Employee Name : Kiran P Manager's Name : Vinoo Dias Goalsheet Of Year: 2016-2017

KRA Category : People KRA Weightage : 20

KRA Description : Reporting Performance of all Plants to the concerned Authorities

| Key Performance Indicator (KPI) description                          | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|--|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| 1.Preparing deviation,<br>inventory and MIS 'Oleo<br>input' reports. | Text |               |       | 10_ 12 th of Every<br>Month          | 10_12 th of Every<br>Month  | 8_ 10 th of Every Month          | 5_7 th of Every Month          | 1 _ 4 th of Every Month           |
| 2 Circulation of SPKO<br>/RMO & 1618 Position                        | Text |               |       | Not Available                        | Not Available               | fortnight                        | Every week (Thursday )         | twice a week                      |

KRA Category : Business KRA Weightage : 20

**KRA Description : Inventory management** 

| Key<br>Performance<br>Indicator (KPI)<br>description   | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement          | (3)<br>Good Solid<br>Performance     | (4)<br>Superior<br>Performance        | (5)<br>Outstanding<br>Performance      |
|--|------|---------------|-------|--------------------------------------|--------------------------------------|--------------------------------------|---------------------------------------|--|
| 1.Slow moving above<br>90 days - Annual<br>Average   | Text |               |       | 2750_3000                            | 2500_2750                            | 2250_2500                            | 2000_2250                             | <2000                                  |
| 2.Provide information to<br>Purchase function for<br>Oil purchase planning<br>(ORMS)   | Text |               |       | Not Available                        | Not Available                        | fortnight                            | Once in every week                    | Not available                          |
| 3.Cordination with<br>Sourcing team to<br>ensure that 'SNOP<br>manufacturing ' route is<br>considered in<br>procurement plan | Text |               |       | 1_3 working days<br>before month end | 3_5 working days<br>before month end | 5_7 working days<br>before month end | 8_10 working days<br>before month end | 10_12 working days<br>before month end |
| 4.Inventory Norms  | Text |               |       | >66 days of sales                    | 64_66 days of sales                  | 62_64 days of sales                  | 59_61 days of sales                   | <59 days of sales                      |

KRA Category : Process KRA Weightage : 20

**KRA Description : Material balancing** 

| Key Performance Indicator (KPI) description           | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|---|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Preparing 3 months<br>of detailed material<br>balance | Text |               |       | not available                        | not availabe                | 6_7 th of every month            | 4_5 th of every month          | 2_3 rd of every month             |

KRA Category : Business

KRA Weightage : 40 KRA Description : S&OP Management

| Key  | Unit | KPI Weightage | Value | (1)                         | (2)                         | (3)                     | (4)                     | (5)                     |
|--|------|---------------|-------|-----------------------------|-----------------------------|-------------------------|-------------------------|-------------------------|
| Performance  |      |               |       | Unsatisfactory              | Needs                       | Good Solid              | Superior                | Outstanding             |
| Indicator (KPI)  |      |               |       | Performance                 | Improvement                 | Performance             | Performance             | Performance             |
| description  |      |               |       |                             | ·                           |                         |                         |                         |
| 1.Build the supply<br>commitment for next<br>month,taking in<br>consideration of<br>production cost ,best<br>suitabe raw materials<br>and plant capacity | Text |               |       | 30 th of previous month     | 28 th of previous month     | 27 th of previous month | 26 th of previous month | 25 th of previous month |
| 2.Co-ordinate with<br>demand planner<br>,manufacturing team for<br>meeting SNOP<br>commitment  | Text |               |       | 27 th of previous month     | 26 th of previous month     | 25 th of previous month | 24 th of previous month | 23 th of previous month |
| 3.Planning versus<br>Actual  | Text |               |       | <80%                        | >80% to 85 %                | > 85% to 90%            | >90% to 95 %            | >95%                    |
| 4.Provide<br>manufacturing routes of<br>product wise SNOP<br>commitment to the<br>Finance  | Text |               |       | 10_ 12 th of Every<br>Month | 10_ 12 th of Every<br>Month | 8_ 10 th of Every Month | 5_7 th of Every Month   | 1 _ 4 th of Every Month |
| 5.MRP in SAP   | Text |               |       | Dec'16                      | Nov'16                      | Oct'16                  | Sep'16                  | Aug'16                  |

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Individual Development Plan (WI.CHR.03 F.NO. 1)

| Employee Name | Manager's name | Employee ID | Year      |
|---------------|----------------|-------------|-----------|
| Kiran P       | Vinoo Dias     | 10000523    | 2016-2017 |

Please discuss your strengths and work related weaknesses with your manager and identify your training needs. Your development will happen through the following ways:

Part A: Development through Instructor led training in Classroom

| No | Name of program  | Faculty        | Days | Please explain why the training is needed |
|----|--|----------------|------|---|
| 1  | Training on ISO 14001, OHSAS 18001 **                  | EHS Team       | 0.5  |   |
| 2  | Good Manufacturing<br>Practices (GMP +) and<br>cGMP ** | ASHOKRAO PATIL | 0.5  |   |
| 3  | Environment Health and Safety *                        | EHS Team       | 1    |   |

| 4  | Interpersonal skills                                   | Amit Sanas       | 2   |   |
|----|--|------------------|-----|---|
| 5  | Advanced<br>Communication skills(<br>only AGM & above) | Charles Carvalho | 2   |   |
| 6  | Effective time management and execution                | Amit Sanas       | 2   | OK  |
| 7  | Inspirational Leadership (only AGM & above)            | Charles Carvalho | 2   | OK  |
| 8  | Advanced Excel (only AGM & above)                      |                  | 2   |   |
| 9  | Training on ISO 9001 & 22000                           | ASHOKRAO PATIL   | 0.5 | OK  |
| 10 | Influencing skills                                     | Internal TBD     | 2   | In Supply chain, influencing skill is required to achieve desired result. |
| 11 | Strengths based team building                          | Charles Carvalho | 1   |   |
| 12 | Getting Things Done                                    | Charles Carvalho | 1   |   |
| 13 | Influencing skills                                     | Anant Pednekar   | 1   |   |

<sup>\*</sup>Mandatory for all employees to attend this program

If you need a program that is not mentioned above, please use the space below. Please note this program may be offered if at least 20 people request for it.

| No | Topics required | No. of Days | Internal faculty name |
|----|-----------------|-------------|-----------------------|
| 1  |                 |             |                       |
| 2  |                 |             |                       |

Note: Part B and Part C are to be filled by only AGM and above employees.

## Part B: Development through developmental relationships

| No | Relationship  | Name of leader | Number of<br>Meetings planned | Target date | Program<br>Completed | Reviews |
|----|---|----------------|-------------------------------|-------------|----------------------|---------|
| 1  | Coaching through leader in own function for functional inputs |                |                               |             |                      |         |
| 2  | Coaching through leader in own                                |                |                               |             |                      |         |

<sup>\*\*</sup>Mandatory for employees working at locations covered by the certifications

| fu | unction              |  |  |  |
|----|----------------------|--|--|--|
| fo | or <b>functional</b> |  |  |  |
| in | nputs                |  |  |  |

## Part C: Development through action learning projects

|   | i  |
|---|--|
| Project Title   | Business case for Value added alcohol derivatives and progress 2 recommendations for implementation.   |
| Review date   | Once in a month.   |
| Target end date   | 31/Dec/2016  |
| Project scope   | Listing of alcohol based products. 2. Technology /technical evaluation. 3. Market evaluation/applications/competition local abroad. 4. Capability gaps. 5. Possibility of toll manufacturing. 6. Product costing. 7. Capex 8. Product selection criteria |
| Project exclusions  | 1. Market survey. 2. Marketing strategy. 3. R &D and pilot work.   |
| Project deliverables (Target at rating 3: good solid performance) | Business case for two products delivered by Dec 2016   |
| What is the employee expected to learn from this project          | 1.Exposure to alcohol derivatives market. 2.Familiarization of fatty alcohols and oleo chemical language. 3.Manufacturing processes. 4.Developing business cases. 5.Project/ product costing. 6.Toll processors available. 7.Project management.         |
| Reviewer(s) name  | 1. Vijay Rao. 2. Ramesh Doraiswami   |
| Project Status  | Completed  |
| Project Status Comments   | Presented Project to MD & project evaluation team  |