Employee Name : Sudhakar D

Manager's Name : Raghuvir Singh Rathore

Goalsheet Of Year: 2017-2018

KRA Category : Business KRA Weightage : 20

KRA Description : Suppliers Qualification, Control & Compliance (SQCC)

| Key<br>Performance<br>Indicator (KPI)<br>description                        | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|---|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Approved vendor list of RM/PM and Hygiene check of available latest specs.  | Text |               |       | NA                                   | NA                          | Sep 2017                         | Aug 2017                       | July 2017                         |
| Risk based RM/PM<br>assessment and<br>identification of key<br>parameters   | Text |               |       | NA                                   | NA                          | NA                               | Oct 2017                       | Aug 2017                          |
| Review of sampling<br>plan, based on risk<br>level and performance<br>level | Text |               |       | NA                                   | NA                          | NA                               | Jan 2018                       | Nov 2017                          |
| Audit plan for key suppliers  | Text |               |       | NA                                   | NA                          | NA                               | Either RM or PM by<br>Dec 2017 | Both RM & PM by<br>March 2018     |
| Explore Information from key suppliers on system & process                  | Text |               |       | NA                                   | NA                          | NA                               | Either RM or PM by<br>Dec 2017 | Both RM & PM by<br>March 2018     |

KRA Category : Business KRA Weightage : 20

KRA Description : New product development Quality and Regulatory Compliance support

| Key Performance Indicator (KPI) description   | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|---|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Technology Transfer<br>Document review/<br>clearance as per the<br>Quality compliance.                      | Days |               |       | 15                                   | 10                          | 7                                | 5                              | 2                                 |
| To ensure Master<br>Documents are<br>available with Site QA<br>beofre commercail<br>batch is made.          | Text |               |       | Not received.                        | After 3 batches completion  | After the execution              | Just at the time of execution  | Before<br>commercialisation       |
| Successful tech transfer<br>and product<br>manufacturing at plant<br>post reviewing 3<br>commecial batches. | Days |               |       | 20                                   | 15                          | 10                               | 7                              | 5                                 |

KRA Category : People KRA Weightage : 20

KRA Description: QMS training on internal NCs/RCA/shopfloor workmen on defect monitoring & CPP paraemetrs

| Key Performance Indicator (KPI) description  | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|--|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Delegation & empowerment to the supervisory level to highlight the problems non compliance when they occur to avoid pass on mistakes | Date |               |       | 31/Mar/2018                          | 28/Feb/2018                 | 31/Jan/2018                      | 31/Dec/2017                    | 01/Dec/2017                       |
| Job description of cross function teams to drive commitment to quality   | Date |               |       | 31/Mar/2018                          | 28/Feb/2018                 | 31/Jan/2018                      | 31/Dec/2017                    | 30/Nov/2017                       |
| To train the teams on current cGMP, risk analysis,   | Text |               |       | 2                                    | 3                           | 4                                | 5                              | 6                                 |
| Present NC's and CAPAs on the boards   | Text |               |       | Nil                                  | Annually                    | half yearly                      | quarterly                      | Monthly                           |

KRA Category : Customer KRA Weightage : 20 KRA Description : Disciplined Quality Management Systems (DQMS)

| Key<br>Performance<br>Indicator (KPI)<br>description  | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|---|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Release of finished<br>product post explicit<br>review of batch<br>manufacturing &<br>Packing documents | Text |               |       | NA                                   | NA                          | Jan 2018                         | Dec 2017                       | Nov 2017                          |
| Failure Investigation<br>and CAPA<br>implementation tracking<br>CAPA effectiveness                      | Text |               |       | NA                                   | NA                          | Half yearly                      | Quarterly                      | Monthly                           |
| Deviation Reporting /<br>Change control with<br>consolidated data & risk<br>assessment                  | Text |               |       | NA                                   | NA                          | Half yearly                      | Quarterly                      | Monthly                           |
| Internal Quality Audit<br>Schedule and<br>compliance tracking<br>continual improvement                  | Text |               |       | NA                                   | NA                          | March 2018                       | Feb 2018                       | Jan 2018                          |
| Auditing of all sites<br>once in a year to<br>ensure laid down<br>systems are being<br>followed.        | Text |               |       | NA                                   | NA                          | Feb 2018                         | Jan 2018                       | Dec 2017                          |

KRA Category : Process KRA Weightage : 20

**KRA Description : Manufacturing & process Control** 

| Key<br>Performance<br>Indicator (KPI)<br>description  | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|---|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Product wise process<br>flow based IPC check<br>to ensure high<br>manufacturing<br>compliance | Date |               |       | 31/Jan/2018                          | 31/Dec/2017                 | 30/Nov/2017                      | 31/Oct/2017                    | 30/Sep/2017                       |

| Key Performance Indicator (KPI) description   | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|---|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Manufacturing, Dispensing and Packing IPC checklist & control                                   | Date |               |       | 30/Nov/2017                          | 31/Oct/2017                 | 30/Sep/2017                      | 31/Aug/2017                    | 01/Aug/2017                       |
| Tracking system for defect rate for the defined attributes.                                     | Text |               |       | Nil                                  | Annually                    | half yearly                      | Quartrely                      | Monthly                           |
| Review of market<br>picked up samples for<br>quality defects,                                   | Text |               |       | Nil                                  | Nil                         | Annually                         | half yearly                    | Quaretrely                        |
| To revise QL policy and to ensure data is authentic and defects are restricted before dispatch. | Date |               |       | 30/Sep/2017                          | 31/Aug/2017                 | 01/Aug/2017                      | 31/Jul/2017                    | 15/Jul/2017                       |

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Individual Development Plan (WI.CHR.03 F.NO. 1)

| Employee Name | Manager's name         | Employee ID | Year      |
|---------------|------------------------|-------------|-----------|
| Sudhakar D    | Raghuvir Singh Rathore | 10003887    | 2017-2018 |

Please discuss your strengths and work related weaknesses with your manager and identify your training needs. Your development will happen through the following ways:

Part A: Development through Instructor led training in Classroom

|    | Name of program                   | Faculty          | Days | Please explain why the training is needed |
|----|-----------------------------------|------------------|------|---|
| No |                                   |                  |      |   |
| 1  | Training on ISO 9001 & 15000 **   | ASHOKRAO PATIL   | 1    | This is mandatory                         |
| 2  | Environment Health and Safety *   | Sunil Katekari   | 1    | This is mandatory                         |
| 3  | Prevention of Sexual Harassment * |                  | 1    | This is mandatory                         |
| 4  | Effective<br>Communication Skills | Charles Carvalho | 2    |   |
| 5  | The Super Manager                 | Amit Sanas       | 2    |   |
| 6  | Six Thinking Hats                 |                  | 1    |   |
| 7  | Art of Charm                      | Anant Pednekar   | 1    |   |

<sup>\*</sup>Mandatory for all employees to attend this program

If you need a program that is not mentioned above, please use the space below. Please note this program may be offered if at least 20 people request for it.

| No | Topics required | No. of Days | Internal faculty name |
|----|-----------------|-------------|-----------------------|
| 1  |                 |             |                       |
|    |                 |             |                       |

<sup>\*\*</sup>Mandatory for employees working at locations covered by the certifications

Note: Part B and Part C are to be filled by only AGM and above employees.

Part B: Development through developmental relationships

| No | Relationship  | Name of leader            | Number of<br>Meetings planned | Target date | Program<br>Completed | Reviews |
|----|---|---------------------------|-------------------------------|-------------|----------------------|---------|
| 1  | Coaching through leader in own function for functional inputs | Raghuvir singh<br>Rathore | 5                             | 01/Feb/2018 |                      |         |
| 2  | Coaching through leader in own function for functional inputs | Raghuvir Singh<br>Rathore | 3                             | 31/Dec/2017 |                      |         |

## Part C: Development through action learning projects

| Project Title   | Product development (POC) upto product launch   |
|---|---|
| Review date   | 11/Jan/2018   |
| Target end date   | 15/Dec/2017   |
| Project scope   | To provide Specimen template of PDR to R&D with challenge tests to be considered for each scenario. |
| Project exclusions  | No direct involvement in Product development.   |
| Project deliverables (Target at rating 3: good solid performance) | Product Quality, Elimination of obvious defects. Avoid rework after launch.                         |
| What is the employee expected to learn from this project          | Development Process with Challenges.  |
| Reviewer(s) name  | Raghuvir Singh Rathore  |
| Project Status  |   |
| Project Status Comments   |   |

