

## The Return of Cybernetics

The Computer in a World of Change

Daniel Kronovet, Research Engineer

@kronosapiens | @joincolony



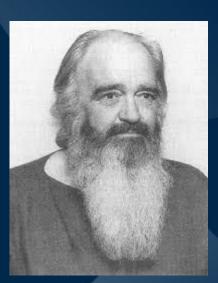
# I. Cybernetics



#### Stafford Beer 6

"...ordinary folk are led to think that the computer is an expensive and dangerous failure, a threat to their freedom and their individuality, whereas it is really their only hope."

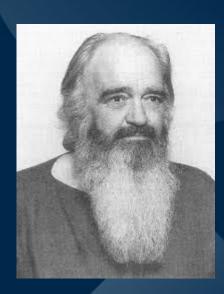
-- Stafford Beer, "Designing Freedom" (1974)





## **Project Cybersyn (Chile, 1971-1973)**



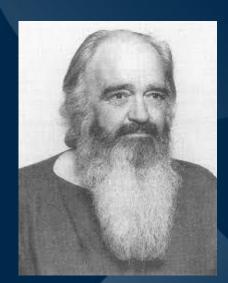




#### **Designing Freedom**

"At any rate, these are concepts of system we are handling now—that much is clear; and it is also clear that it is not very clever to attenuate variety by freezing the continuous variables into arbitrary time epochs (such as periods, quarters, years, and five-year plans) when the essence of the business is the way it continuously generates its **output through time**. We need to observe continuous time trends, that is to say: rates of change, gradients, step functions, and so on. **All that** is necessary because we, as government, have to look to the **interactions of dynamic systems.** The models we have were constructed primarily to inform shareholders as to the proper custody of their money. No wonder the models don't map onto each other."

-- Stafford Beer, "Designing Freedom" (1974)





#### TL;DR

- The world is dynamic, not static. Model change.
- Computers can be **active** agents in shaping decisions.
- The 70's were fun!



# II. Colony



## **Topics**

- 1. Work
- 2. Reputation 🧠
- 3. **Budgeting** 🕉
- 4. Disputes 💥





- Things need to get done -- the outputs of the organization.
- Humans need to do them -- the inputs of the organization.
- Scoping of work (usually) done by (other) humans.
- Evaluation of work done by **either** humans or machines.
- Can be generalized beyond existing notions of "work".



### **Reputation**

- Driven by peer-review of work done, hence legitimate.
- Ownership is continuously redistributed, no one "in charge".
- Yet, some can have more reputation than others.
- Reputation drives **influence** and **upside** (aligns incentives).
- Decays over time for everyone (even elites).



## **Budgeting** §

- Resources are continuously allocated by reputation holders.
- Leverages knowledge at the periphery.
- Allows for distribution of autonomy among participants.
- Models organization as a dynamic system.



## **Disputes** X

- To propose a change, must put up a stake -- skin in the game.
- If no one objects, change passes -- no unnecessary voting.
- If someone objects (also puts up a stake), a vote is held.
- If the vote is close, **both sides get their stake** -- a useful vote.
- If the vote is a landslide, loser loses their stake -- waste of time.
- Our slogan is "permissionless by default".



#### Colony as Cybernetic System (a)

- Human inputs, but the computer drives the process.
- **Reputation** gained and lost continuously over time.
- Resources continuously moving between domains.
- Disputes can correct for errors, with good incentives.
- Result is a continuous output of value.



## Applications to Gaming 💏

- Guild Management
  - Reputation to determine guild leadership
  - Fairly distribute the rewards of raids
  - "Programs" functionality to facilitate onboarding
  - Let members "borrow" NFTs based on reputation
  - In-game duels to decide dispute outcomes\*
- UGC Creator Teams
  - Support team self-management
  - Let teams decide what content to prioritize & fund

\*Literally my favorite use-case



# Thanks, BGA 🧚

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colony.io docs.colony.io blog.colony.io