



Cambodia
Development Resource
Institute (CDRI)

របាយការណ៍ប្រចាំឆ្នាំ
ANNUAL REPORT
C D R I
2 0 0 6 - 0 7





Cambodia
Development Resource
Institute (CDRI)

Contents

- About us 03
- Message from the Executive Director 05
- Major Achievements in 2006–07 07
- About us in Khmer 09
- Major Achievements in 2006–07 in Khmer 10
- Major Projects in 2006–07 13
- Our Partners 14
- Programmes 16
- Publishing, Seminars and Conferences,
Library Services 21
- Governance 24

© 2007 Cambodia
Development Resource
Institute

All rights reserved. No part
of this publication may
be reproduced, stored in a
retrieval system or transmitted
in any form or by any
means—electronic, mechanical,
photocopying, recording or
other—with the written
permission of the Cambodia
Development Resource Institute.

Design and layout:
Oum Chantha and Pem Than
English Text Editor:

Allen Myers

Photographs:
Courtesy of CDRI staff

Printed and Bound in
Cambodia by JSRC
Printing House,

E-mail: jsrph@online.com.kh

សេចក្តីផ្តល់នូវការងារទិន្នន័យនៃការងារ

គុណភាពរបស់ការងារជាមួយបន្ទាន់កម្ពុជាដែលនយោបាយ
អភិវឌ្ឍន៍ វបសអ មានបេសកកម្មចូលរួមចំណោកដល់ការអភិវឌ្ឍន៍ប្រពេសកម្ពុជា
ប្រកបដោយចិរភាព និងការលើកកំណត់សុខមាលភាពរបស់ប្រជាពលរដ្ឋកម្ពុជា តាម
រយៈការងារជាតិមានគុណភាពខ្ពស់ពីគោលនយោបាយអភិវឌ្ឍន៍ ការផ្សព្វផ្សាយ
ចំណោះដឹង និងការកសាងសមត្ថភាព ។

វបសអ ប្រើបានបំពេញបេសកកម្មនេះ ដោយធ្វើការងារជាផ័ត៌ម្នាមួយស្ថាប័ន
សាធារណៈ និងសង្គមសិរីសកម្មជាស្ថាប័នអភិវឌ្ឍន៍ក្នុងតំបន់ និងពិភពលោក និង
ដោយគោរពដល់សមត្ថភាពរបស់ប្រជាពលរដ្ឋ និងស្ថាប័នកម្ពុជា ចំណោះដឹងនិង
បទពិសោធន៍ក្នុងប្រុក ប្រាមទាំងប្រវត្តិសាស្ត្រ និងវប្បធម៌របស់ប្រពេសកម្ពុជា ។

About Us

CDRI's Mission

As an independent Cambodian development policy research institute, the mission of the Cambodia Development Resource Institute (CDRI) is to contribute to Cambodia's sustainable development and the well-being of its people through the generation of high quality policy-relevant development research, knowledge dissemination and capacity building.

CDRI works to achieve this mission in partnership with Cambodian public institutions and civil society, and their regional and international development partners, with respect for the capacity of the Cambodian people and their institutions, for the value of local knowledge and experience, and for Cambodia's history and culture.

What We Do

CDRI works to produce independent, objective, high quality policy-relevant development research, to maximise its accessibility to policy makers, influencers and stakeholders, and to have it affect policy in five interrelated areas that are key for Cambodia's sustainable development:

- economy, trade and regional cooperation;
- poverty reduction, agricultural development

- and rural livelihoods;
- democratic governance and public sector reform;
- natural resources and the environment;
- human security, peace building and conflict transformation.

CDRI undertakes its programmes and projects in partnership with Cambodian government agencies and their international development partners, other research and tertiary education institutions and civil society organisations. To support its research and capacity building, it also offers library, information and publishing services, and both hosts and participates in local and international conferences, seminars and training programmes on development issues.

Located in the Phnom Penh suburb of Tuol Kork, CDRI has 72 staff including management, professional and technical staff, administrative and support staff, of whom 69 are Cambodian. CDRI has a strong commitment to the capacity development and professional skills of its staff, many of whom, after being trained at CDRI, go on to contribute to other Cambodian and international organisations involved in their country's development.



CDRI's garden

Message from the Executive Director



*Larry Strange
Executive Director*

2006-7 was another busy year of achievement, growth and change for CDRI, and it is a pleasure to tell that story in this 2006-7 Annual Report. It was a particularly significant year as we launched an annual Cambodia Outlook Conference in partnership with ANZ Royal, our first major private sector partnership. The inaugural conference, held in Phnom Penh on 22-23 February 2007, on the theme Opportunities for Growth, Development and Shared Prosperity, brought together 200 invited leaders from government, the private sector, the research community, civil society and international development agencies. In his opening keynote address Cambodia's Prime Minister, Samdech Hun Sen, made a strong statement of support for the quality and value of CDRI's development policy research, and the critical importance of its independence to the credibility and impact of its work.

The second half of 2006 saw the implementation of a new structure for the Research Department with the appointment of 5 Cambodian Research/Programme Managers, and an External Relations Manager, to greatly strengthen CDRI's Cambodian middle management. Early 2007 also saw some major changes to CDRI's senior management team, with the appointment of a new Director of Research, Dr Hossein Jalilian, an accomplished development economist from the UK's Bradford University, and a new Director of Operations, Mr Ung Sire

Lee. Mr Lee's appointment saw further progress in the 'Cambodianisation' of CDRI's management structure under its 2006-10 Strategic Plan, with his position replacing the former position of Executive Manager occupied by Mr Ray Hossinger for the past 4 years. Mr Hossinger has taken up a challenging new position in South Africa. On behalf of CDRI's Board of Directors, management and staff, I would like to express our gratitude for the very significant contribution he has made to our work, the efficiency of our systems, and our standards of governance.

In 2006-7 CDRI also completed three major poverty studies, the Moving Out of Poverty Study (MOPS) with the World Bank, and the Tonle Sap Participatory Poverty Assessment (PPA) and Regional Economic Integration in the Greater Mekong Sub-Region (RETA) with the ADB, all challenging and demanding multi-disciplinary studies that have been a significant learning experience for CDRI in relation to research design and methodology, and the technical skills and capacity development needs of our researchers. They have taken CDRI's capacity to undertake quality poverty research, both quantitative and qualitative, a major step forward, while at the same time setting a mid-long term poverty research and monitoring agenda for CDRI in support of Cambodia's National Strategic Development Plan 2006-10. Other significant research and products are outlined in the major achievements and programmes sections of this report.

In February 2007 CDRI's Board endorsed new policies and plans on both gender and capacity development that will see these two critical issues better integrated into CDRI's policies and practices, and the design of our research programmes. 2006-7 was also a year of strong individual and institutional capacity development, with a busy programme of PhD, Masters and short course study opportunities for both research and non-research staff, including the securing of fully scholarship-funded PhD opportunities for two senior researchers at Australian

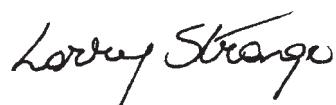
universities. Further fully funded PhD and Masters opportunities will be offered in 2007-8 under the 5 year AusAID funded Water Resource Management Research and Capacity Development programme, a collaborative partnership between CDRI, the Royal University of Phnom Penh and the University of Sydney.

As the reality and opportunity of regional and sub-regional economic integration in East Asia, ASEAN and the Greater Mekong Sub-region becomes better understood by policy makers, the private sector and the research community, CDRI has significantly strengthened its involvement in regional and international collaborative policy research networks including CDRI's own Development Analysis Network (DAN) and a related Rockefeller-supported GMS collaborative project on agriculture, the East Asia Development Network of the World Bank's Global Development Network, ARTNeT, UNESCAP's IDRC-funded Asia-Pacific Research and Training Network on Trade, and the Korean Institute for International Economic Policy (KIEP)'s East Asia Institutes Forum.

Finally, as Executive Director of CDRI, it has been a particularly rewarding experience over the past 12 months to, whenever possible, be part of stage two of CDRI's Conflict Prevention in Cambodian

Elections (COPCEL II) programme, including Provincial COPCEL, with strong participation by local election stakeholders, and a demonstrated commitment by national and sub-national government agencies, political parties and civil society election organisations, working together to build, over time, the quality of Cambodia's democratic institutions and electoral processes.

In presenting this record of achievement for CDRI, my thanks go to our Board of Directors, its Chairman, H.E. Dr Hang Chuon Naron, and our programme and resource partners, both in Cambodia and overseas, for their support and partnership. I would particularly like to record my gratitude to retiring CDRI Board Co-Chair, Ms Jenny Pearson, for her support and significant contribution to CDRI. I would also like to thank my colleagues at CDRI, for their hard work, support and commitment over the past busy year. It is a continuing pleasure to learn from them and work with them in building a more effective CDRI and making a contribution to Cambodia's development.



Larry Strange
Executive Director
May 2007



CDRI board meeting: (from left) Ms Moududa Billmeier, Ms Pok Panharivachetr, Ms Carol Strickler, Mr Noritada Morita, Mr Larry Strange, Dr Hang Chuon Naron and Dr Chem Widhya, February 2007

Major Achievements

2007 Cambodia Outlook Conference: A CDRI-ANZ Royal Partnership

On 22-23 February 2007 CDRI hosted the inaugural 2007 Cambodia Outlook Conference in partnership with ANZ Royal. The conference was the first of its kind, involving 200 invited leaders from the three primary stakeholders in Cambodia's development – government and its international development partners, the private sector, and civil society. With the theme "The Future is in Our Hands: 2007 Cambodia Outlook Conference – Opportunities for Growth, Development and Shared Prosperity," it provided an independent neutral public forum for discussion and debate on key development issues for Cambodia, and highlighted the importance of research-based policymaking in government, as well as the crucial role of the private sector and community involvement. During the conference CDRI also released its new 2006-7 Annual Development Review with associated Khmer language summaries.

The 2007 Outlook Conference considered six major session themes:

- Cambodia 2007: A Macro-View - Indicators for Growth, Development and Shared Prosperity
- Cambodia in a Neighbourhood of Growth and Opportunity: Perspectives from Cambodia, China, Thailand and Vietnam
- Broadening and Deepening the Engines of Growth and Development: Finance, The Markets, The Private Sector and Foreign Direct Investment
- From Aid Dependency to Shared Prosperity: Managing Cambodia's Oil and Gas Resources
- Fighting Poverty: Now for Targeted Action
- Plenary: Prospects and The Way Ahead

Samdech Hun Sen, Prime Minister of the Royal Government of Cambodia, delivered the keynote



Prime Minister Hun Sen delivering his keynote address to participants of the Outlook Conference, February 2007

opening address on the conference theme. Session speakers and moderators included H.E. Dr Hang Chuon Naron, Secretary General, Ministry of Economy & Finance and Chairman, CDRI Board of Directors; H.E. Dr Ing Kantha Phavi, Minister for Women's Affairs and also a CDRI Board member; H.E. Te Duong Tara, Director General, Cambodian National Petroleum Authority; H.E. Ms Zhang Jinfeng, Ambassador, People's Republic of China; H.E. Sok Chenda Sophea, Secretary General, Council for the Development of Cambodia (CDC); Mr Dean Cleland, CEO ANZ Royal; Dr Chalongphob Sussangkarn, President, Thailand Development Resource Institute; H.E. Mr Joseph Mussomeli, Ambassador, United States of America; Mr John Nelmes, Country Representative, IMF; and Ms Nisha Agrawal, Country Manager, the World Bank. Three senior CDRI researchers made session presentations – Mr Chan Sophal, Ms Eng Netra, and Dr Sok Sina, with CDRI Executive Director moderator for the opening session. The full programme and many of the presentations at the conference are now available on CDRI's website.

In its first partnership with the private sector CDRI worked closely with ANZ Royal in the design and organisation of the inaugural Outlook Conference in what will be a continuing partnership, with planning already underway for 2008. The major outcomes and policy ideas generated at the 2007 Outlook Conference will be fed into a range of government and private sector forums and processes over the rest of 2007.



2007 Cambodia Outlook Conference, Session 1: Presentation by H.E. Dr Hang Chuon Naron, Secretary General, Supreme National Economic Council, Ministry of Economy & Finance, Chairman CDRI Board of Directors



Session 2 (top): Presentation by H.E. Ms Zhang Jinfeng, Ambassador, Embassy of the People's Republic of China, Phnom Penh.

Session 3 (bottom): Presentation by Mr Dean Cleland, Chief Executive Officer, ANZ Royal.

Other Major Achievements

- Implementation of priority aspects of both the 2006-10 Strategic Plan and recommended new CDRI Institutional Model including the appointment of a new Director of Research, and Cambodian Director of Operations, 5 Cambodian Research/ Programme Managers, and an External Relations Manager to build Cambodian middle management; and the preparation of CDRI Capacity Development and Gender Plans for 2007-10
- Renewal of Sida core support and support for the Democratic Governance and Public Sector Reform Programme for 2007-8, and renewal of NOVIB support for peace building and conflict resolution training and associated activities 2007-9
- Continued short-medium term sound financial performance with most of the CDRI 2007 budget already secured or committed by end 2006



- Completion of three major poverty studies, the Moving Out of Poverty Study (MOPS) for the World Bank, and the Tonle Sap Participatory Poverty Assessment (PPA) and Regional Economic Integration in the Greater Mekong Sub-Region (RETA) for the ADB, with an associated mid-long term poverty research and monitoring agenda for CDRI in support of Cambodia's National Strategic Development Plan 2006-10
- A strengthening of CDRI's NRE Programme, with the successful completion of the Danida Forests Programme and associated policy research publications, and the inception completed of the AusAID-supported collaborative Water Resource Management Research and Capacity Development Programme, in partnership with the Royal University of Phnom Penh and the University of Sydney
- A strong final phase of the 2002-06 Programme of Policy-Relevant Research on Decentralisation (PORDEC), with studies on social responsiveness and accountability of provincial government, along with the PORDEC team's role as advisers and support to the Ministry of Interior in the final preparation of the Khmer and English version of the Draft Organic Law on Sub-National Governance, and the development of CDRI's new Democratic Governance and Public Sector Reform Programme to be funded by Sida and DFID for 2007-8, including the establishment of an international Research Advisory Team to help guide and support the new programme
- A year of strong individual and institutional capacity development with a busy programme of PhD, Masters and short course study opportunities for both research and non-research

staff, including the securing of fully scholarship-funded PhD opportunities for two researchers at Australian universities

- A significant strengthening of CDRI's involvement in regional and international collaborative policy research networks including CDRI's own Development Analysis Network (DAN) and a related Rockefeller-supported GMS collaborative project on agriculture, the East Asia Development Network of the World Bank's Global Development Network, ARTNeT, UNESCAP's IDRC-funded Asia-Pacific Research and Training Network on Trade, the Korean Institute for International Economic Policy (KIEP)'s East Asia Institutes Forum, and research partnerships with the Danish and Japanese universities on NRE forest issues
- Continuing successful implementation of the second phase of Conflict Prevention in Cambodian Elections (COPCEL II) including Provincial COPCEL with strong participation by election stakeholders, and the addition of a UNDP-funded election media monitoring service to COPCEL activities, and an effective consultation process to assist in determining the future of the work of the Centre for Peace and Development in the context of the current and future needs and directions for peace building and conflict resolution training in Cambodia



Major Projects in 2006–07

1. **Study on Agricultural Marketing and Trade**
The efficiency of marketing, internal agricultural trade and exports in the Greater Mekong Sub-region
2. **Tonle Sap Initiative Learning Resource Centre**
A resource centre of development knowledge on the Tonle Sap Region
3. **Peace-building and Conflict Transformation Training**
Building a culture of peace and community-based peace training
4. **Decentralisation**
Policy analysis and research in support of decentralisation and deconcentration
5. **Water Resource Management Capacity Development Programme**
A research capacity-strengthening initiative in the water resource management sector
6. **Study of Pro-Poor Tourism (DAN 5)**
The impact of tourism on livelihoods in Cambodia, Laos, Thailand, Vietnam and Yunnan, China
7. **Land Impact Baseline Survey**
Survey on the socio-economic effects of the titling of land
8. **Participatory Poverty Assessment of the Tonle Sap (PPA)**
A participatory poverty assessment of the causes of poverty in the Tonle Sap region
9. **Moving Out of Poverty Study**
The dynamics of poverty and poverty reduction in local communities
10. **Conflict Prevention in Cambodian Elections (COPCEL)**
A structured series of dialogues between election stakeholders
11. **Cross-Border Migration (DAN 6)**
A study into the movement of labour within the Greater Mekong Sub-region
12. **Governance and Public Sector Reform**
Strengthening the state and empowering citizens for democratic development
13. **Poverty Impact of Regional Economic Integration**
A study of the degree to which the poor depend on cross-border trade and the impact of free trade agreements
14. **A Policy for Developing Capacity in the Cambodian Civil Service**
A new Policy for Developing Capacity in the Cambodia Civil Service, one of six major policy papers that will provide the framework for major public sector reform.

*Poultry
is gaining
importance in
Cambodia:
a duck farm in
Kompong Chhnang*



Our Partners

Effective partnerships are critical to the success of CDRI's development work. In making decisions about its programmes and projects and their resourcing, CDRI seeks to build partnerships that are committed to:

- development of the abilities of the Cambodian people, their government and institutions;
- an understanding of and respect for the local circumstances that determine sustainable development outcomes—political, economic, social, historical and cultural;
- ownership and control of development programmes and results by Cambodian institutions;
- longer term support for the sustainable growth of CDRI and the development of the qualifications, skills and expertise of its staff.

In 2006–07 CDRI worked in partnership with the following local institutions, multilateral and bilateral donor agencies and other institutions to achieve its objectives:

Government—National, Provincial and Local

Council for the Development of Cambodia (CDC)
Council of Ministers
Council for Administrative Reform
Ministry of Agriculture, Forestry and Fisheries
Ministry of Commerce
Ministry of Economy and Finance
Ministry of the Interior
Ministry of Land Management, Urban Planning and Construction
Ministry of Planning
National Institute of Statistics
Ministry of Rural Development
Ministry of Tourism
Ministry of Water Resources and Meteorology
Ministry of Women's Affairs
Municipal governments
National Bank of Cambodia
National Election Committee
Provincial governments
Royal University of Phnom Penh



Signing a new partnership agreement with the Swedish International Development Cooperation Agency, February 2007

Other Local Partners

ANZ Royal
Alliance for Conflict Transformation
Committee for Free and Fair Elections
Cooperation Committee for Cambodia
National and Impartial Committee for Free and
Fair Election in Cambodia Coalition of Non-
Governmental Organisation (NICFEC)
NGO Forum
VBNK

International Development Agencies

Asian Development Bank
Australian Agency for International Development
Canadian International Development Agency
Danish International Development Agency
(Danida)
Department for International Development,
United Kingdom
Deutsche Gesellschaft für Technische
Zusammenarbeit (GTZ)
International Development Resource Centre,
Canada
Oxfam Novib, Netherlands
Rockefeller Foundation, USA
Swedish International Development Cooperation
Asia Foundation, USA
United Nations Population Fund
United Nations Development Programme

World Bank

Other International Partners

Access Global Online Research in Agriculture
Australian Centre for International Agricultural
Research
Danish Centre for Forest, Landscape and Planning
Food and Agriculture Organisation
Stockholm School of Asian Studies
United Nations Capital Development Fund
United Nations Economic and Social Commission
for Asia and the Pacific
University of Sydney
University of Birmingham, United Kingdom
University of Gothenburg, Sweden

Development Analysis Network (DAN)

Center for Advanced Study, Cambodia
Centre for Community Studies, Kunming, China
Kunming University of Science and Technology,
China
Central Institute for Economic Management,
Vietnam
Institute of Economics, Vietnam
National Economic Research Institute, Laos
National Statistics Centre, Laos
Thailand Development Research Institute
National Agriculture and Forestry Research
Institute, Laos



*Project inception workshop on “Cross-Border Labour Migration in the Greater Mekong Sub-Region”,
Development Analysis Network (DAN), March 2007*

Programmes

Economy, Trade and Regional Cooperation

Monitoring Cambodia's Economy

CDRI produced its second *Annual Development Review* that was launched along with a Khmer language summary at the first annual Outlook Conference in February 2007. The ADR contained eight chapters written by CDRI staff covering a wide range of issues and trends concerning Cambodia's economic and social development, including a chapter reviewing recent macro-economic performance and one on the emerging oil and gas sector in Cambodia. CDRI also continues to produce its monthly Flash Report on the Cambodian and regional economies as well as the quarterly Economy Watch and Vulnerable Workers Survey, both of which are included in CDRI's quarterly *Cambodia Development Review*. This material is also published in Khmer language in order to reach a broader audience of Cambodian policy makers, donors, civil society, and the private sector.

Poverty Impact of Regional Economic Integration

CDRI completes its participation in this region-wide study with a workshop at ADB headquarters in Manila in May 2007. CDRI researchers have analysed the economic and social costs and benefits of cross-border trade with Vietnam and Thailand. The study observes that the degree to which the poor depend on cross-border trade varies according to the proximity of their villages to the border, road conditions and border-crossing procedures and the availability of employment. Some agreements

promoting economic integration, such as fewer restrictions on cargo transport and high fees for legal work permits, have reduced employment opportunities for the poor.

Development Analysis Network (DAN)

CDRI, along with collaborating research institutions from Laos, Thailand, Vietnam, and Yunnan Province of China, in November 2006 presented the findings from a study on pro-poor tourism in the Greater Mekong Sub-region. The studies conclude that tourism growth throughout the region has had



Family business producing souvenirs for tourists in Siem Reap

a positive, albeit modest, impact on the poor near major tourist destinations, and that governments and the private sector can do more to ensure stronger linkages between tourism benefits and the poor. The DAN institutions are now undertaking a region-wide study that examines the costs and benefits of cross-border labour migration. DAN is in its seventh year and receives support from the Rockefeller Foundation.

Asia-Pacific Research and Training Network on Trade (ARTNeT)

CDRI is a founding member of ARTNeT. With a grant from ARTNeT, CDRI is undertaking a small-scale research project to examine how the ASEAN

Free Trade Agreement has affected farmers' living standards and how vegetable farmers have responded to the challenges of trade. CDRI researchers will work with vegetable farmers around Siem Reap and Phnom Penh to assess how they have adjusted to increased competition from Vietnam and Thailand.

East Asian Development Network (EADN)

In 2006 CDRI became a member of the East Asian Development Network (EADN), a regional subgrouping of the World Bank's Global Development Network (GDN). In January 2007 CDRI's Executive Director participated in the annual EADN and GDN meetings in Beijing. CDRI will utilise these networks to build collaborative research relationships, particularly in partnership with stronger research institutes elsewhere in the East Asian region, and

economic growth, and that more effort is required to strengthen local institutions of governance in order more effectively to reduce poverty in the region. CDRI also presented findings from its Moving Out of Poverty Study (MOPS) in a workshop in April 2007.

Both the PPA and the MOPS have informed CDRI's upcoming research agenda, including gender-related topics, migration and labour, and poverty monitoring, in support of the poverty reduction priorities of Cambodia's National Strategic Development Plan (NSDP) 2006-10.

Labour Migration

In addition to the DAN network's current work on cross-border migration, CDRI has also initiated a project that explores rural-urban youth migration and its impact on urbanisation and poverty in Cambodia,

as well as its impact on the migrants themselves and their families and communities. The research will take place throughout 2007 in Phnom Penh, Battambang, Poipet and Siem Reap. The study is supported by the United Nations Population Fund (UNPF).



2007 Cambodia Outlook Conference: H.E. Te Duong Tara, Director General, Cambodian National Petroleum Authority, answering reporters after his presentation in Session 4.

access funds for small-scale regional research projects.

Poverty, Agriculture and Rural Development

Poverty Reduction: Research and Monitoring

CDRI, in collaboration with the National Institute of Statistics (NIS), and with support from the ADB, presented findings from its Participatory Poverty Assessment of the Tonle Sap (PPA) in a series of three workshops in November 2006. The PPA shows that many of the poor and the destitute in the Tonle Sap region are not benefiting from Cambodia's rapid

concerning agricultural trade in the GMS. One study, supported by the Rockefeller Foundation, will focus on livestock and poultry, rice and fruits. A second study looks at the impact of China on agriculture in the GMS, with specific reference to identifying what agricultural products China will be demanding from the GMS, including Cambodia, in the near to medium term. The third project will look at ways to strengthen and deepen market integration of agricultural products within the GMS. The nature of these studies will require considerable cross-unit collaboration within CDRI.

Urban Land Titling

In collaboration with the Ministry of Land



A modern structure to tap water from an Angkorian era barai (reservoir) in Siem Reap province

Management, Urban Planning and Construction, CDRI presents its findings from the urban land titling baseline survey in June 2007. The survey was conducted in 2006, covering 2700 households in Phnom Penh, Siem Reap and Serey Sophaan. Along with an earlier rural baseline survey, the urban study is designed to establish baseline data that can be used to assess the impact of land titles on (a) housing investment, (b) access to formal credit, (c) land markets and (d) land administration. The project is supported by the World Bank with financial inputs from Canadian International Development Agency.

Natural Resources and the Environment

Managing Natural Resources for Poverty Reduction

The natural resources economics unit has completed its forest management research, supported by Danida, with the publication in January 2007 of a working paper concerning natural forest benefits and economic analysis of natural forest conversion in Cambodia. The study demonstrates that the forest resources are of vital importance to the rural poor both as source of livelihood and as a social safety net in times of crisis. CDRI researchers also developed a model for assessing the costs and benefits associated with converting forest resources to various

agricultural uses. The study concludes that urgent efforts are required to promote community-based forestry as a more effective management approach for sustainable and equitable use of forest resources in Cambodia.

Water Resource Management Research and Capacity Development

CDRI, in collaboration with the University of Sydney and the Royal University of Phnom Penh, and with support from AusAID, officially launched a five-year water resources management research capacity-building project in December 2006. The project will build water management research capacity at CDRI and other local institutions, including university departments and the Ministry of Water Resources and Meteorology and the Ministry of Agriculture, Forestry and Fisheries. The project will focus on irrigation and river basin management in the Tonle Sap region. The project team will first conduct a social and institutional assessment of the water sector that will inform subsequent research.

Analysing Rubber Plantation Production

This study analyses the trade-offs regarding rubber plantation development in Cambodia using a cost-benefit analysis framework. The study will compare the direct and indirect values of previous land uses with those of rubber plantations based on estimated

returns from established rubber plantations of different ages in Kompong Cham and Kompong Thom. Current policy on economic land concessions will also be considered to assess whether such natural forest conversion is economically viable. This study is supported by the Environmental Economics Programme for Southeast Asia (EEPSEA). CDRI hosted the sub-regional EEPSEA office at its Tuol Kork campus before it was relocated to Singapore in late 2006.

Democratic Governance and Public Sector Reform

Accountability at the Provincial Level

This study examines how the concept of accountability is understood in Cambodia and how public sector accountability at the sub-national level can be strengthened within the framework of decentralisation and deconcentration. The literature review component of the study, published in April 2007, looks at the normative concepts of accountability according to different western public sector management theories (e.g., traditional public administration, new public management). It also focuses on how patronage is manifested in Cambodia. The study entails three case studies involving public expenditure, human resource management and provincial planning.



Souvenir sellers in Siem Reap

Decentralisation and Democracy

This study examines the extent to which community-based organisations enhance the accountability of local government. The study concludes that the key institutions of the decentralisation reform process, commune councils, have made considerable progress towards exercising accountability. Civil society in Cambodia, however, is not yet sufficiently capable and organised to demand accountability effectively. The commune councils are also not receiving badly needed support from various ministries. While the councils have been operating on the basis of democratic decentralisation reform since the 2002 elections, the district and provincial authorities have not had any changes in their formal mandates. This deconcentration component of the reform process is essential and will likely be implemented in 2008 with the ratification of the organic law on sub-national governance.

Leadership and Local Politics

This study will examine the dynamics of institutional change and development from the point of view of commune council representation and leadership, and thus provide a different perspective on the opportunities and constraints for local politics presented by decentralisation and deconcentration. One important component of the study concerns female councillors and how the public perceives their roles and effectiveness.

A Policy for Developing Capacity in the Cambodian Civil Service

In early 2007, CDRI was commissioned by the Cambodian Government's Council for Administrative Reform (CAR), with support from the Canadian International Development Agency (CIDA), to work with CAR on a consultative process and drafting for a new Policy for Developing Capacity in the Cambodia Civil Service, one of six major policy papers that will provide the framework for major public sector reform.

Human Security, Peace Building and Conflict Transformation

Human Security Research Development

CDRI continues to explore opportunities to develop its research capacity in the area of human security. In 2006-7 CDRI worked in partnership with the United Nations Centre for Regional Development (UNCRD) in Nagoya on the development of a pilot

research project on human security assessment as a useful poverty monitoring and alleviation tool at district and commune levels in Cambodia. A senior CDRI researcher also participated in a professional development programme on human security at UNCRD.

Conflict Prevention in Cambodian Elections (COPCEL Phase II)

Phase II of CDRI's Conflict Prevention in Cambodian Elections (COPCEL) programme continued in 2006-7 at both the national and provincial level, providing a neutral forum for election stakeholders to discuss election-related concerns and make recommendations for their resolution. Fourteen COPCEL Enlarged Meetings (COPCELEM) were held monthly at CDRI in Phnom Penh, and 23 COPCEL Provincial Meetings (COPCELPROM) were held in 23 provinces. An addition three COPCEL Media Meetings (COPCELMED) were held to promote civic participation in the electoral process. There has been strong participation by all major Cambodian political parties.

COPCEL participants have identified and evaluated many national and provincial election issues, both technical and political. COPCEL's 'culture of dialogue' was extended to the provinces, contributing to local community building, and receiving strong support and cooperation from local authorities.

Peacebuilding and Conflict Transformation Training

Training workshops to build social capital and a culture of peace continued to be a prominent focus of CDRI's peace building and conflict transformation training in 2006-07, with support from Novib (Oxfam Netherlands). As in previous years, the core Working for Peace course was held at CDRI, with specific training conducted for local authorities and other community leaders in districts in two provinces that were frontlines between government and Khmer Rouge forces during the civil war, and that are now working to address and manage conflict issues that have emerged since reintegration.

CDRI was also commissioned to deliver specially designed training on conflict management and communication skills to the staff and partners of the Tonle Sap Biosphere Secretariat of the Cambodian Mekong River Commission. Through eight training modules, the CDRI training programme has enhanced the capacity of a total of 119 resource people in conflict resolution and peace-building skills, 43 percent of whom were women. In 2006 CDRI also co-hosted a consultation workshop on peace mapping, which surveyed peace-building activities and reaffirmed the ongoing necessity of peace-building programmes in Cambodia.



Education is a key to poverty reduction: school children in Kompong Chhnang

Publishing, Seminars and Conferences, Library Services

Publishing and Communication

One year into its new strategic plan 2006–10, CDRI has achieved a high level of printed products and services. CDRI can now disseminate more effectively the findings of its policy research and provide a substantial contribution to the development of Cambodia. In particular, it can reach a broader audience through various publications designed for specific groups, such as the condensed Annual Development Review in Khmer.

In the near future, the publishing and communications unit aims to:

1. increase staff capacity to disseminate CDRI's products and respond better to media inquiries;
2. further develop external networks;
3. host seminars and workshops to enhance the impact of CDRI's research findings.

Library Services

2006 was a significant year for the CDRI library. Many changes and achievements took place. During the first quarter of the year, the library was reorganised. New furniture, including display shelving, poster displays and reading tables, was purchased, shelves and reading tables rearranged and the public area enlarged to provide a more dynamic and exciting library space. New computers were installed to provide access to the new OPAC (Online public access catalogue). The library collection was reorganised into one main sequence to make materials more accessible. The library is now more attractive and user-friendly. CDRI



On site quality control of CDRI publications at printing house



Meeting between the delegations of the National Research Council of Thailand and CDRI, March 2007

Library has been chosen as:

- The ADB Depository Library for Cambodia.
- The World Bank Depository Library for Cambodia.
- The United Nations Research Institute for Social Development Depository Library for Cambodia.
- The United Nations Inter-Agency Project Depository Library for the document on human trafficking, child labour and migration.

CDRI was financially supported to establish the TSI Learning Resource Centre, which is housed in CDRI Library. It includes:

- A database of ADB articles on the TSI
- A Tonle Sap Biosphere database
- A database on TSI related project reports
- Books, periodicals on Tonle Sap Basin
- Introductory materials on the Tonle Sap such as brochures, posters and fliers
- Maps of Tonle Sap region
- Audio materials

A new software package, NewGenLib library automation system, was installed to manage all systems: acquisition, circulation, cataloguing and OPAC. The library staff and the IT manager received two weeks' training in the use and management of the new system. The new system has many features that assist the library staff to provide quality added service for all library users. The bar-coding system has accelerated loan transactions and is more accurate than a manual process. Library users have been issued with new bar-coded library cards.

Major Seminars, Conferences and Presentations in 2006–07

2006	
22 June	Larry Strange and Professor Lawrence Haddad, Director, Institute of Development Studies (IDS) and CDRI board member, co-chaired the CDRI-IDS roundtable on “The Future of Development Research: Growth, Employment and Poverty Reduction in Cambodia—Short and Medium Term Challenges and Development Policy Research Implications”. Some CDRI Board members and staff were trigger speakers.
17 July	Top Neth, Lic Vuthy and Heov Kim Sreng gave a presentation on “Environmental Valuation and Environmental Indicators in Cambodia” at the CDRI- TDRI (Thailand Development Research Institute) roundtable discussion at CDRI.
3 August	The Democratic Governance and Public Sector Reform team co-chaired the “Annual National Forum on Decentralisation and Good Governance” with the Ministry of Interior, Center for Social Development, and Pact. Larry Strange presented the concluding remarks at the same forum.
8–9 August	The Democratic Governance and Public Sector Reform team co-organised and co-facilitated the “National Forum on Women’s Participation in Local Politics” with the Committee to Promote Women in Politics.
28 August	Larry Strange delivered the opening remarks and Hing Vutha presented the “Early Harvest Programme (EHP) and its implications for Cambodian Agriculture” at a roundtable discussion hosted by CDRI and Oxfam America.
30 August - 1 September	Larry Strange participated as panellist in the Meeting on “Community of Practice on Managing for Development Results (MfDR) in Asia-Pacific Region”, at the Lee Kuan Yew School of Public Policy, National University of Singapore.
12 September	Top Neth and Kasper K. Hansen participated in the “DANIDA/DFID National Resource Management and Livelihood Programme 2006–2010”, hosted by the CDC.
22–24 September	Brett M. Ballard presented a paper on “Good Governance and Land Management in Cambodia” at an FAO experts consultation meeting in Rome.
9–10 October	Larry Strange delivered the opening and closing remarks at the Peace-mapping workshop hosted by CPD/CDRI in collaboration with ATC and CWS, at CDRI. Duong Virorth and the CPD team participated in this workshop.
13–14 October 2006	Larry Strange made a presentation at the Second East Asian Institutes Forum on “East Asian Economic Integration: Progress and Impediments” held at the Korea Institute for International Economic Policy, Jeju Island, South Korea
18–19 October	Chan Sophal made a presentation at the workshop on “China’s Impact on the GMS”, hosted by Chiang Mai University and the Institute of Development Studies, Chiang Mai, Thailand.
20 October	Larry Strange participated in the discussion at the “2006 National Steering Committee Meeting” of the Ministry of Commerce.
30 October - 2 November	Hing Vutha and Sok Sina participated in the “WTO/ESCAP ARTNeT workshop on the post-Doha research agenda for developing countries” and the “Third ARTNeT Consultative Meeting of Policy Makers and Research Institutions”, organised by WTO/UNESCAP/ARTNeT at Macau University of Science and Technology.
9–10 November	Chan Sophal made a presentation at the consultative meeting on “GMS Market Oriented Integration”, hosted by TDRI, Bangkok. Larry Strange also participated in this meeting.
27–28 November	Top Neth and Lic Vuthy participated in the “Regional Consultation Workshop - Poverty Reduction in Upland Communities in the Mekong Region Through Improved Community and Industrial Forestry”, co-hosted by the FAO and ADB for Regional Technical Assistance, in Bangkok.

2007	
12–16 January	Larry Strange was a panel chair at the “East Asian Development Network (EADN) Annual Forum 2006,” part of the “2007 Global Development Network’s Eighth Annual Global Development Conference, Shaping a New Global Reality: the Rise of Asia and its Implications”, organised by the Global Development Network, in Beijing.
18 January	Larry Strange participated in an “Ambassador Meeting on Strengthening Democracy and Election in Cambodia” organised by UNDP.
23 March	Larry Strange, Brett M. Ballard, Chan Sophal, Hing Vutha and Thun Vathana made presentations at the roundtable discussion with the Economic Research Committee, National Research Council of Thailand, on “Opportunities for Trade and Economic Cooperation between Cambodia and Thailand”, during the visit of its delegation to Phnom Penh.
	Brett M. Ballard serves on AMK’s (a micro-finance institution) social performance panel and on the research ethics review panel for World Vision and Save the Children Australia.

Publications in 2006–07

1. *Cambodia Development Review*: 4 issues in English and four issues in Khmer in 2006 and one issue in English and one issue in Khmer in 2007
2. *Monthly Flash Report on the Cambodian Economy*: 12 English-Khmer issues in 2006 and four English-Khmer issues in 2007
3. *Economic Lexicon*: part one in Khmer to English and part two from English to Khmer
4. *Annual Development Review 2006–07*, edited by Brett M. Ballard in February 2007, 205 pages in eight chapters:
 - (1) Major Development Trends
 - (2) Macroeconomic Performance
 - (3) Foreign Direct Investment and Poverty Reduction in Cambodia
 - (4) Windfall Revenue from Oil and Gas in Cambodia: A Development Blessing or a Curse?
 - (5) Livestock Production and Veterinary Services in Cambodia
 - (6) Rural Poverty and the Use of Natural Resources
 - (7) Labour Migration in Rural Livelihoods: Challenges and Opportunities
 - (8) Conceptualising Accountability: The Cambodian Case
5. *The Early Harvest Programme: Implications for Cambodian Agriculture* by Hing Vutha and Nou Keosothea, in May 2006 in English and Khmer
6. Working Paper 33: *Natural Forest Benefits and Economic Analysis of Natural Forest Conversion in Cambodia* by Kasper K. HANSEN and TOP Neth in December 2006
7. Working Paper 34: *Accountability and Neo-patrimonialism in Cambodia: A Critical Literature*

Review by PAK Kimchoeun, HORNG Vuthy, ENG Netra, ANN Sovatha, KIM Sedara, Jenny KNOWLES and David CRAIG in March 2007

Policy Briefs

1. CDRI policy brief on “*Trends and Dynamics of Deforestation and Forest Degradation*” by HEOV Kim Sreng, KHLOK Bottra, Kasper HANSEN and Christian SLOTH in English and Khmer
2. CDRI policy brief on “*The Value of Forest Resources to Rural Livelihoods in Cambodia*” by HEOV Kim Sreng, KHLOK Bottra, Kasper HANSEN and Christian SLOTH in English and Khmer
3. CDRI policy brief on “*Timber Productivity in Selected Cambodian Forest Types*” by HEOV Kim Sreng, KHLOK Bottra, Kasper HANSEN and Christian SLOTH in English and Khmer
4. CDRI policy brief on “*Forest Management Options in Cambodia*” by HEOV Kim Sreng, KHLOK Bottra, Kasper HANSEN and Christian SLOTH in English and Khmer
5. CDRI policy brief on “*The Early Harvest Programme: An Opportunity to Enhance Cambodian Agriculture Exports*” by HING Vutha in English and Khmer
6. CDRI policy brief on “*The Participatory Poverty Assessment of the Tonle Sap: A Summary of Key Findings*” by Brett M. Ballard in English and Khmer

Flyers

1. CDRI’S Mission and What We Do in 2007
2. Cambodia: An Economic and Social Overview

Governance

In 2006-7 CDRI continued to improve its governance and administrative systems reflecting the commitments in its 2006-10 Strategic Plan. A new External Relations Unit was established in mid-2006 to support raising the profile of CDRI, and to help manage relationships with stakeholders and partners more effectively. The unit is responsible for the institute's external relations and public affairs, government and partner liaison, coordination of meetings and public events and the provision of a secretariat to the board. It is now a resource for all sections of CDRI.

In response to CDRI's growing needs, new automated accounting software was installed during 2006 and was fully operational from 1 January 2007. A major upgrading of information technology systems was implemented, including upgrading network hubs and replacing both the old LAN and mail servers with new, contemporary servers. The administration unit continued implementing human resource policy updates and innovations in consultation with the institute's Human Resource Management Working Party.

Reflecting CDRI's growth, and the expansion of its programmes and projects, total expenditure in 2006 was USD1,788,000, the largest annual budget to date. Audit certificates and external audit findings confirmed an ongoing high standard of accountability.

In March 2007 CDRI held a two day management-staff retreat for induction, trust and

teambuilding at the Hotel Cambodiana in Phnom Penh. The retreat programme, designed and facilitated by CDRI management and staff, provided a systematic induction for both new and longer serving staff on CDRI's mission, strategic plan, programmes, services and administrative functions and systems, and interactive sessions on: CDRI - Change and Growth; CDRI's Culture: Reality and Aspiration; CDRI's Environment: Challenges and Opportunities – Meeting the Challenges and Realising the Opportunities; and The Way Forward. The retreat affirmed areas of CDRI's strength and identified issues for further improvement on which management and staff will work together over the life of the current Strategic Plan.

Senior Appointments

Dr Hossein Jalilian was appointed director of research from April 2007. Dr Jalilian is an accomplished development economist with a PhD from the London School of Economics. He is currently a senior lecturer at Bradford University and course director and doctoral programme coordinator for various British universities. Over the years, Dr Jalilian undertook development and economic planning consultancies in Malaysia, Nigeria, Mozambique, China, Vietnam and Tanzania and was visiting scholar at the ADB Institute in Japan. He has authored a range of books and articles on development, governance and investment issues.

Mr Ung Sirn Lee was appointed director of operations from 26 March 2007. He holds qualifications in finance and business administration. Mr Ung Sirn Lee has some 15 years of experience as finance and administration manager, operations manager and consultant with organisations such as UNDP, NAA, World Fish Centre and the EU. Mr Ung Sirn Lee's appointment signifies the long-planned Cambodianisation of this position.

Dr Brett Ballard assumed a new role as CDRI's senior research adviser with effect from April 2007.



A staff intervention at CDRI Staff Retreat, March 2007

Board of Directors 2006-2007

H.E. Mr CHEA Chanto	Honorary Chair Governor of the National Bank of Cambodia, Phnom Penh	Ms Carol STRICKLER	Executive Director Cooperation Committee for Cambodia (CCC), Phnom Penh
H.E. Dr HANG Chuon Naron	Chair of the Board of Directors Secretary General Ministry of Economy and Finance, Phnom Penh	Dr Jayant MENON	Senior Research Fellow Asian Development Bank Institute (ADBI), Tokyo, Japan
Ms Jenny PEARSON*	Director VBNK, Phnom Penh	Professor Lawrence HADDAD	Director Institute of Development Studies (IDS) University of Sussex, United Kingdom
H.E. Dr ING Kantha Phavi	Minister Ministry of Women Affairs, Phnom Penh	Mr Noritada MORITA	Chairman & CEO Asia Strategy Forum (ASF), Bangkok, Thailand
H.E. Dr CHEM Widhya	Ambassador Ministry of Foreign Affairs and International Cooperation, Phnom Penh	Mr Larry STRANGE	Executive Director Cambodia Development Resource Institute, Phnom Penh
Ms POK Panhavichet	Director Canadian Cooperation Office (CCO), Phnom Penh	Mr DUONG Virorth	Staff Representative Cambodia Development Resource Institute, Phnom Penh

* Ms Jenny PEARSON retired as Co-Chair of the Board in June 2006.



Listening to group presentations; Drawing images of a future CDRI: CDRI Staff Retreat, March 2007

CDRI Staff—May 2007

Senior Management

Mr Larry STRANGE	Executive Director
Dr Hossain JALILIAN	Director of Research
Mr UNG Sirn Lee	Director of Operations

Democratic Governance and Public Sector Reform

Ms ENG Netra	Research Manager
Mr KIM Sedara	Research Fellow
Mr HORNG Vuthy	Research Associate
Ms THON Vimealea	Research Associate
Mr KIM Sean Somatra	Research Associate
Ms ROS Bandeth	Research Assistant
Ms LY Tem	Research Assistant

Natural Resources and the Environment (NRE)

Dr TOP Neth	Research Manager
Mr LIC Vuthy	Research Associate
Ms SUON Vanny	Research Associate
Mr CHEM Phalla	Research Associate
Ms KHIEV Daravy	Research Assistant
Mr HAY Vannavuth	Volunteer

Agricultural, Rural Development and Poverty (ARDP)

Mr CHAN Sophal	Senior Research Manager
Mr SO Sovannarith	Research Fellow
Ms TUOT Sokphally	Research Associate
Ms CHHAY Pidor	Research Assistant
Mr Chhun Piseth	Volunteer

Economy, Trade and Regional Cooperation

Mr HING Vutha	Acting Research Manager
Dr THUN Vathana	Research Associate
Dr SOK Sina	Research Associate
Mr PHIM Runsinarith	Research Associate
Ms PON Dorina	Research Assistant
Ms PHANN Dalis	Research Assistant
Mr SRIENG Chanthy	Database Consultant (P/T)

Research Advisors and Consultants

Dr Brett M. BALLARD	Senior Research Advisor
Dr Keith CARPENTER	Research Advisor
Ms Ingrid FITZGERALD	Gender Consultant

Human Security, Peace Building and Conflict Transformation

Mr DOUNG Virorth	Program Manager
Mr LIM Sovannara	Research Associate
Ms HUY Romduol	Senior Programme Officer and Training Team Leader
Ms TOUCH Varine	Programme Officer
Mr MEAS Savath	Programme Officer
Ms SOK Sethea	Programme Officer
Ms HUON Chantrea	Programme Assistant
Ms SUM Sreymom	Programme Assistant
Ms YIM Nary	Volunteer (P/T)
Mr UN Samnang	Volunteer (P/T)
Ms CHHIM Daroth	Volunteer (P/T)
Mr OK Serei Sopheak	Consultant (P/T)



Examining ballots at CDRI's staff representative election, June 2006



Certificate distribution for an in-house training in statistics, December 2006

External Relations

Ms Moudda BILLMEIER Manager External Relations
 Ms RUN Savinn Administrative Assistant to Executive Director

Publications

Mr YOU Sethirith	Acting Publishing Manager
Mr OUM Chantha	Production Officer
Ms YEN Sophany	Translation Assistant
Mr KIM Chettra	Publishing Assistant
Ms MEN Chanthida	Assistant for Sales and Distribution
Mr PEM Than	Graphic Design Consultant (P/T)
Ms NUTH Punleureasey	Volunteer (P/T)
Mr SOY Chanviseth	Volunteer (P/T)
Mr Allen MYERS	Language Editor (P/T)

Library

Mr HE Hin	Library Manager
Ms UN Sinoch	Librarian
Ms SORN Maden	Library Assistant
Ms SVAY Souma	Library Assistant

Finance

Ms Beauphara THONG	Finance Manager
Mr MAO Polo	Accountant
Ms BEAN Borina	Finance Assistant



CDRI's finance department



Game at the Induction Workshop, March 2007

Information Technology

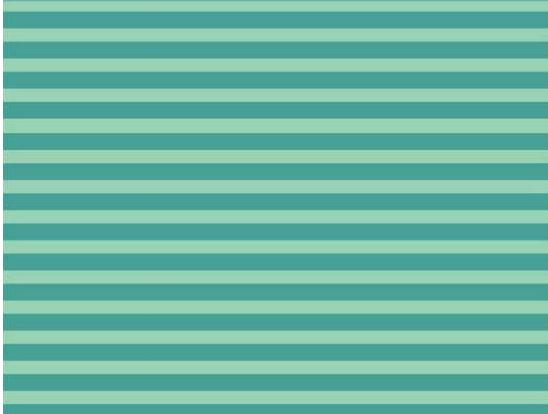
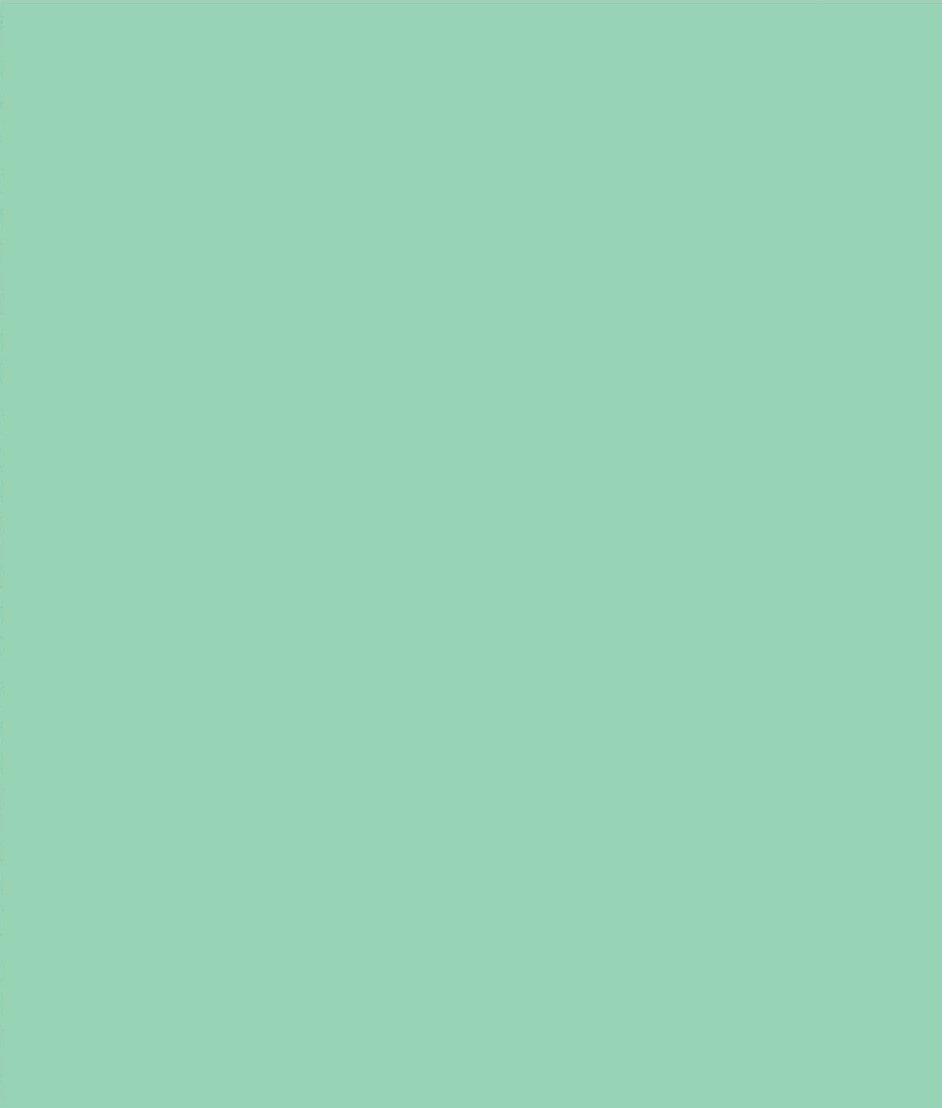
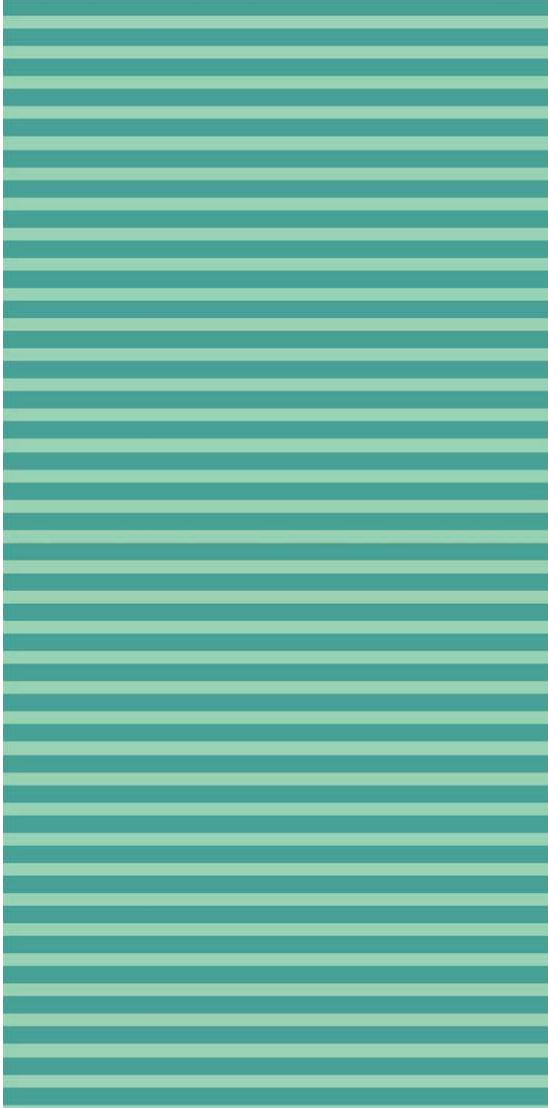
Mr LENG Vanna	IT Manager
Mr VAN Narith Sambath	IT Officer

Administration and Support Services

Ms OEUNG Bon Thyda	Administrative Manager
Mr SEN Sina	Senior Administration and Protocol Officer
Ms CHEA Sothy	Administrative Assistant
Ms CHHUON Nareth	Receptionist
Mr KIE Kim Por	Maintenance Man
Mr EANG Soth	Driver
Mr CHHOUK Sothun	Driver
Mr OUK Samnang	Driver
Mr LIM Rathana	Driver
Mr KIE Kim Por	Handyman
Mr KOUK Sara	Courier/Messenger
Ms SOM Mouly	Kitchen Aide
Ms MOK Savry	Cleaner
Ms NOU Sim	Cleaner (P/T)
Ms CHEA Sokha	Cleaner (P/T)
Ms OU Seng Houy	Cleaner (P/T)
Mr NOU Navandy	Gardener
Mr PICH Samath	Garden Helper

Staff on Study Leave

Mr ANN Sovatha	
Mr EM Sorany	
Mr NOU Keo Sothea	
Ms OUCH Chandarany	
Mr PAK Kimchhoeun	



Cambodia Development Resource Institute

☞ 56, Street 315, Tuol Kork, Phnom Penh, Cambodia

✉ PO Box 622, Phnom Penh, Cambodia

☎ (+855-23) 881-384 / 881-701 / 883-603 / 881-916

📠 (+855-23) 880-734

e-mail: cdri@camnet.com.kh / pubs@cdri.forum.org.kh

website: <http://www.cdri.org.kh>