

10003286 Rohit Sonawane

Employee Name : Rohit Sonawane Manager's Name : Premesh Dave

Goalsheet Approval Date : 04-May-2017

**KRA Category : Business**

**KRA Weightage : 40 \_**

| Key Performance Indicator (KPI) description  | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance  | (4) Superior Performance | (5) Outstanding Performance | Actual achievement of year end | Appraisee comment on actual achievement  |
|--|------|---------------|-------|--------------------------------|-----------------------|---|--------------------------|-----------------------------|--------------------------------|--|
| Preparation of monthly MIS of LC ( Local/Import ) / Interest finance charges / processing fees                                   | Text |               |       | .                              | .                     | On or before 1st of next month  | .                        | .                           | Within 1 day                   | MIS on LC, Finance charges & processing fee is prepared within 1 day of month end.   |
| Provisioning of Prepaid & Accrued Interest on LC, BC, EPBG & ECB   | Text |               |       | .                              | .                     | On or before 3rd working day of the month   | .                        | .                           | Within 1 day                   | Accurate provisioning of accrued & prepaid interest on LC,BC, EPBG is done within 1 day of month end                             |
| Ensure accounting of entire treasury activity & Verification of finance cost ( LC Charges, Interest Advice, Processing fees etc) | Text |               |       | .                              | .                     | Accounting by : within 5 working day of transaction for all known transaction and not exceeding the 3rd working day of the month. | .                        | .                           | done on time                   | timely accounted entries of Interest, processing Fees and ensured that team members also close their accounting entries on time. |
| Monitoring of entire Cash credit , Letter of credit limit / Bank guarantee   | Text |               |       | .                              | .                     | Daily basis   | .                        | .                           | done on time                   | Real time monitored the Limits with accuracy, Quarterly balance confirmation taken from bank and tallied with our o/s.           |
| Debt MIS   | Text |               |       | .                              | .                     | 5th working day of the month  | .                        | .                           | Done on time                   | Prepared monthly Debt MIS on time . Also incorporated additional data required for monthly financial reports                     |

**KRA Category : Customer**

**KRA Weightage : 15 \_**

| Key Performance Indicator (KPI) description        | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance   | (4) Superior Performance | (5) Outstanding Performance | Actual achievement of year end | Appraisee comment on actual achievement   |
|--|------|---------------|-------|--------------------------------|-----------------------|--|--------------------------|-----------------------------|--------------------------------|---|
| Submission of renewal information to banks         | Text |               |       | .                              | .                     | Submission of renewal data within 2 days from the date of receipt              | .                        | .                           | done on time                   | Timely submitted all the required details to banker which helped processing our various proposal for sanctioning. |
| Submission of FFR etc                              | Text |               |       | .                              | .                     | FFR I submission within 30 days and FFR II submission within 45 days           | .                        | .                           | done on time                   | FFR I & II submitted to banks before due dates  |
| Operation banking relationship                     | Text |               |       | .                              | .                     | To work closely with banks for operation issues related to treasury activity   | .                        | .                           | Has good relation with the RM  | Always develop good relationship with the bankers by regularly interacting with them.                             |
| Banking covenants compliances                      | Text |               |       | .                              | .                     | To track all banks terms and condition and its timely compliances .<br>Auly_16 | .                        | .                           | Complied                       | Banking covenants tracked and complied on time.   |
| Accounting of FD, FD Interest & TDS entries in SAP | Text |               |       | .                              | .                     | As & when required.  | .                        | .                           | done on time                   | Timely & accurately accounted all the FD entries of Interest earned , interest received                           |

| Key Performance Indicator (KPI) description | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance | (4) Superior Performance | (5) Outstanding Performance | Actual achievement of year end | Appraisee comment on actual achievement  |
|---|------|---------------|-------|--------------------------------|-----------------------|----------------------------|--------------------------|-----------------------------|--------------------------------|--|
|   |      |               |       |                                |                       |                            |                          |                             |                                | and TDS deducted. Followed with the banks for ensuring lower deduction of TDS on FD interest, wherever charged excess correspondence done with the banker for rectification. |

#### KRA Category : People

KRA Weightage : 15 \_

| Key Performance Indicator (KPI) description  | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance | (4) Superior Performance | (5) Outstanding Performance | Actual achievement of year end | Appraisee comment on actual achievement   |
|--|------|---------------|-------|--------------------------------|-----------------------|----------------------------|--------------------------|-----------------------------|--------------------------------|---|
| Interpersonal skills   | Text |               |       | .                              | .                     | .                          | .                        | .                           | not attended                   | Could not attend training as other team members were also part of the same program. |
| Effective time management and execution  | Text |               |       | .                              | .                     | .                          | .                        | .                           | training attended              | training attended   |
| *Automation of Debt outstanding report through SAP Automation Debt repayment schedule / interest calculation and monthly finance charge MIS* | Text |               |       | .                              | .                     | 30th Sept 2016             | .                        | .                           | done on time                   | Module developed in SAP.  |

#### KRA Category : Process

KRA Weightage : 15 \_

| Key Performance Indicator (KPI) description                            | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance   | (4) Superior Performance | (5) Outstanding Performance | Actual achievement of year end | Appraisee comment on actual achievement |
|--|------|---------------|-------|--------------------------------|-----------------------|--|--------------------------|-----------------------------|--------------------------------|---|
| SAP Budget uploading / Tracking of finance budget expenses             | Text |               |       | .                              | .                     | Daily  | .                        | .                           | done on time                   | always done on real time basis          |
| Transfer of expenses allocation between finance charges                | Text |               |       | .                              | .                     | As and when required but immediately to ensure that no expenses entry is pending due to budget issue | .                        | .                           | done on time                   | always done on real time basis          |
| Tracking of Fixed deposit and its timely accounting                    | Text |               |       | .                              | .                     | Real time tracking of all fixed deposit and accounting within 2 days of transaction                  | .                        | .                           | done on time                   | always done on real time basis          |
| Interest calculation on all fixed deposit, accrual, TDS reconciliation | Text |               |       | .                              | .                     | Every month before close of month ending   | .                        | .                           | done on time                   | always done time                        |

KRA Category : Process  
KRA Weightage : 15 \_

| Key Performance Indicator (KPI) description                                    | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance   | (4) Superior Performance | (5) Outstanding Performance | Actual achievement of year end | Appraiser comment on actual achievement |
|--|------|---------------|-------|--------------------------------|-----------------------|--|--------------------------|-----------------------------|--------------------------------|---|
| ODI & FDI REPORTINGS OF INDIAN COMPANIES TO FOREIGN SUBSIDIARY AND VICE VERSA. | Text |               |       | .                              | .                     | ODI _ manaing the entire process including tranfer of funds and reporting _ 7 working days | .                        | .                           | done on time                   | Reporting done on RBI on time.          |
| SDS REPORTING OF THE FOREIGN ENTITIES UNDER THE UIN                            | Text |               |       | .                              | .                     | Within 5 working days from the date of reporting.  | .                        | .                           | done on time                   | Reporting done to RBI on time.          |
| REPORTING OF CHANGES IN THE FOREIGN ENTITY.                                    | Text |               |       | .                              | .                     | Within 5 working days from the date of reporting.  | .                        | .                           | done on time                   | Reporting done to RBI on time.          |
| APR AND FLA FILING FOR ALL THE INDIAN AND FOREIGN ENTITIES                     | Text |               |       | .                              | .                     | Close all FLA by July 15, 2016 and APR by 31st July 2016                                   | .                        | .                           | done on time                   | Reporting done to RBI on time.          |
| AUDIT CLEARANCE OF THE ABOVE   | Text |               |       | .                              | .                     | Completion of audit without any adverse remark   | .                        | .                           | done on time                   | Reporting done to RBI on time.          |

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Rating Of Qualitative Goals

1. I feel my goals were very challenging and stretched because:

Answer:-

2. I have gone the extra mile to help my colleagues/team/organization by:

Answer:-

3. I have lived the VVF values (Openness, Integrity, Respect, Trust, Innovation, Agility) in an exemplary fashion in the following way:

Example1:-I always openly asked queries to my bosses and always got the solutions. This is an example of Openness.

Example2:-

4. I have demonstrated the VVF leadership competencies (Teamwork, Customer Orientation, Result Orientation, Developing self and team, Strategic thinking, Ownership and accountability) in the following way:

Example1:-In all the structured transaction i have always demonstrated ownership by getting ultimate result on time.

Example2:-

Individual Development Plan (WI.CHR.03 F.NO. 1)

|                      |                |                       |              |
|----------------------|----------------|-----------------------|--------------|
| <b>Employee Name</b> | Rohit Sonawane | <b>Manager's name</b> | Premesh Dave |
| <b>Employee Code</b> | 10003286       | <b>Year</b>           | 2016-2017    |

*Please discuss your strengths and work related weaknesses with your manager and identify your training needs. Your development will happen through the following ways:*

**Part A: Development through Instructor led training in Classroom**

| No | Name of program                                  | Faculty          | Days | Please explain why the training is needed | Program completed | Comments  |
|----|--|------------------|------|---|-------------------|---|
| 1  | Interpersonal skills                             | Amit Sanas       | 2    | For self development                      | No                | Could not attend training as other team mates has also participated |
| 2  | Advanced Communication skills( only AGM & above) | Charles Carvalho | 2    |   |                   |   |
| 3  | Effective time management and execution          | Amit Sanas       | 2    | Time Management is crucial in treasury.   | Yes               | Training attended   |
| 4  | Inspirational Leadership (only AGM & above)      | Charles Carvalho | 2    |   |                   |   |
| 5  | Advanced Excel (only AGM & above)                |                  | 2    |   |                   |   |
| 6  | Environment Health and Safety *                  | EHS Team         | 1    |   |                   |   |
| 7  | Training on ISO 14001, OHSAS 18001 **            | EHS Team         | 0.5  |   |                   |   |
| 8  | Training on ISO 9001 & 22000                     | ASHOKR AO PATIL  | 0.5  |   |                   |   |
| 9  | Good Manufacturing Practices                     | ASHOKR AO PATIL  | 0.5  |   |                   |   |

|    |                               |                  |   |  |  |  |  |
|----|-------------------------------|------------------|---|--|--|--|--|
|    | (GMP +)<br>and cGMP<br>**     |                  |   |  |  |  |  |
| 10 | Influencing skills            | Internal TBD     | 2 |  |  |  |  |
| 11 | Strengths based team building | Charles Carvalho | 1 |  |  |  |  |
| 12 | The Super Manager             | Amit Sanas       | 1 |  |  |  |  |

\*Mandatory for all employees to attend this program

\*\*Mandatory for employees working at locations covered by the certifications

*If you need a program that is not mentioned above, please use the space below. Please note this program may be offered if at least 20 people request for it.*

| No | Topics required | No. of Days | Internal faculty name | Program Completed | Reviews   |
|----|-----------------|-------------|-----------------------|-------------------|-----------|
| 1  |                 |             |                       | undefined         | undefined |
| 2  |                 |             |                       |                   |           |

**Note: Part B and Part C are to be filled by only AGM and above employees.**

**Part B: Development through developmental relationships**

| No | Relationship  | Name of leader | Number of Meetings planned | Target date | Program Completed | Reviews |
|----|---|----------------|----------------------------|-------------|-------------------|---------|
| 1  | <b>Coaching</b> through leader in own function for <b>functional</b> inputs |                |                            |             |                   |         |
| 2  | <b>Coaching</b> through leader in own function for <b>functional</b> inputs |                |                            |             |                   |         |

**Part C: Development through action learning projects**

|                      |                       |
|----------------------|-----------------------|
| <b>Project Title</b> | SAP BASED DEBT MODULE |
| <b>Review date</b>   | 30-09-2016            |

|  |  |
|--|--|
| <b>Target end date</b>   | 30/Aug/2016  |
| <b>Project scope</b>   | Developing a DEBT Module in SAP, which will give accurate Debt Position, Accurate monthly Interest working, and repayment schedule of all Loans. |
| <b>Project exclusions</b>  |  |
| <b>Project deliverables</b> (Target at rating 3: good solid performance) | Completion of the modules by Dec-16  |
| <b>What is the employee expected to learn from this project</b>          | How to automate processes that consume significant amount of manpower, which will help improve efficiency and increase accuracy.                 |
| <b>Reviewer(s) name</b>  | Anand Kasturi  |
| <b>Project Status</b>  | Completed  |
| <b>Project Status Comments</b>   |  |