Employee Name : Piyush Punewar Manager's Name : Nilesh Agarwal Goalsheet Of Year: 2017-2018

KRA Category : Customer KRA Weightage : 15

KRA Description: To maintain high standards of EHS practices and good Houskeeping and to reduce customer complaints.

| Key   | Unit       | KPI Weightage | Value | (1)            | (2)         | (3)                                      | (4)                                      | (5)   |
|---|------------|---------------|-------|----------------|-------------|--|--|---|
| Performance   |            |               |       | Unsatisfactory | Needs       | Good Solid                               | Superior                                 | Outstanding   |
| Indicator (KPI)   |            |               |       | Performance    | Improvement | Performance                              | Performance                              | Performance   |
| description   |            |               |       |                |             |  |  |   |
| "1) Environment and<br>Health safety a) Usage<br>of PPE's b) Zero first<br>aid injury. c) Zero<br>accidents d) Zero fire<br>insidence. e) Zero<br>process utility and H2  | Text       |               |       | NA             | NA          | NA                                       | NA                                       | "1) a) 100% PPE usage<br>b) Zero First aid injuries<br>c) Zero acciedents d)<br>zero fire incident e)Zero<br>leakages " |
| leakages."  "2) Implementation of ISO 14001 & 18001: a) To complete 1st survival audit within time. b) Improvemment in register as per survival audit. C) Clearing of non- confirmities. d) Completion of objectives* | Text       |               |       | NA             | NA          | a) By July 2017 b) 80%<br>c) 80 % d) 80% | a) By July 2017 b) 90%<br>c) 90 % d) 90% | "a) By July 2017 b)<br>100% c) 100 %<br>d)100%"   |
| 3) Follow-up of work permit system  | Percentage |               |       | 50             | 60          | 75                                       | 90                                       | 100   |
| To do Safety improvements discussed in monthly safety meeting   | Text       |               |       | NA             | NA          | 3 nos of improvments in a year           | 5 no.s of improvement in a year          | > 7 no.s of improvements in a year  |
| "5. To Ensure zero<br>customer complaints in<br>Pastillator Plant and<br>Hydrogen Plant<br>regarding Quantity and<br>Quality  | Text       |               |       | NA             | NA          | NA                                       | NA                                       | Zero complaints and as per specs  |

KRA Category : Business KRA Weightage : 40

KRA Description : To supply Hydrogen gas as per SNOP targets to Fatty alcohol, loop reactor and bottling

| Key  | Unit | KPI Weightage | Value | (1)            | (2)         | (3)         | (4)         | (5)         |
|--|------|---------------|-------|----------------|-------------|-------------|-------------|-------------|
| Performance                                |      |               |       | Unsatisfactory | Needs       | Good Solid  | Superior    | Outstanding |
| Indicator (KPI)                            |      |               |       | Performance    | Improvement | Performance | Performance | Performance |
| description                                |      |               |       |                |             |             |             |             |
| "1. To maintain                            | Text |               |       | NA             | NA          | 80 % SNOP   | 90% SNOP    | 100% SNOP   |
| Availaibility of Hydrogen                  |      |               |       |                |             |             |             |             |
| Gas to Fatty Alcohol                       |      |               |       |                |             |             |             |             |
| Plant a) To make sure                      |      |               |       |                |             |             |             |             |
| 02G1 & 02G3 are in                         |      |               |       |                |             |             |             |             |
| proper running                             |      |               |       |                |             |             |             |             |
| condition to provide                       |      |               |       |                |             |             |             |             |
| Hydrogen required. b)                      |      |               |       |                |             |             |             |             |
| Communicated with                          |      |               |       |                |             |             |             |             |
| fatty Alcohol                              |      |               |       |                |             |             |             |             |
| department on daily<br>basis regarding the |      |               |       |                |             |             |             |             |
| Hydrogen gas required                      |      |               |       |                |             |             |             |             |
| and ramp up or bring                       |      |               |       |                |             |             |             |             |
| down capacity of                           |      |               |       |                |             |             |             |             |
| hydrogen plants                            |      |               |       |                |             |             |             |             |
| accordingly."                              |      |               |       |                |             |             |             |             |
| "2.To maintain                             | Text |               |       | NA             | NA          | 80 % SNOP   | 90% SNOP    | 100% SNOP   |
| Availaibility of Hydrogen                  |      |               |       |                |             |             |             |             |
| Gas to Loop reactor a)                     |      |               |       |                |             |             |             |             |
| To Make sure 02G1A &                       |      |               |       |                |             |             |             |             |
| Old Burckhardt                             |      |               |       |                |             |             |             |             |
| Compressor are in                          |      |               |       |                |             |             |             |             |
| proper running                             |      |               |       |                |             |             |             |             |
| condition to provide                       |      |               |       |                |             |             |             |             |
| Hydrogen required. b)                      |      | 1             |       |                | I           | l           |             |             |

| Key Performance Indicator (KPI) description  | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|--|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Communicated with fatty Acid department on daily basis regarding the Hydrogen gas required and ramp up or bring down capacity of hydrogen plants accordingly."   |      |               |       |                                      |                             |                                  |                                |                                   |
| "3. To Suppl Hydrogen gas to bottling section for Trolley filling a) To Solve safety related issue, trolley documentations, corrections And to Ensure pre safety checking, b) To fill Hydrogen gas during venting period by communicating with Fatty alcohol plant for changeover plan and with Hydrogen trolley parties." | Text |               |       | NA                                   | NA                          | 5% more than last year           | 10% more than last<br>year     | 15 % more than last year          |

KRA Category : People KRA Weightage : 15 KRA Description : To achieve self and team development.

| Key Performance Indicator (KPI) description   | Unit       | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance          |
|---|------------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|--|
| Fulfillment of self IDP.  | Percentage |               |       | 50                                   | 60                          | 75                               | 90                             | 100  |
| Departmental     participation in all     training of Safety and     others. (Atleast one for     each Training session.) | Text       |               |       | NA                                   | NA                          | NA                               | NA                             | Atleast 1 person for each training session |
| 3. To make test format<br>for new AC, OC, GET<br>joiners.(To cover 100%<br>of new Joinees)                                | Text       |               |       | NA                                   | NA                          | Cover 80% new joiners            | Cover 90% new joiners          | Cover 100% new joiners                     |

KRA Category : Business KRA Weightage : 15

KRA Description : To improve reliability of Pastillator plant

| Key Performance Indicator (KPI) description  | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|--|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| "1. SAP Closure, PD01<br>Stock tally, a) To make<br>sure Closure of SAP at<br>the end of every month.<br>b) To tally stock of PM<br>& RM." | Text | 20            |       | NA                                   | NA                          | Every month by Oct<br>2017       | Every month by Sep<br>2017     | Every month by Aug<br>2017        |
| To make and<br>maintain Updation of<br>Daily Production Report<br>of Pastillator Plant.  | Text | 20            |       | NA                                   | NA                          | Every month by Oct<br>2017       | Every month by Sep<br>2017     | Every month by Aug<br>2017        |
| To map Downtime Planned /Unplanned Hours and reasons and   | Text | 20            |       | NA                                   | NA                          | Every month by Dec<br>2017       | Every month by Oct<br>2017     | Every month by Sep<br>2017        |

| Key Performance Indicator (KPI) description  | Unit | KPI Weightage | Value | (1)<br>Unsatisfactory<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance |
|--|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| actions taken to improve upon it. 4. List of job for Improvement in Pastillator Plant. | Text | 20            |       | NA                                   | NA                          | 5                                | 7                              | 10                                |
| 5. List of equipment and cleaning frequency  | Text | 20            |       | NA                                   | NA                          | Every month by Dec<br>2017       | Every month by Oct<br>2017     | Every month by Sep<br>2017        |

KRA Category : Process KRA Weightage : 15

KRA Description: Optimization of hydrogen gas production cost and improve reliability of plant and its operation

| Key  | Unit | KPI Weightage | Value | (1)            | (2)         | (3)                  | (4)                      | (5)                       |
|--|------|---------------|-------|----------------|-------------|----------------------|--------------------------|---------------------------|
| Performance  |      |               |       | Unsatisfactory | Needs       | Good Solid           | Superior                 | Outstanding               |
| Indicator (KPI)  |      |               |       | Performance    | Improvement | Performance          | Performance              | Performance               |
| description  |      |               |       |                | '           |                      |                          |                           |
| "1. To target 0.48 specific Consumption of Caloric & Linde Hydrogen Plants by a) Adjusting the K-factor to maintain tail gas pressure and teaching others about K-factor and Maintaining steam to carbon ratio. b) Periodic preventive maintence of respective valves and flow meter to get accuracy and minimum fluctuations to maintain specific consumption " | Text |               |       | NA             | NA          | 0.48 (nm3 NG/nm3 H2) | 0.475 (nm3 NG/nm3<br>H2) | 0.472 (nm3 NG/nm3<br>H2)  |
| "2. Follow up for<br>periodic monitoring and<br>Changeover of critical<br>equipments Checking<br>for hydrogen leaks and<br>attending immediately."   | Text |               |       | NA             | NA          | NA                   | NA                       | Every month               |
| "3. Following Shutdown list & Schedule for both plants and Keep updating the shutdown list with problems that resurfaces during normal plant operation."   | Text |               |       | NA             | NA          | NA                   | NA                       | Updating list every month |
| To do catalyst activity<br>in Hydrogen and<br>alcohol plant and map<br>performance monitoring<br>of Caloric and Linde<br>reformer catalyst   | Text |               |       | NA             | NA          | On monthly basis     | NA                       | NA                        |
| 5. Recovery compressor downtime reduction  | Text |               |       | NA             | NA          | 5% than last year    | 10% than last year       | 20% than last year        |

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Individual Development Plan (WI.CHR.03 F.NO. 1)

| Employee Name  | Manager's name | Employee ID | Year      |
|----------------|----------------|-------------|-----------|
| Piyush Punewar | Nilesh Agarwal | 10003572    | 2017-2018 |

Please discuss your strengths and work related weaknesses with your manager and identify your training needs. Your development will happen through the following ways:

## Part A: Development through Instructor led training in Classroom

| 1 | 1 | l I |
|---|---|-----|
|   |   |     |
|   |   |     |
|   |   |     |

|    | Name of program                   | Faculty          | Days | Please explain why the training is needed   |
|----|-----------------------------------|------------------|------|---|
| No |                                   |                  |      | line training to needed   |
| 1  | Training on ISO 9001 & 15000 **   | ASHOKRAO PATIL   | 1    | This is mandatory   |
| 2  | Environment Health and Safety *   | Sunil Katekari   | 1    | This is mandatory   |
| 3  | Prevention of Sexual Harassment * |                  | 1    | This is mandatory   |
| 4  | Effective<br>Communication Skills | Charles Carvalho | 2    | As we have started talking to external People to get work done in plant, communication skills hence needs to be improved for a better negotiation skills etc. |
| 5  | The Super Manager                 | Amit Sanas       | 2    | To be prepared for further Responsibilities in Company.   |
| 6  | Six Thinking Hats                 |                  | 1    | To have ability of thinking thoroughly of any devised plan.   |
| 7  | Art of Charm                      | Anant Pednekar   | 1    | for better negotiation skills   |

<sup>\*</sup>Mandatory for all employees to attend this program

If you need a program that is not mentioned above, please use the space below. Please note this program may be offered if at least 20 people request for it.

| No | Topics required | No. of Days | Internal faculty name |
|----|-----------------|-------------|-----------------------|
| 1  |                 |             |                       |
| 2  |                 |             |                       |

Note: Part B and Part C are to be filled by only AGM and above employees.

## Part B: Development through developmental relationships

| No | Relationship  | Name of leader | Number of<br>Meetings planned | Target date | Program<br>Completed | Reviews |
|----|---|----------------|-------------------------------|-------------|----------------------|---------|
| 1  | Coaching through leader in own function for functional inputs |                |                               |             |                      |         |
| 2  | Coaching through  |                |                               |             |                      |         |

<sup>\*\*</sup>Mandatory for employees working at locations covered by the certifications

|   | leader in own         |  |  |  |  |  |
|---|-----------------------|--|--|--|--|--|
|   | function              |  |  |  |  |  |
|   | for <b>functional</b> |  |  |  |  |  |
|   | inputs                |  |  |  |  |  |
| Part C: Development through action learning projects              |                       |  |  |  |  |  |
| Duningt Title   |                       |  |  |  |  |  |
| Project Title   |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| Review date   |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| Target end date   |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| Project scope   |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| Project exclusions  |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| Project deliverables (Target at rating 3: good solid performance) |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| What is the employee expected to learn from this project          |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| Reviewer(s) name  |                       |  |  |  |  |  |
|   |                       |  |  |  |  |  |
| Project Status  |                       |  |  |  |  |  |

**Project Status Comments**