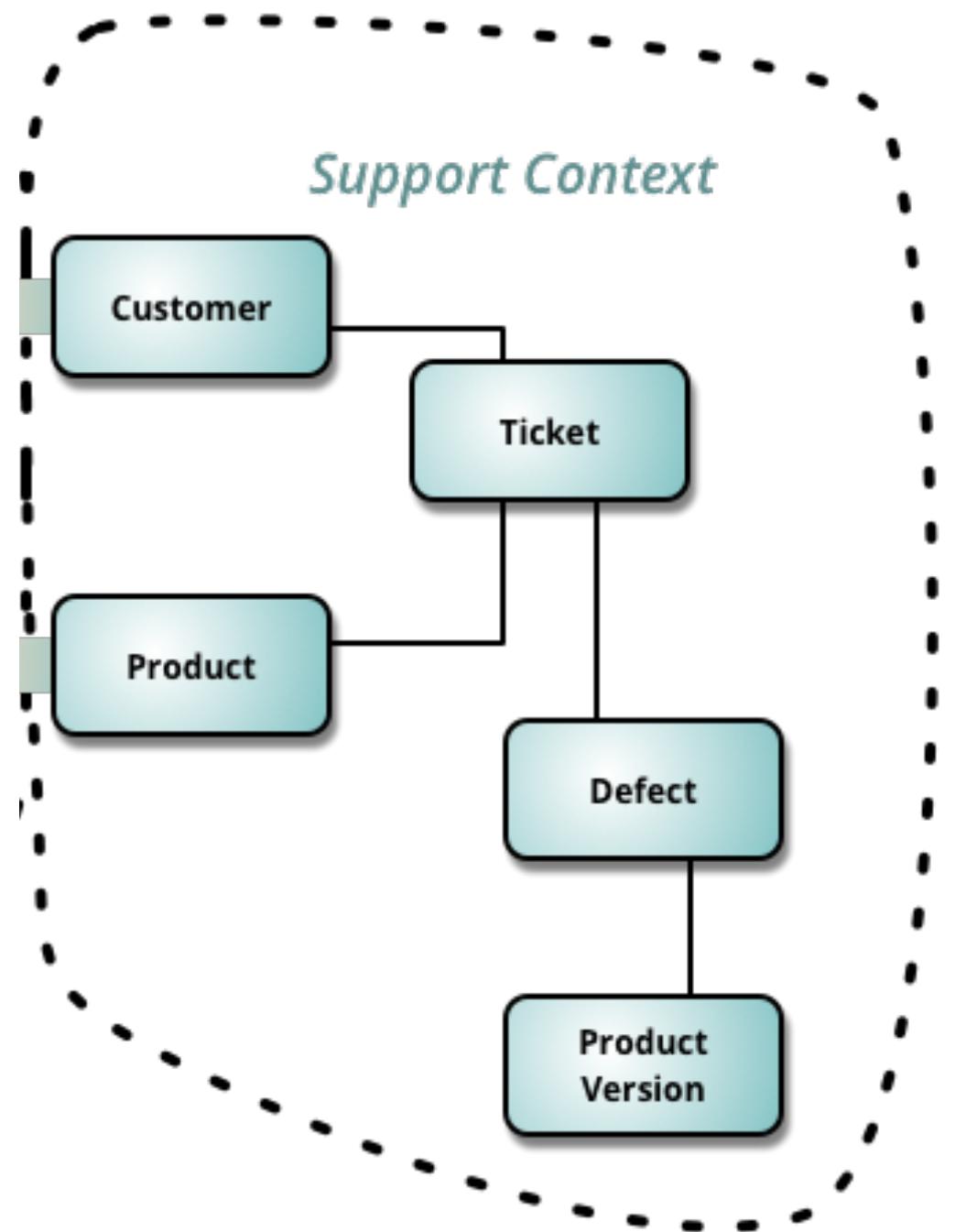
```
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soundcloud:users:123  
soundcloud:comments:123  
soundcloud:artwork:123  
soundcloud:playlists:123
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### How I understand object identity

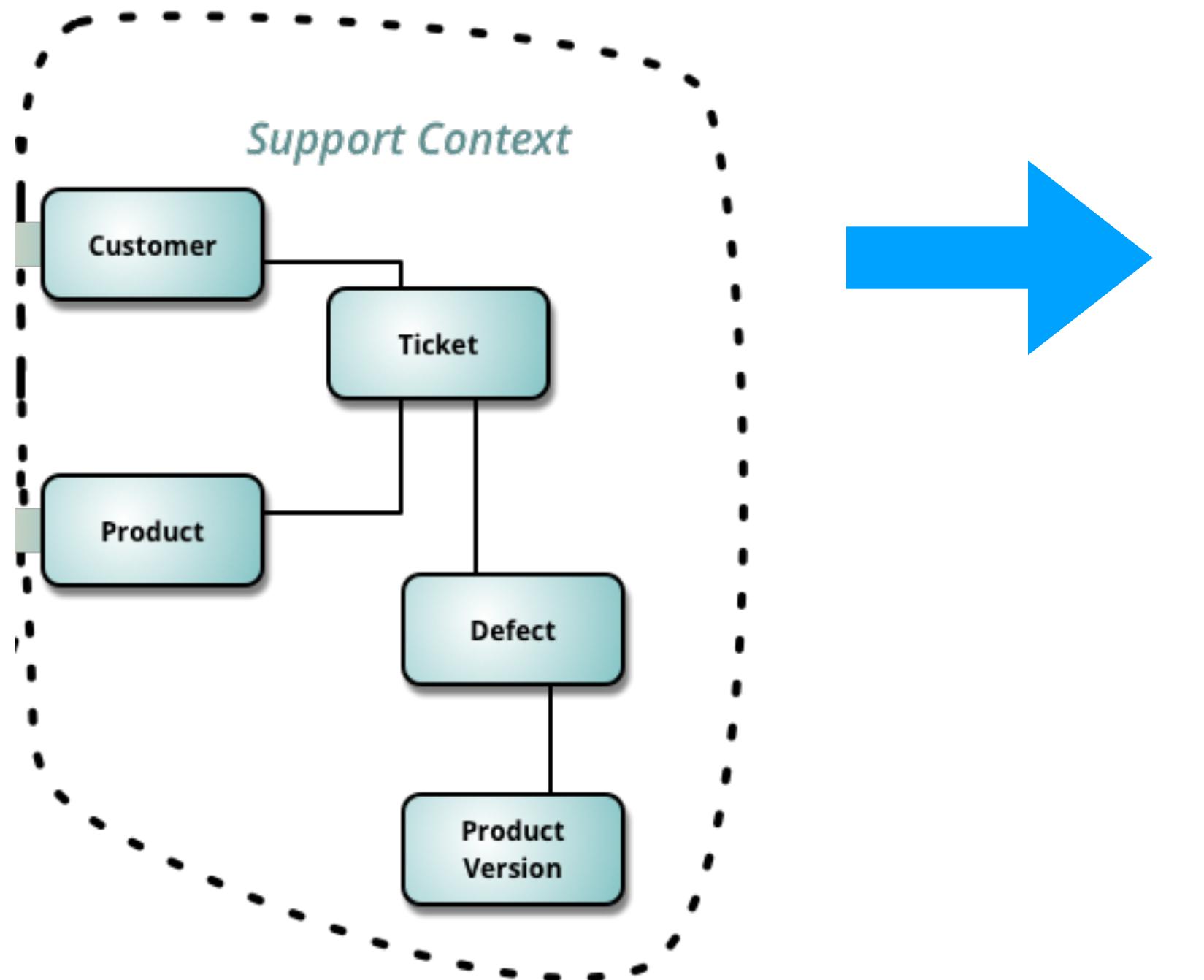
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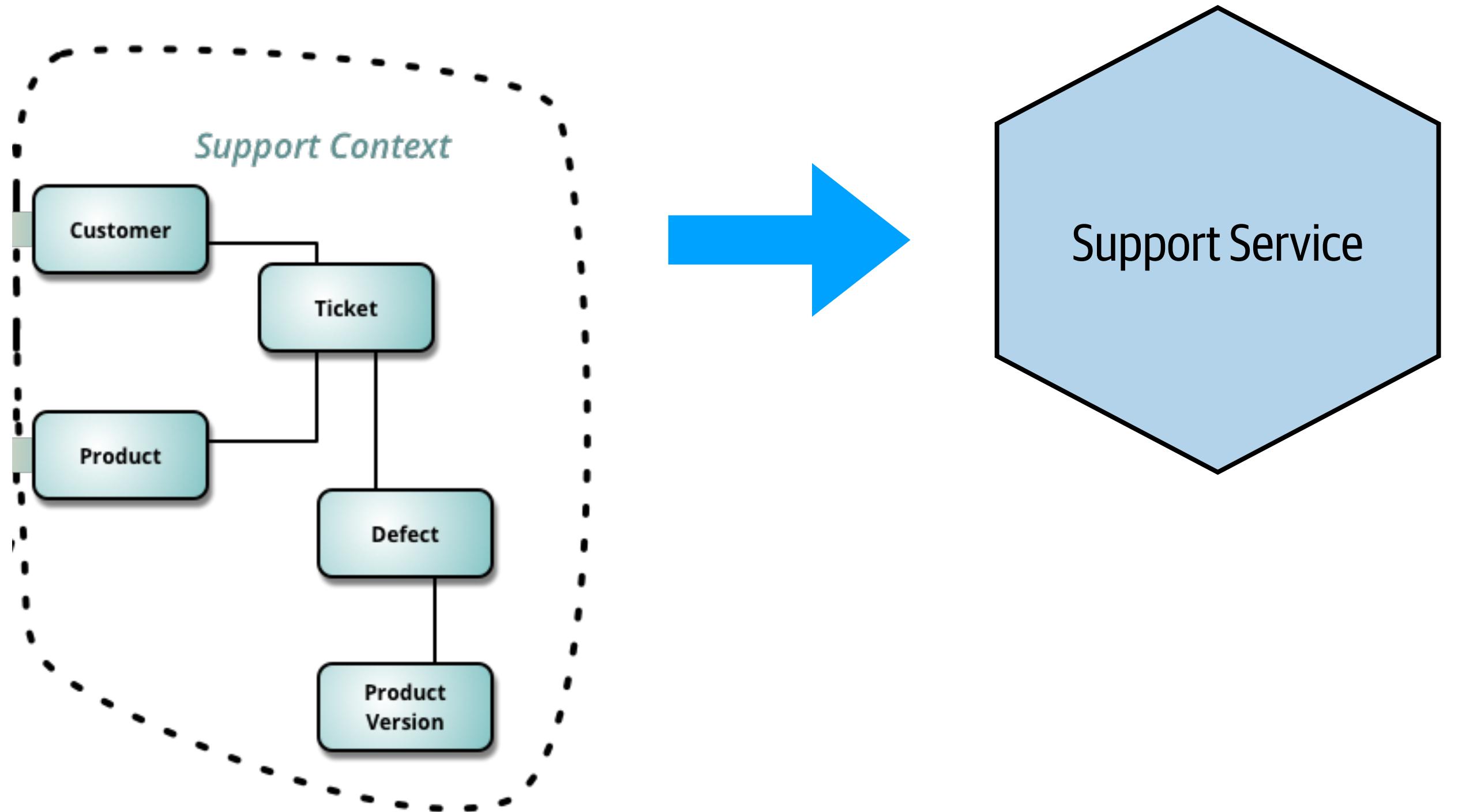
# MAPPING TO MICROSERVICES?



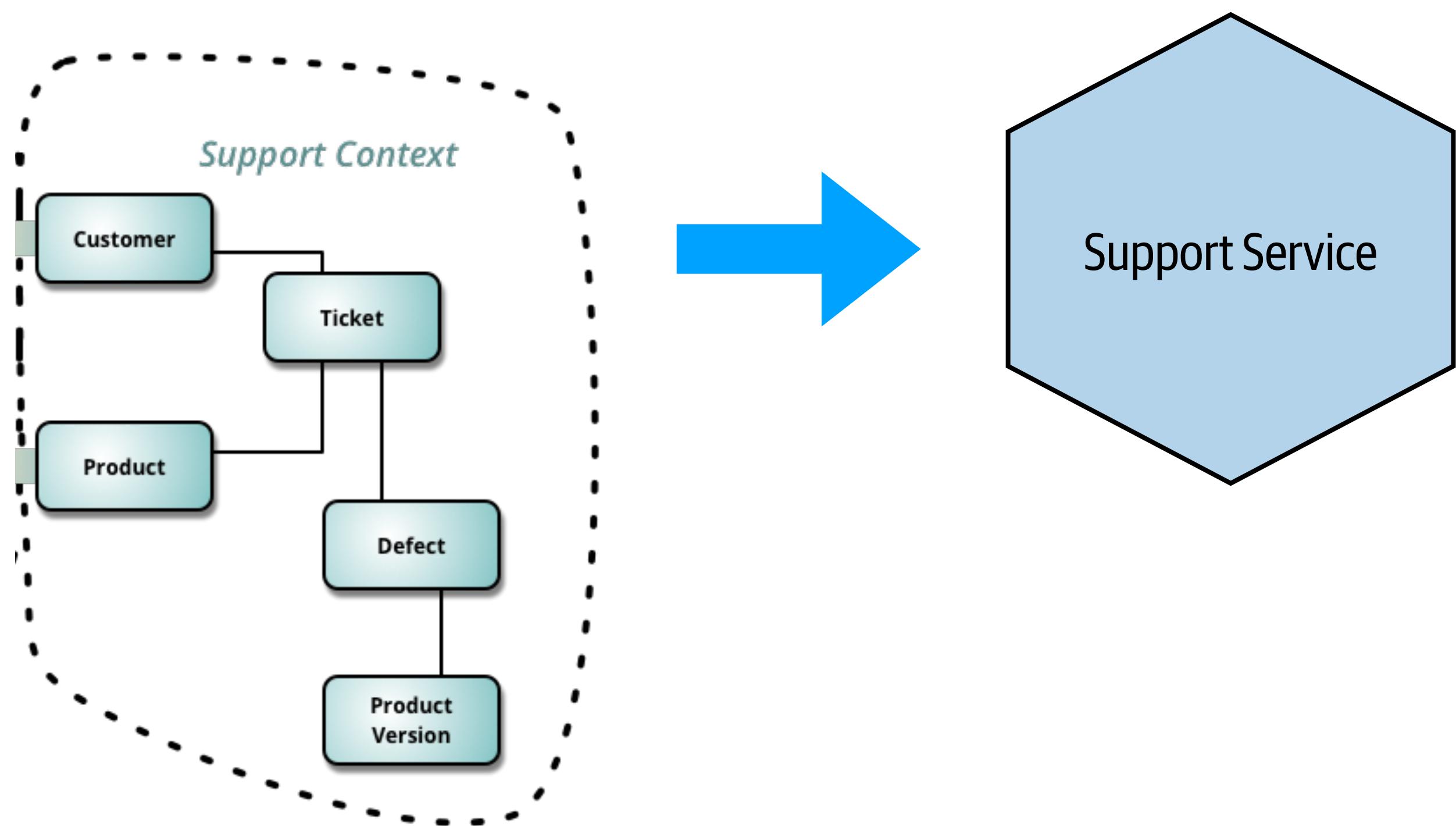
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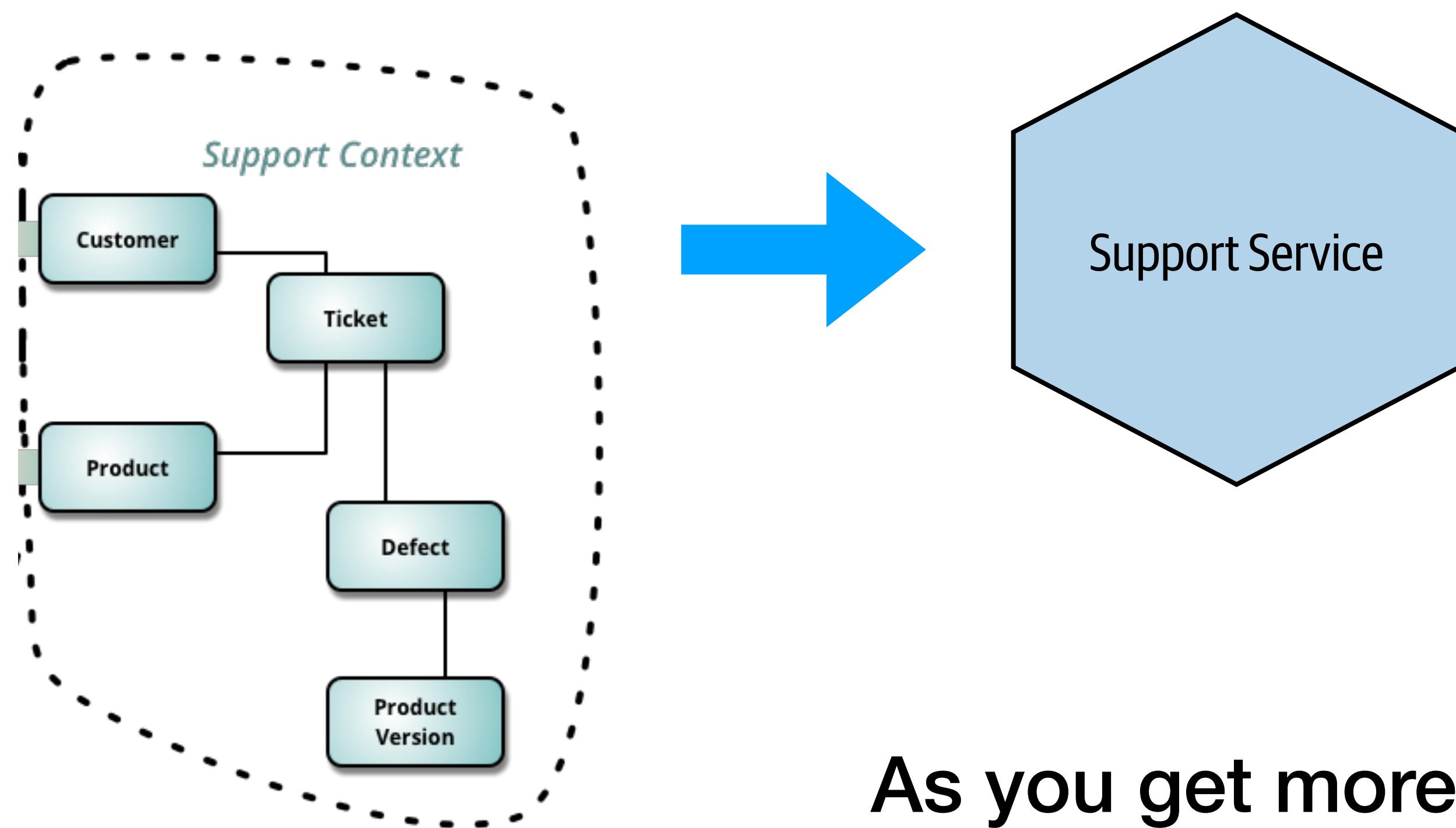


## MAPPING TO MICROSERVICES?



**Mapping bounded contexts  
to microservices is a good  
starting point**

## MAPPING TO MICROSERVICES?



Mapping bounded contexts to microservices is a good starting point

As you get more confident you might get more fine-grained...

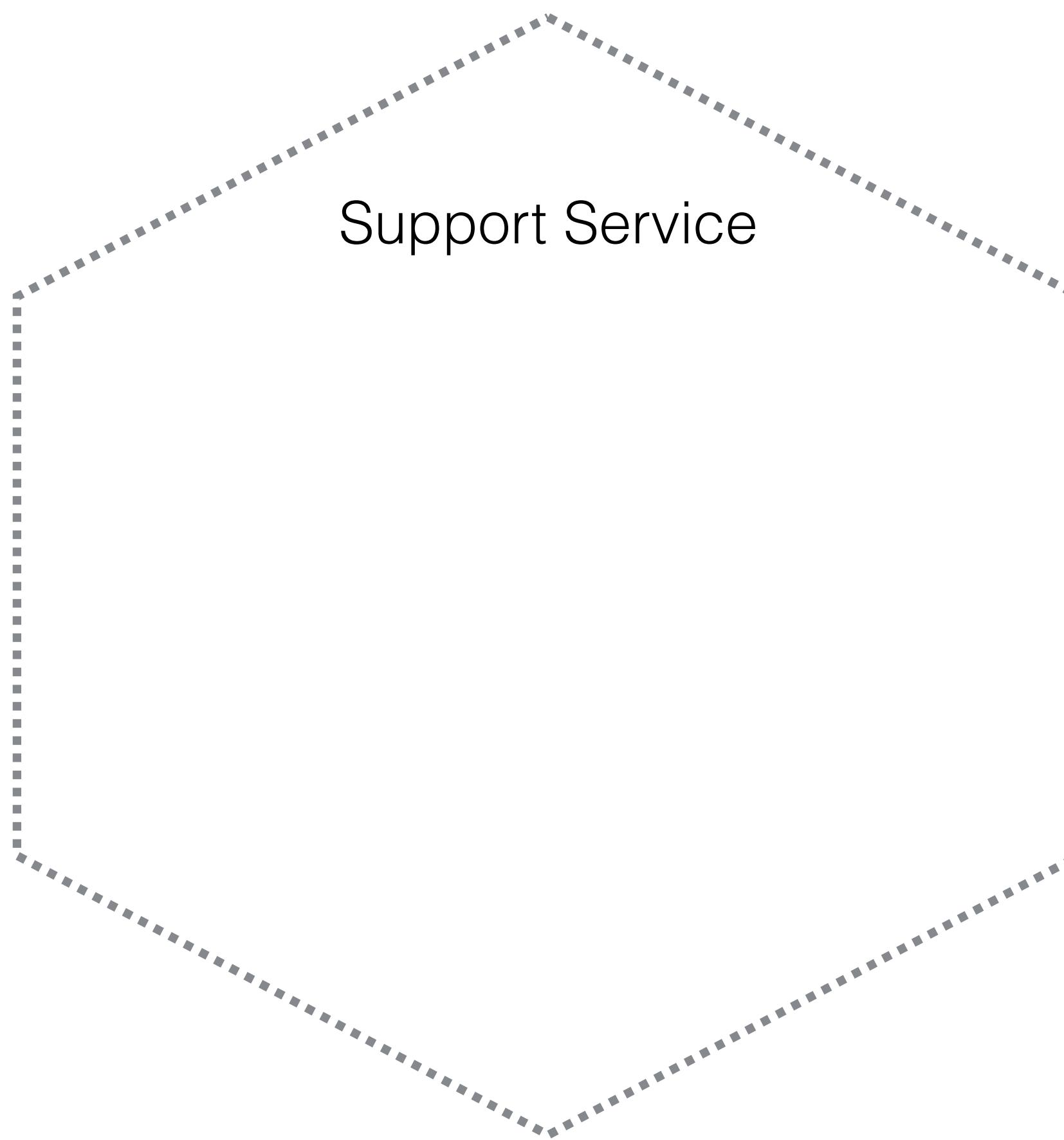
# GETTING FINER-GRAINED

## GETTING FINER-GRAINED

Can break down  
around aggregate  
boundaries

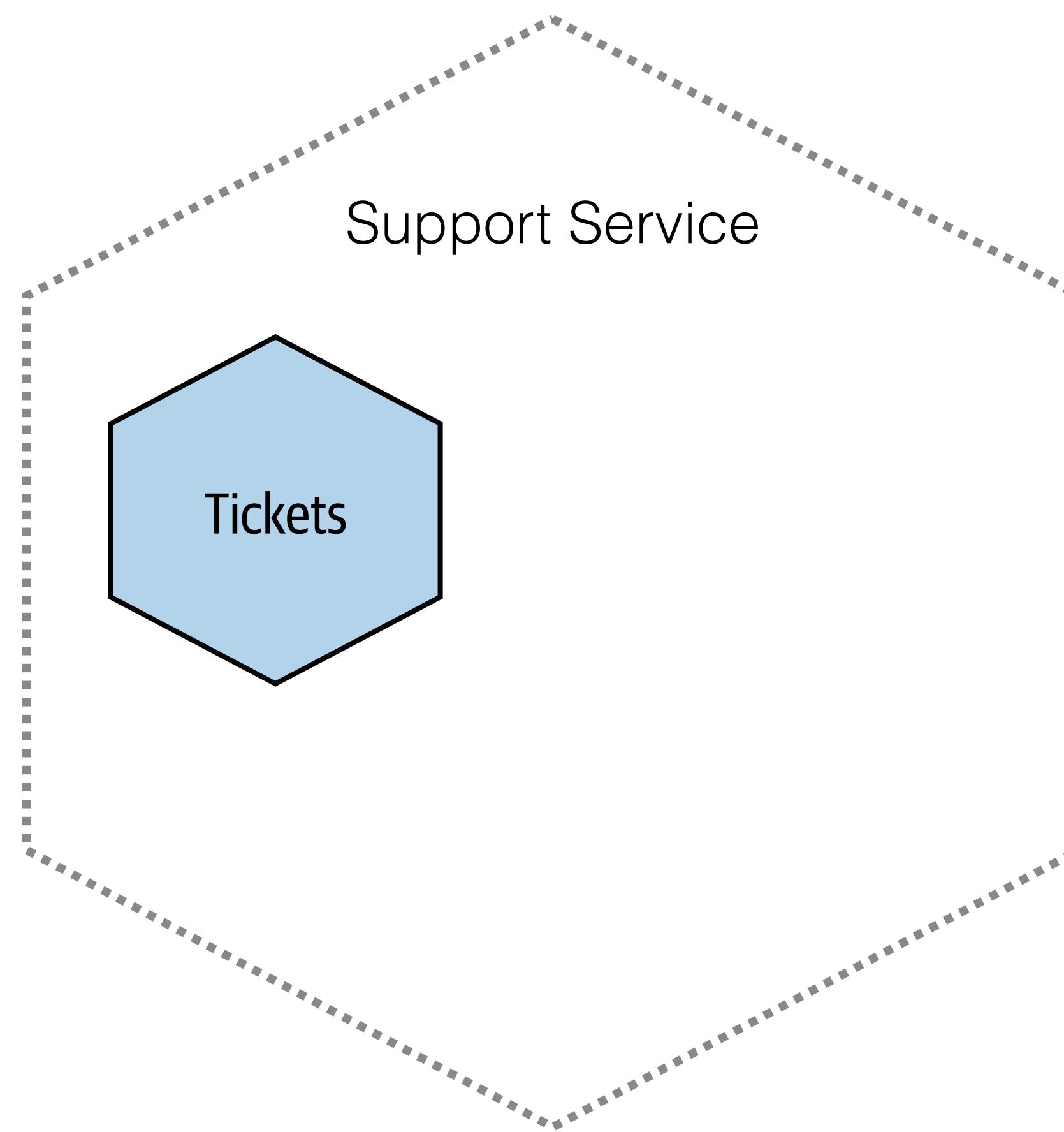
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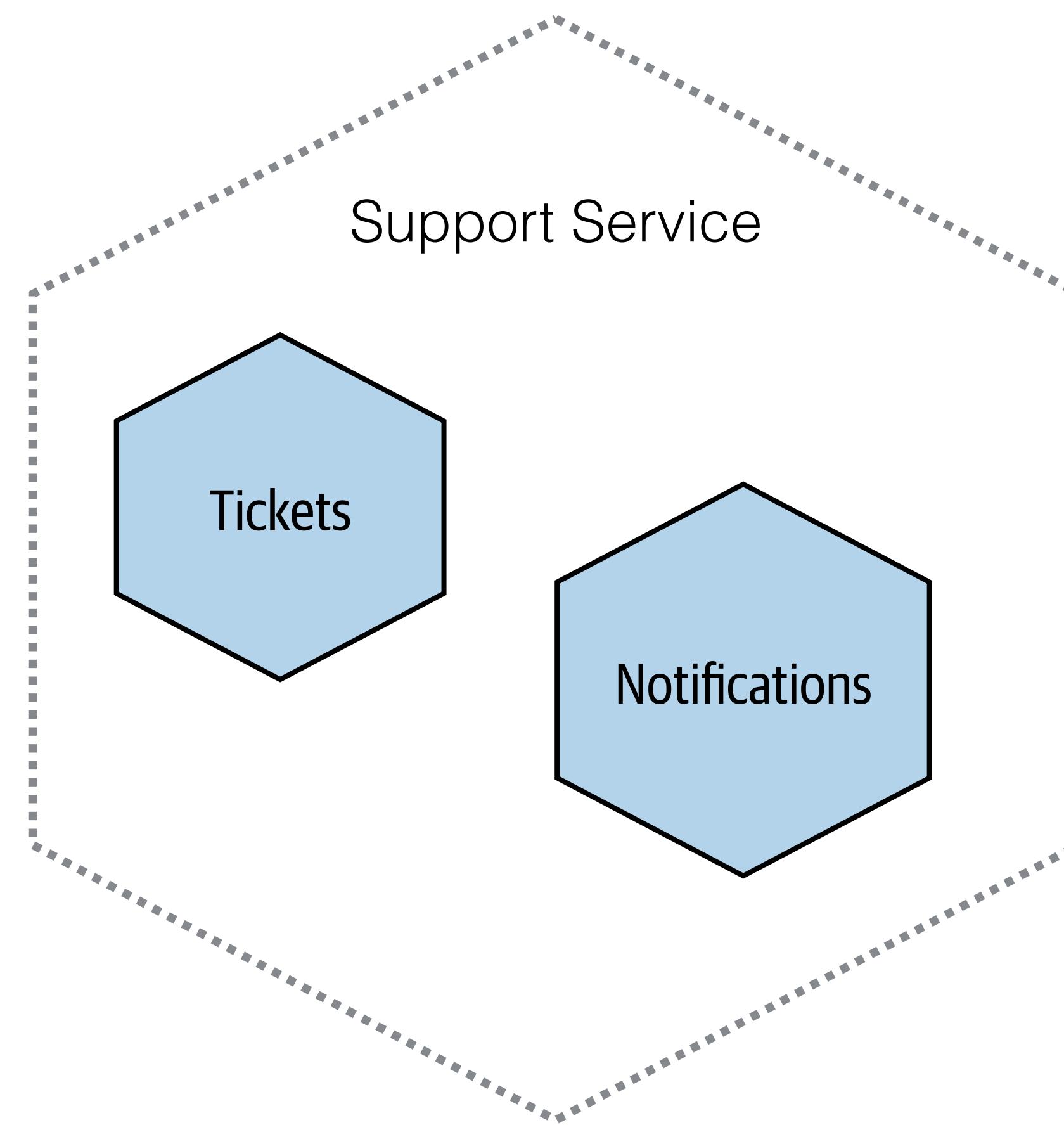
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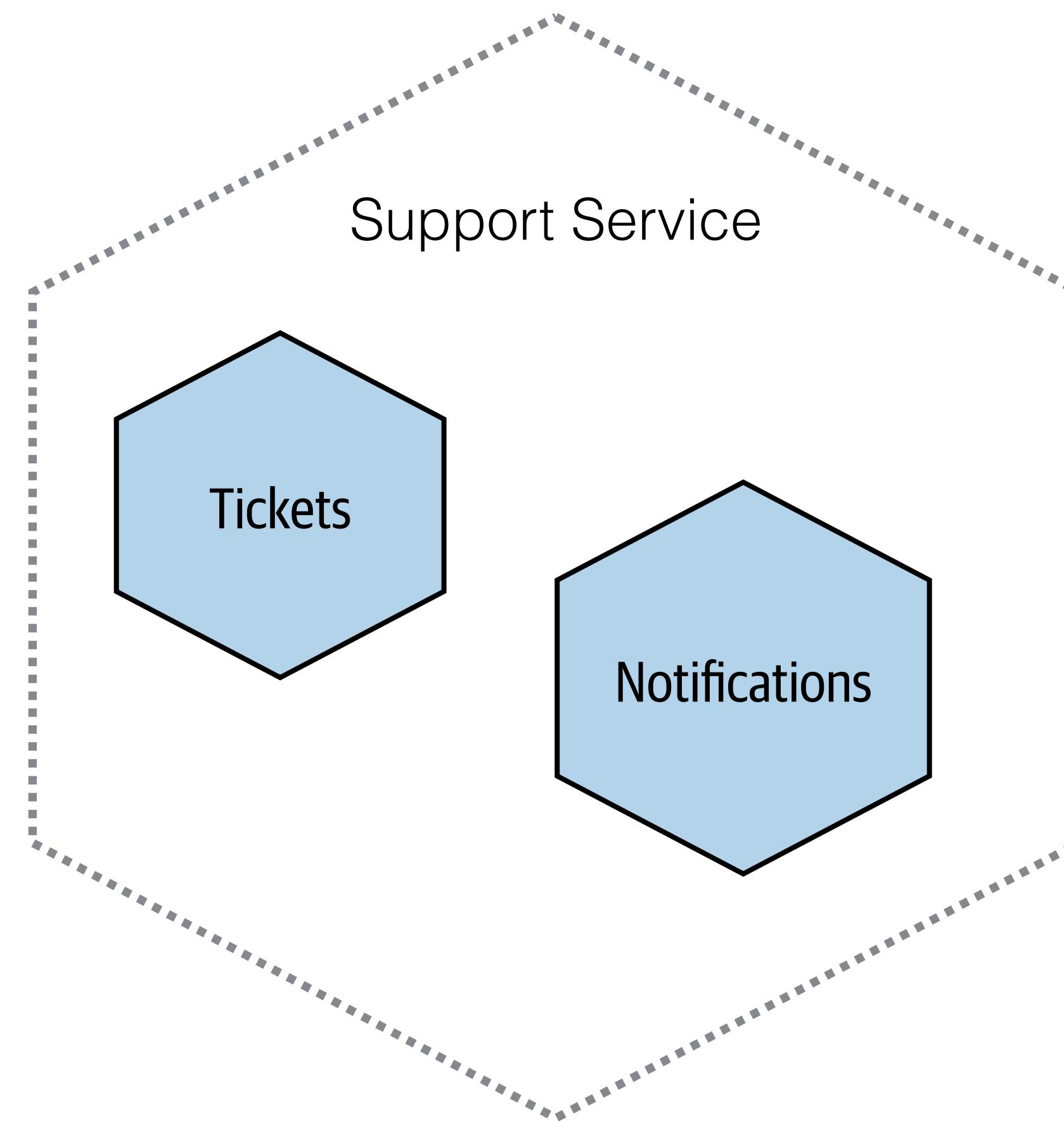
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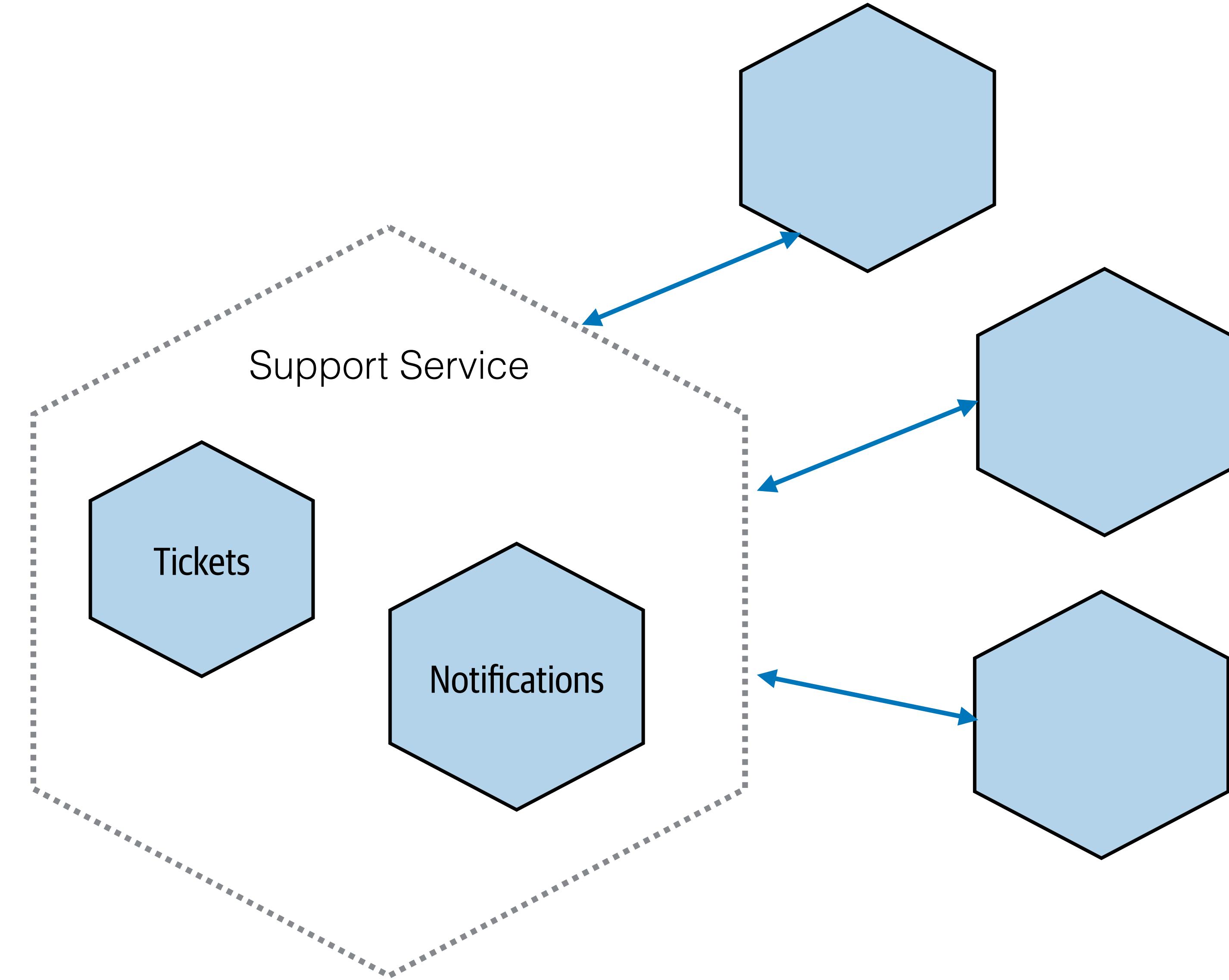
Keep the higher-  
level abstraction  
for outside parties



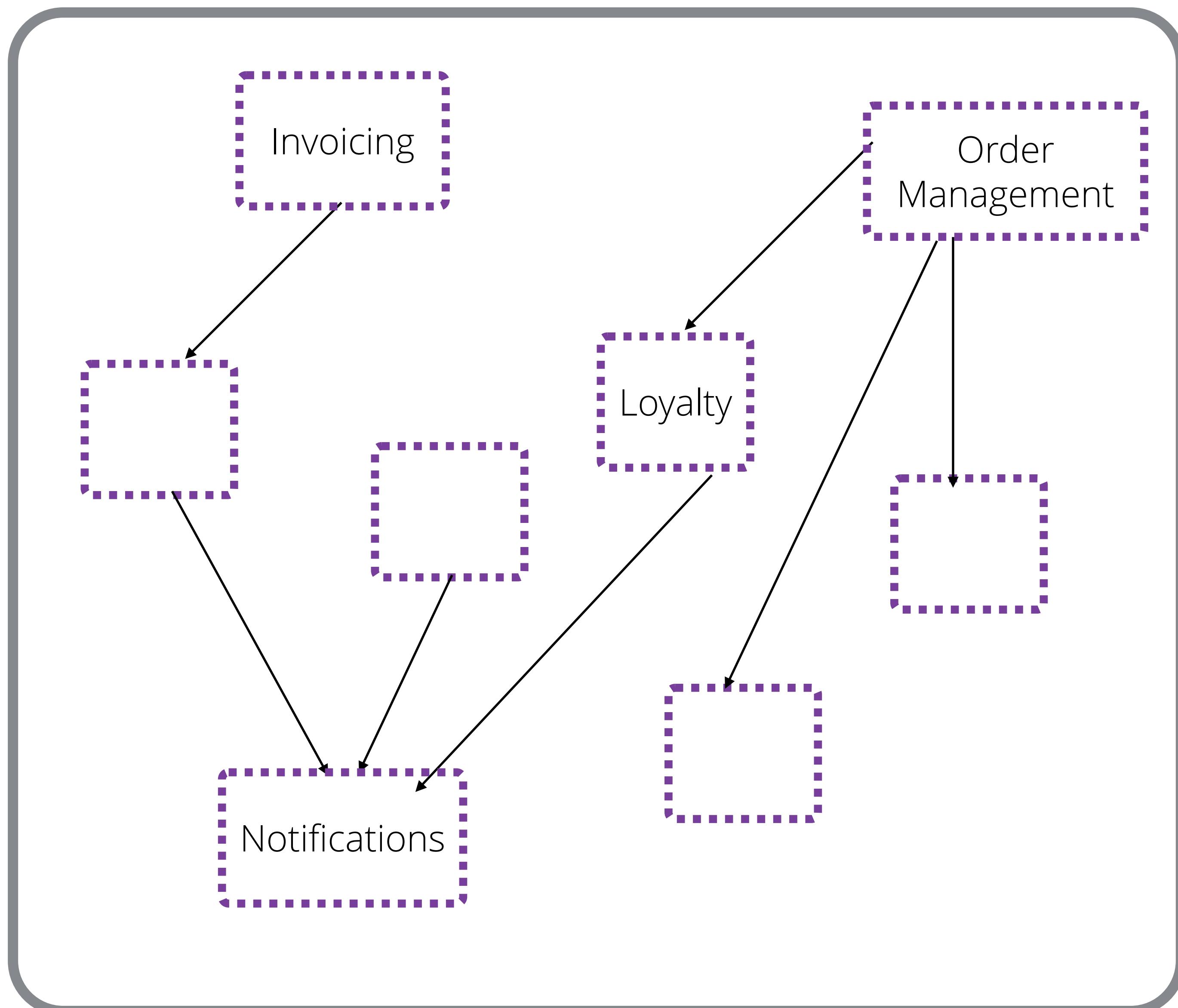
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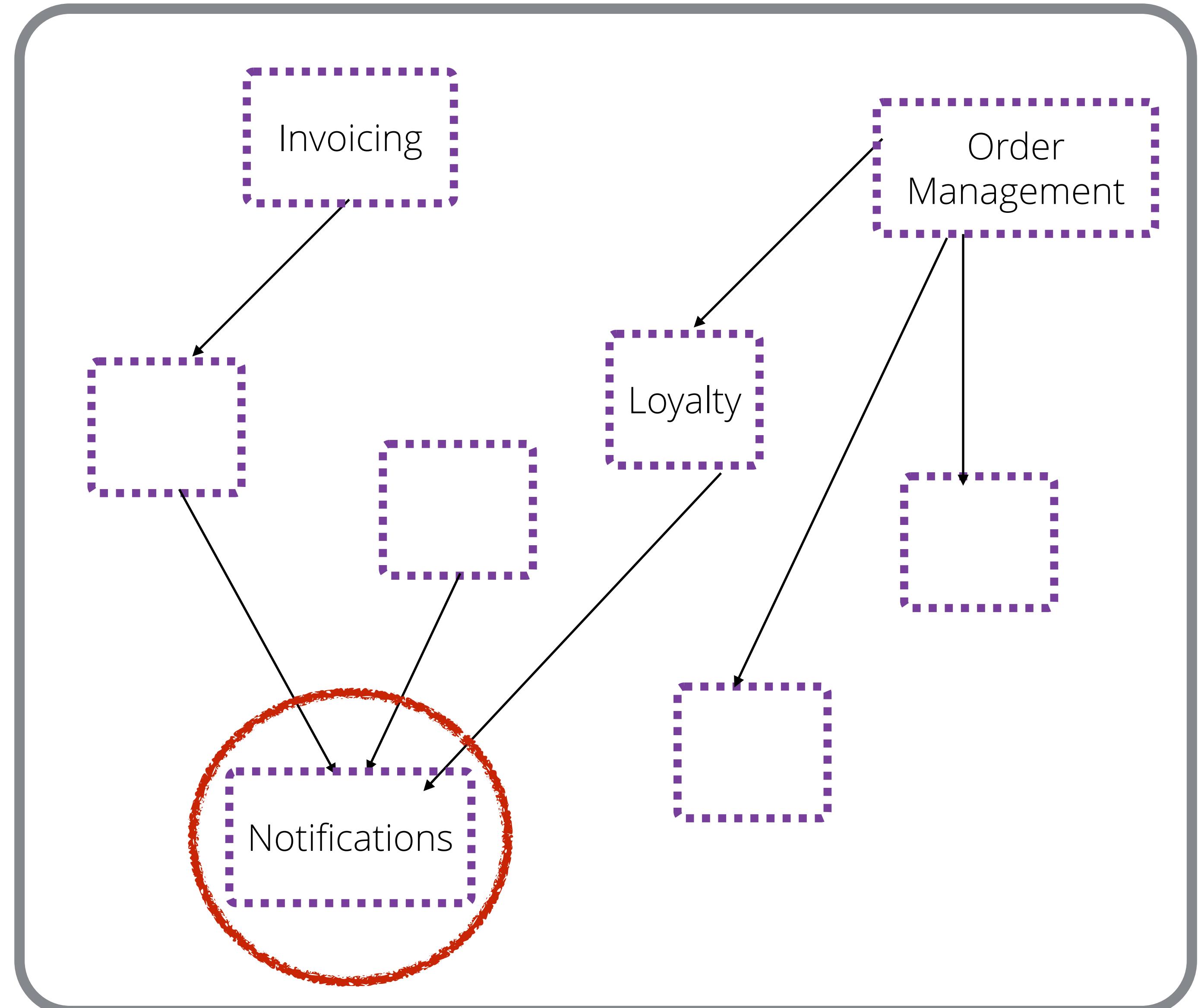
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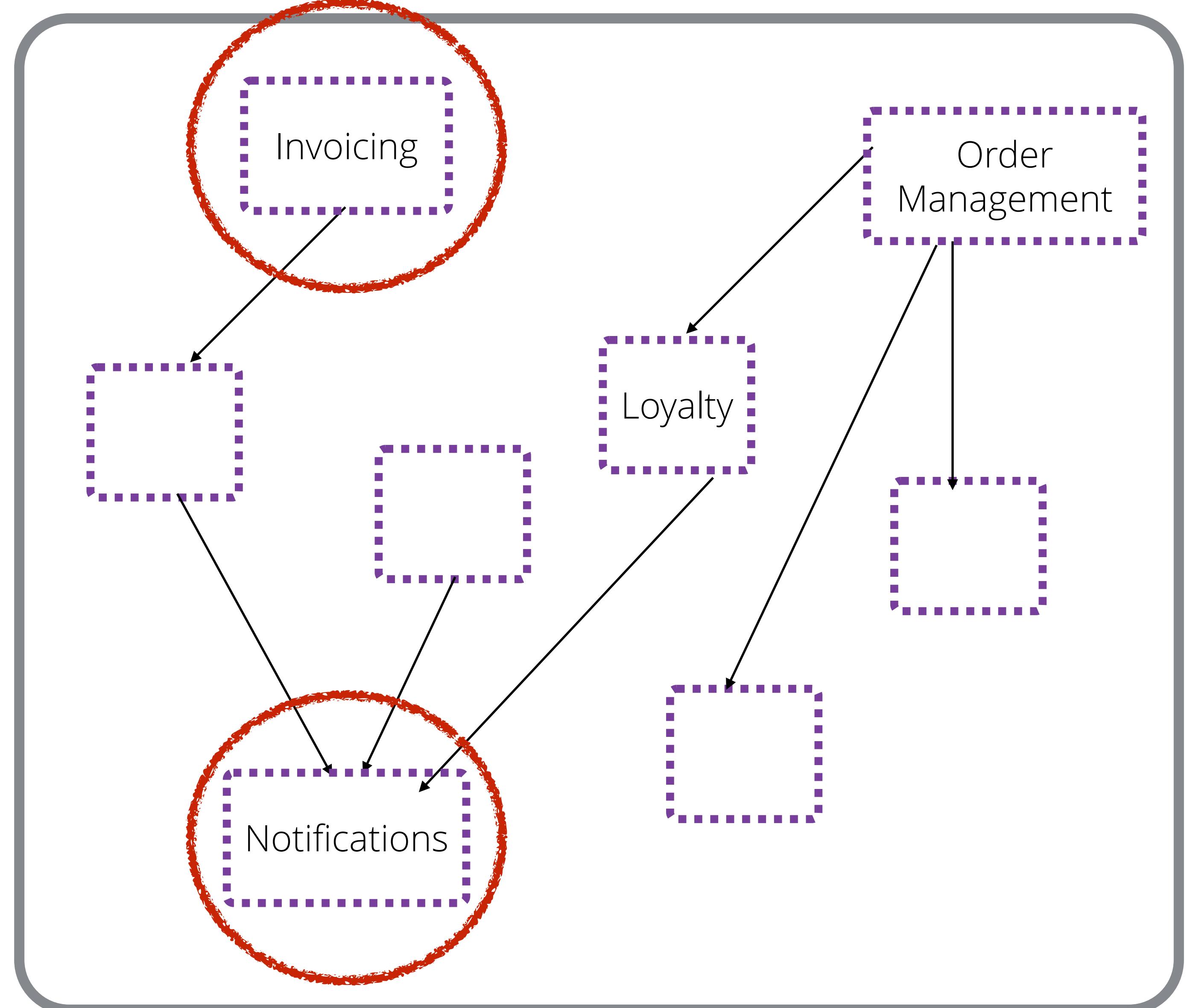
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# **3/4 Planning a migration**







# **Remember your goal?**

## COMPETING FORCES

Scaling system

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Scaling system

Speeding up delivery

## COMPETING FORCES

Scaling system

Speeding up delivery

Changing technology

## COMPETING FORCES

Scaling system

Speeding up delivery

Changing technology

Improving robustness

# IT'S ALL ABOUT TRADEOFFS

Achieving your goal

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Achieving your goal

# IT'S ALL ABOUT TRADEOFFS

Loyalty



Achieving your goal

# IT'S ALL ABOUT TRADEOFFS



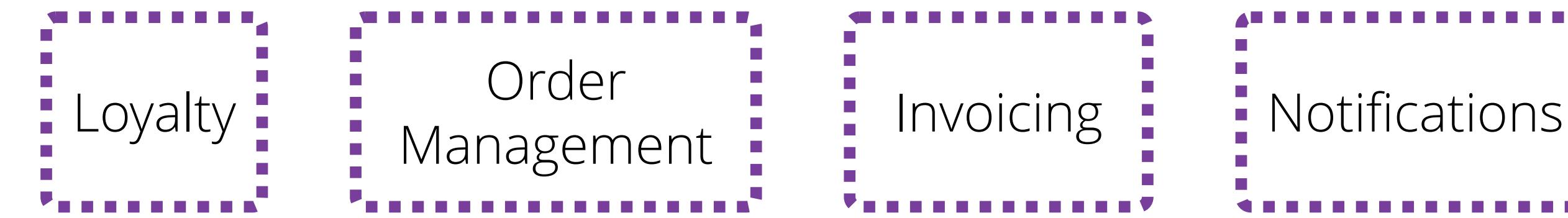
Achieving your goal

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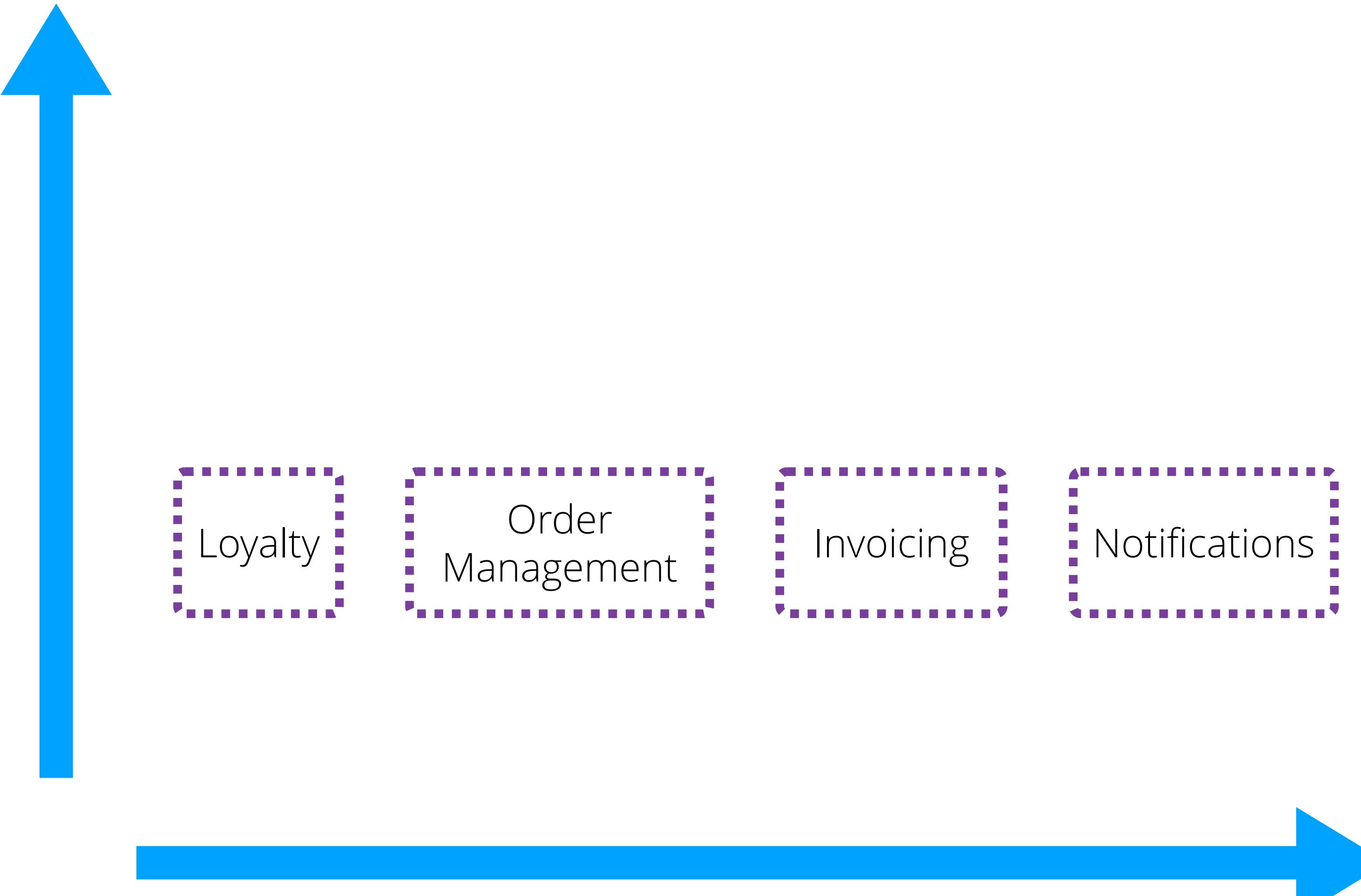
Achieving your goal

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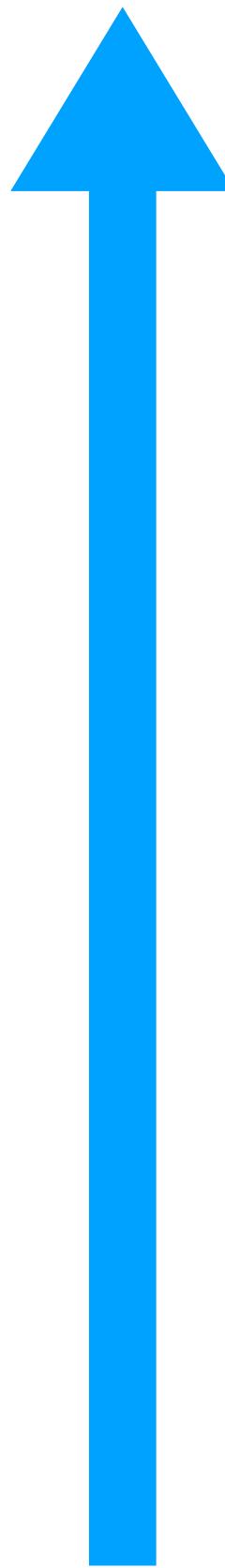
Achieving your goal

# IT'S ALL ABOUT TRADEOFFS



# IT'S ALL ABOUT TRADEOFFS

**Ease of  
decomposition**



Loyalty

Order  
Management

Invoicing

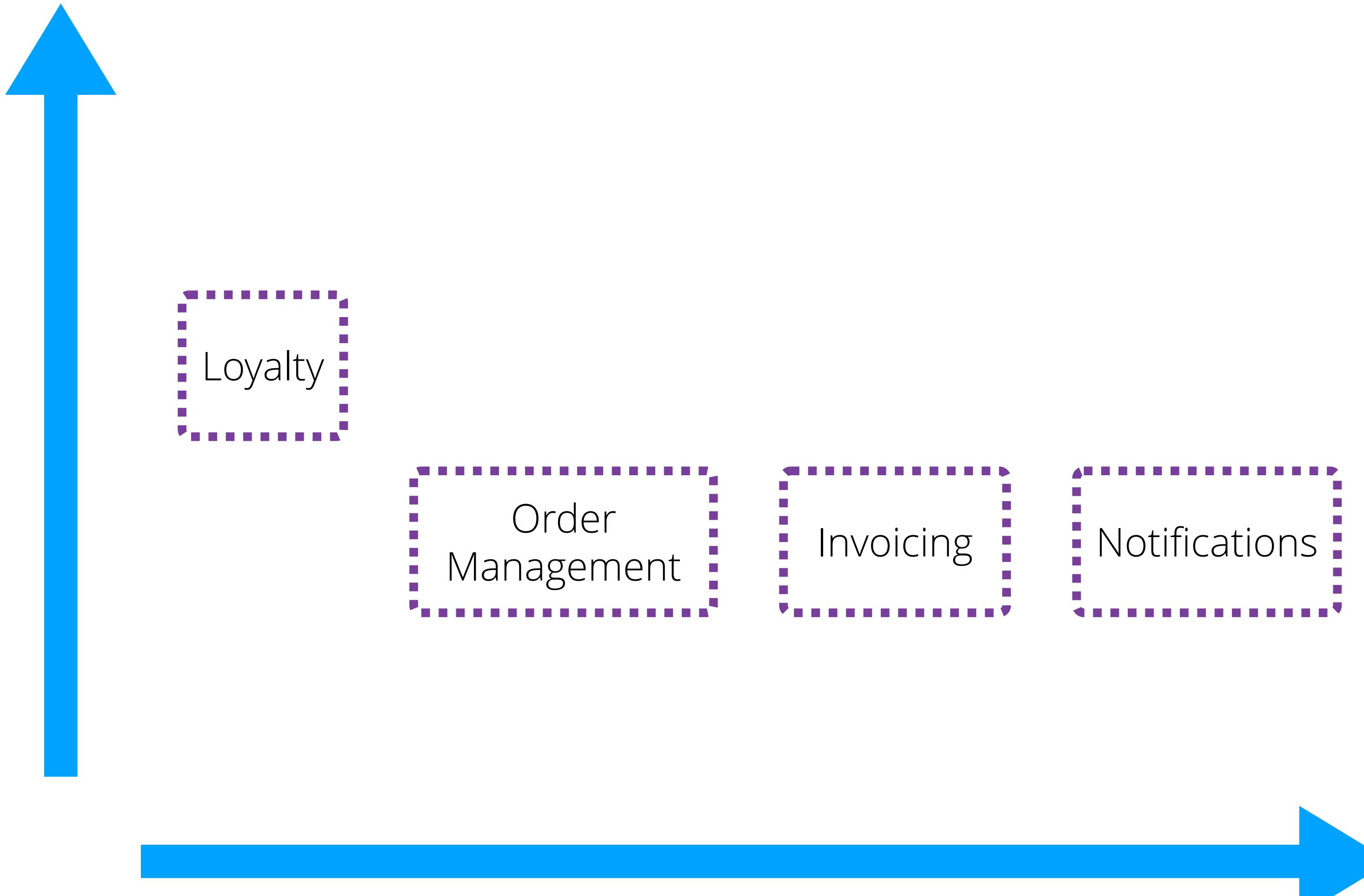
Notifications



**Achieving your goal**

# IT'S ALL ABOUT TRADEOFFS

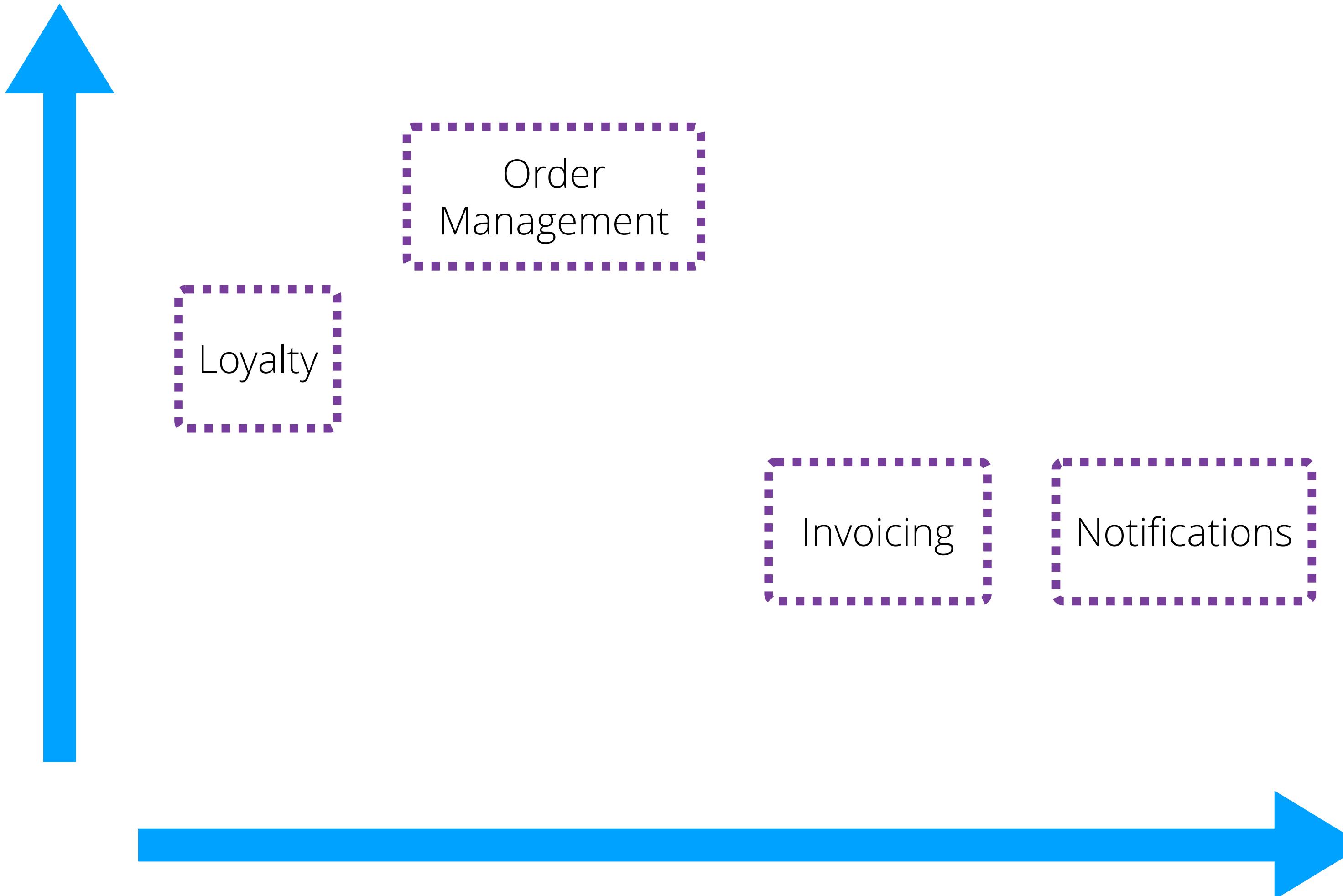
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**Achieving your goal**

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Order  
Management

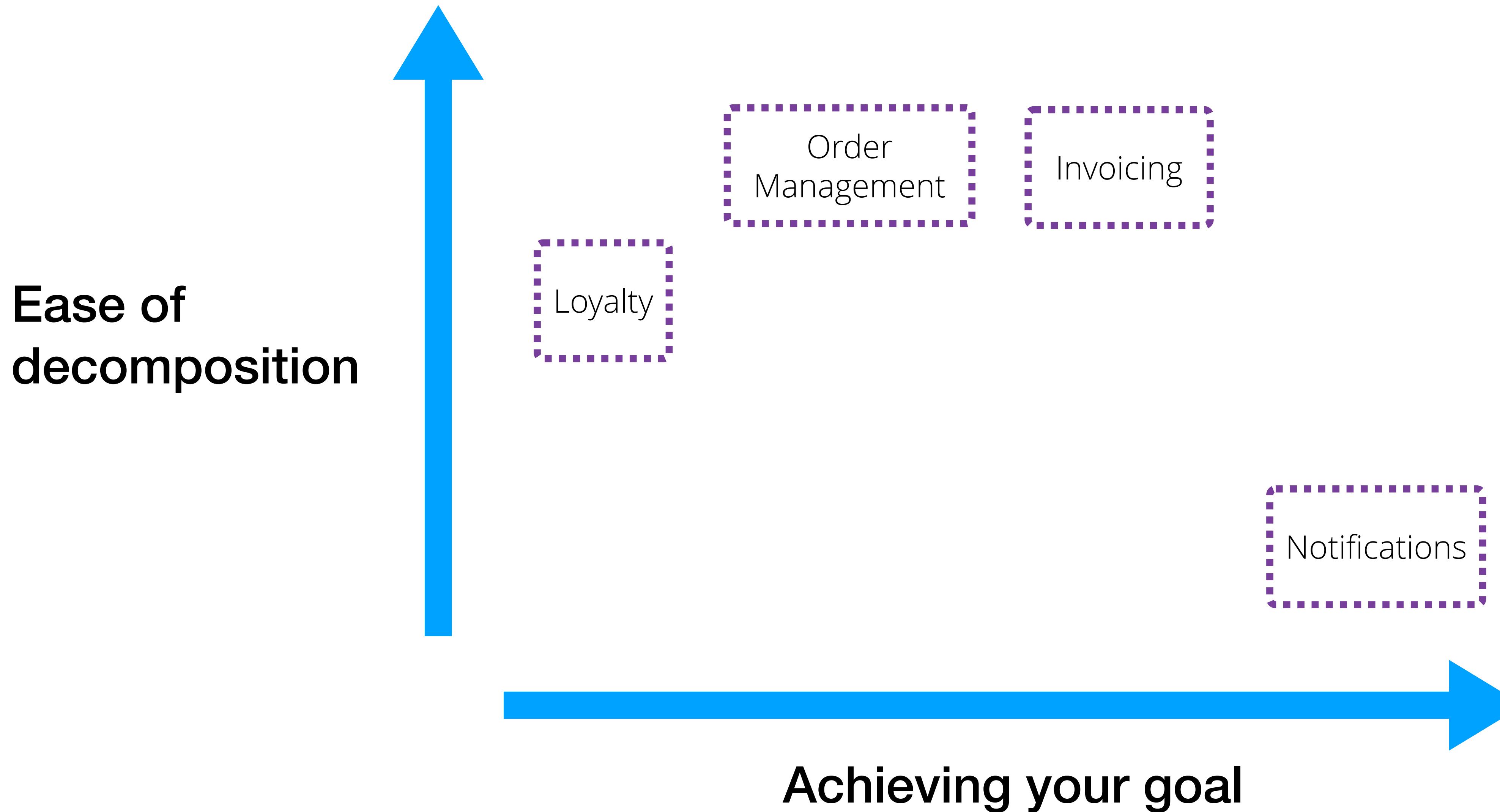
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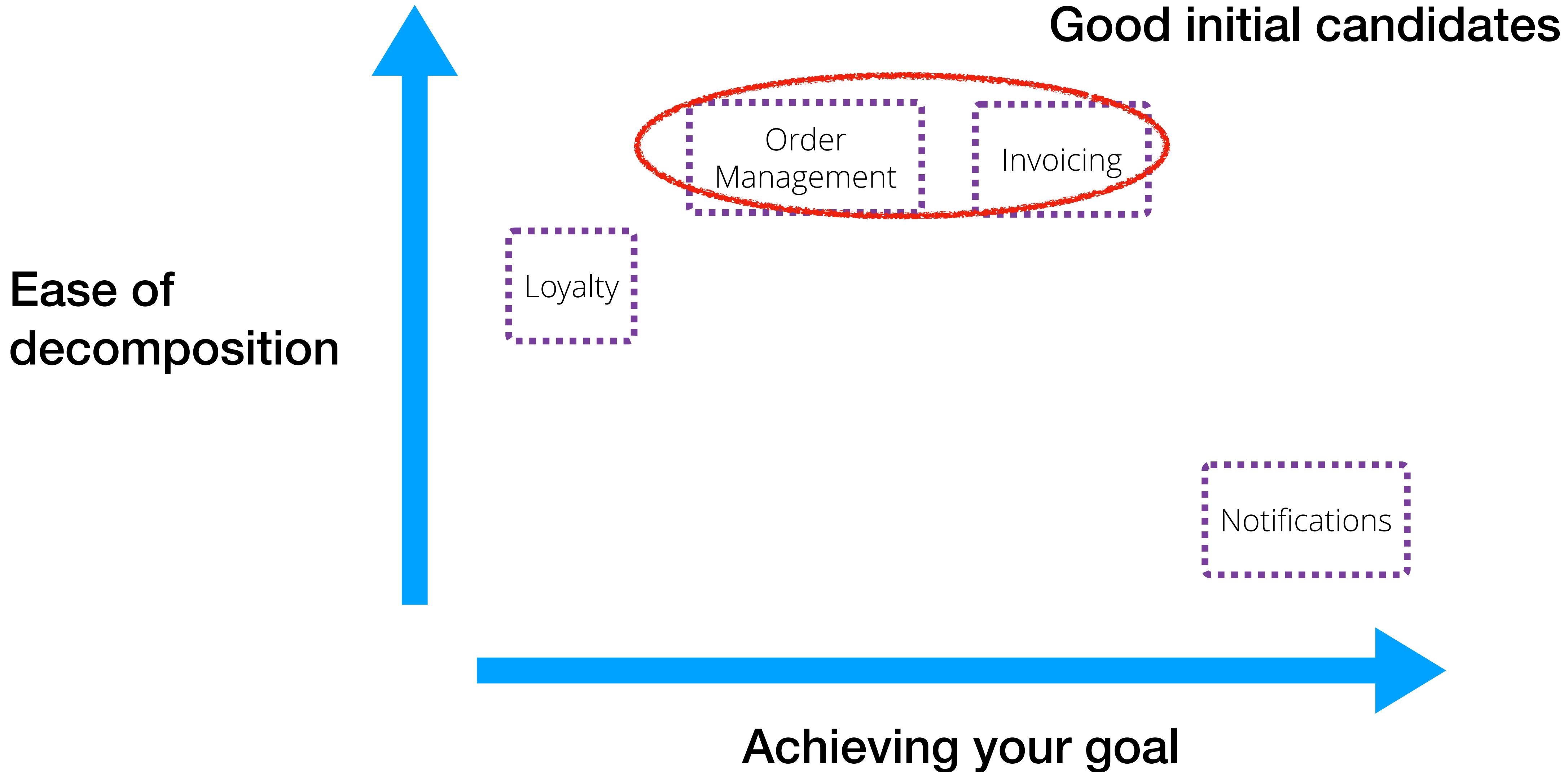


**Achieving your goal**

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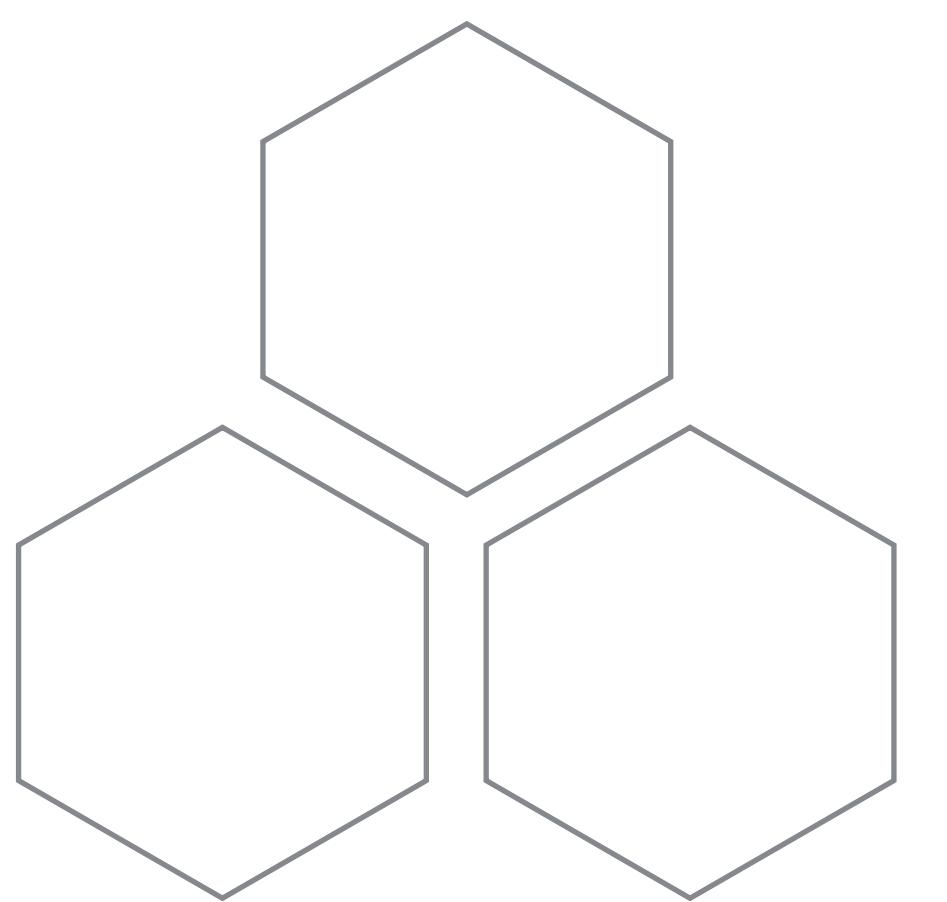
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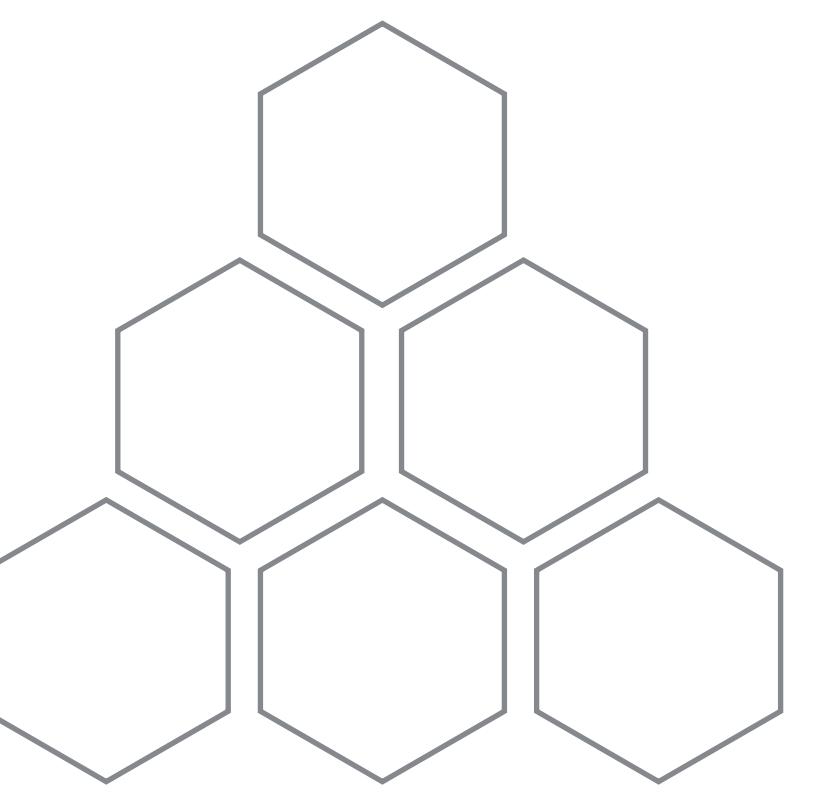
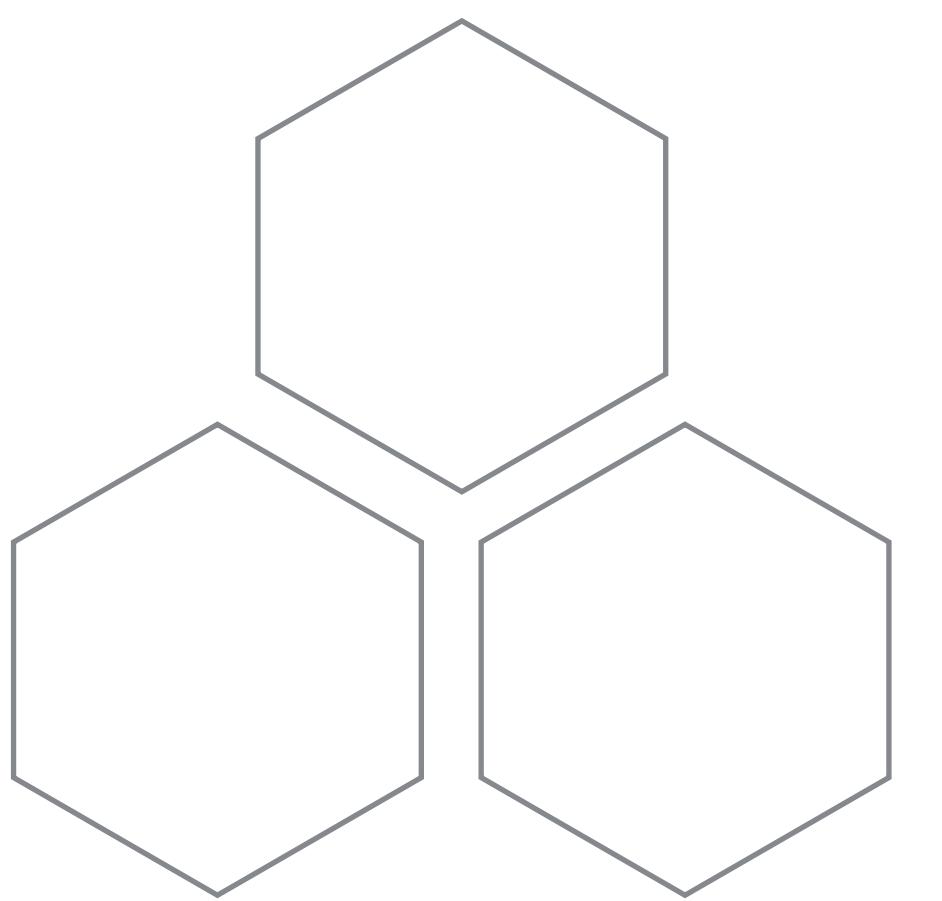


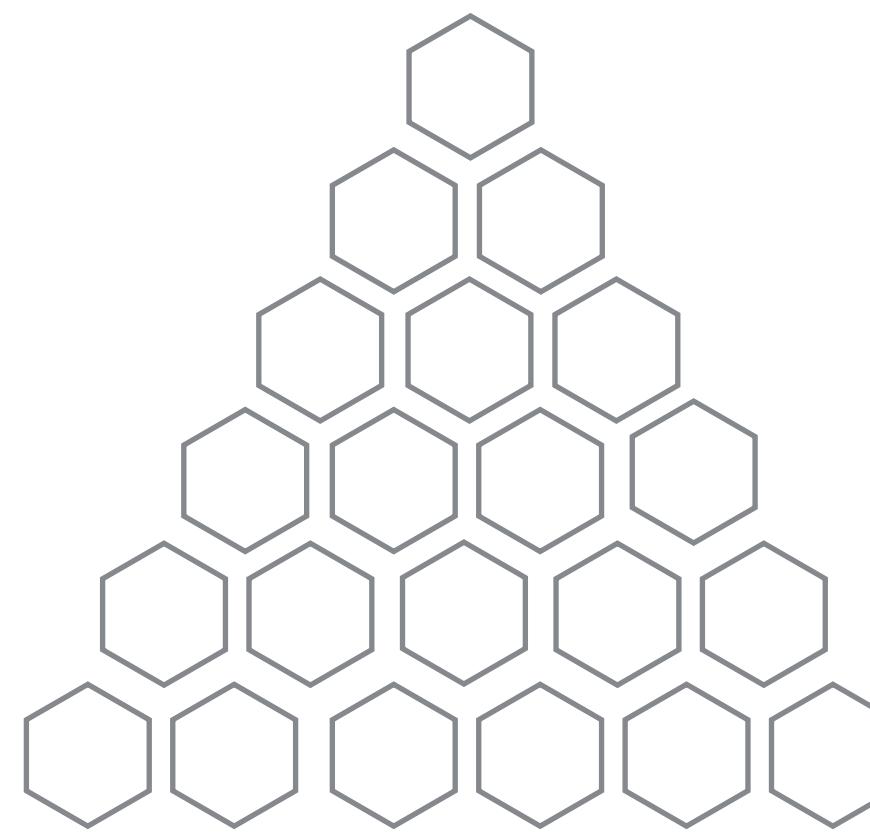
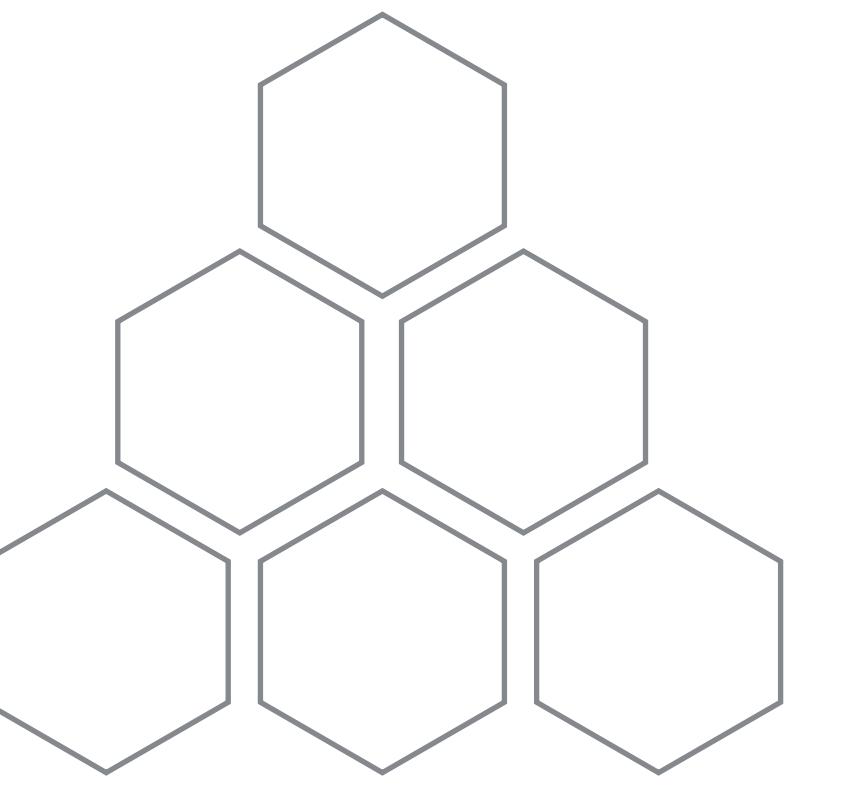
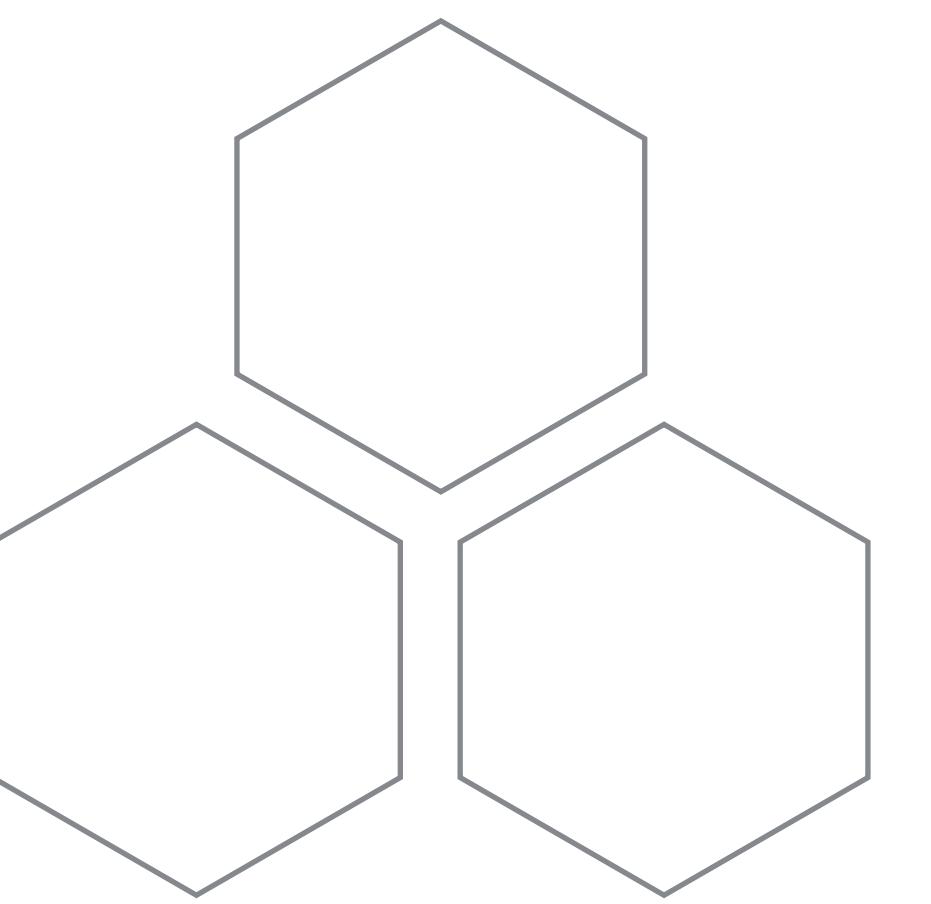
LOUDNESS

10





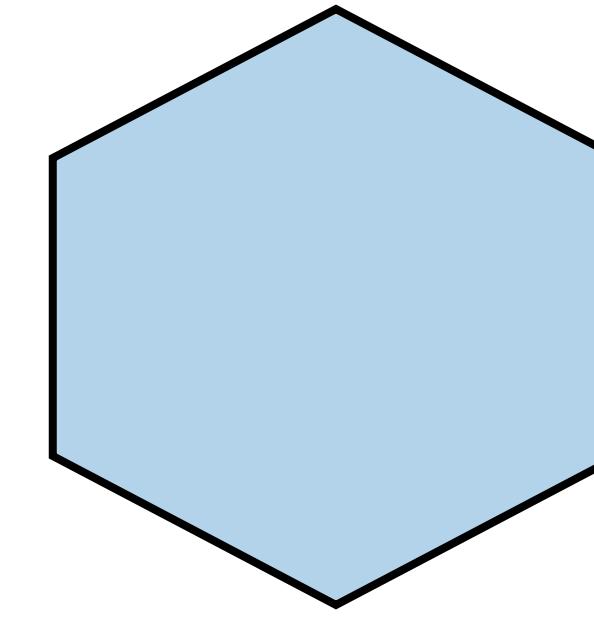
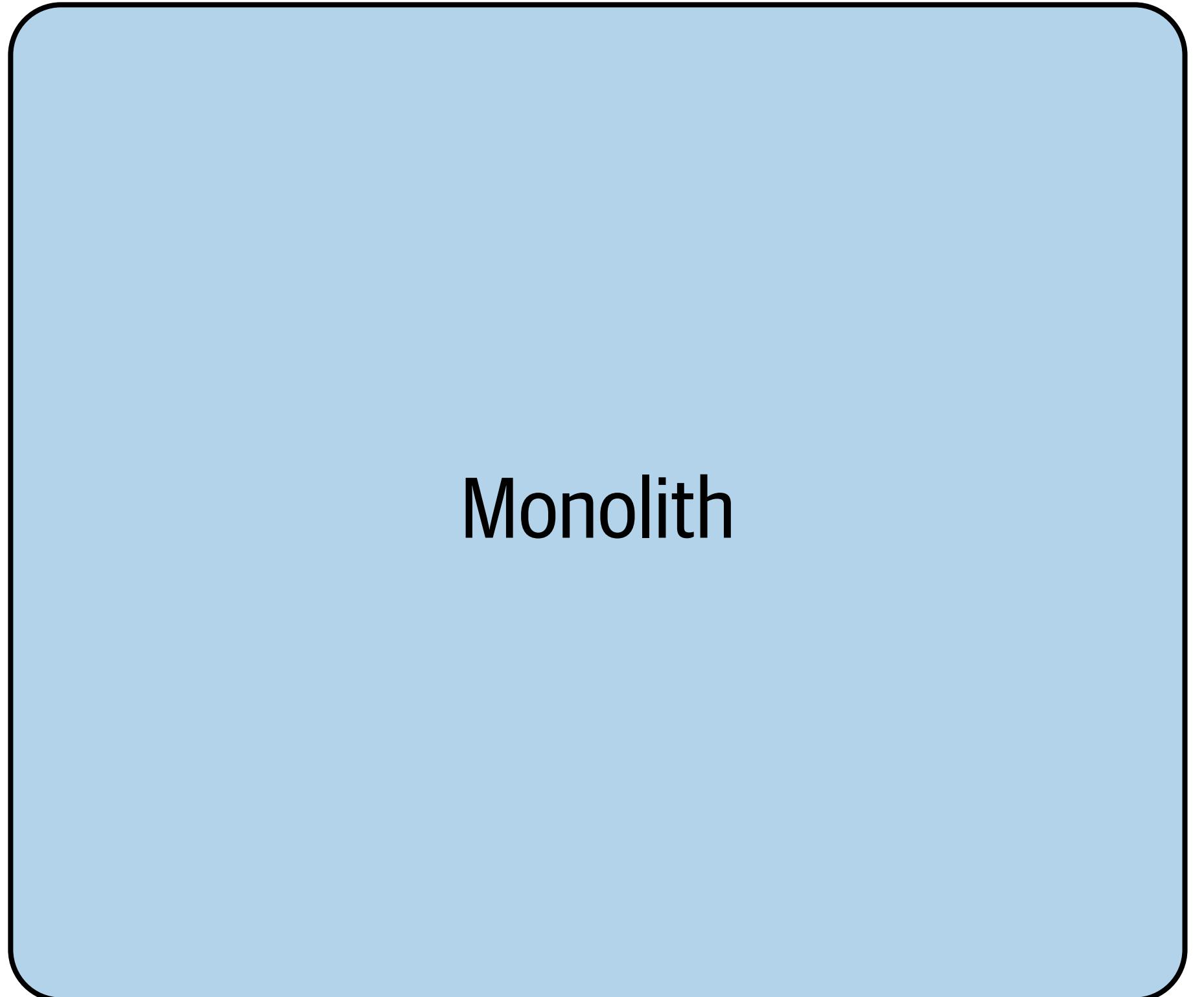




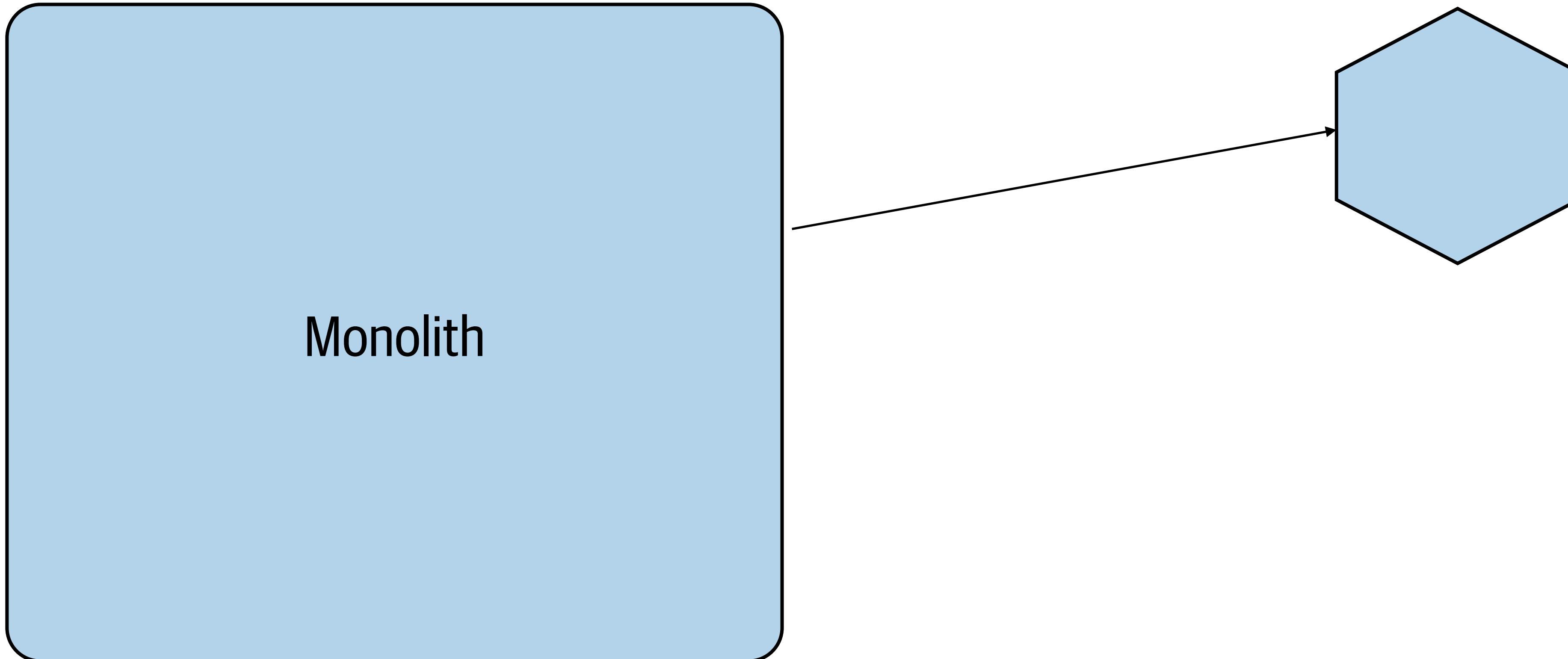
# INCREMENTAL DECOMPOSITION FTW



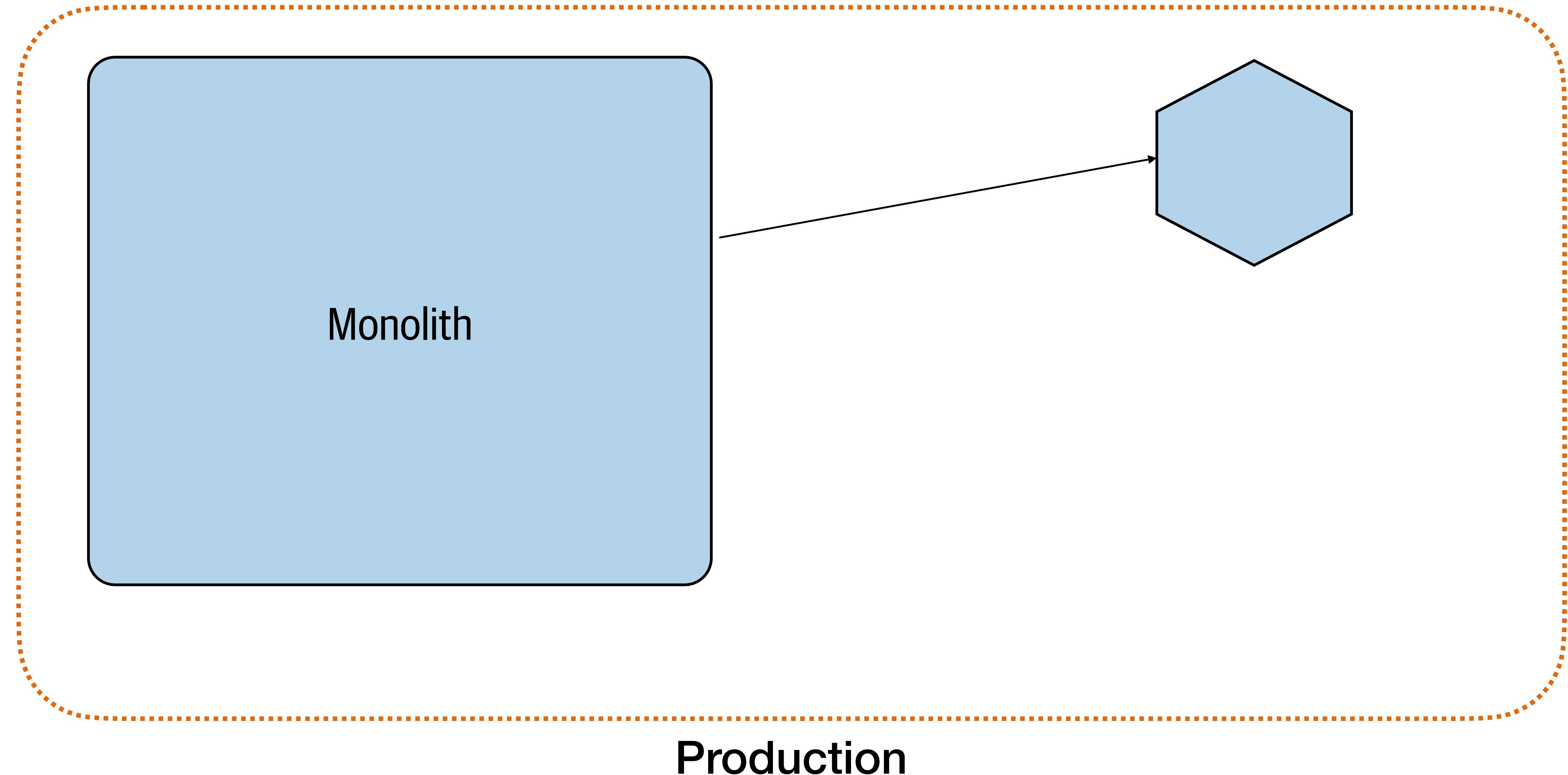
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You won't appreciate the true horror, pain  
and suffering of microservices until you're  
running them in production

**“If you do a big bang rewrite, the only thing you’re certain of is a big bang”**

**- Martin Fowler (paraphrased)**

**Move functionality to microservices a  
piece at a time**

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piece at a time**

**Get it into production to start getting value  
from it, and learning from the experience**

# **4/4 Application Decomposition Patterns**

## PATTERN: STRANGLER FIG



By Poyt448 Peter Woodard - Own work, Public Domain,  
<https://commons.wikimedia.org/w/index.php?curid=5920414>

## PATTERN: STRANGLER FIG



**Wrap a new system around the old system**

By Poyt448 Peter Woodard - Own work, Public Domain,  
<https://commons.wikimedia.org/w/index.php?curid=5920414>

## PATTERN: STRANGLER FIG



**Wrap a new system around the old system**

**The new system doesn't need to fully replace the old**

By Poyt448 Peter Woodard - Own work, Public Domain,  
<https://commons.wikimedia.org/w/index.php?curid=5920414>

## PATTERN: STRANGLER FIG



**Wrap a new system around the old system**

**The new system doesn't need to fully replace the old**

**Calls to functionality in the new system are intercepted, other calls are served by the old system**

By Poyt448 Peter Woodard - Own work, Public Domain,  
<https://commons.wikimedia.org/w/index.php?curid=5920414>

## STRANGLER FIG IMPLEMENTATION

**Intercept calls on perimeter of old system (the monolith)**

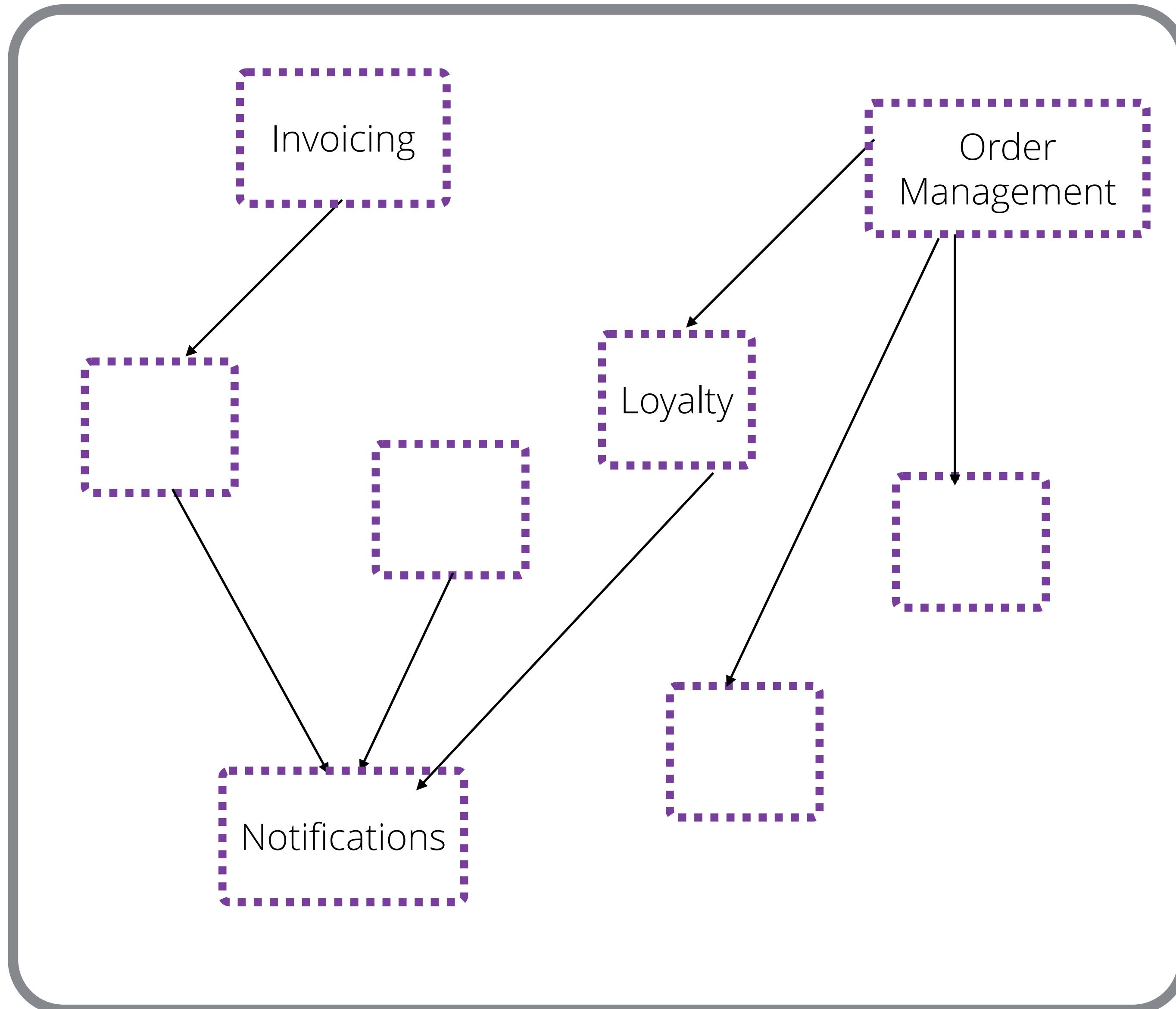
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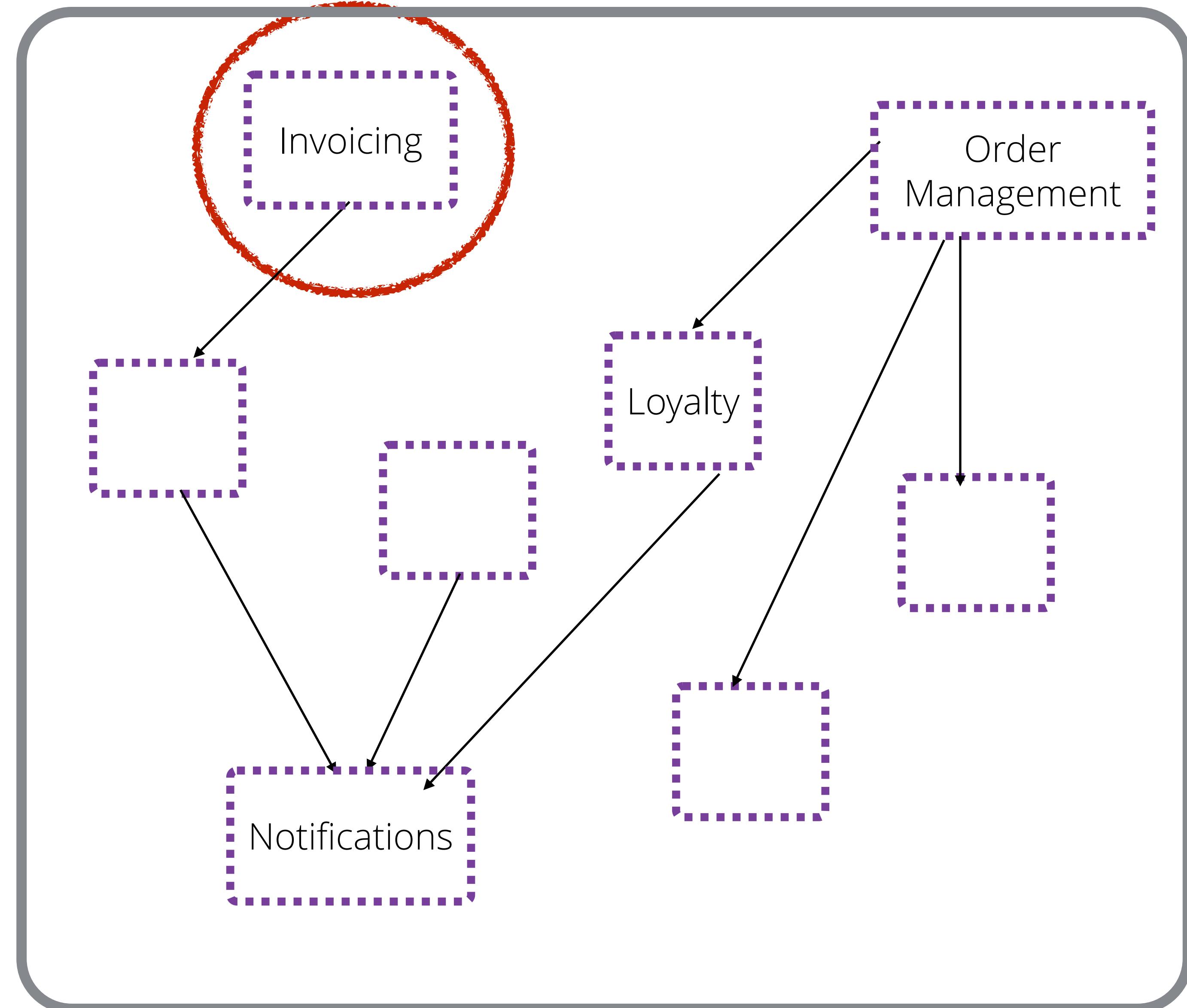
**Divert calls to where the functionality is located**

# CANDIDATES

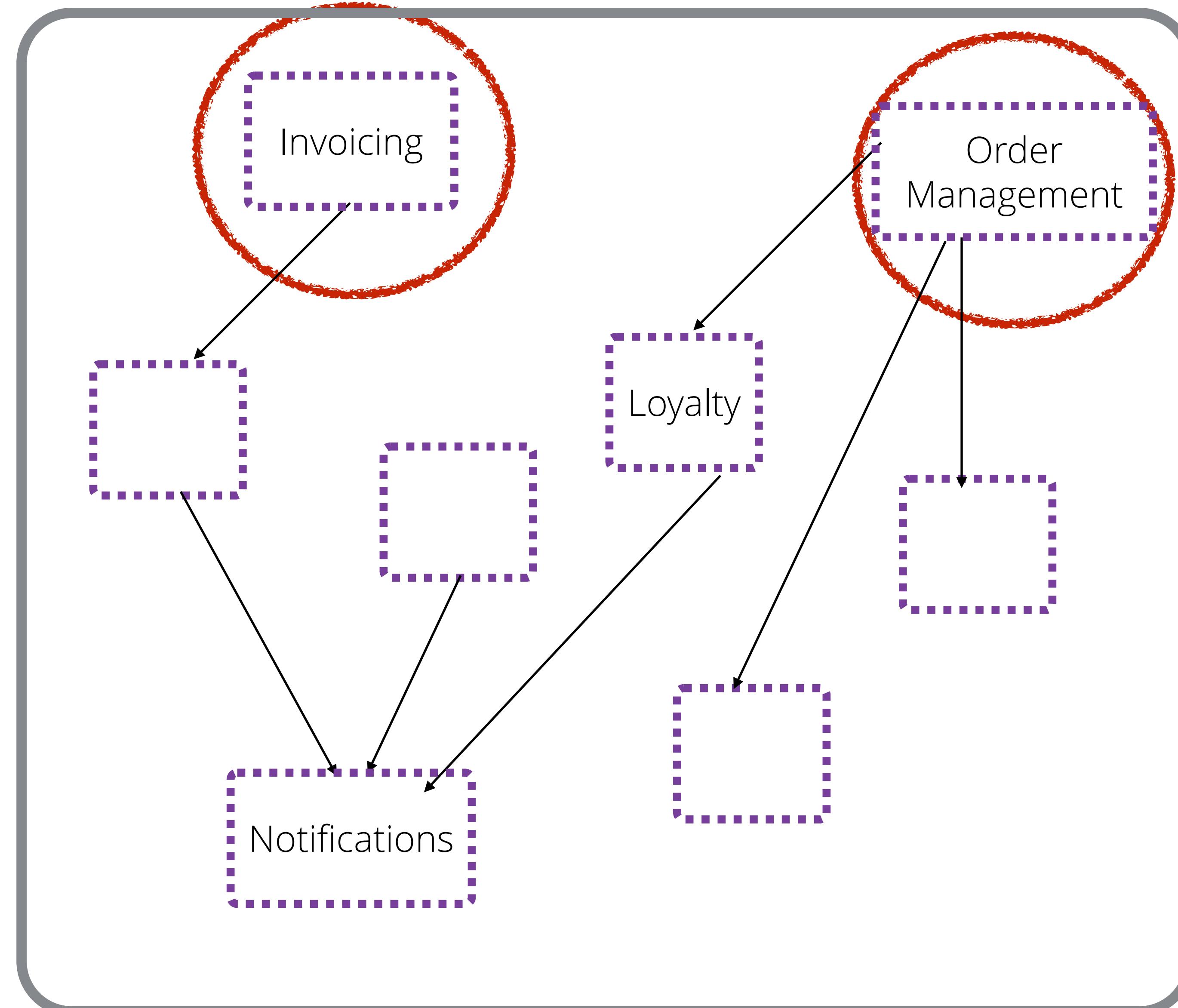
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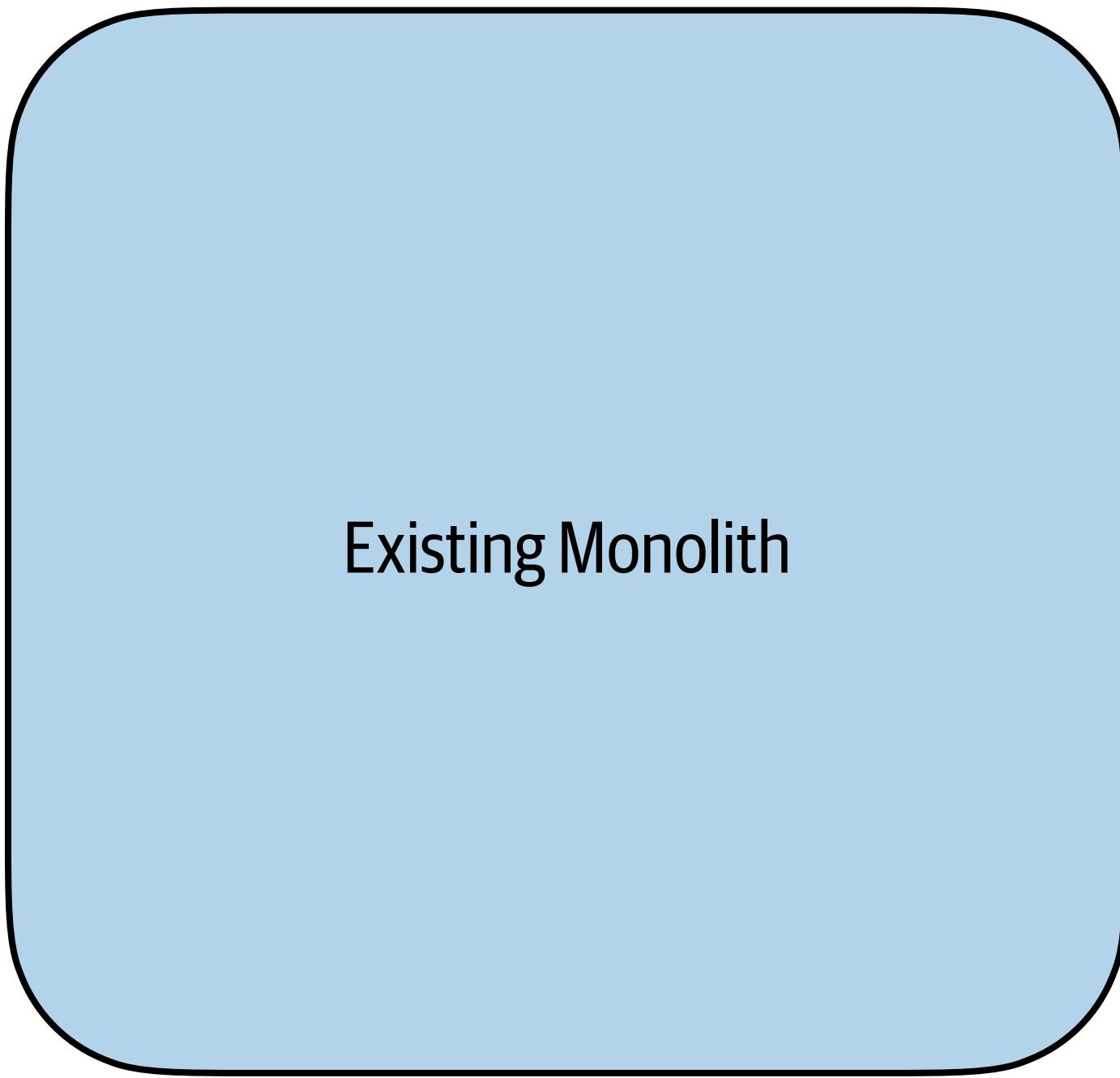
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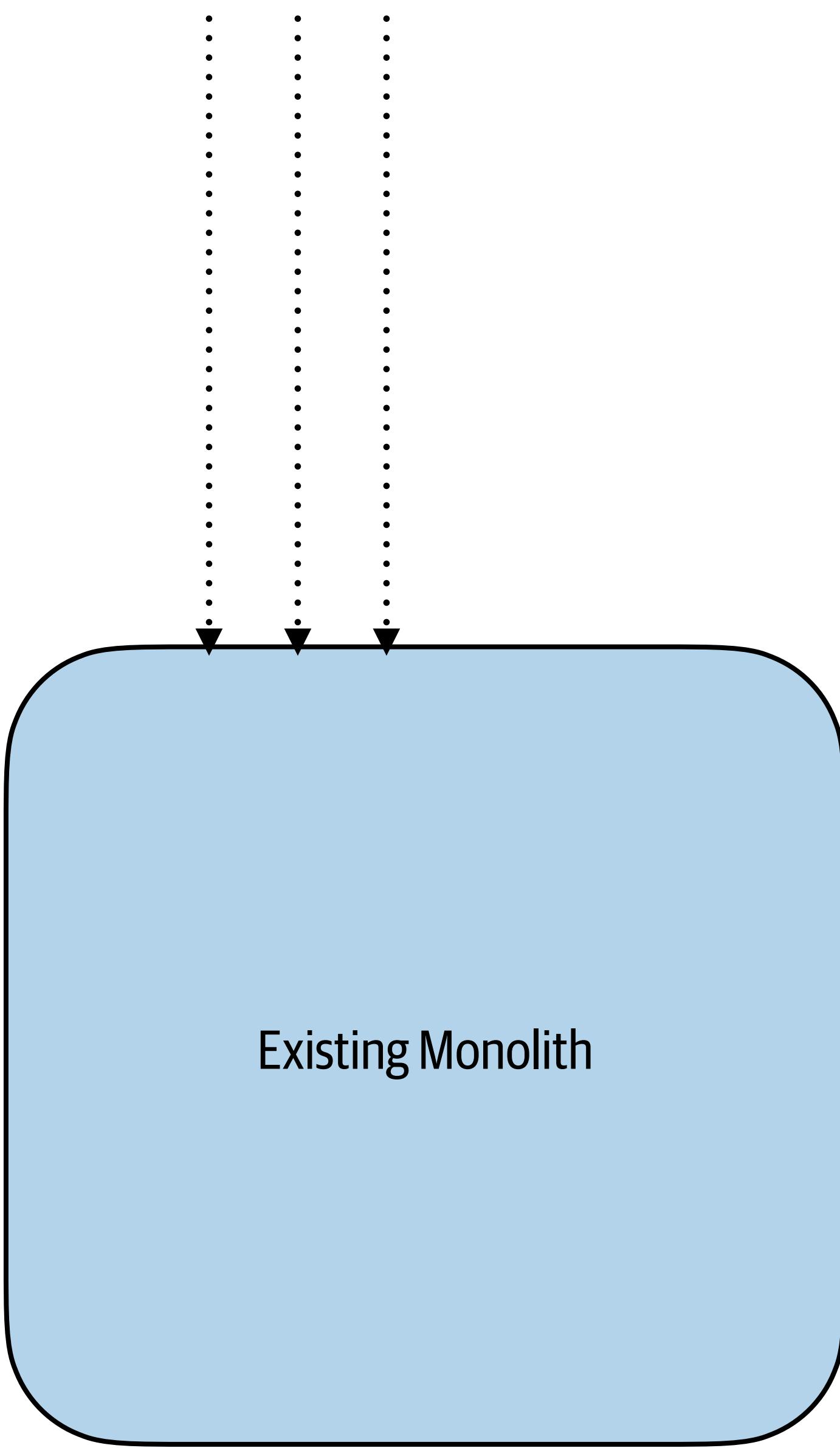


# INTERCEPTION

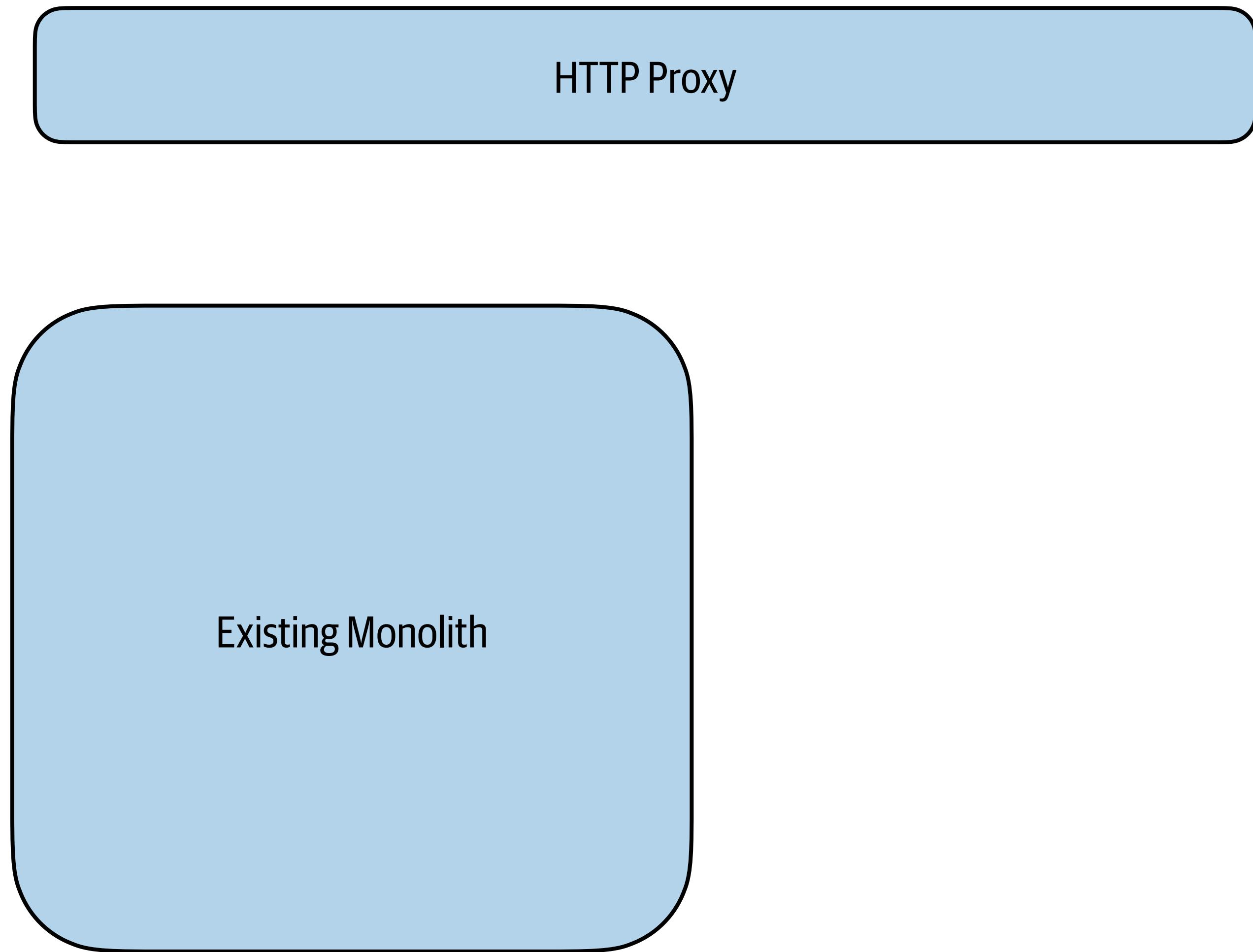


Existing Monolith

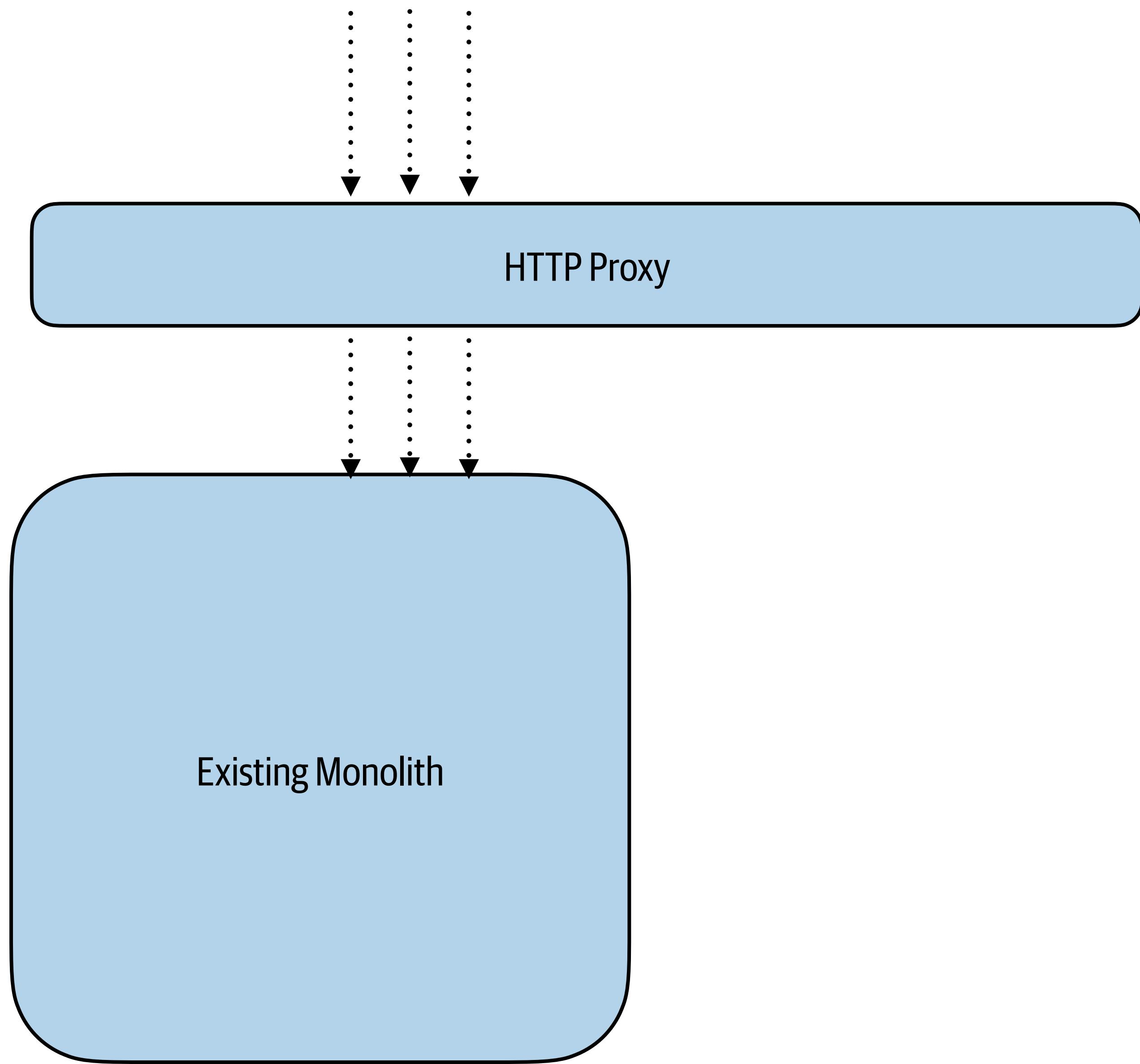
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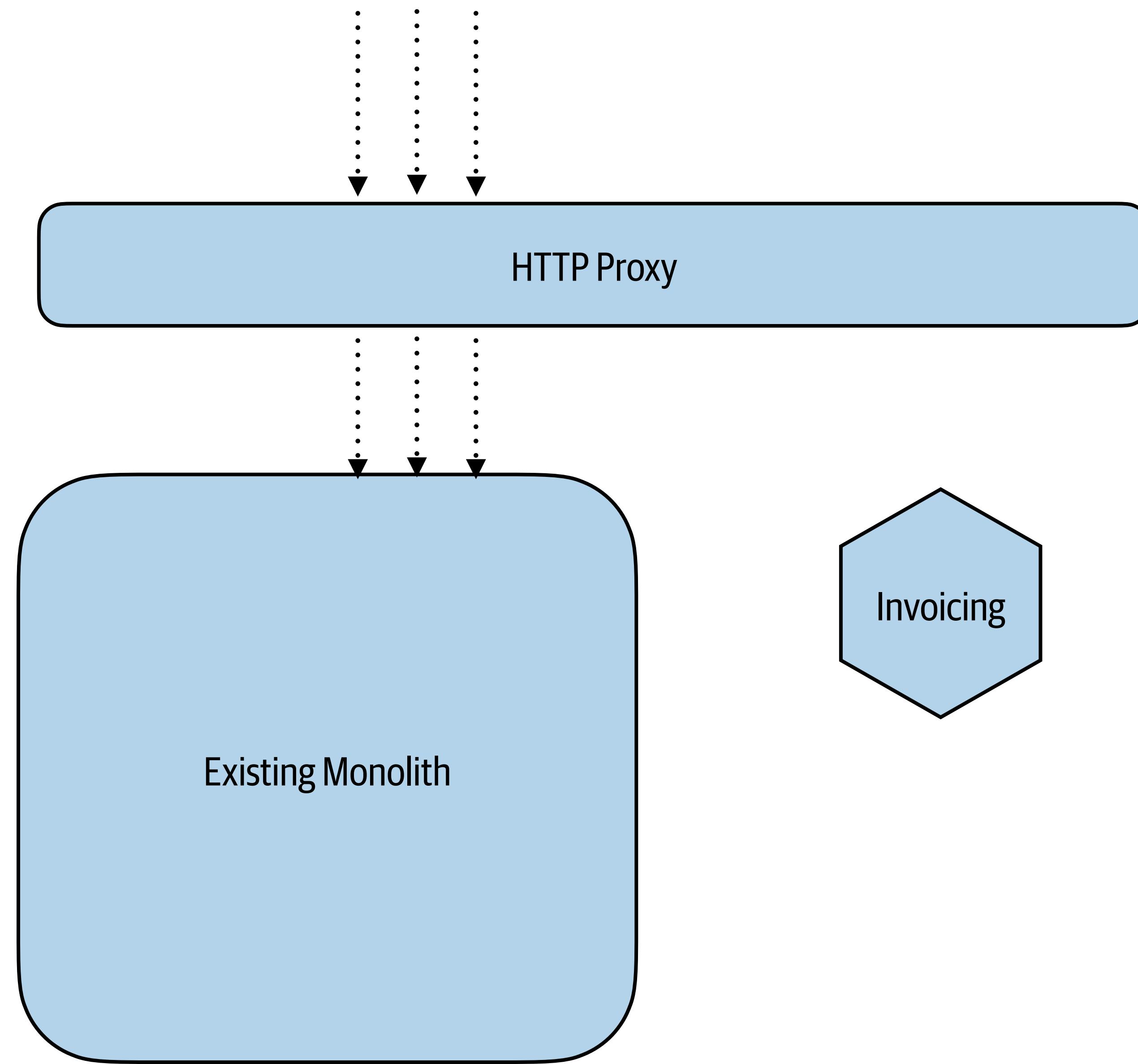
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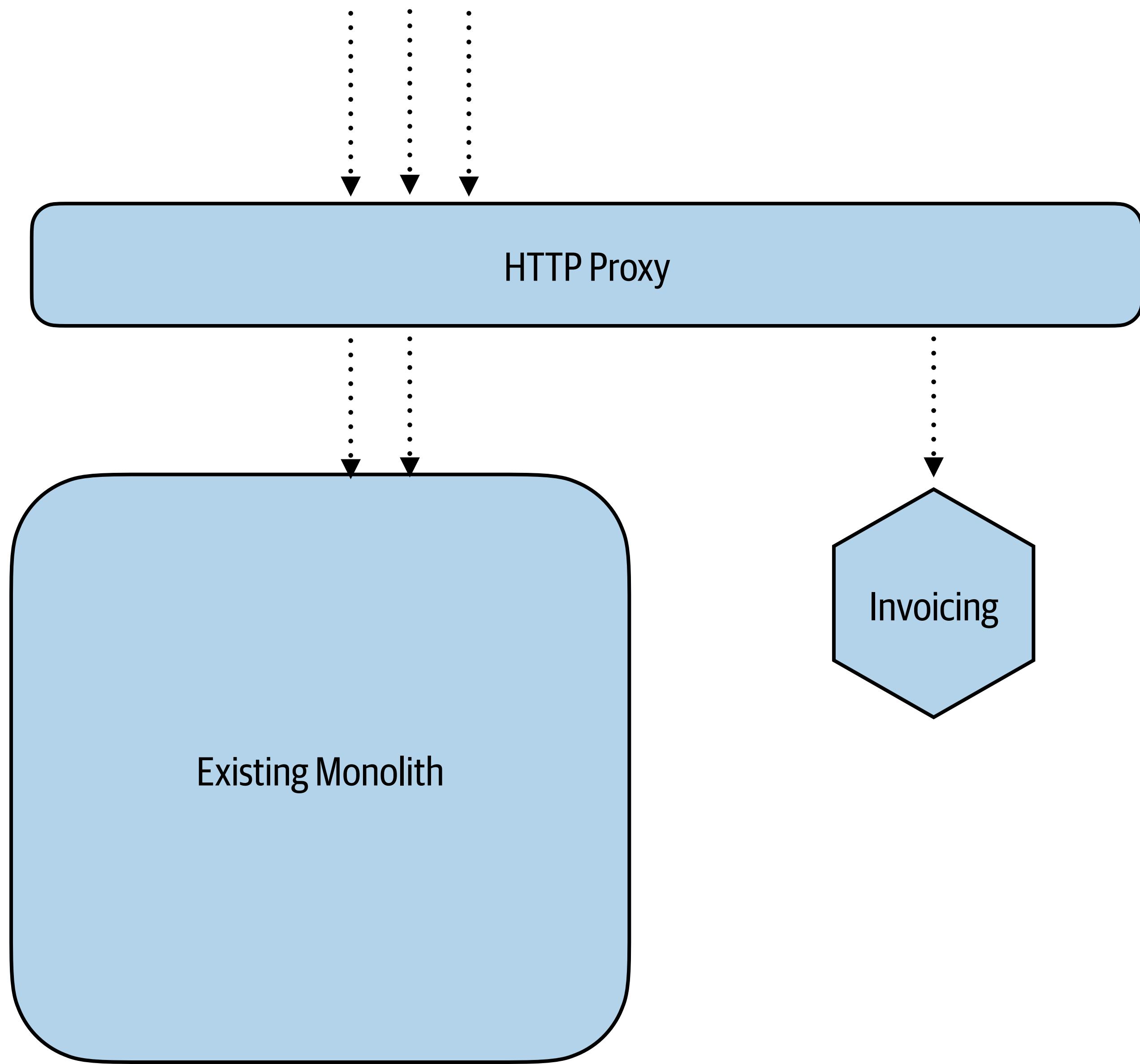
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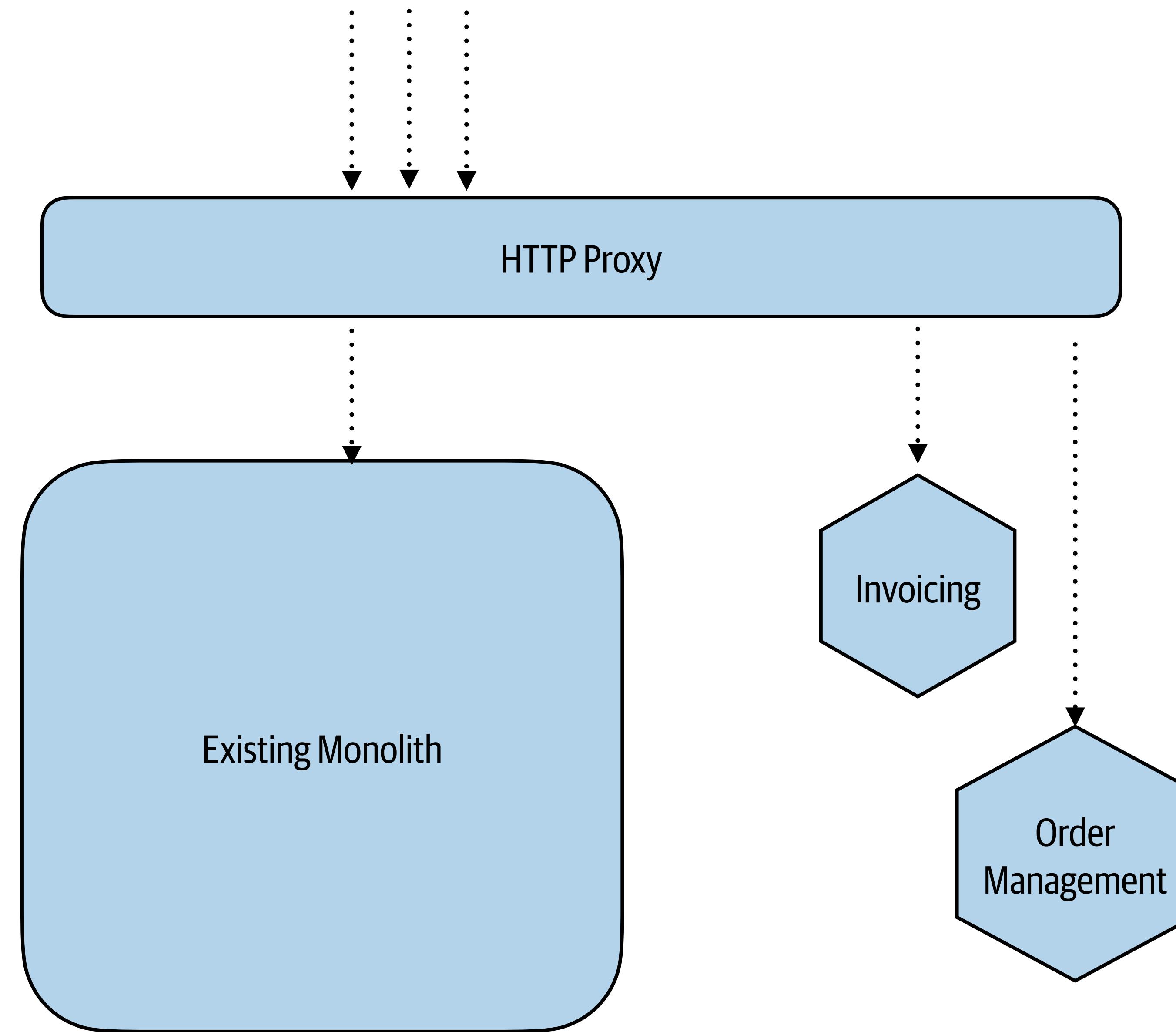
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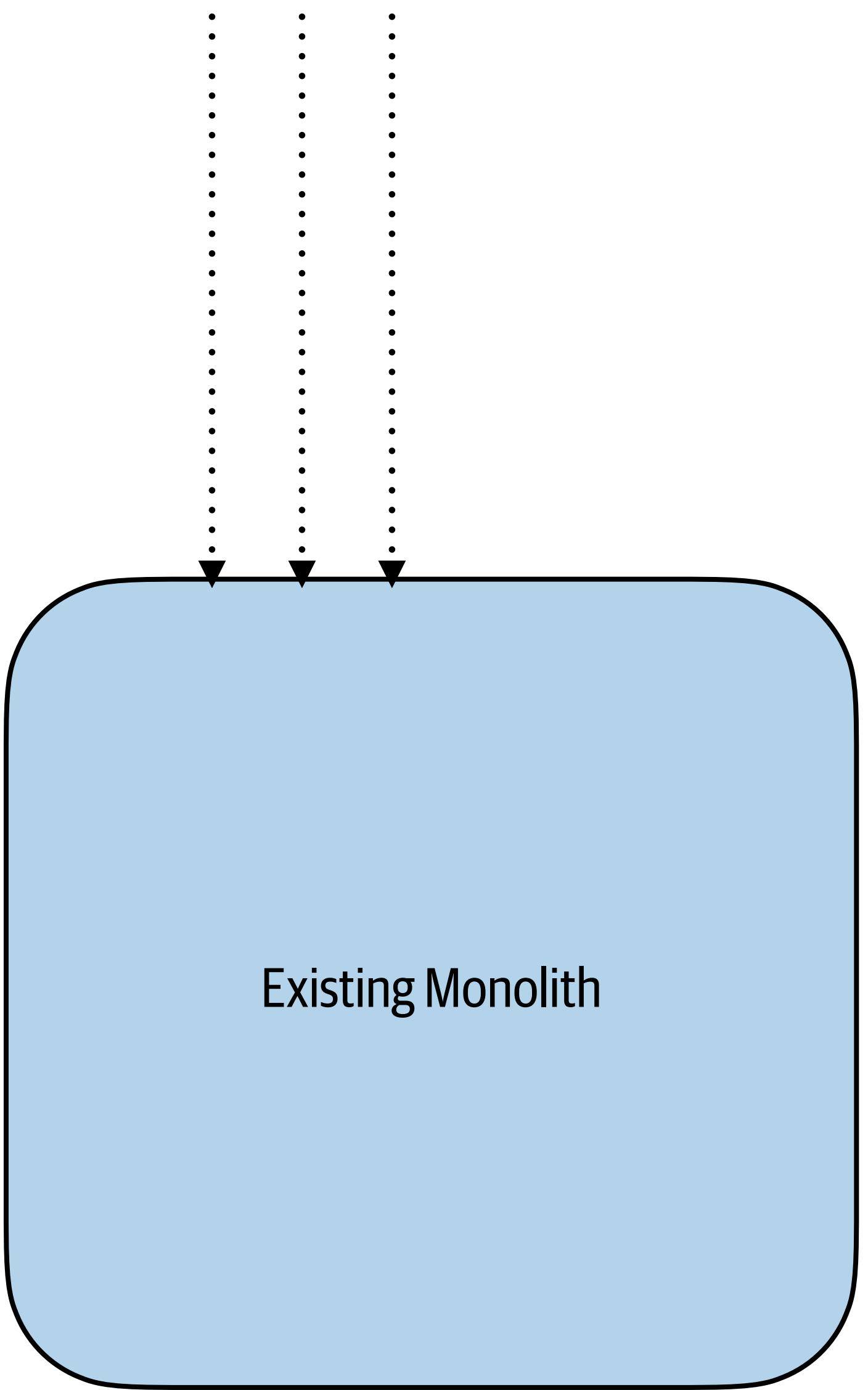
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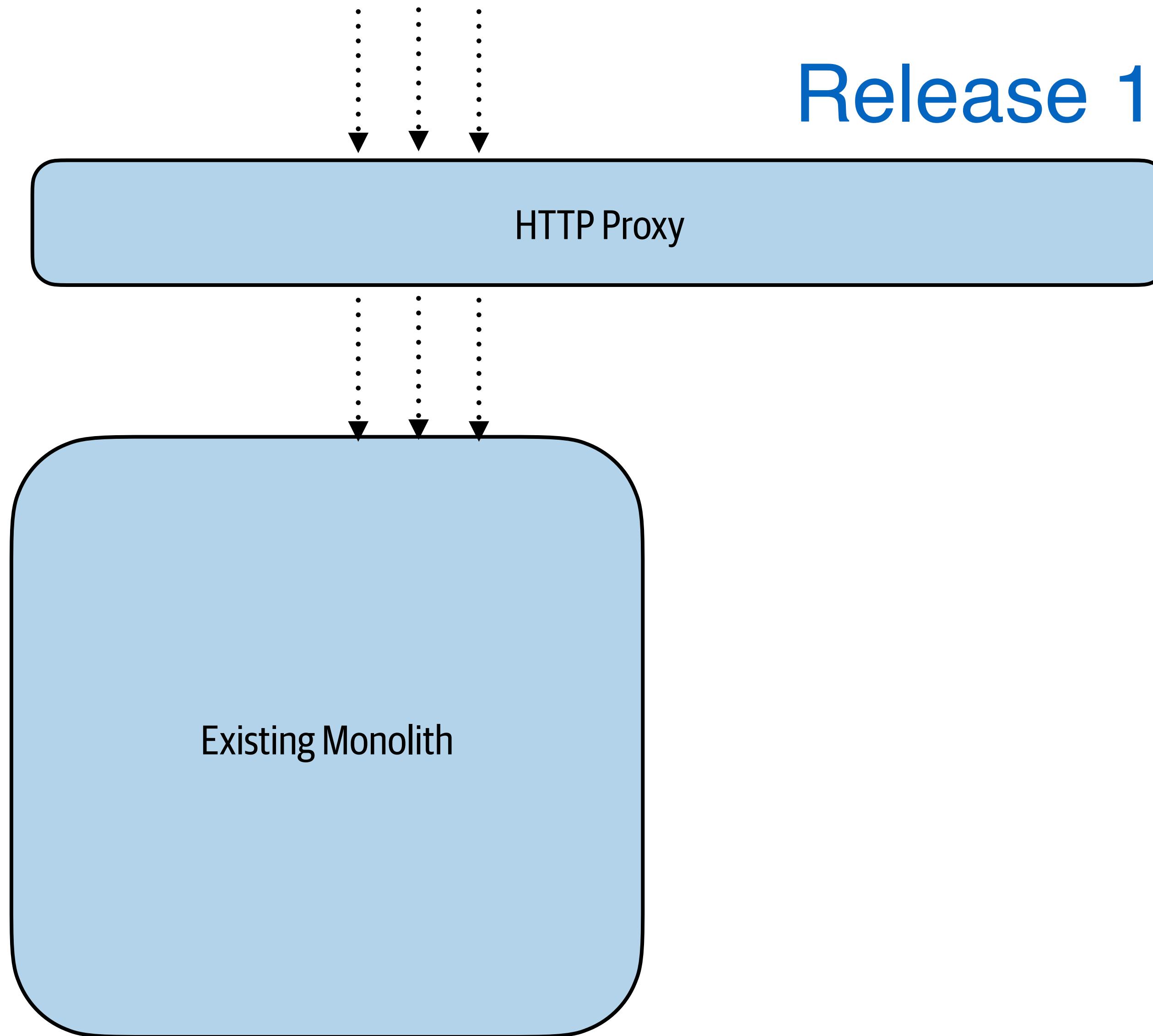
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## INCREMENTAL ROLLOUT

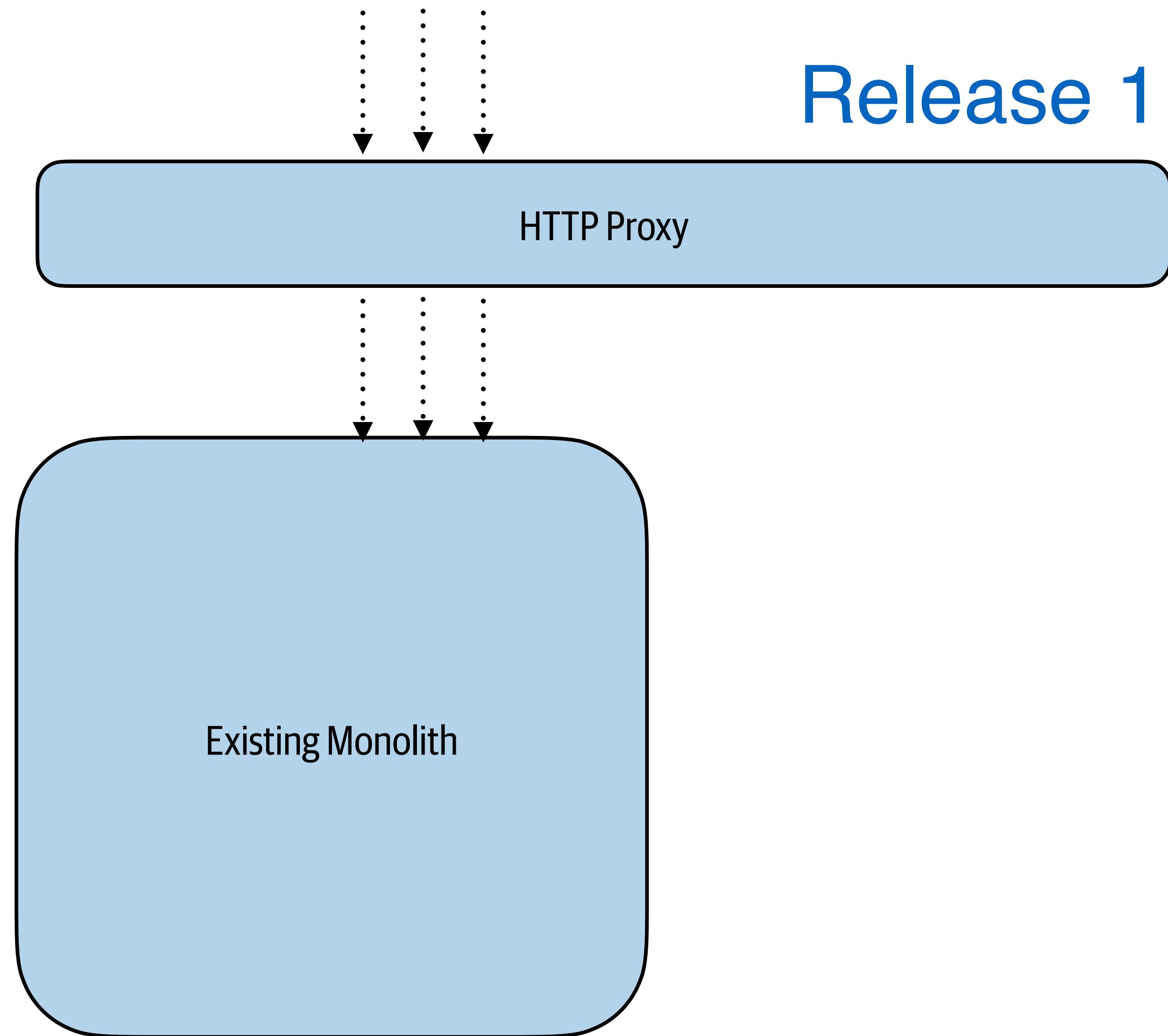


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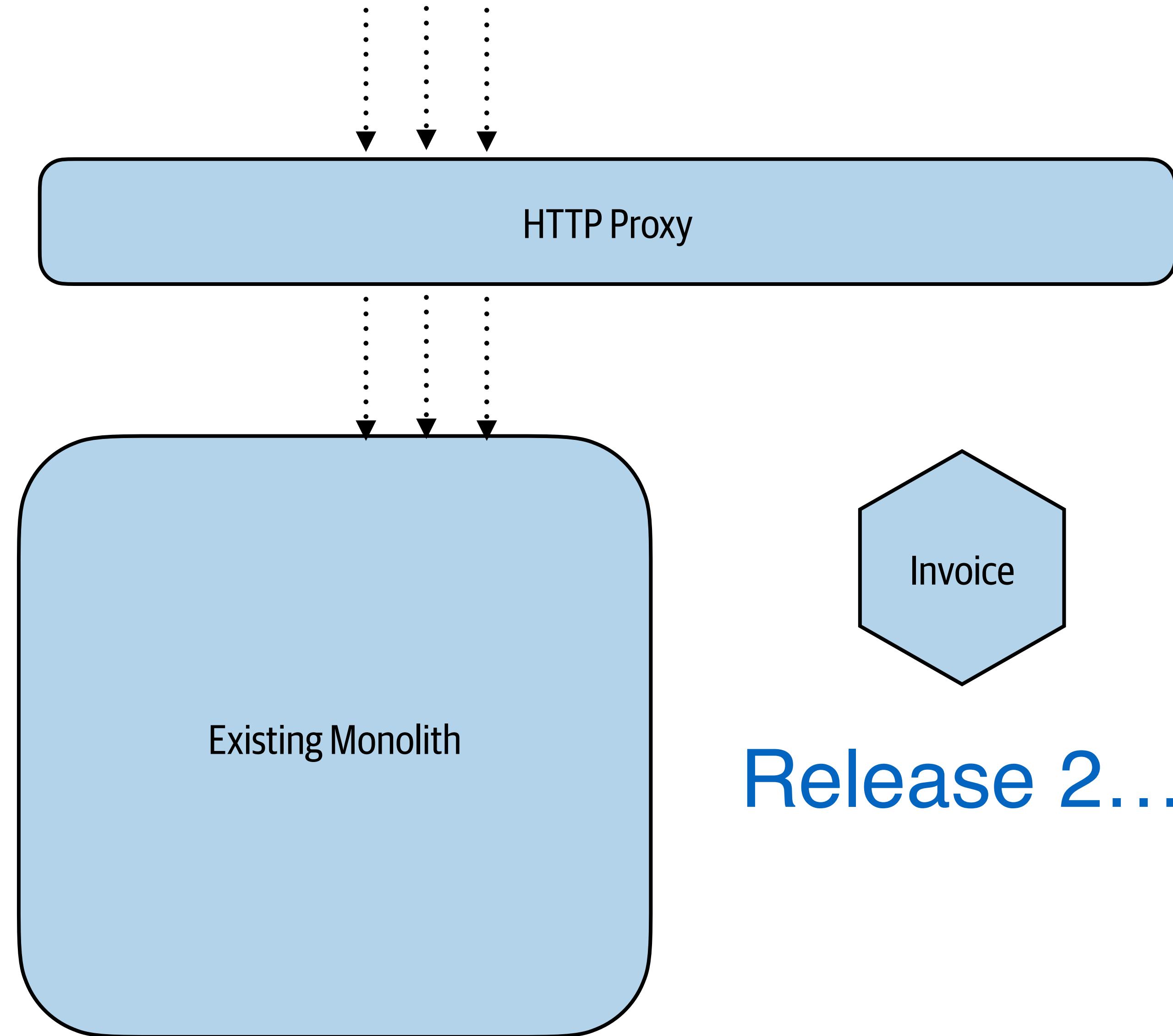
## INCREMENTAL ROLLOUT

Assess impact of  
adding a network  
hop early



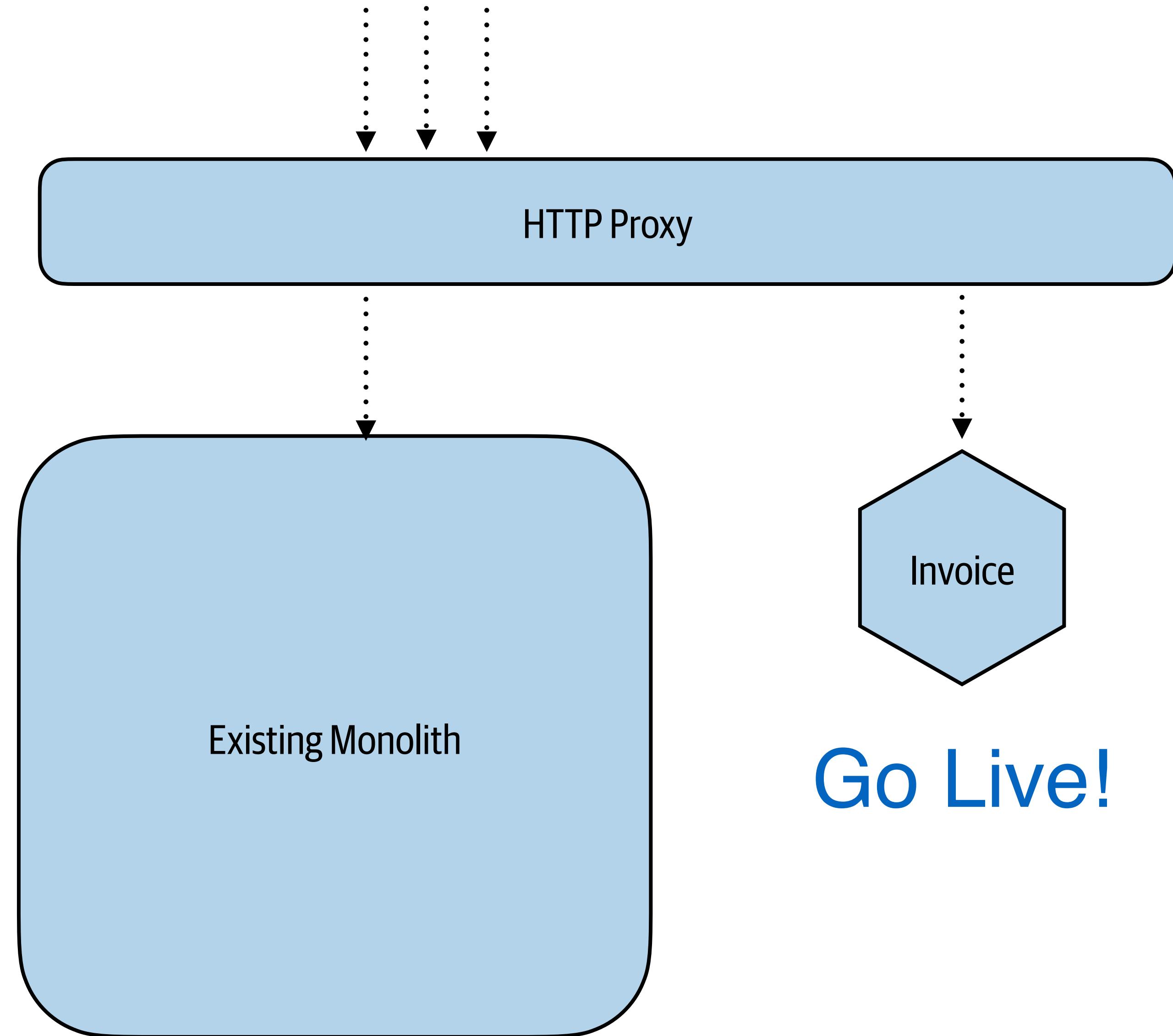
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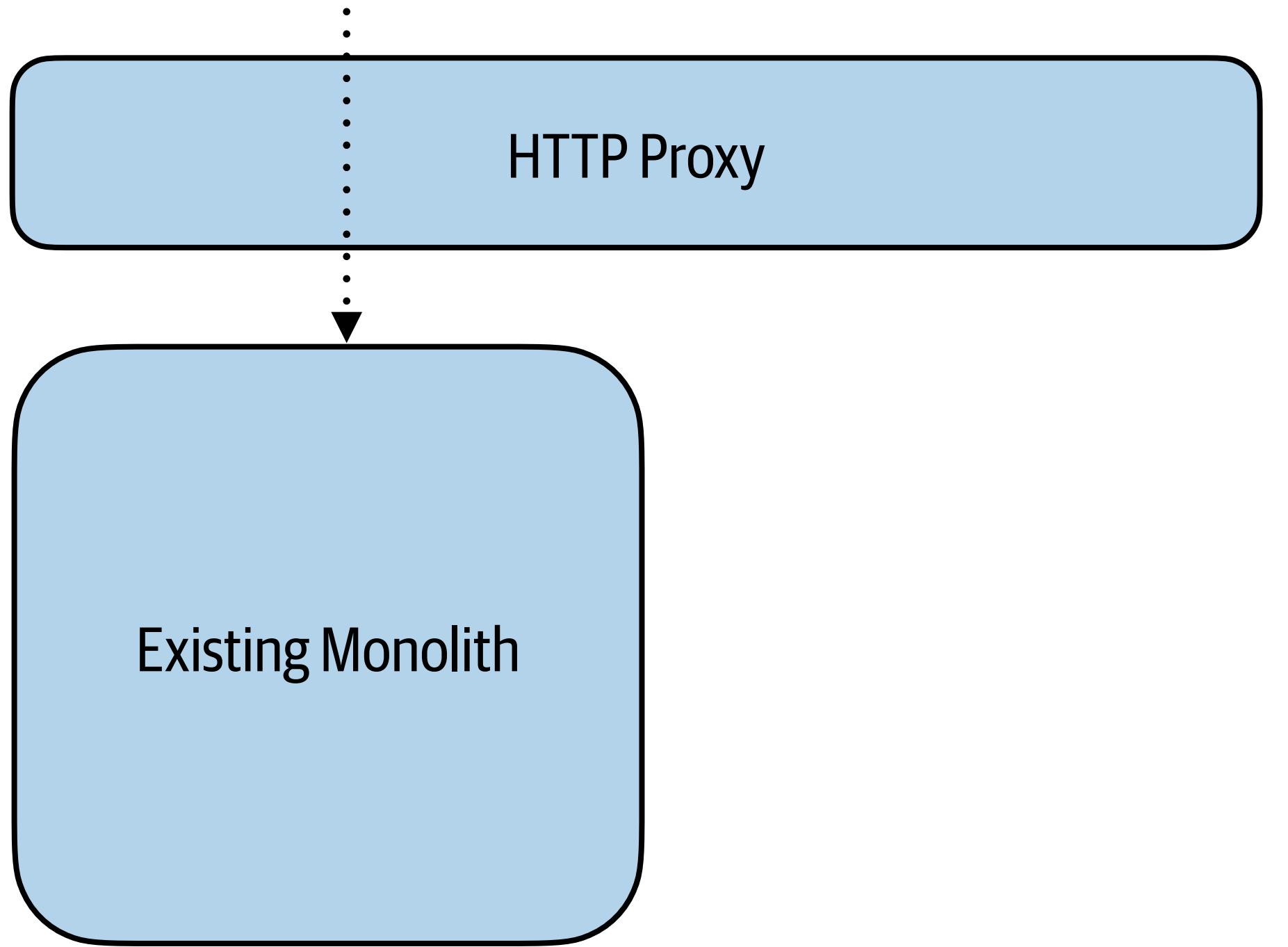


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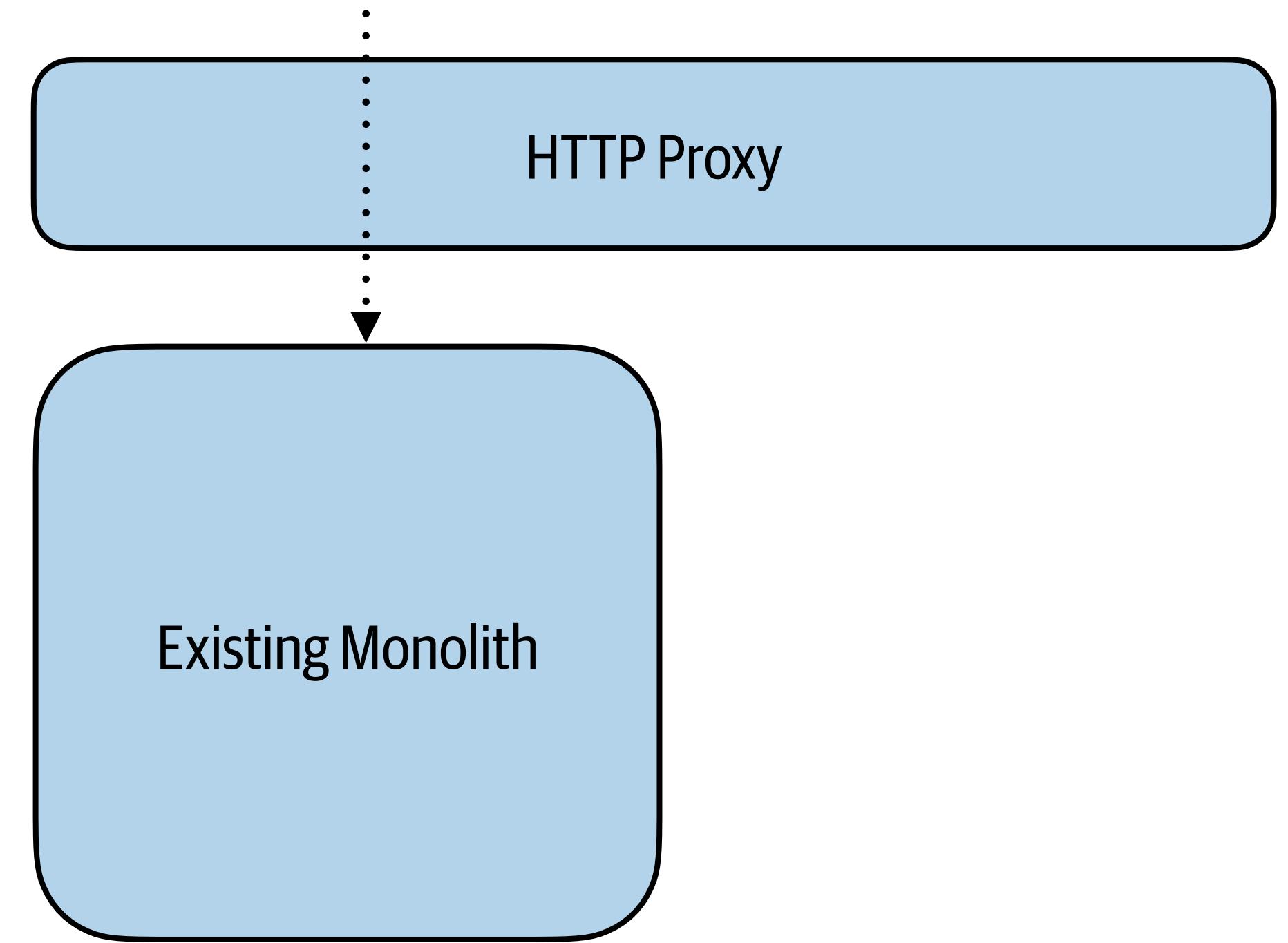


# DEPLOYING WORK THAT ISN'T READY?



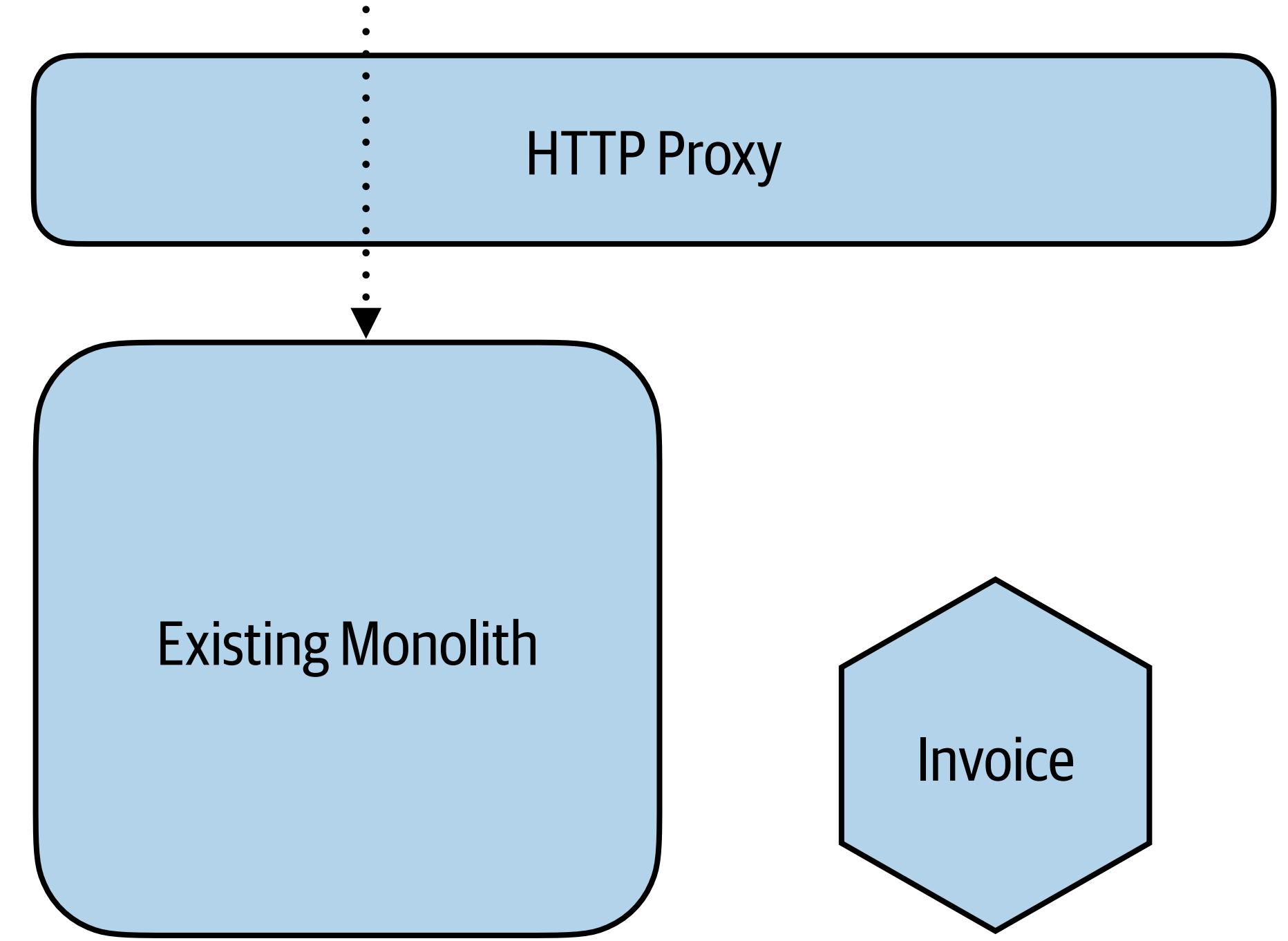
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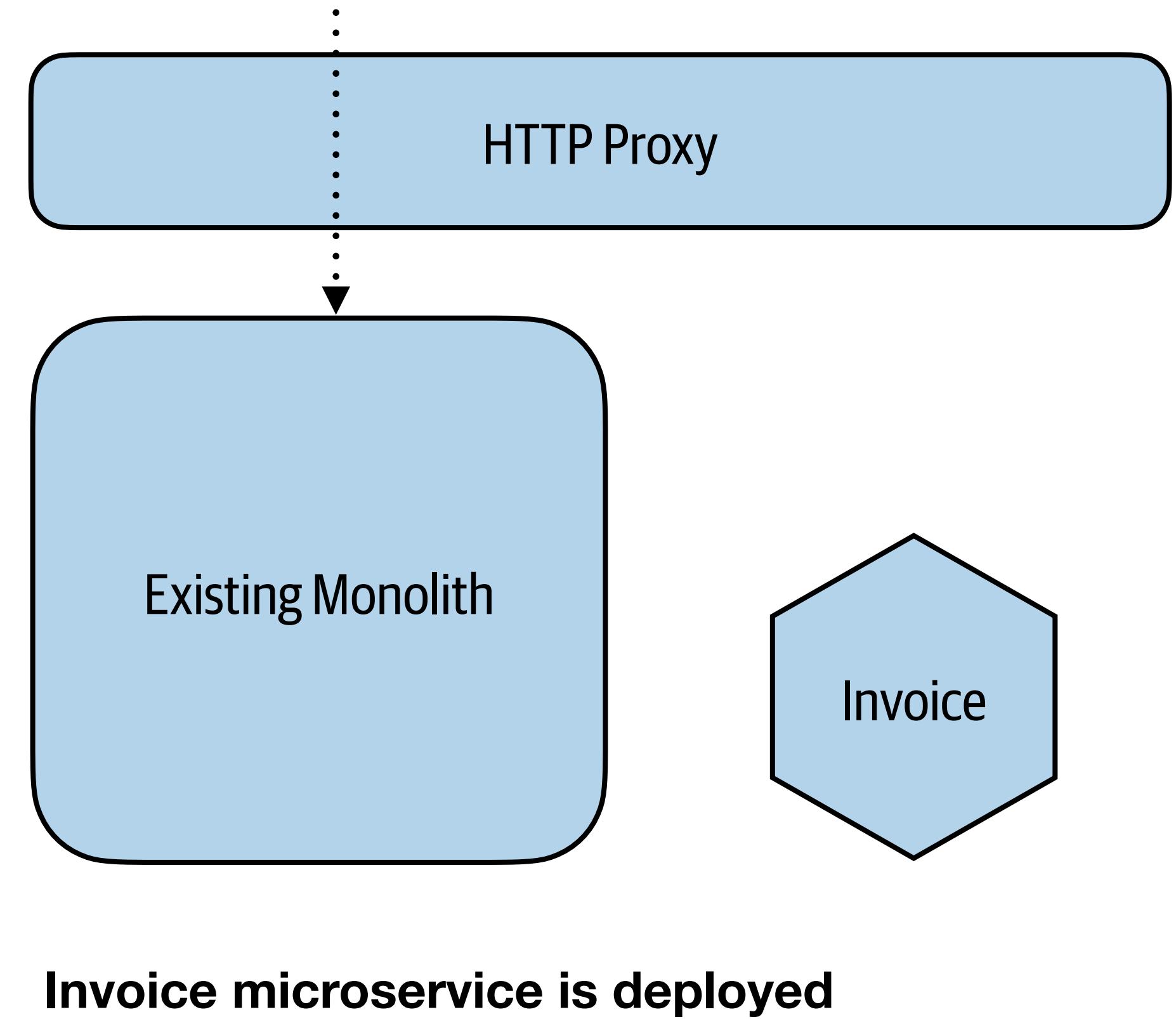


**Invoice microservice is deployed**

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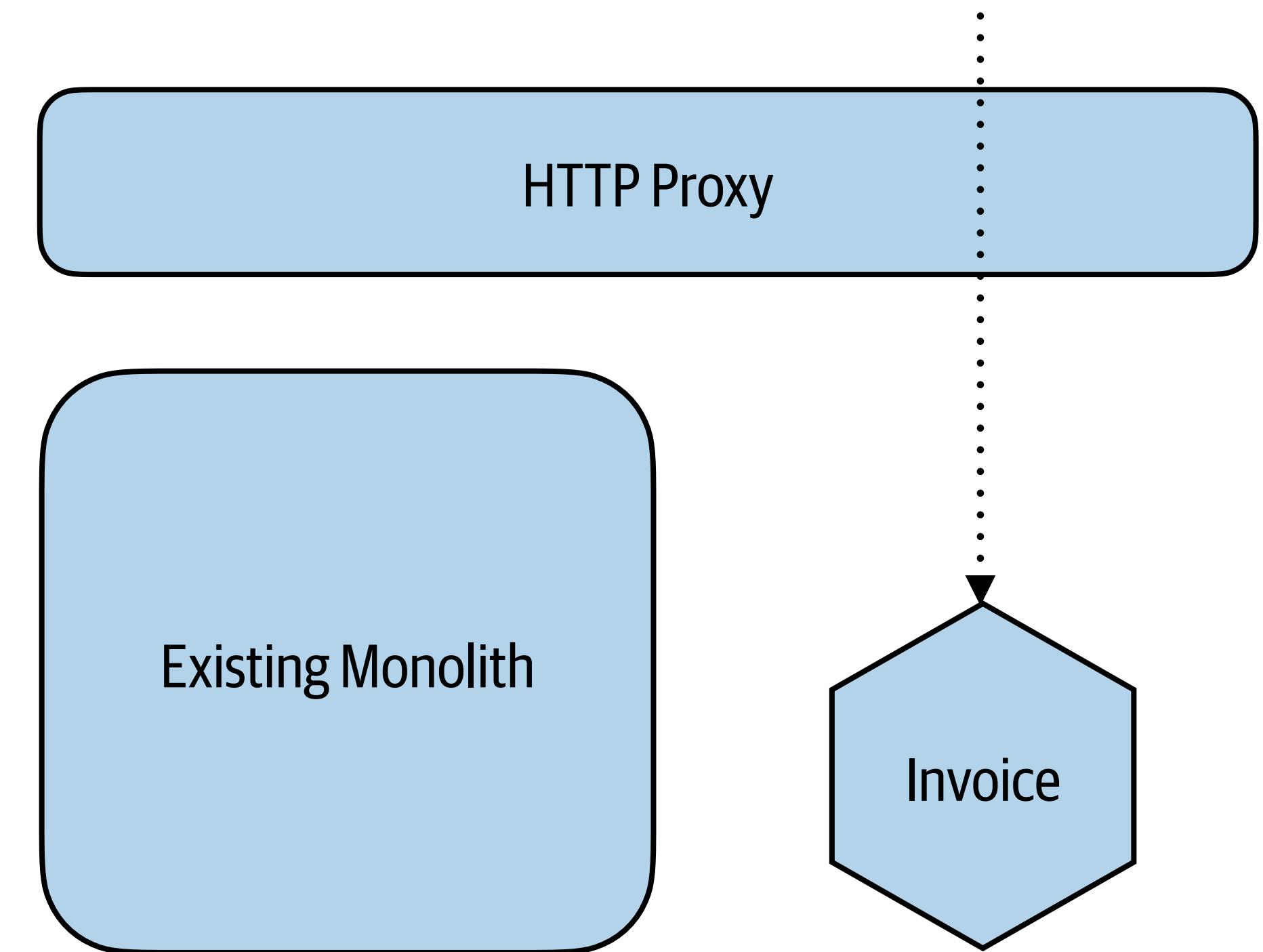
Separating these two steps allows you to do things like validate the newly deployed software prior to release



## DEPLOYING WORK THAT ISN'T READY?

Deploying software doesn't need to be conflated with “release”

Separating these two steps allows you to do things like validate the newly deployed software prior to release



Now the new Invoice microservice is released

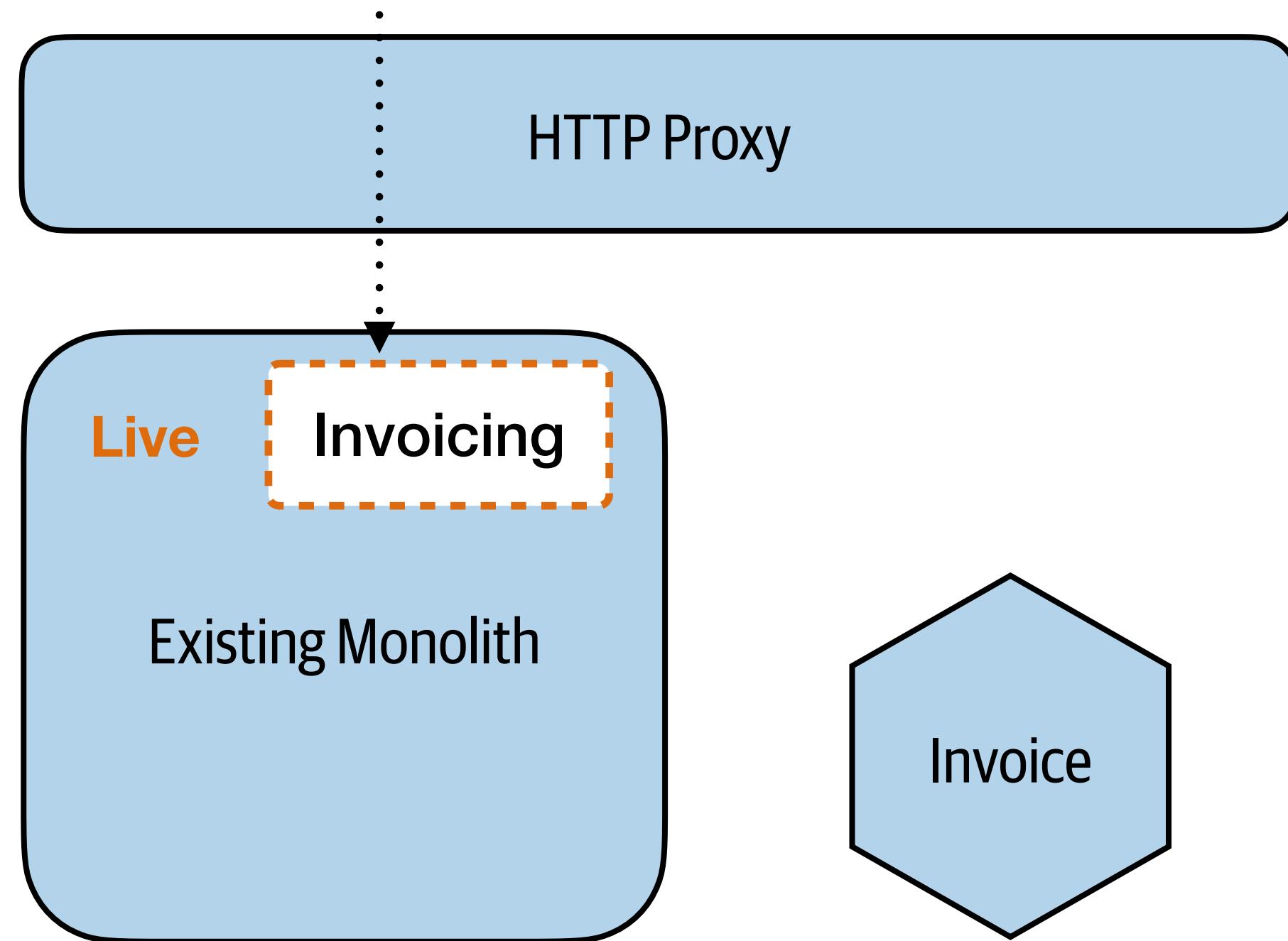
**DON'T REMOVE THE OLD FUNCTIONALITY TOO SOON!**

## DON'T REMOVE THE OLD FUNCTIONALITY TOO SOON!

If we leave the old invoicing functionality in the monolith, we have an easy rollback

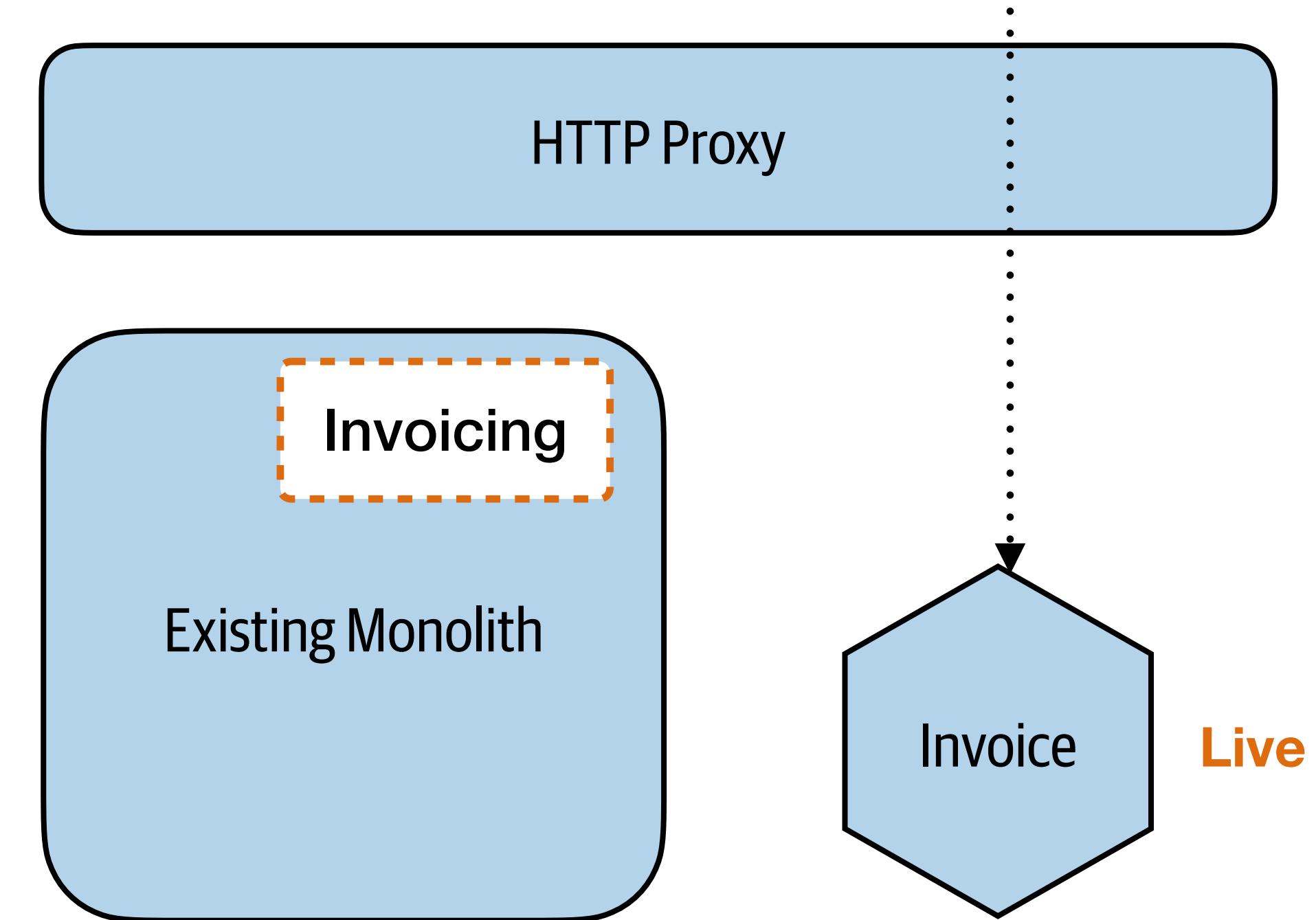
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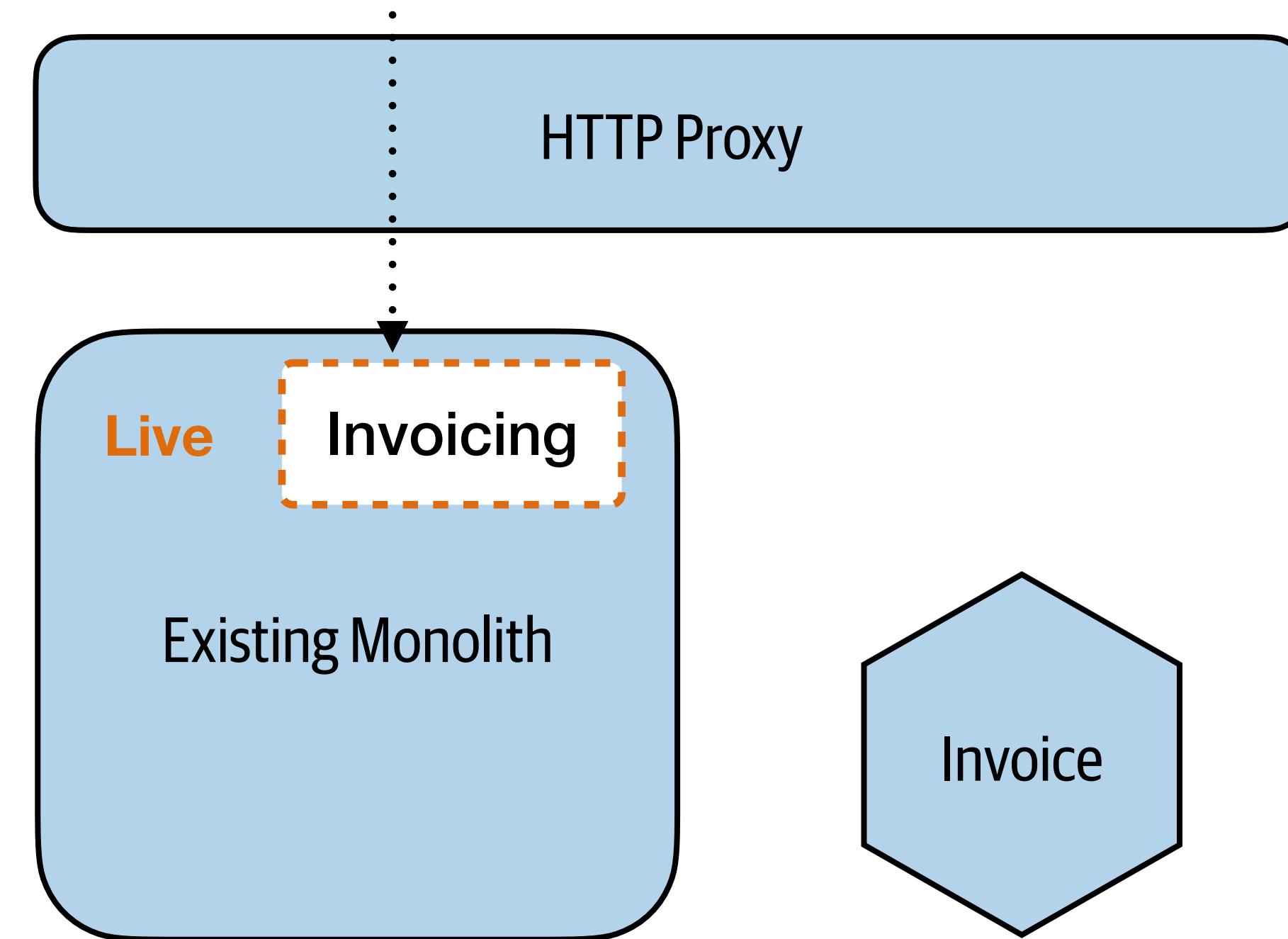
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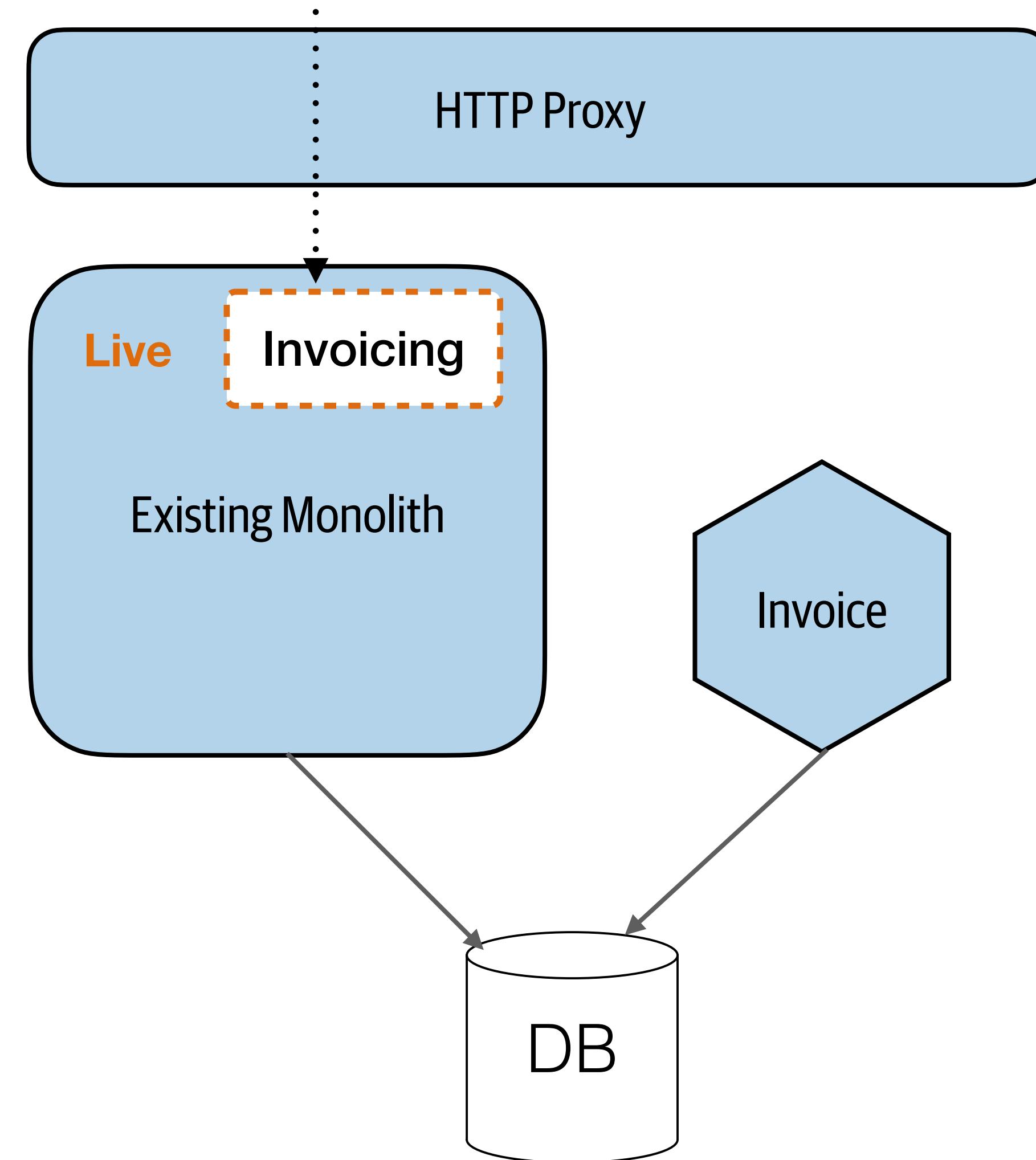
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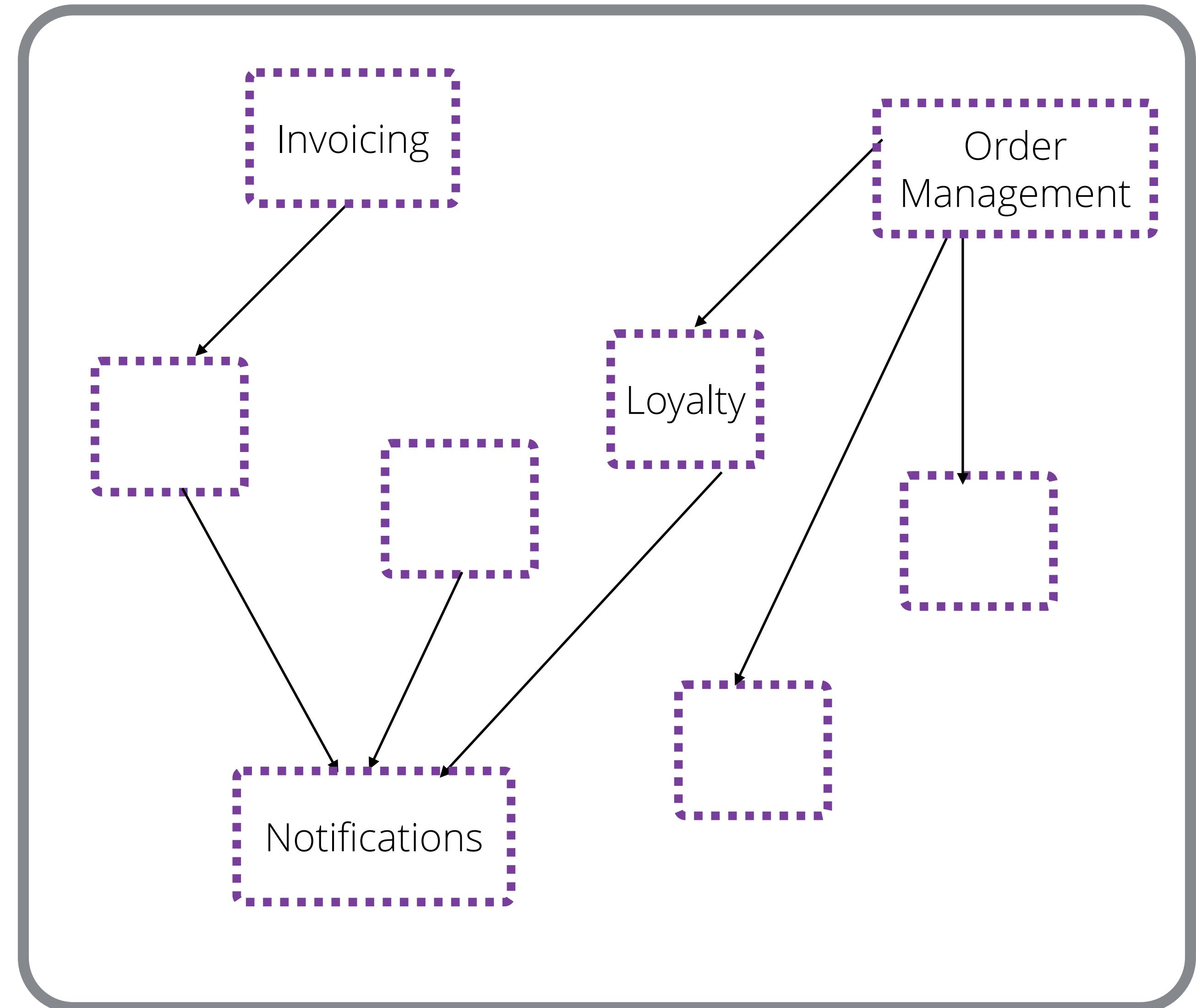
If we leave the old invoicing functionality in the monolith, we have an easy rollback

Would likely need to use the same DB during this transition



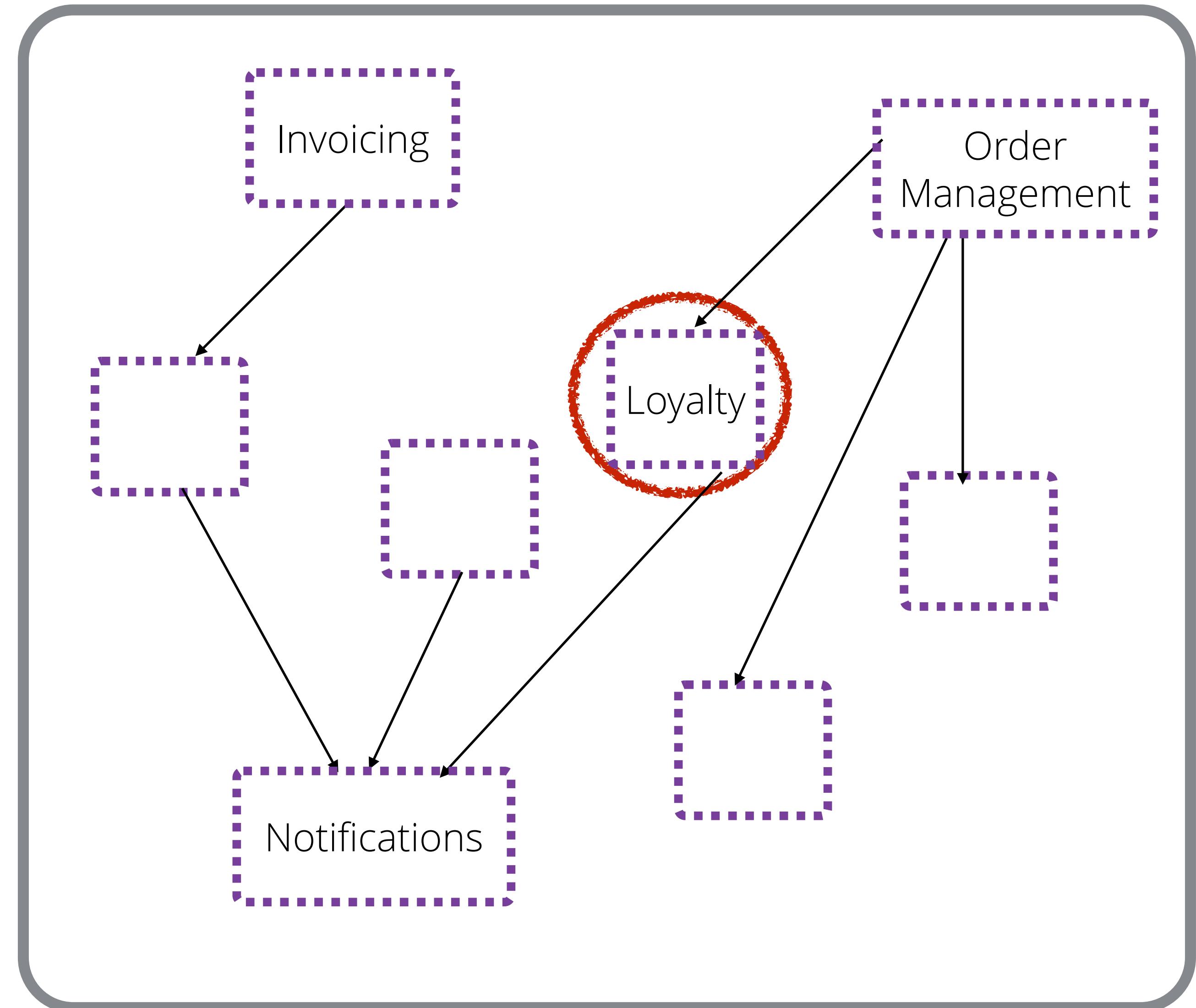
## WHAT ABOUT OTHER FUNCTIONALITY?

Can use “branch by abstraction” to help extraction of functionality deeper in the monolith



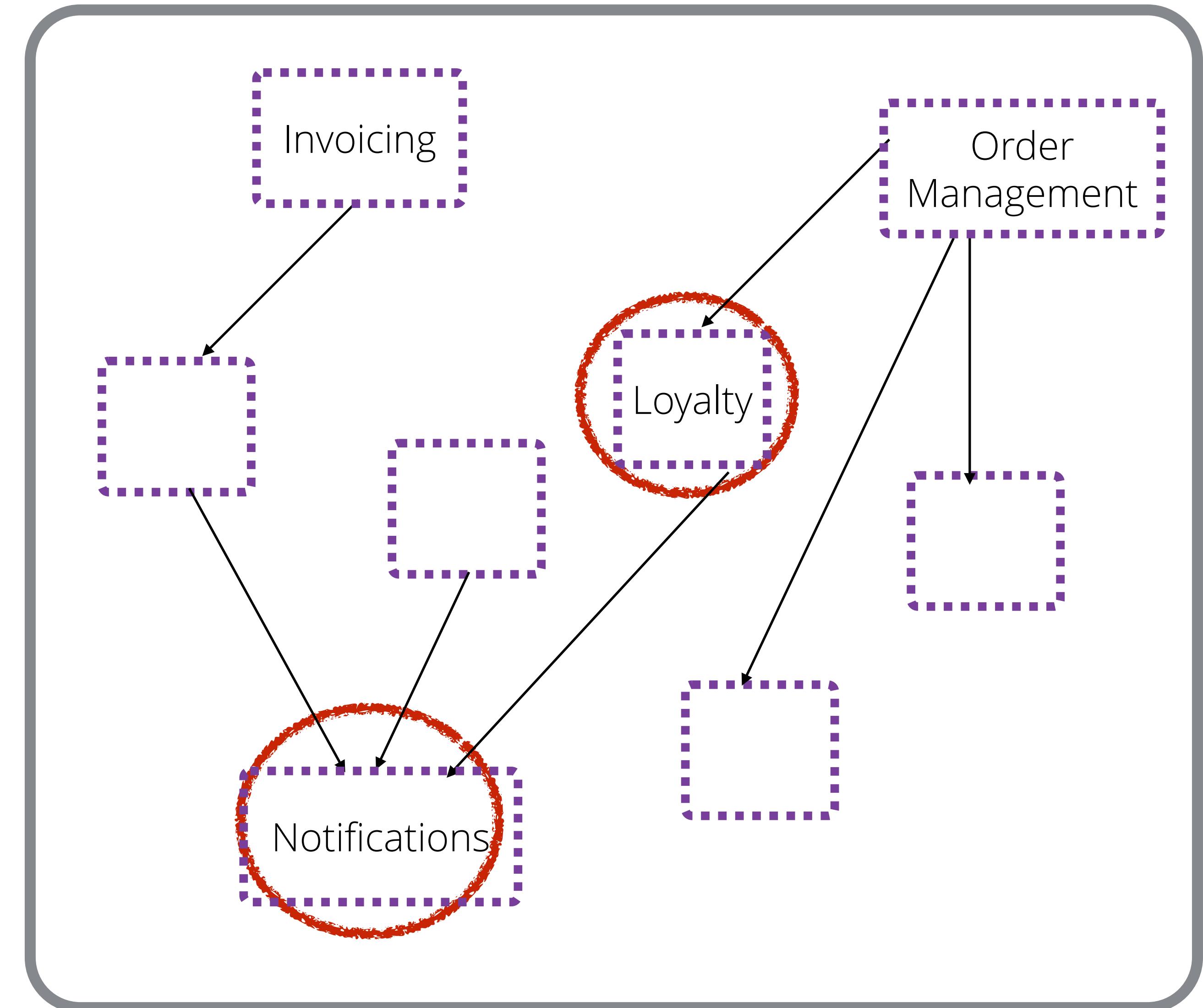
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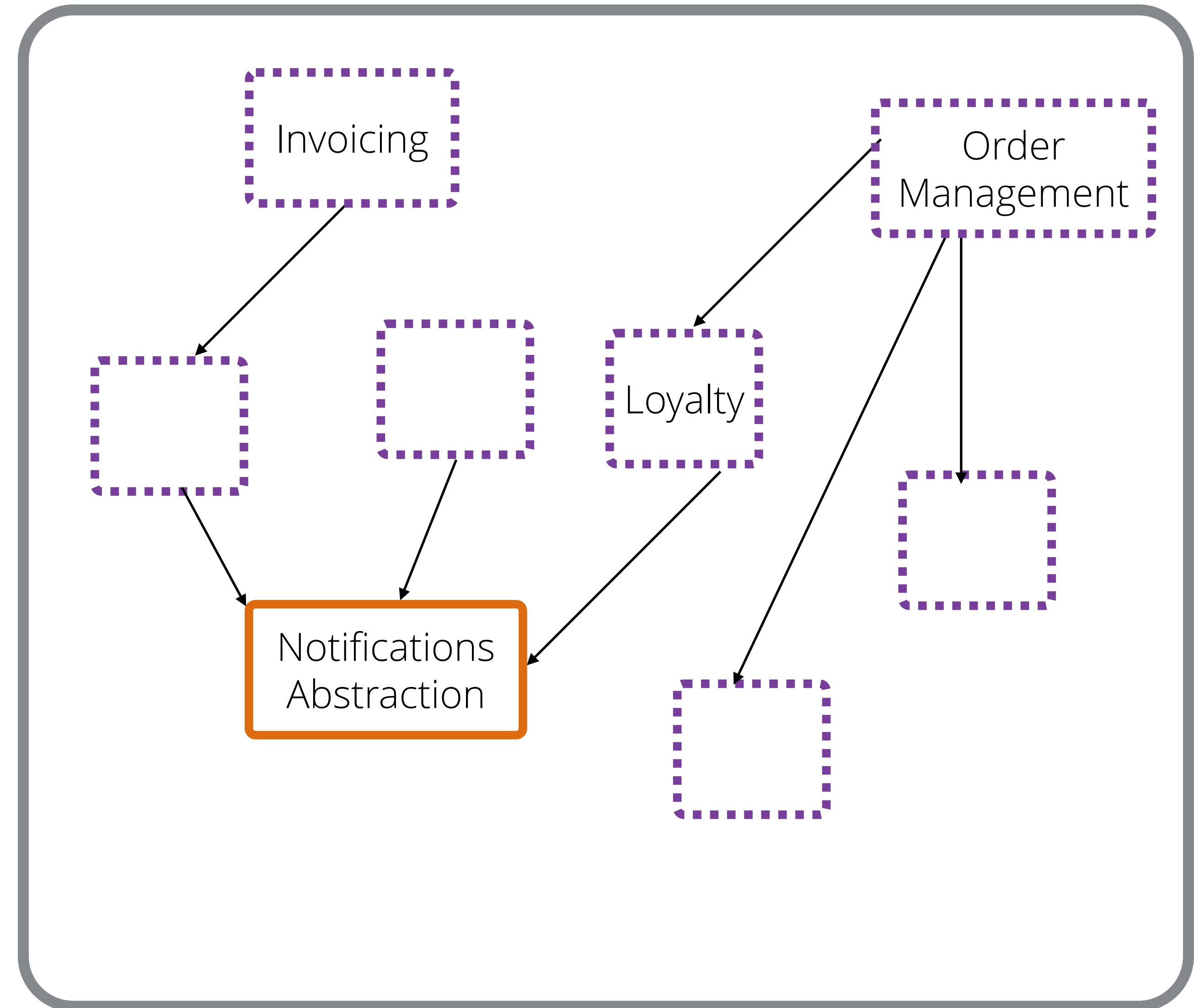


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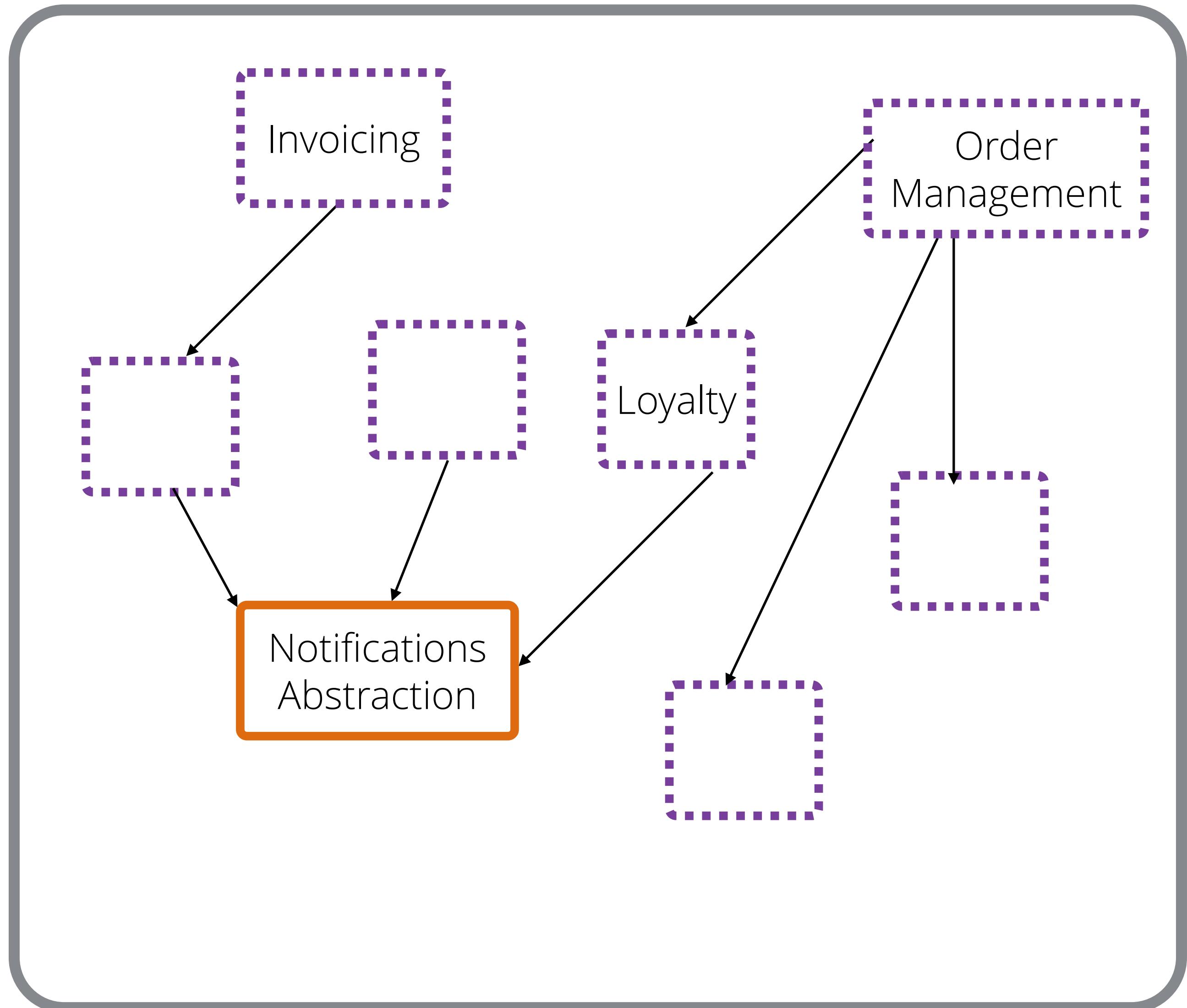


# BRANCH BY ABSTRACTION



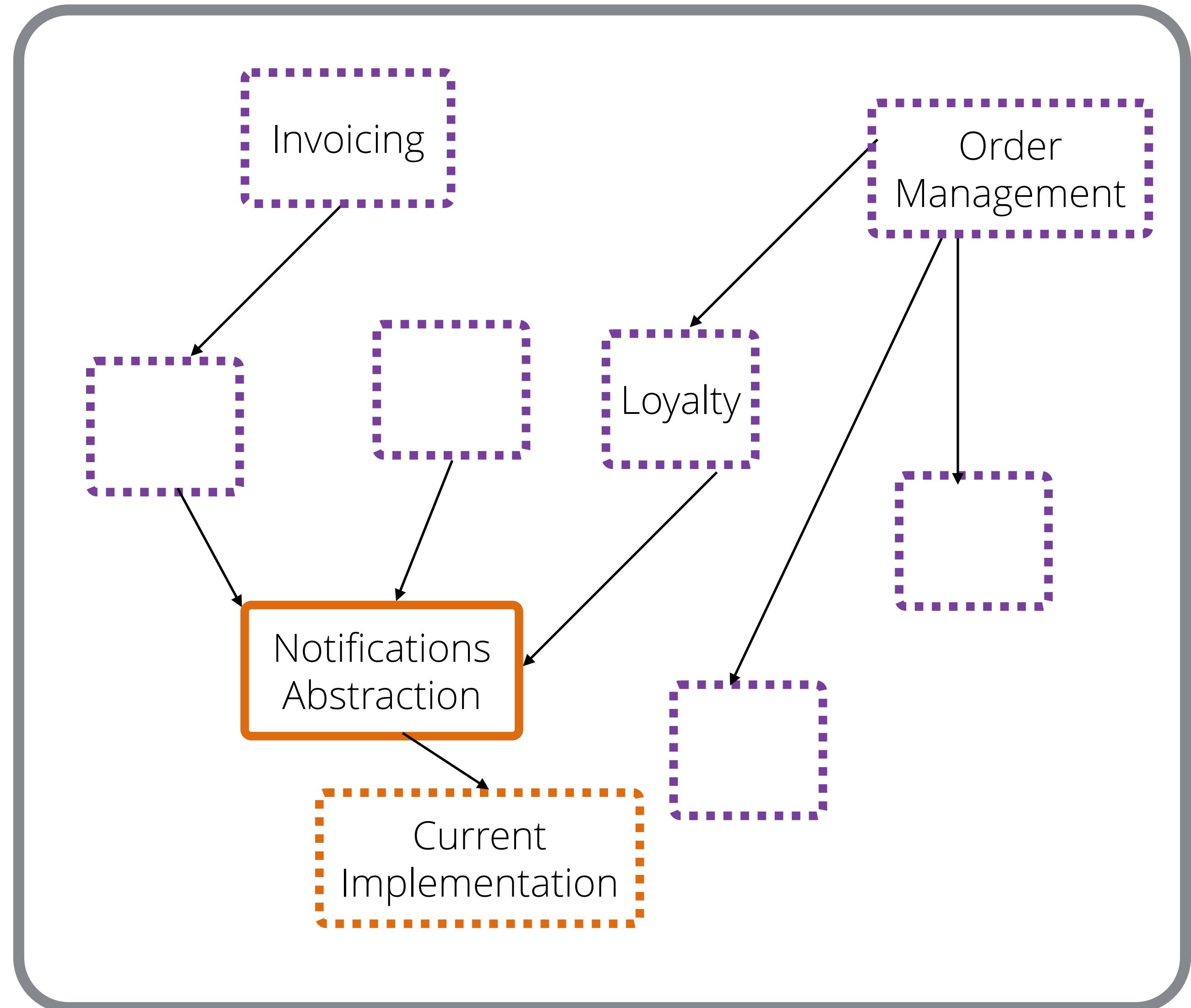
## BRANCH BY ABSTRACTION

Gives you an abstraction point which can be used to “hide” ongoing development



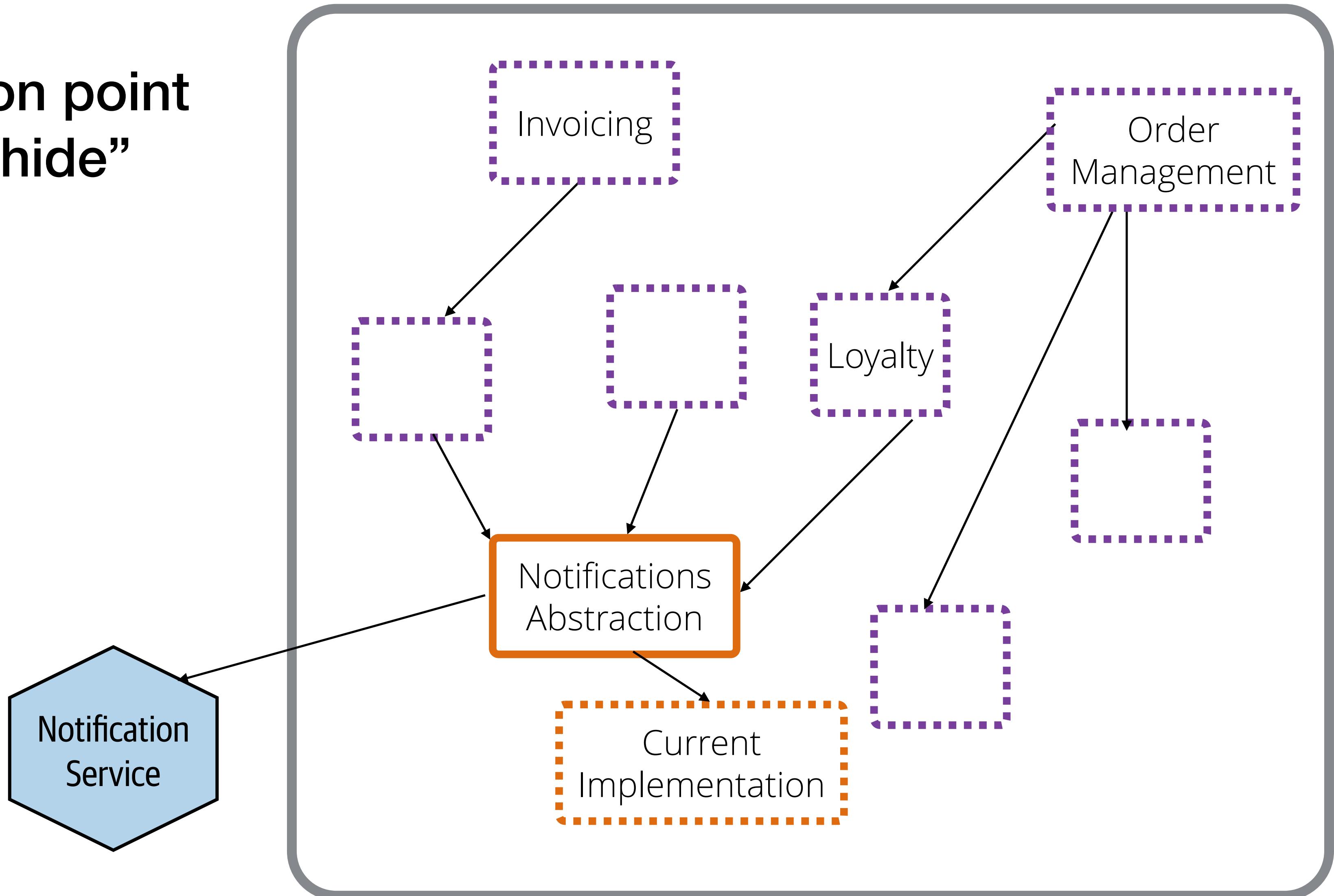
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## BRANCH BY ABSTRACTION

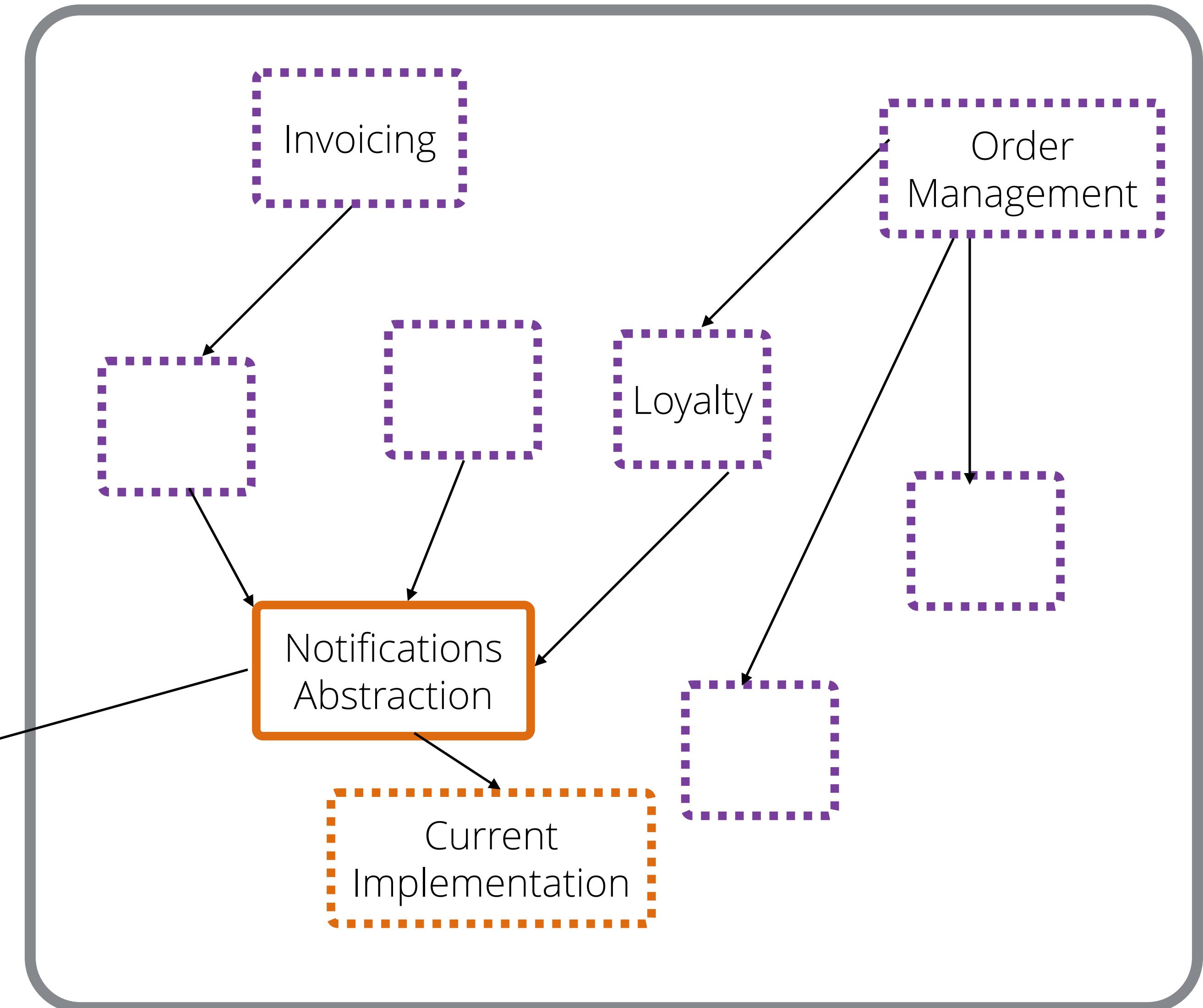
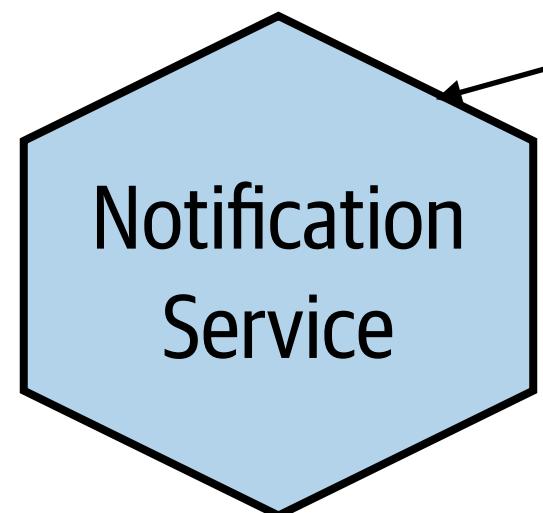
Gives you an abstraction point which can be used to “hide” ongoing development



## BRANCH BY ABSTRACTION

Gives you an abstraction point which can be used to “hide” ongoing development

Can also be used as a way to toggle between implementations



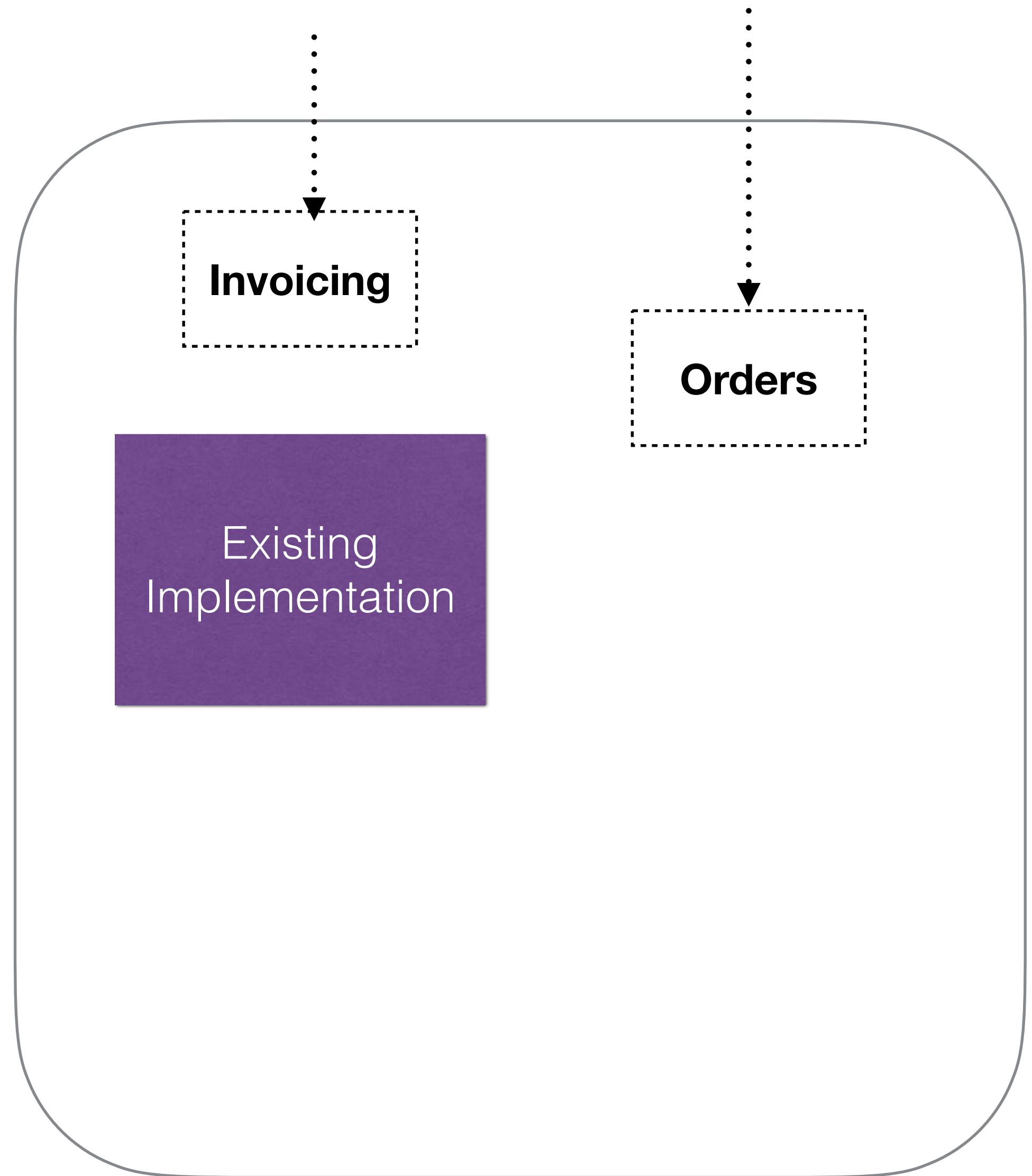
## EXAMPLE



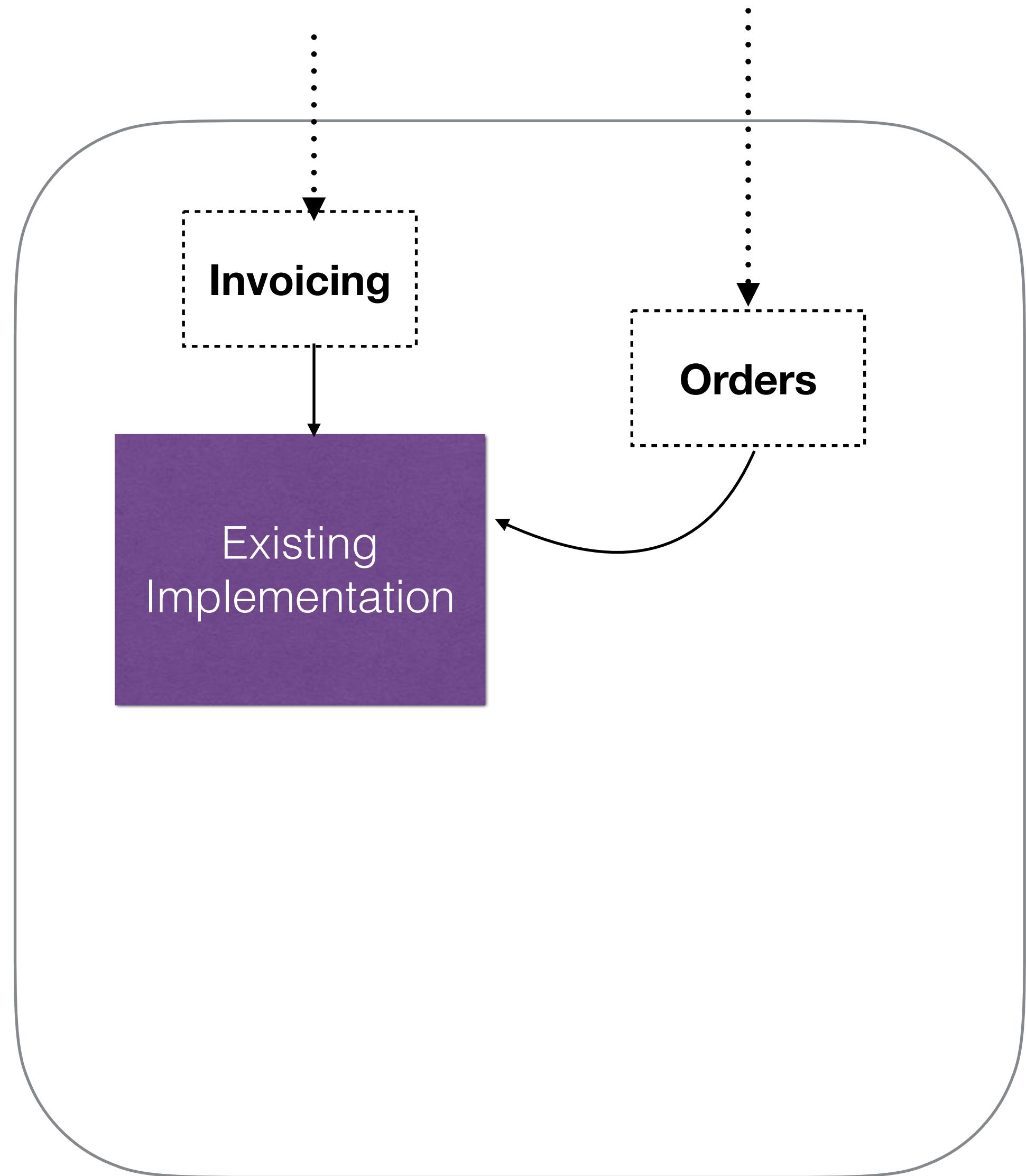
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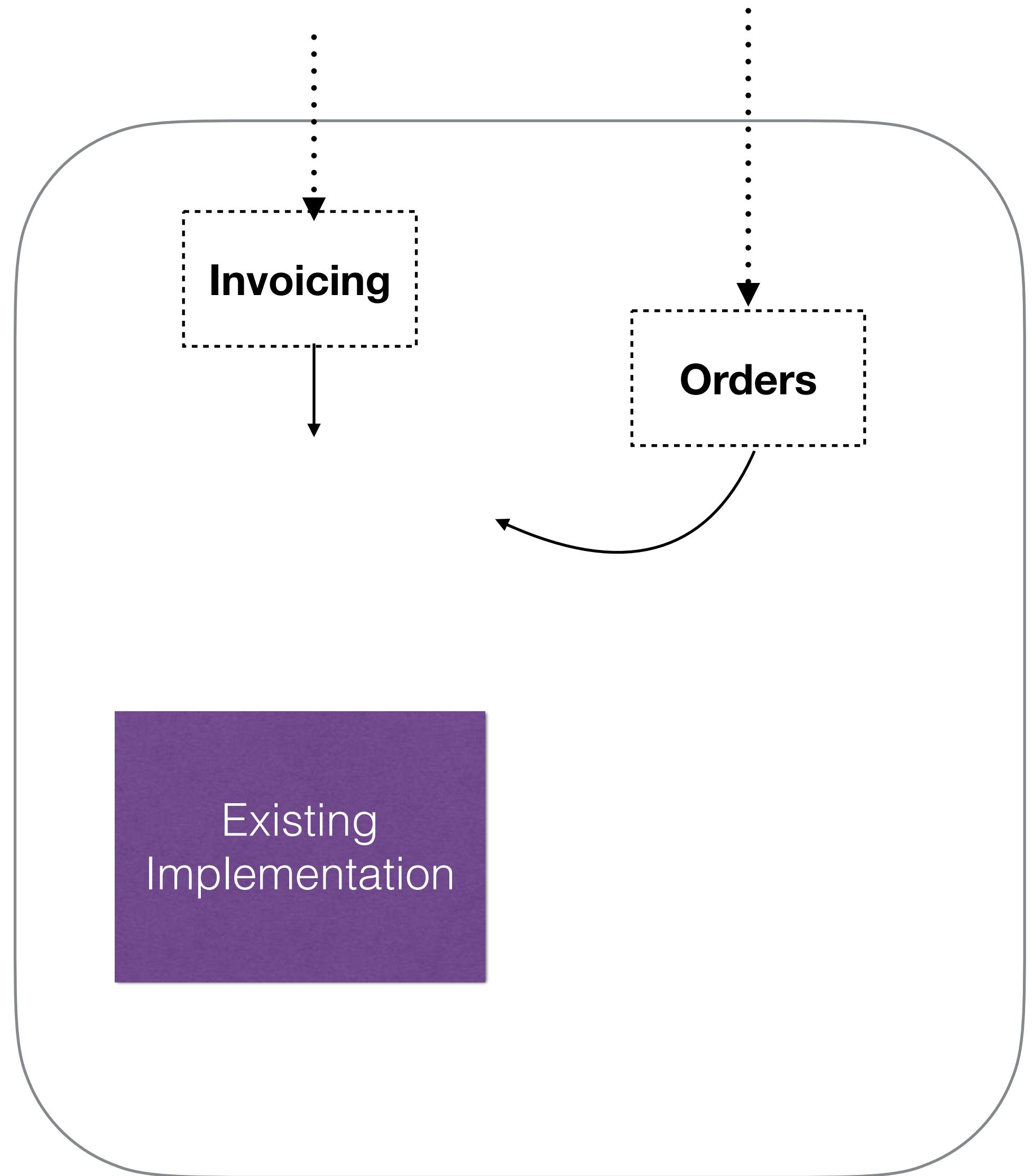
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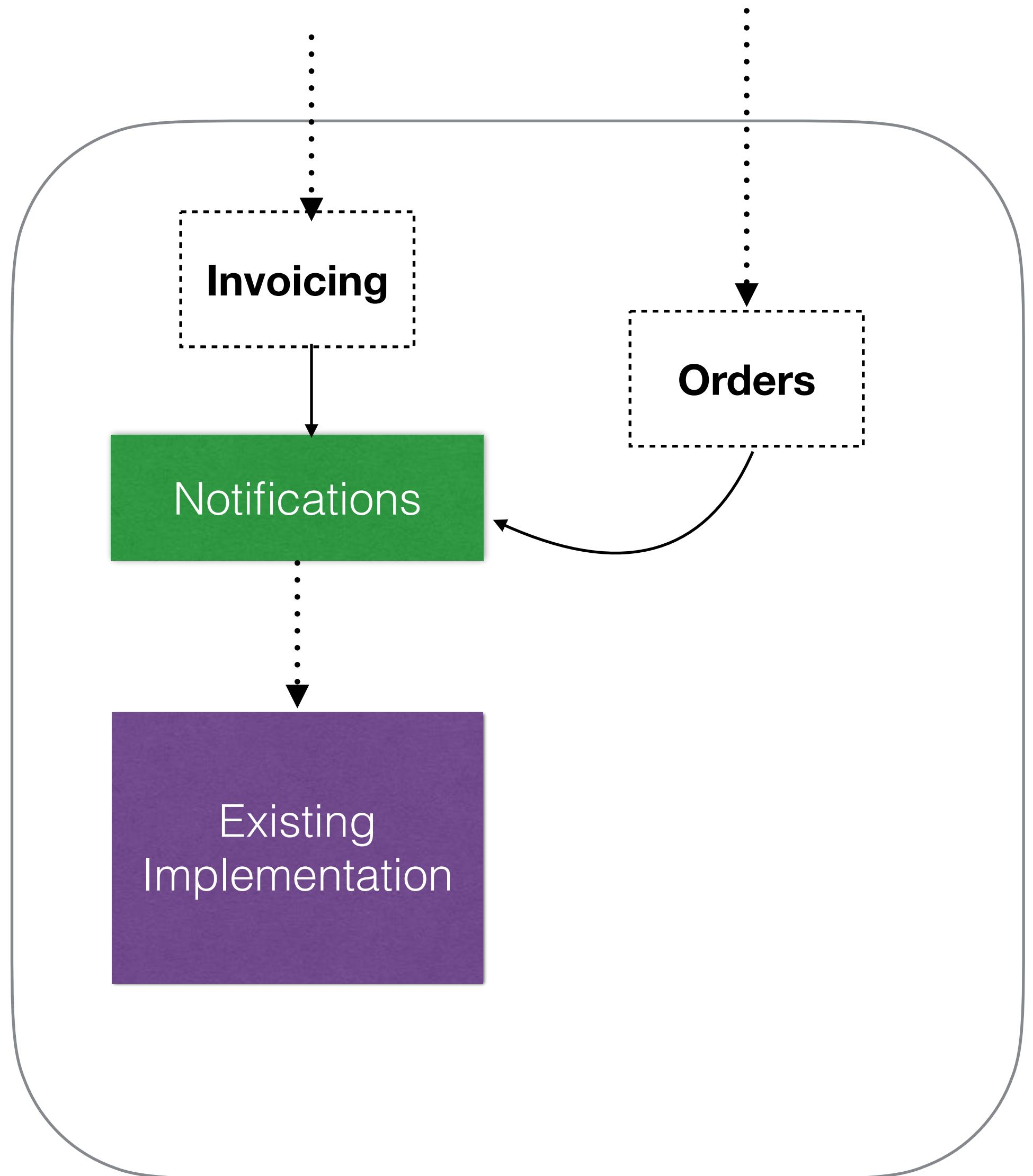


## EXAMPLE

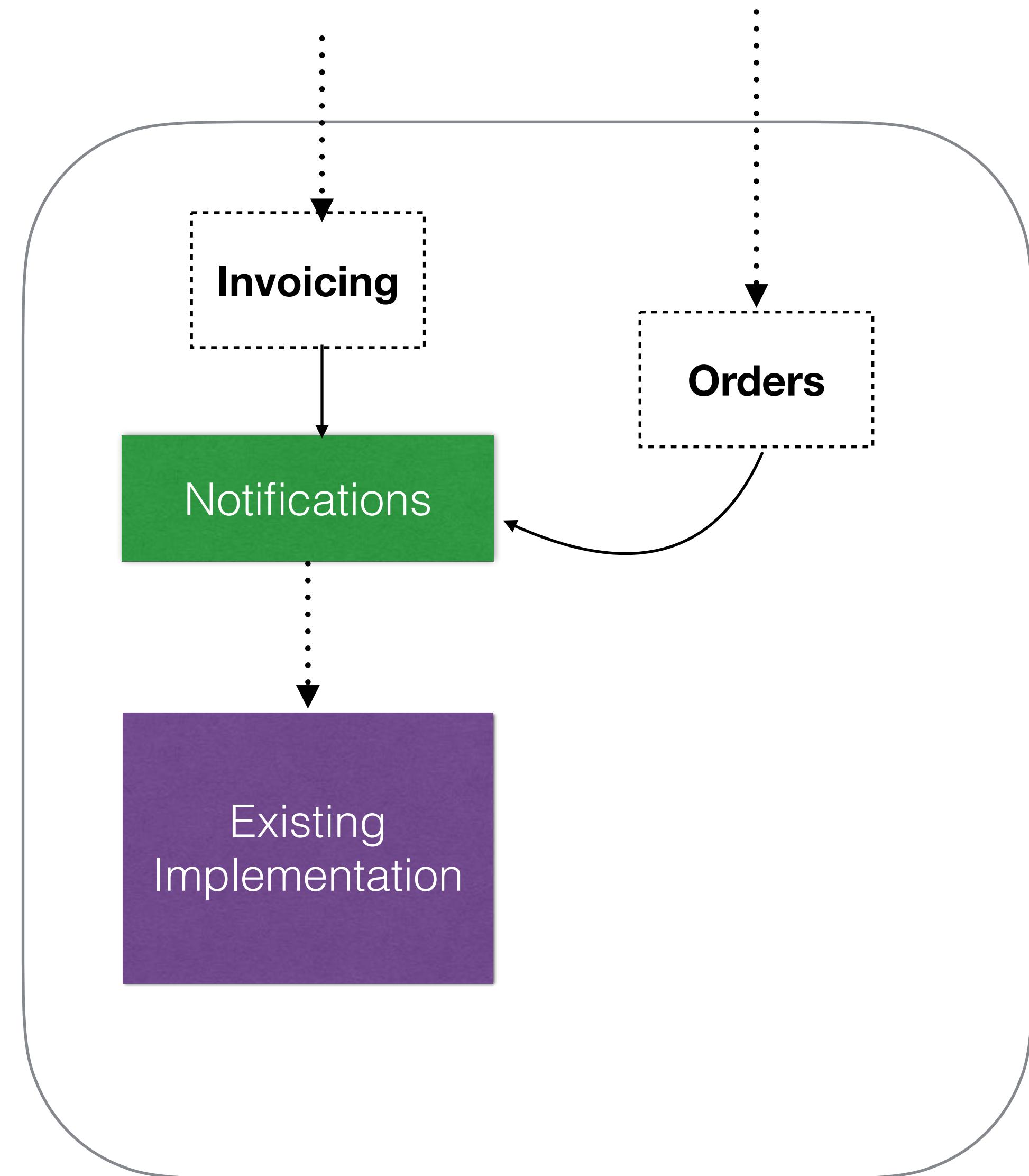


## EXAMPLE

### 1. Create abstraction point



## EXAMPLE

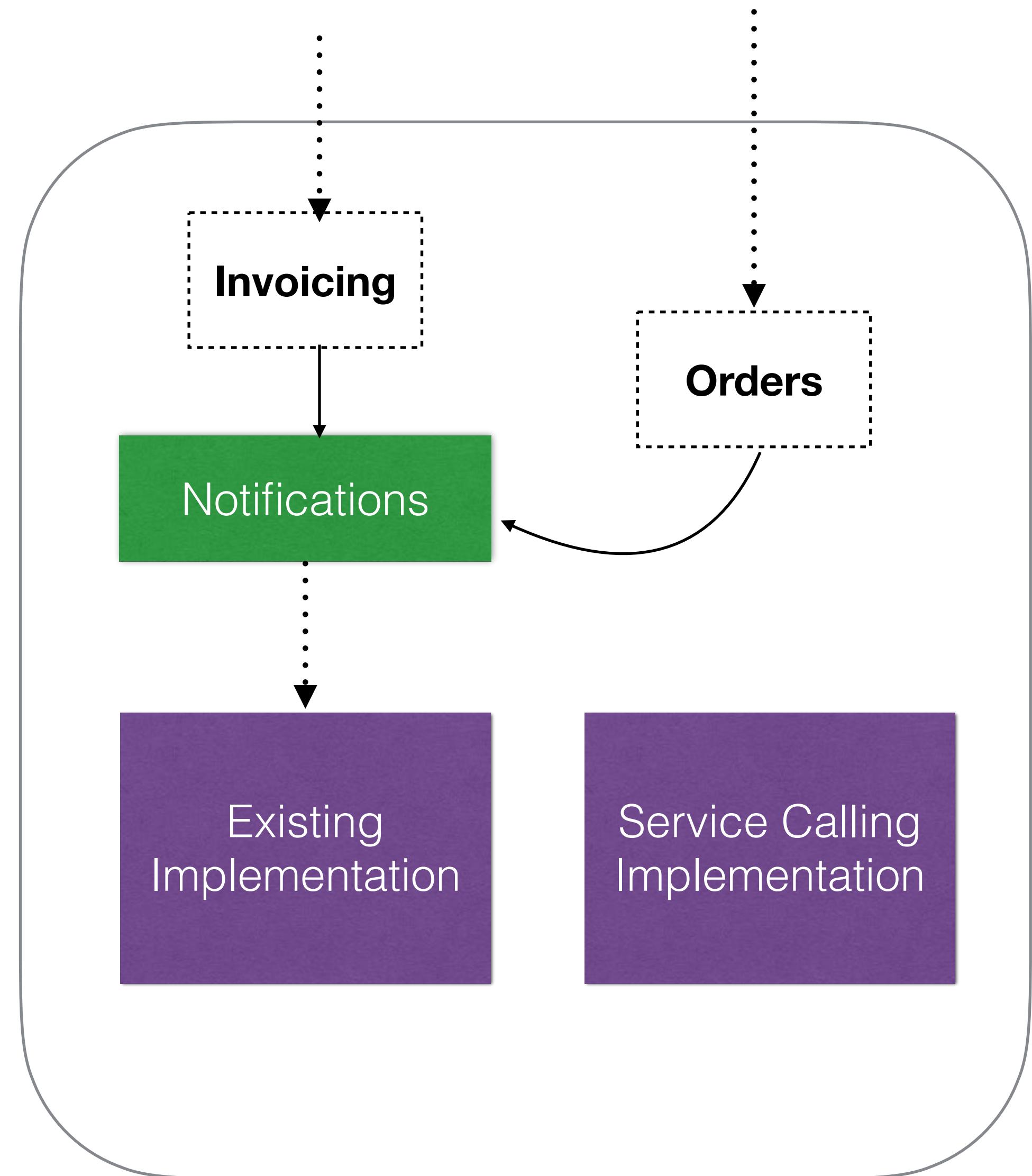


1. Create abstraction point
2. Start work on new service implementation

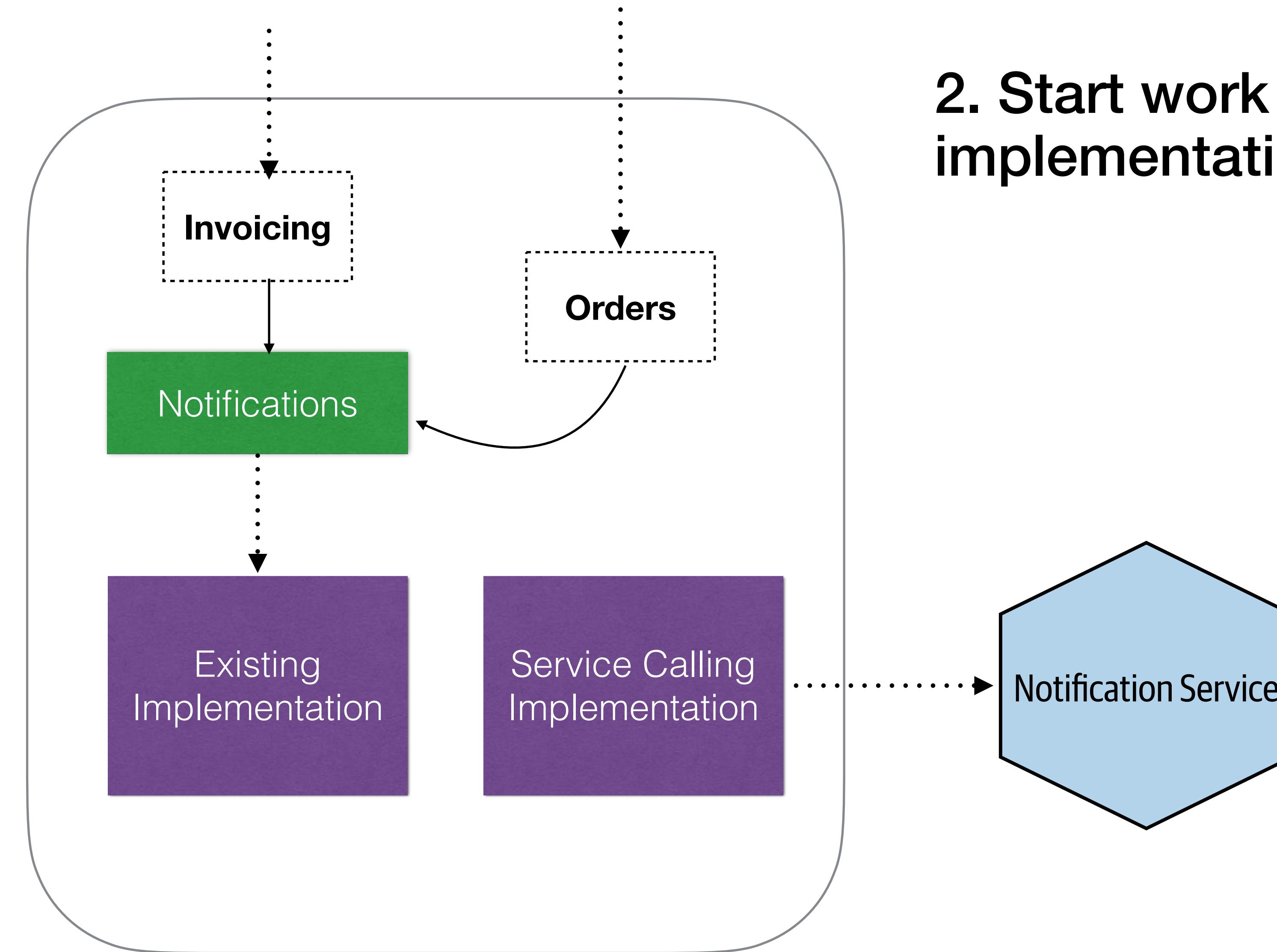
## EXAMPLE

1. Create abstraction point

2. Start work on new service implementation



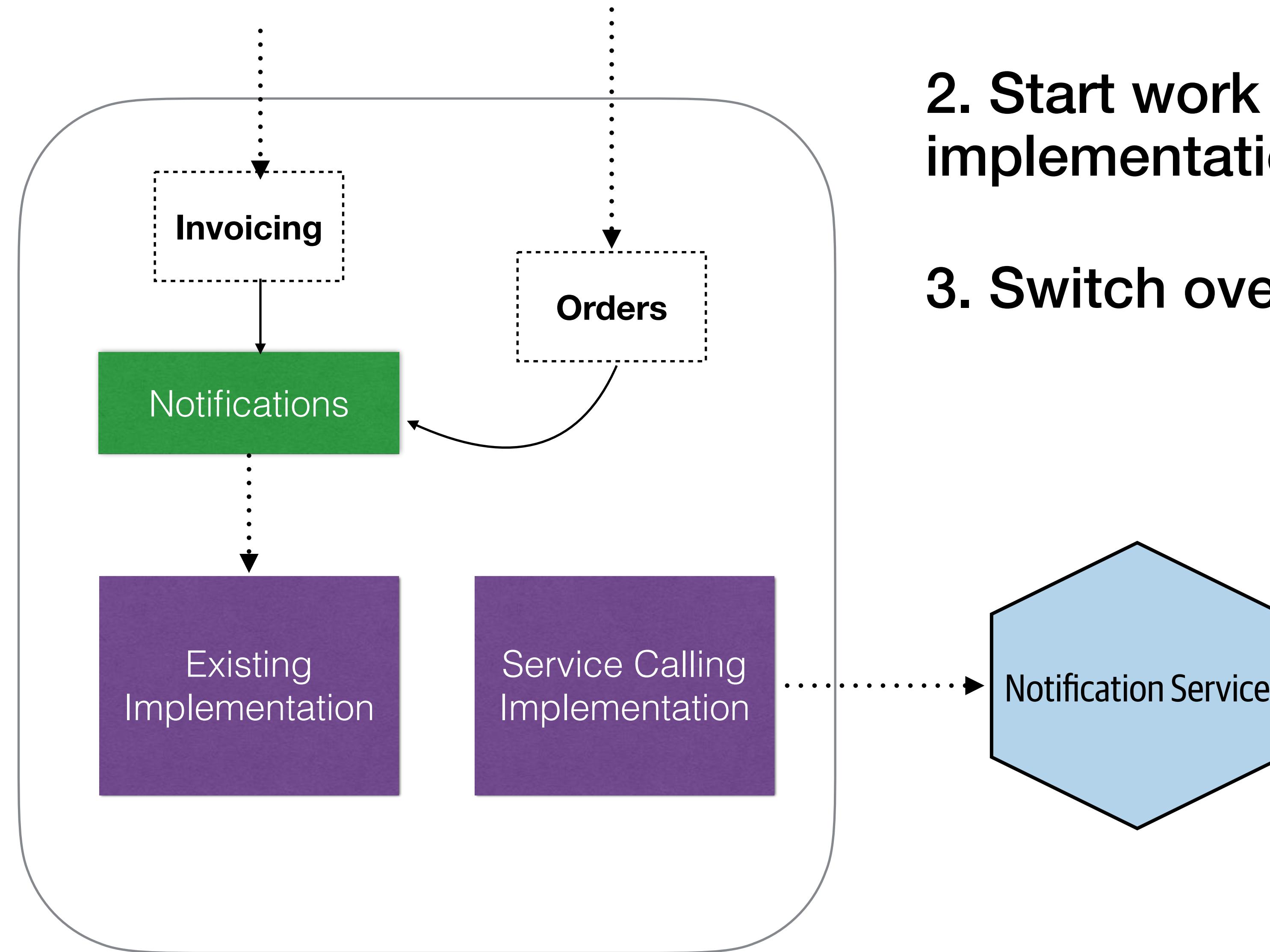
## EXAMPLE



1. Create abstraction point

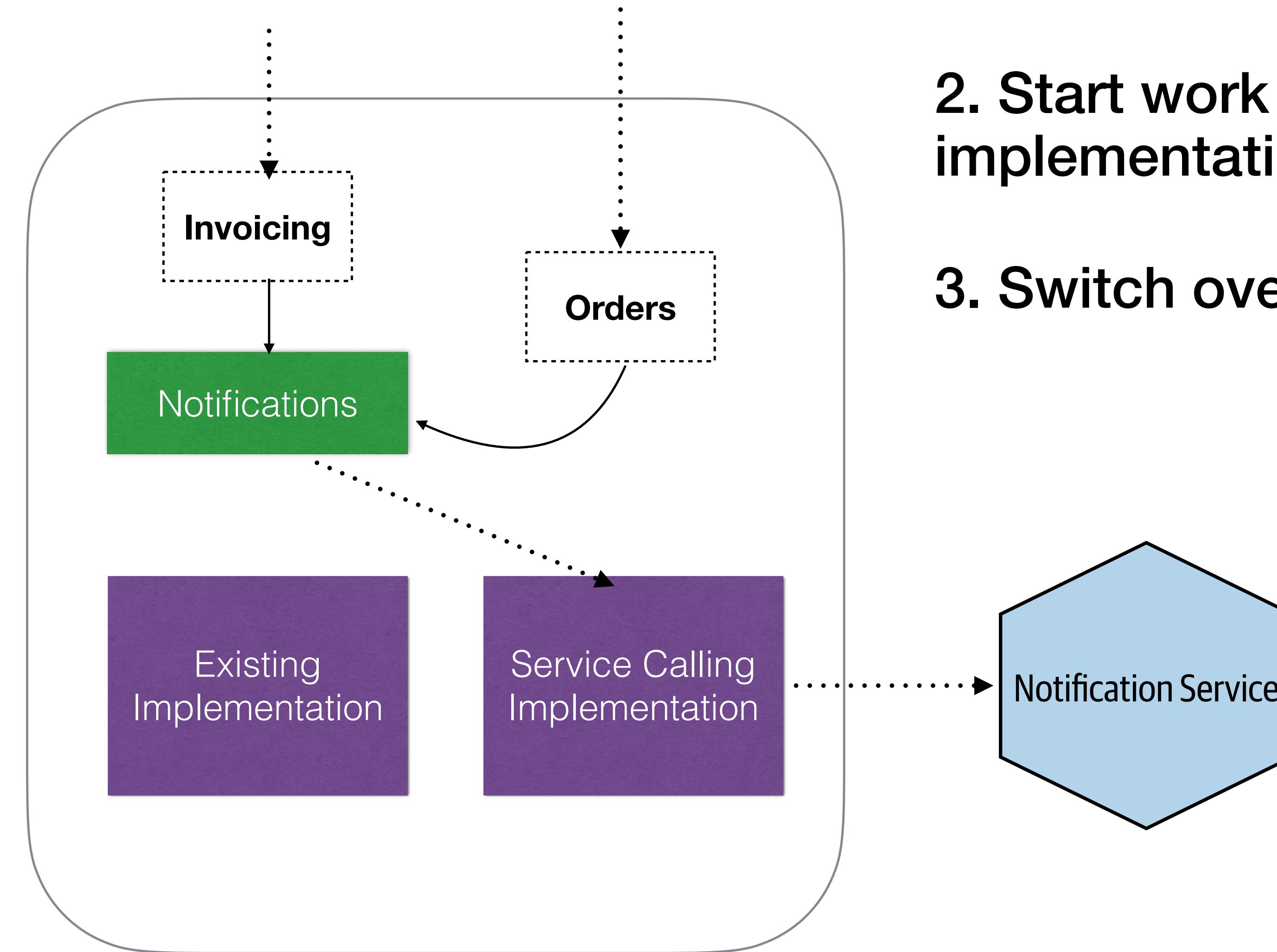
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## EXAMPLE



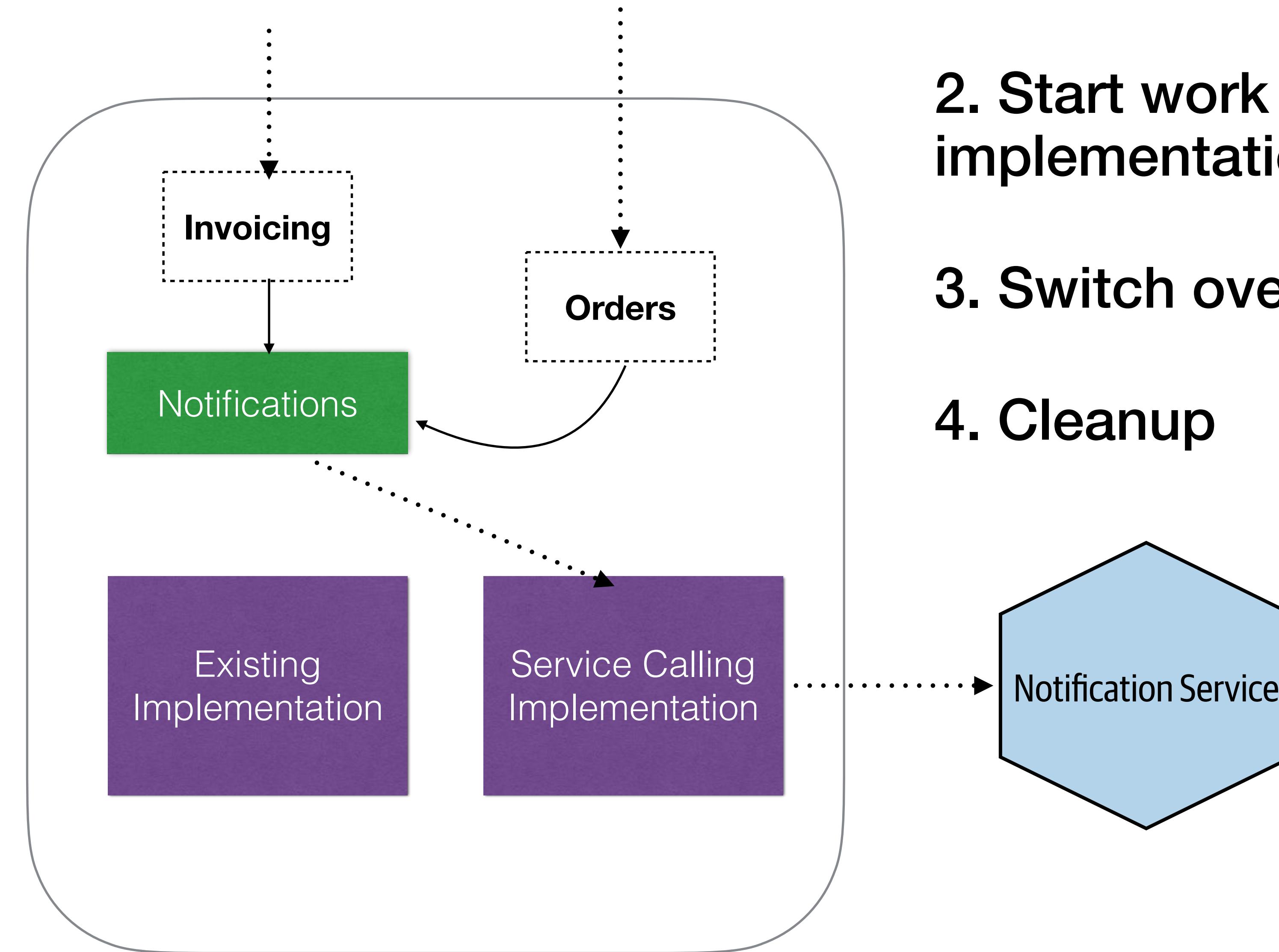
1. Create abstraction point
2. Start work on new service implementation
3. Switch over

## EXAMPLE



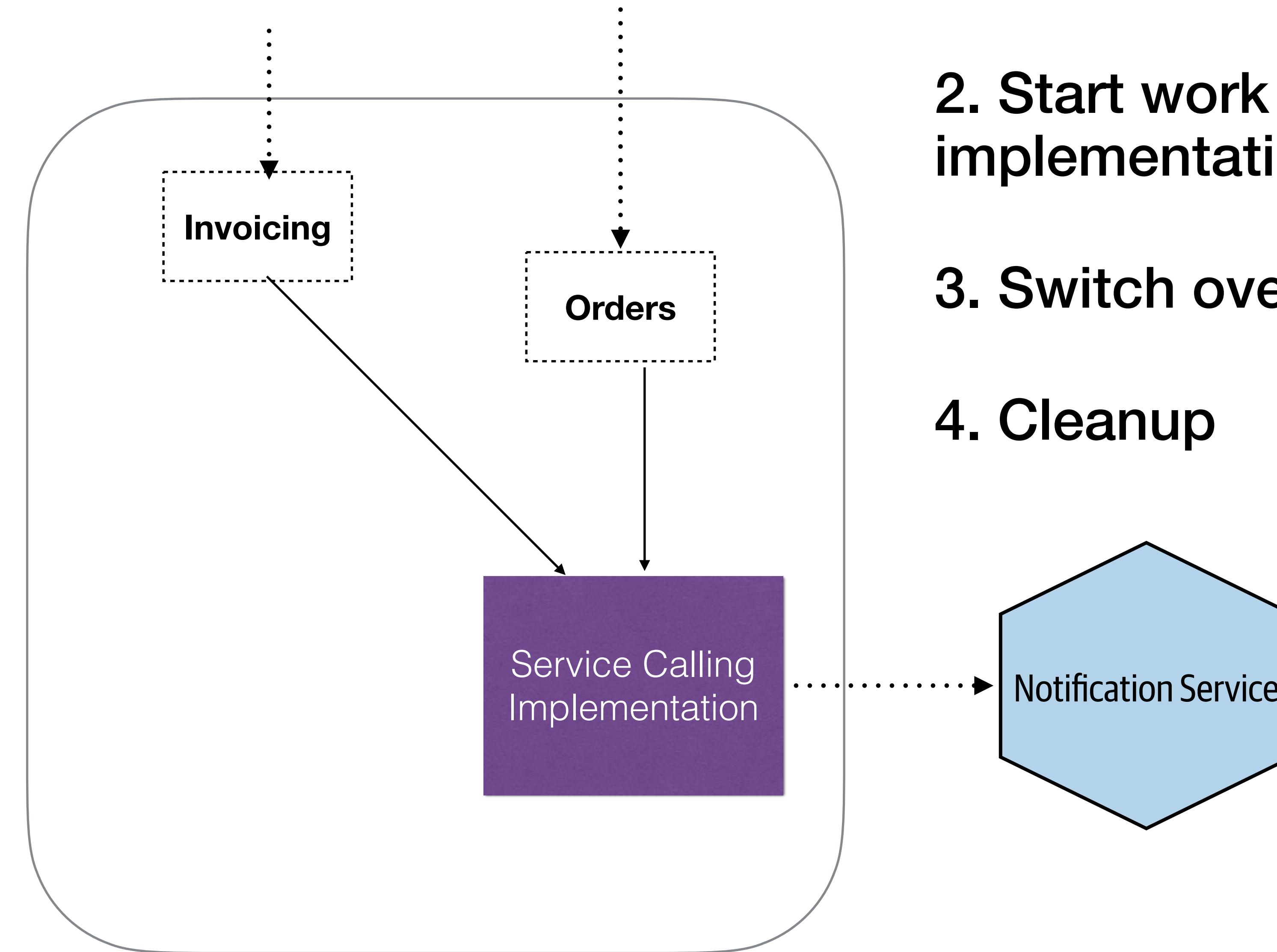
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## EXAMPLE

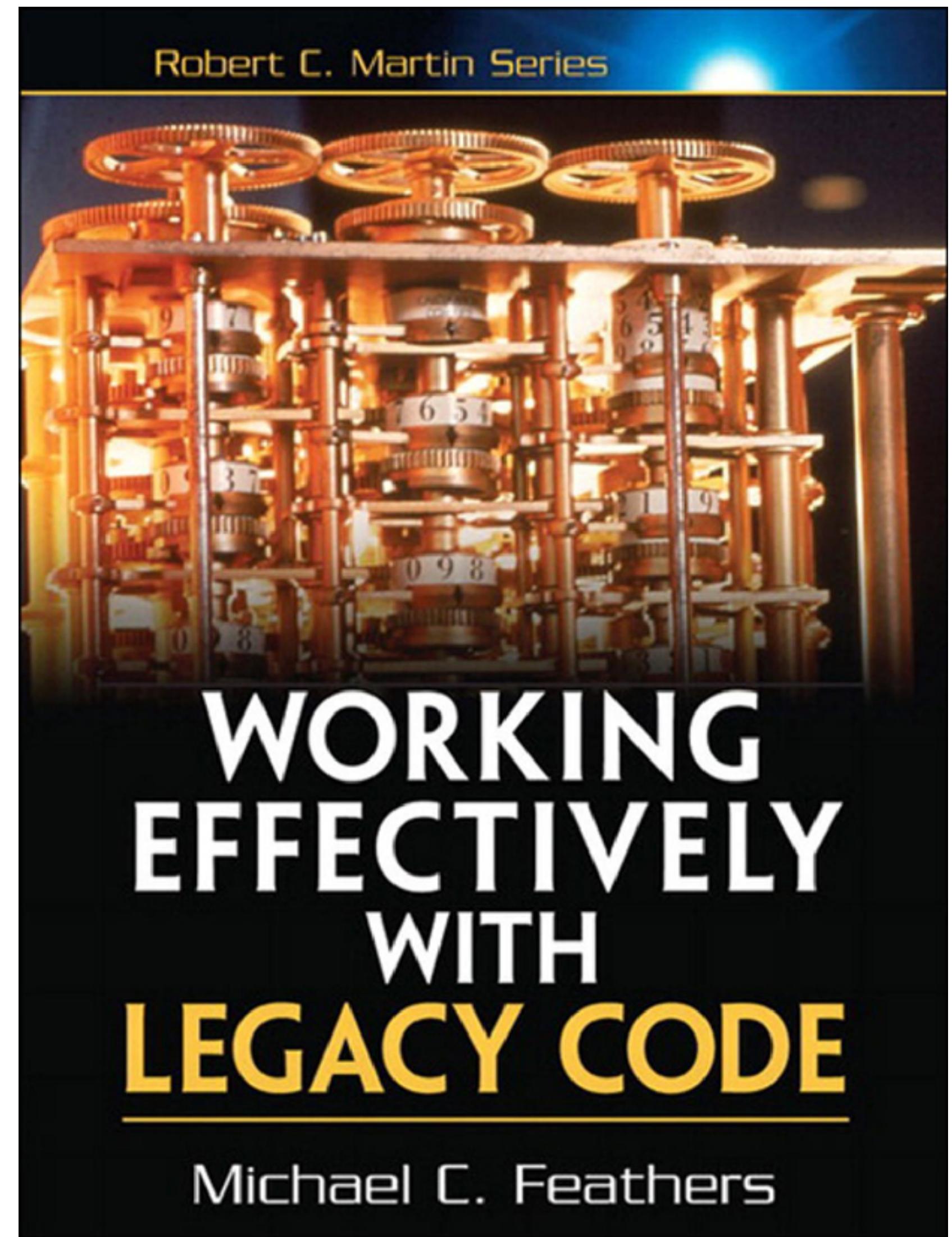


- 1. Create abstraction point**
- 2. Start work on new service implementation**
- 3. Switch over**
- 4. Cleanup**

## EXAMPLE



1. Create abstraction point
2. Start work on new service implementation
3. Switch over
4. Cleanup



## PATTERN: FEATURE TOGGLES



# PATTERN: FEATURE TOGGLES

## Feature Toggles (aka Feature Flags)

Feature Toggles (often also referred to as Feature Flags) are a powerful technique, allowing teams to modify system behavior without changing code. They fall into various usage categories, and it's important to take that categorization into account when implementing and managing toggles. Toggles introduce complexity. We can keep that complexity in check by using smart toggle implementation practices and appropriate tools to manage our toggle configuration, but we should also aim to constrain the number of toggles in our system.

09 October 2017



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- [Categories of toggles](#)
- [Implementation Techniques](#)
- [Toggle Configuration](#)
- [Working with feature-flagged systems](#)

Pete Hodgson

Pete Hodgson is an independent  
software delivery consultant based in  
the San Francisco Bay Area. He  
specializes in helping startup

## Allow for functionality to be toggled off and on

# PATTERN: FEATURE TOGGLES

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**Can also be used to switch between alternative implementations**

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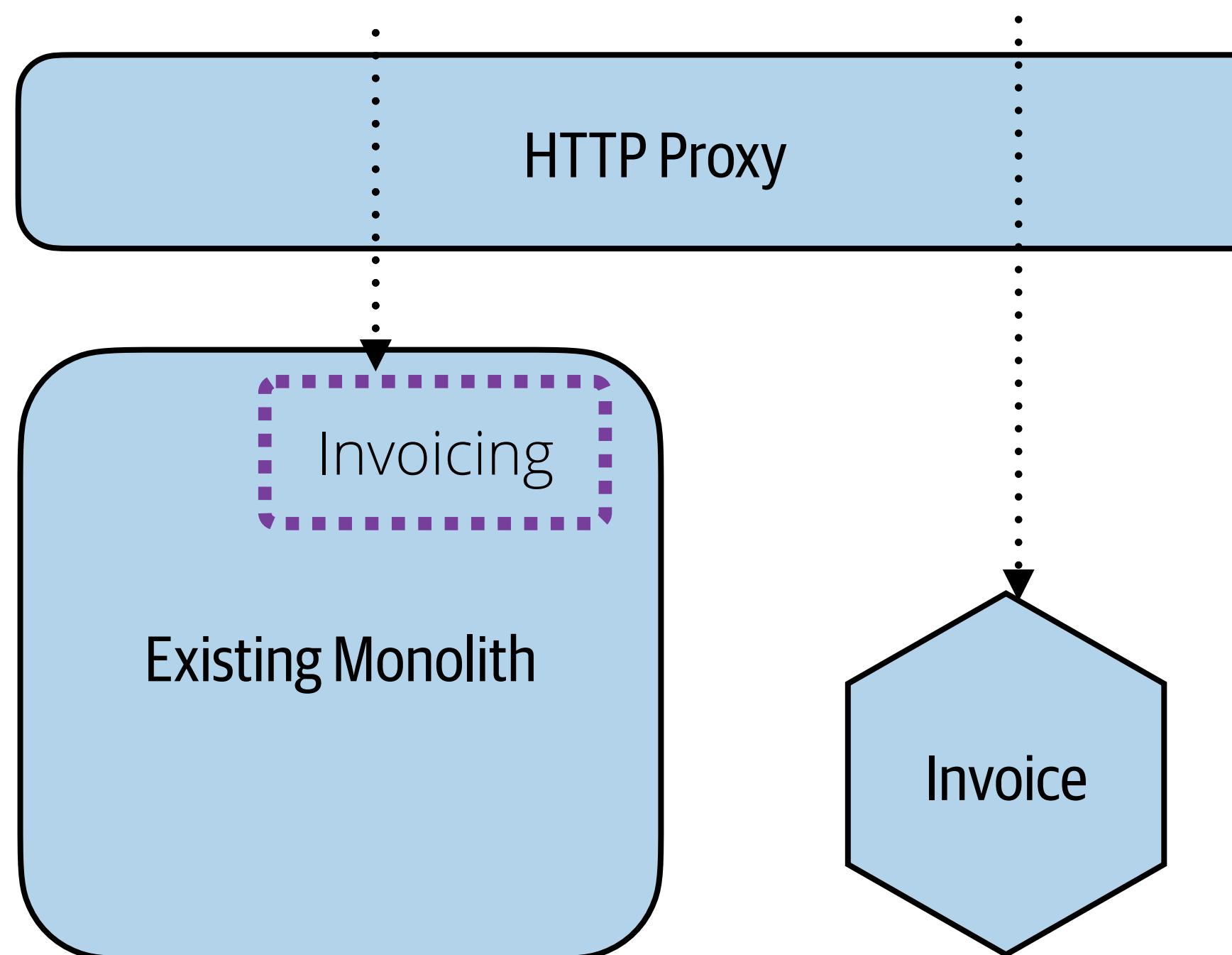
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**Allow for functionality to be toggled off and on**

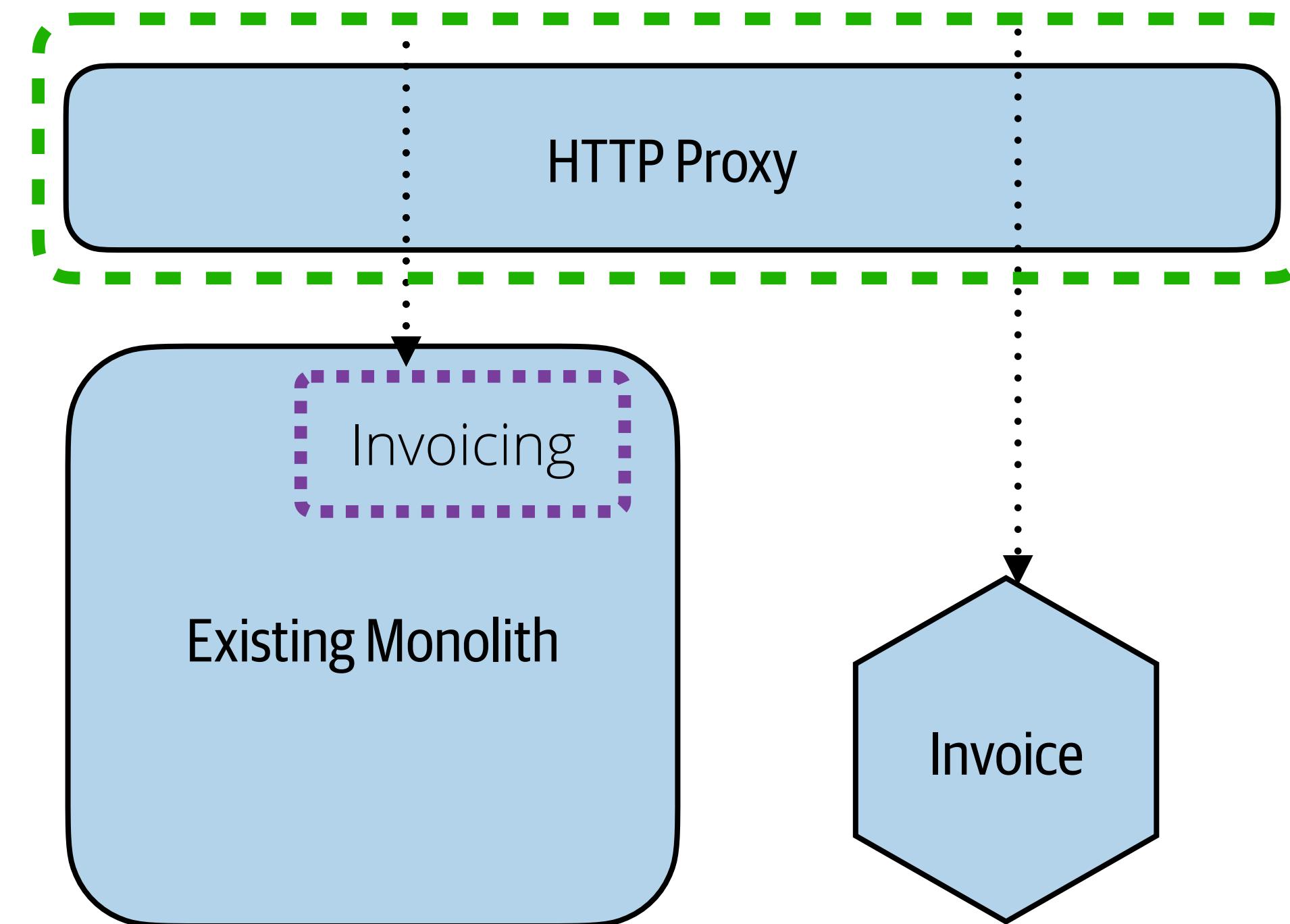
**Can also be used to switch between alternative implementations**

**Changing toggled values doesn't require a rebuild or redeploy**

## WITH THE STRANGLER FIG PATTERN

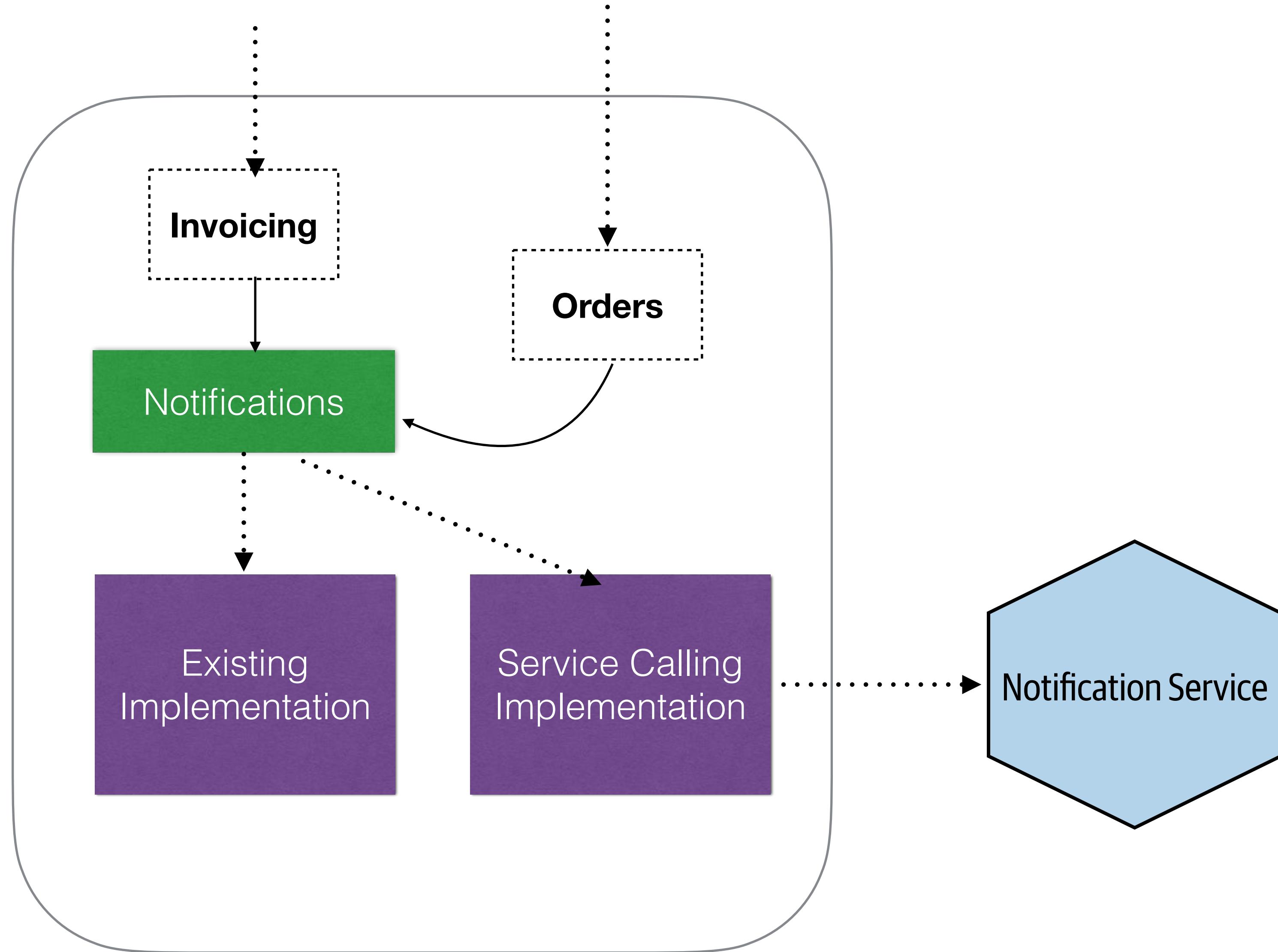


## WITH THE STRANGLER FIG PATTERN



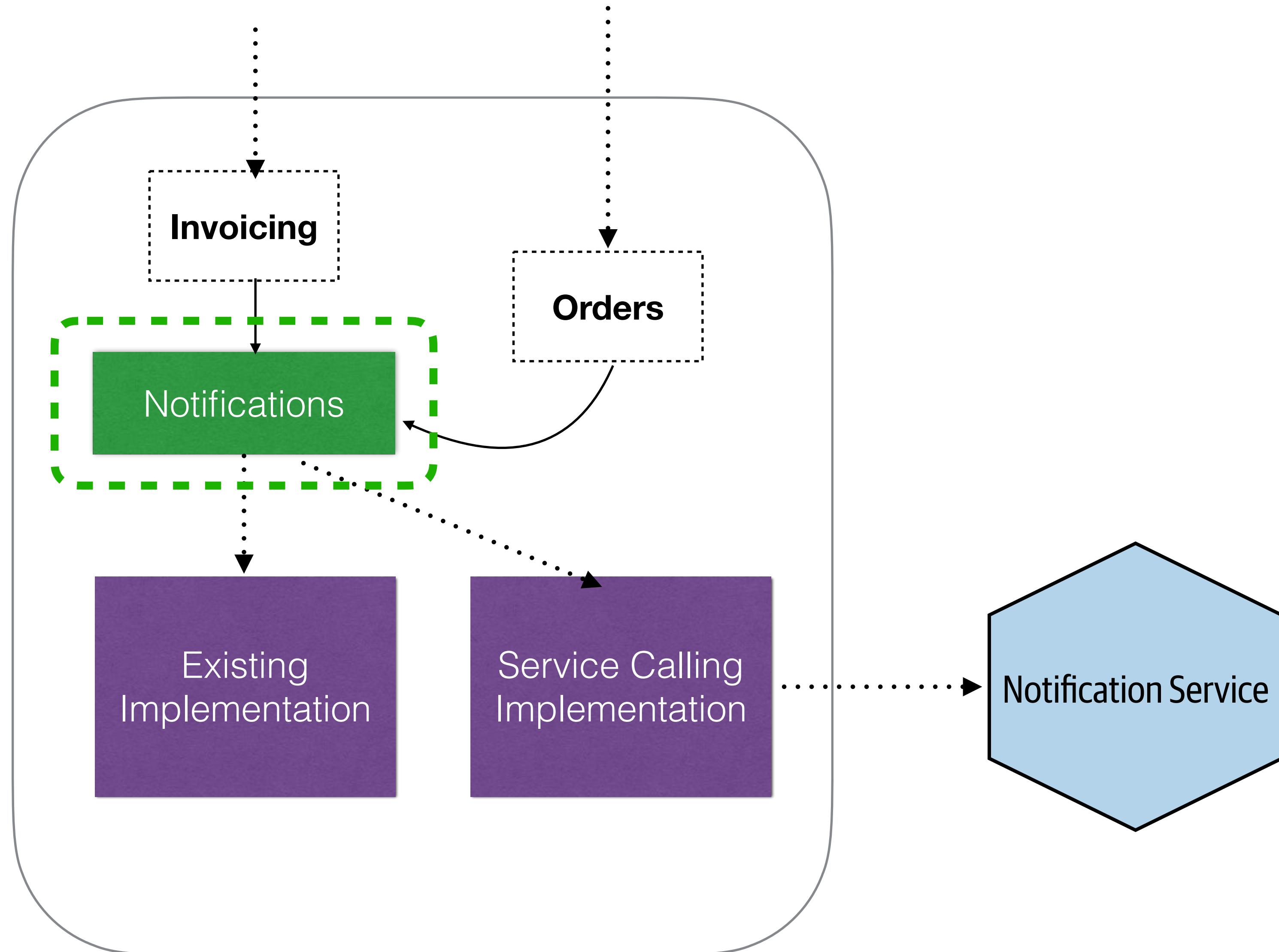
**Implement a simple config-based toggle in the HTTP Proxy configuration**

## WITH BRANCH BY ABSTRACTION



## WITH BRANCH BY ABSTRACTION

Use the abstraction to divert calls based on toggle value



## POLL: HAVE YOU USED THESE PATTERNS? (CAN SELECT MULTIPLE OPTIONS)

Strangler Fig

Branch By Abstraction

Feature Toggles

Parallel Run

## HOMEWORK

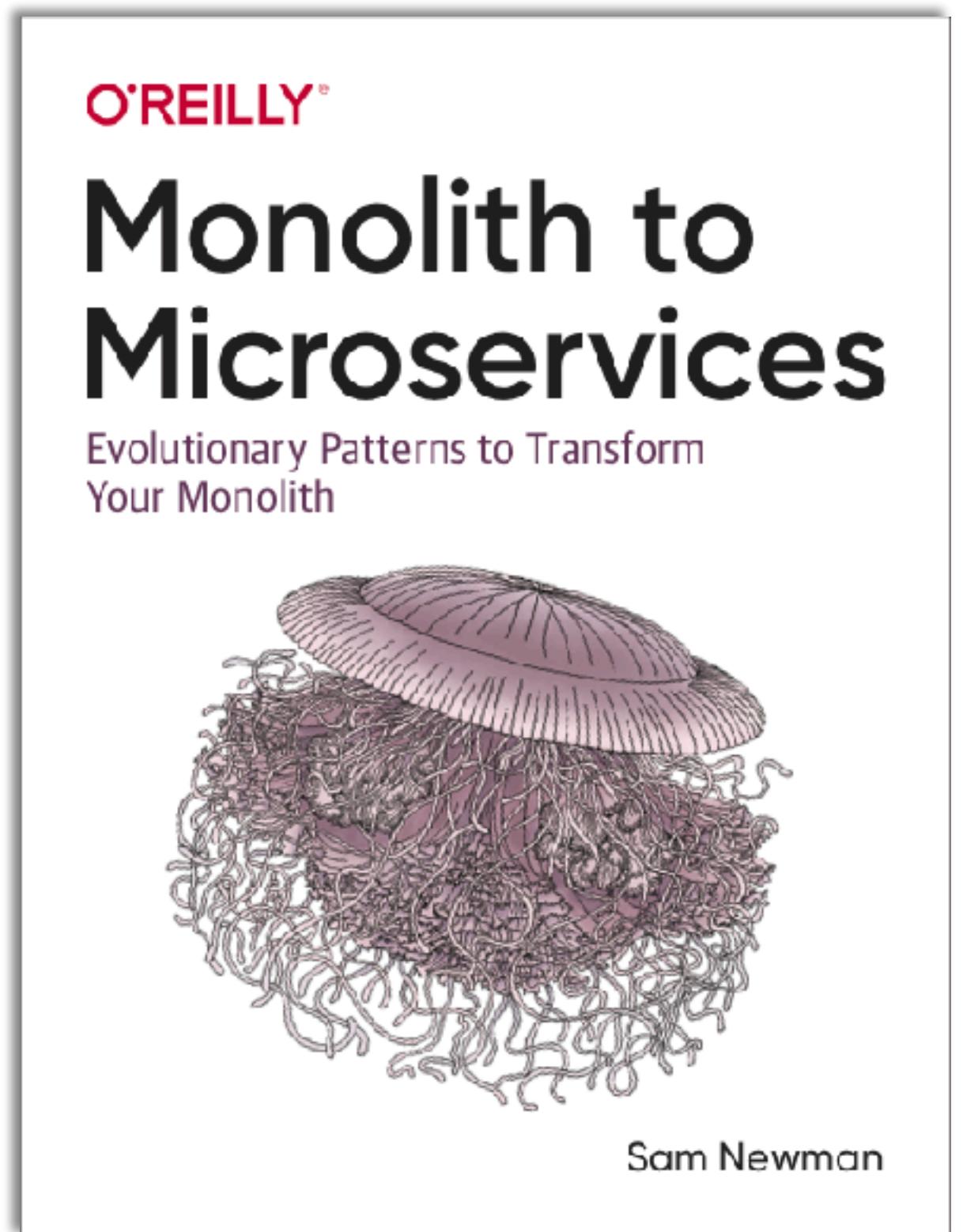
**Work out places where you can separate deployment from release**

## HOMEWORK

**Work out places where you can separate deployment from release**

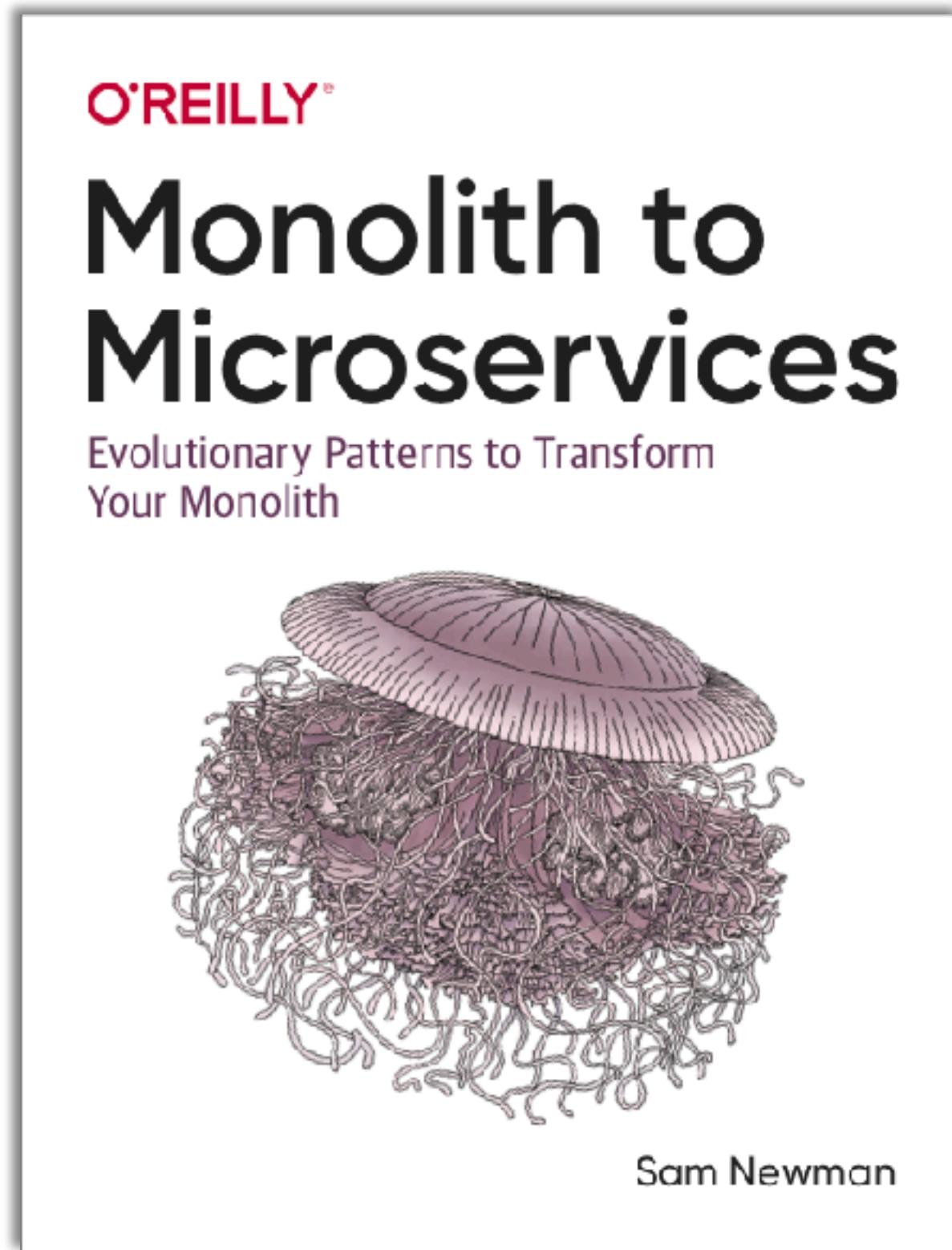
**Can you make use of the Branch By Abstraction or Strangler Fig patterns?**

## FURTHER READING

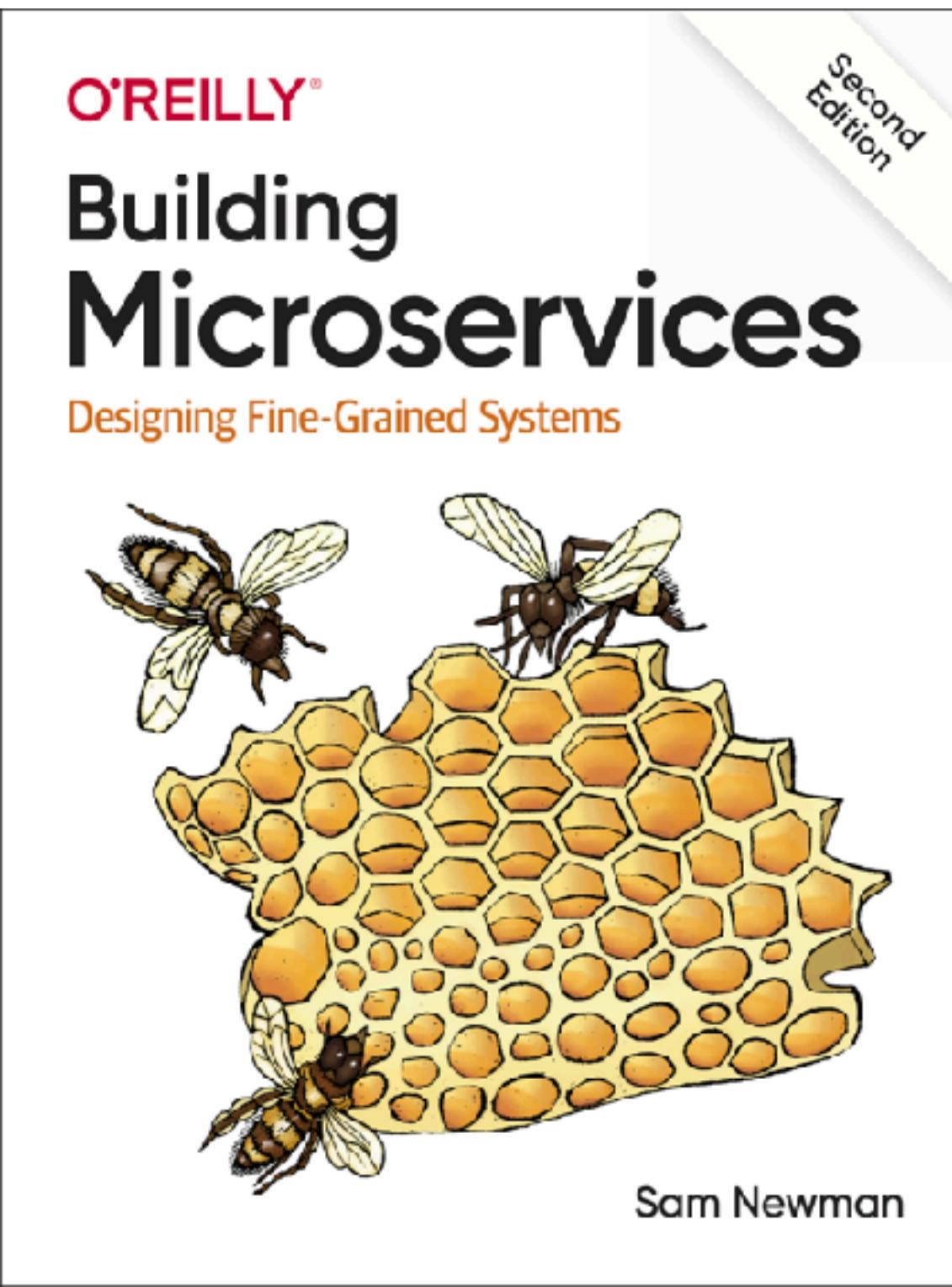


**Chapters 2 & 3  
as a recap of  
this class**

## FURTHER READING

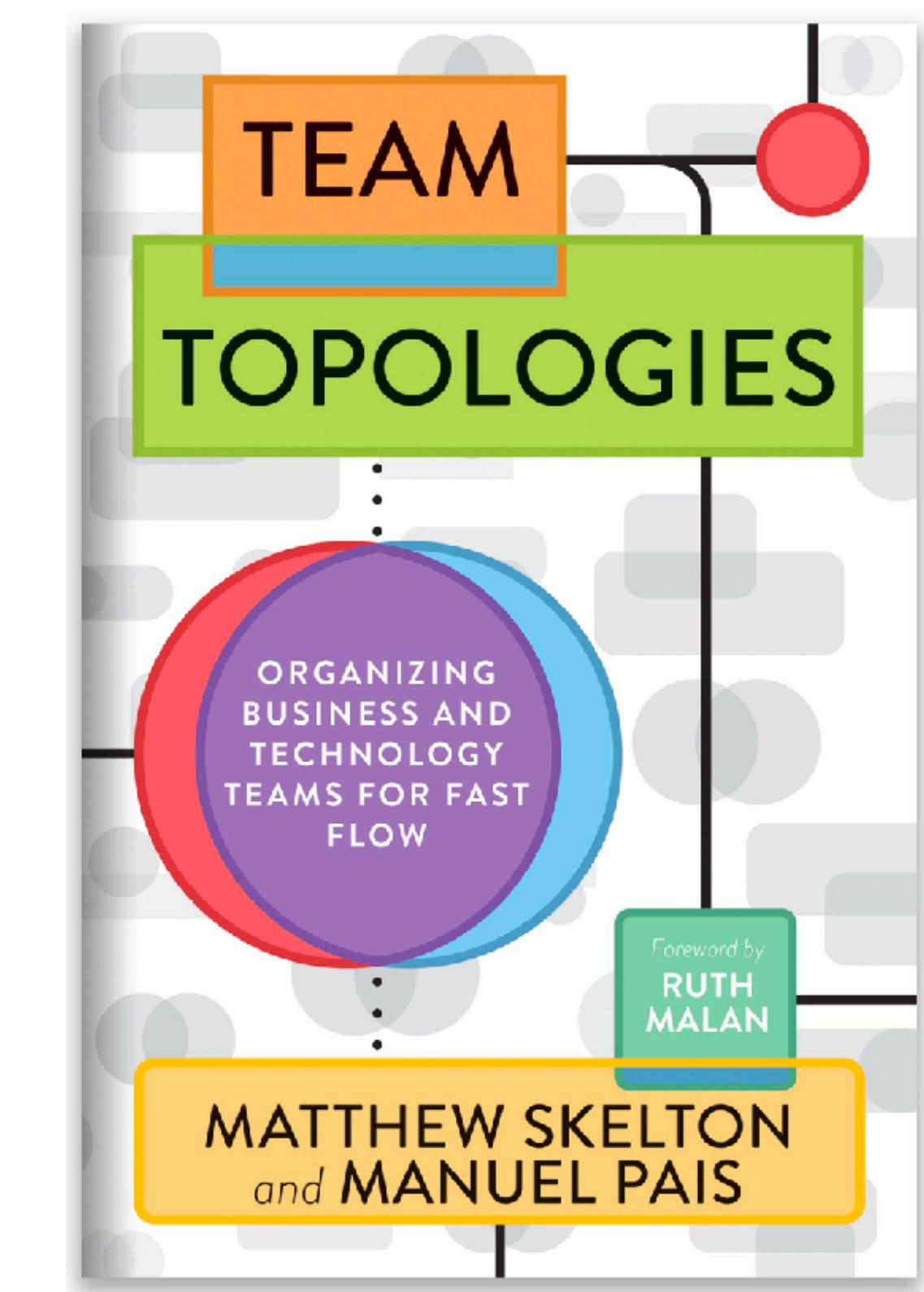
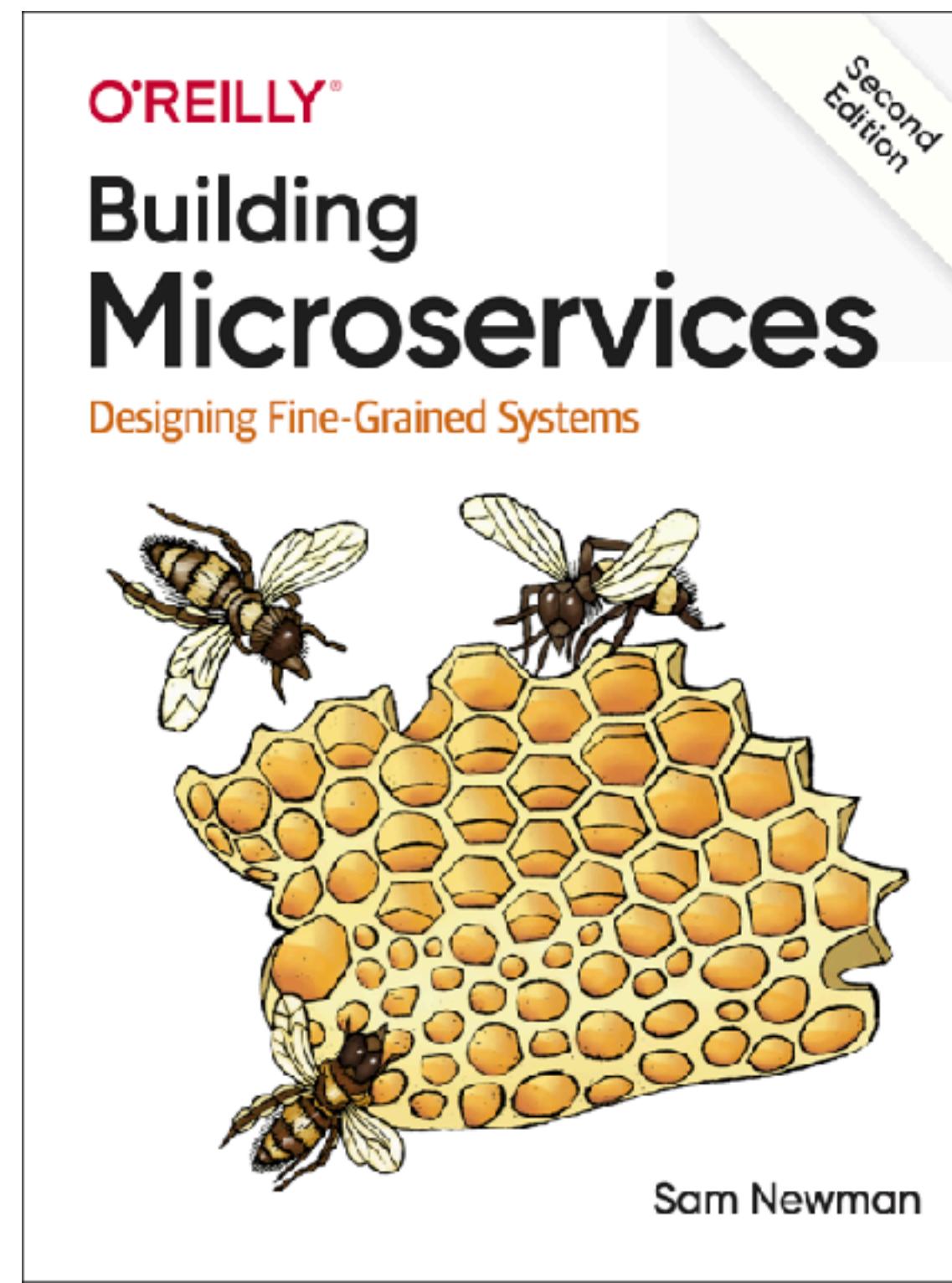
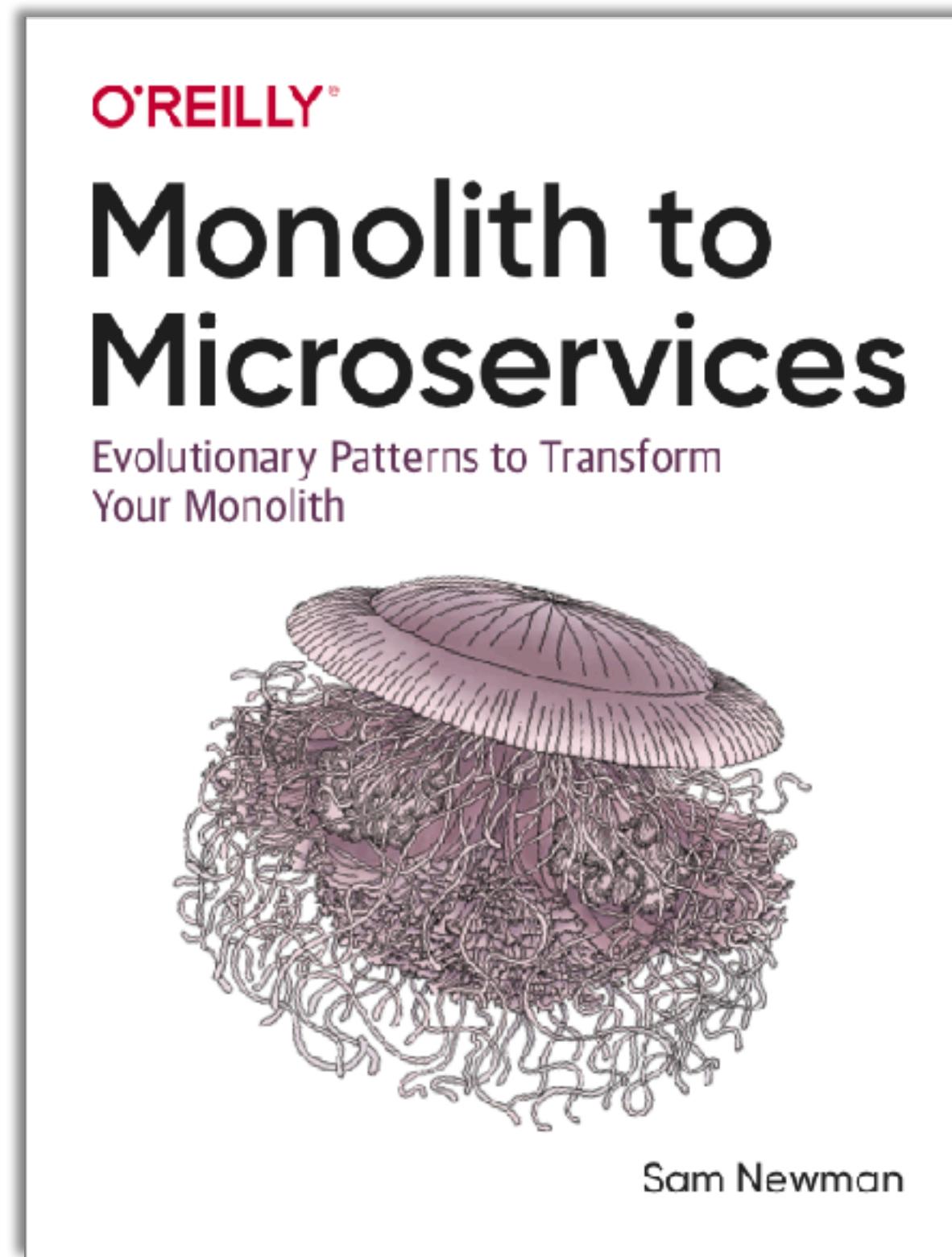


**Chapters 2 & 3  
as a recap of  
this class**



**Chapter 14 (UI)**

## FURTHER READING



Chapters 2 & 3  
as a recap of  
this class

Chapter 14 (UI)

NEXT WEEK...

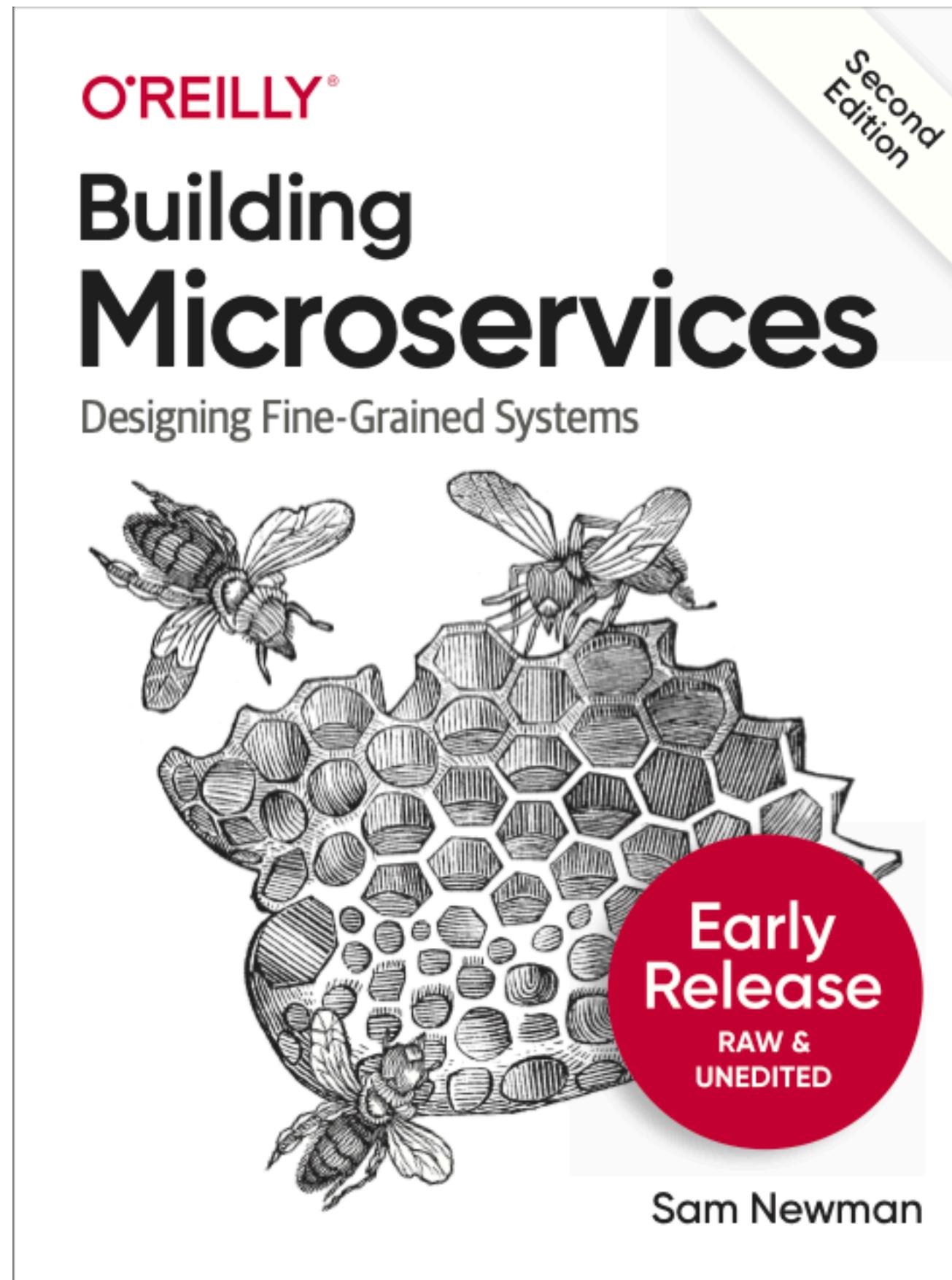
# Data and DB decomposition

**NEXT WEEK...**

# **Data and DB decomposition**

**What else...?**

SEE YOU NEXT WEEK!



The screenshot of the Sam Newman website shows the homepage. At the top, there is a navigation bar with links for Home, About, Talks (which is highlighted in yellow), Podcast, Writing, and Contact. The main heading 'Sam Newman.' is followed by a short bio and a link to his events page. Below this, there is a section titled 'Talks & Workshops.' featuring a talk titled 'What Is This Cloud Native Thing Anyway?' with a 45min Talk duration. To the right of this section, there is a diagram illustrating the relationship between Agile/Lean, Continuous Delivery, DevOps, Cloud Native, and Microservices. On the far right, there is a sidebar with a 'Book!' section showing the book cover for 'Building Microservices' and a 'Video!' section with a thumbnail image.

@samnewman

<https://samnewman.io/>

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