10003193 Govindadas Ramdas

Employee Name : Govindadas RamdasManager's Name : Khushroo Forbes

Goalsheet Approval Date: 09-Apr-2017

KRA Category : Business KRA Weightage : 15 \_

| Key<br>Performance<br>Indicator<br>(KPI)<br>description | Unit | KPI<br>Weightage | Value | (1)<br>Unsatisfactor<br>y<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance | Actual<br>achievement<br>of year end | Appraisee<br>comment on<br>actual<br>achievement |
|---|------|------------------|-------|--|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|--------------------------------------|--|
| Increase >20% NC<br>sku contribution                    | Text |                  |       | 58%                                      | 59%                         | 60%                              | 61%                            | 62%                               | 68%                                  | target -60%                                      |
| Increase Doy<br>Transparent<br>volume                   | Text |                  |       | 40%                                      | 45%                         | 52%                              | 55%                            | 60%                               | 39                                   | target-50 tonnes                                 |

KRA Category : People KRA Weightage : 15 \_

| Key  | Unit | KPI       | Value | (1)           | (2)         | (3)         | (4)         | (5)         | Actual         | Appraisee             |
|--|------|-----------|-------|---------------|-------------|-------------|-------------|-------------|----------------|-----------------------|
| Performance  |      | Weightage |       | Unsatisfactor | Needs       | Good Solid  | Superior    | Outstanding | achievement    | comment on            |
| Indicator  |      |           |       | у             | Improvement | Performance | Performance | Performance | of year end    | actual                |
| (KPI)  |      |           |       | Performance   |             |             |             |             |                | achievement           |
| description  |      |           |       |               |             |             |             |             |                |                       |
| Andhrapradesh<br>penetration<br>plan/Andhraprades<br>h entry | Text |           |       | 28 Feb 2017   | 31 Jan 2017 | 31 Dec 2016 | 30 Nov 2016 | 31 Oct 2016 | plans proposed | awaiting for approval |

KRA Category : Customer KRA Weightage : 15 \_

| Key<br>Performance<br>Indicator<br>(KPI)<br>description | Unit | KPI<br>Weightage | Value | (1)<br>Unsatisfactor<br>y<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance | Actual achievement of year end | Appraisee comment on actual achievement |
|---|------|------------------|-------|--|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|--------------------------------|---|
| JO Value  | Text |                  | 35    | 0.91                                     | 0.93                        | 1.27                             | 1.4                            | 1.72                              | 2.26                           | JO ABP-1.32,ACV<br>T-171%               |
| Doy Care Value  | Text |                  | 46    | 1.15                                     | 1.17                        | 1.6                              | 1.77                           | 2.17                              | 1.15                           | DOY CARE ABP-1<br>.67,ACVT-69%          |
| Doy kids  | Text |                  | 10    | 0.1                                      | 0.1                         | 0.14                             | 0.15                           | 0.18                              | 0.14                           | DOY KID ABP-0.1<br>4,ACVT-100%          |
| BSHW  | Text |                  | 9     | 0.26                                     | 0.26                        | 0.36                             | 0.4                            | 0.49                              | 0.27                           | BS ABP-0.38,ACV<br>T-71%                |
| Doy facewash  | Text |                  |       | 0.06                                     | 0.06                        | 0.09                             | 0.1                            | 0.12                              | 0.09                           | FW ABP-0.09,ACV<br>T-100%               |

| Key Performance Indicator (KPI) description | Unit       | KPI<br>Weightage | Value | (1)<br>Unsatisfactor<br>y<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance | Actual<br>achievement<br>of year end | Appraisee comment on actual achievement |
|---|------------|------------------|-------|--|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|--------------------------------------|---|
| Doy transparent                             | Text       |                  |       | 0.13                                     | 0.13                        | 0.17                             | 0.19                           | 0.24                              | 0.21                                 | ABP-0.18,ACVT-1<br>17%                  |
| total                                       | Text       |                  |       | 2.61                                     | 2.65                        | 3.63                             | 4.01                           | 4.92                              | 4.12                                 | ABP-3.78,ACVT-1<br>09%                  |
| fill rate(current<br>60%)                   | Percentage |                  |       | 51.75                                    | 52.50                       | 72.00                            | 79.50                          | 97.50                             | 80%                                  | target-70%                              |

KRA Category : Business KRA Weightage : 40 \_

| Key Performance Indicator (KPI) description | Unit | KPI<br>Weightage | Value | (1)<br>Unsatisfactor<br>y<br>Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance | Actual achievement of year end | Appraisee comment on actual achievement |
|---|------|------------------|-------|--|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|--------------------------------|---|
| JO Value                                    | Text |                  | 63    | 7.43 crores                              | 7.54 crores                 | 10.33 crores                     | 11.41 crores                   | 13.99 crores                      | 12.5                           | JO ABP-10.77,AC<br>VT-116%              |
| Doy Care Value                              | Text |                  | 27    | 3.11 crores                              | 3.16 crores                 | 4.33 crores                      | 4.78 crores                    | 5.87 crores                       | 3.68                           | DOY CARE<br>ABP-4.51,<br>ACVT-82%       |
| Doy kids                                    | Text |                  | 6     | 0.19 crores                              | 0.19 crores                 | 0.27 crores                      | 0.29 crores                    | 0.36 crores                       | 0.24                           | DOY KID<br>ABP-0.28,<br>ACVT-86%        |
| Doy transparent                             | Text |                  | 4     | 0.54 crores                              | 0.55 crores                 | 0.76 crores                      | 0.84 crores                    | 1.03 crores                       | 0.87                           | DT ABP-0.79,ACV<br>T-110%               |
| Bacter shield                               | Text |                  |       | 0.19 crores                              | 0.19 crores                 | 0.26 crores                      | 0.29 crores                    | 0.35 crores                       | 0.08                           | BS ABP-0.27,ACV<br>T-30%                |
| BSHW  | Text |                  |       | 0.3 crores                               | 0.3 crores                  | 0.41 crores                      | 0.46 crores                    | 0.56 crores                       | 0.26                           | HW ABP-0.50,ACV<br>T-52%                |
| Doy facewash                                | Text |                  |       | 0.06 crores                              | 0.06 crores                 | 0.09 crores                      | 0.1 crores                     | 0.12 crores                       | 0.12                           | FW ABP-0.11,ACV<br>T-109%               |
| total                                       | Text |                  |       | 11.82 crores                             | 11.99 crores                | 16.45 crores                     | 18.17 crores                   | 22.28 crores                      | 17.75                          | TOTAL ABP-17,22<br>,ACVT-104%           |

KRA Category : People KRA Weightage : 15 \_

| Key Performance Indicator (KPI) description                                      | Unit | KPI<br>Weightage | Value | (1) Unsatisfactor y Performance | (2)<br>Needs<br>Improvement | (3)<br>Good Solid<br>Performance | (4)<br>Superior<br>Performance | (5)<br>Outstanding<br>Performance | Actual achievement of year end | Appraisee comment on actual achievement                                    |
|--|------|------------------|-------|---------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|--------------------------------|--|
| 1 TLSD Average<br>Lines per day<br>(%)-(current 36<br>lines to 47 lines)         | Text |                  |       | 36                              | 38                          | 40                               | 43                             | 47                                | 43                             | target-47 lines  |
| 2 Productivity per<br>day (%)-(current<br>36 pcs to 47pcs)                       | Text |                  |       | 36                              | 38                          | 47                               | 50                             | 52                                | 36                             | With norm 2<br>products-1 pc   |
| 3 Increase<br>Penetration Doy<br>Transparent                                     | Text |                  |       | 12000.00                        | 13000.00                    | 15000.00                         | 16000.00                       | 17000.00                          | 24100                          | target-begining<br>17000, later-27000<br>as per september-<br>dec activity |
| 4 Increase<br>Penetration BSHW<br>(in lacs)-(current<br>4000 to 5200<br>outlets) | Text |                  |       | 0.0276                          | 0.0280                      | 0.0384                           | 0.0424                         | 0.0520                            | 4200                           | target-5200n   |

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Individual Development Plan (WI.CHR.03 F.NO. 1)

| Employee<br>Name     | Govindadas Ramdas | Manager's name | Khushroo Forbes |
|----------------------|-------------------|----------------|-----------------|
| <b>Employee Code</b> | 10003193          | Year           | 2016-2017       |

Please discuss your strengths and work related weaknesses with your manager and identify your training needs. Your development will happen through the following ways:

Part A: Development through Instructor led training in Classroom

| No | Name of program  | Faculty             | Days | Please explain why the training is needed   | Program<br>completed | Comments                                 |
|----|--|---------------------|------|---|----------------------|--|
| 1  | Interperso<br>nal skills   | Amit<br>Sanas       | 2    |   |                      |  |
| 2  | Advanced<br>Communic<br>ation<br>skills( only<br>AGM &<br>above) | Charles<br>Carvalho | 2    |   |                      |  |
| 3  | Effective time mana gement and execution                         | Amit<br>Sanas       | 2    |   |                      |  |
| 4  | Inspiratio<br>nal<br>Leadershi<br>p (only<br>AGM &<br>above)     | Charles<br>Carvalho | 2    |   |                      |  |
| 5  | Advanced<br>Excel<br>(only AGM<br>& above)                       |                     | 2    | The various data can<br>be used in different<br>ways for better<br>understanding/decision | No                   | The same has not been conducted/attended |
| 6  | Environm<br>ent Health<br>and Safety                             | EHS<br>Team         | 1    | Ok  | No                   | not attended being outstation            |
| 7  | Training<br>on ISO<br>14001,<br>OHSAS<br>18001 **                | EHS<br>Team         | 0.5  | Ok  | No                   | not attended being outstation            |
| 8  | Training<br>on ISO<br>9001 &<br>22000                            | ASHOKR<br>AO PATIL  | 0.5  |   |                      |  |
| 9  | Good Ma<br>nufacturin<br>g<br>Practices<br>(GMP +)<br>and cGMP   | ASHOKR<br>AO PATIL  | 0.5  | Ok  | No                   | not attended being outstation            |

|    | **                                     |                     |   |  |  |
|----|--|---------------------|---|--|--|
| 10 | Influencin<br>g skills                 | Internal<br>TBD     | 2 |  |  |
| 11 | Strengths<br>based<br>team<br>building | Charles<br>Carvalho | 1 |  |  |

<sup>\*</sup>Mandatory for all employees to attend this program

If you need a program that is not mentioned above, please use the space below. Please note this program may be offered if at least 20 people request for it.

| No | Topics required | No. of Days | Internal faculty name | Program Completed | Reviews   |
|----|-----------------|-------------|-----------------------|-------------------|-----------|
|    |                 |             |                       |                   |           |
| 1  |                 |             |                       | undefined         | undefined |
| 2  |                 |             |                       |                   |           |

Note: Part B and Part C are to be filled by only AGM and above employees.

## Part B: Development through developmental relationships

| No | Relationship  | Name of leader | Number of<br>Meetings planned | Target date | Program<br>Completed | Reviews |
|----|---|----------------|-------------------------------|-------------|----------------------|---------|
| 1  | Coaching through leader in own function for functional inputs |                |                               |             |                      |         |
| 2  | Coaching through leader in own function for functional inputs |                |                               |             |                      |         |

## Part C: Development through action learning projects

| Project Title   |  |
|-----------------|--|
|                 |  |
| Review date     |  |
|                 |  |
| Target end date |  |
|                 |  |
|                 |  |

<sup>\*\*</sup>Mandatory for employees working at locations covered by the certifications

| Project scope   |   |
|---|---|
|   |   |
| Project exclusions  |   |
|   |   |
| Project deliverables (Target at rating 3: good solid performance) |   |
|   |   |
| What is the employee expected to learn from this project          |   |
|   |   |
| Reviewer(s) name  |   |
|   |   |
| Project Status  | Not Completed   |
|   |   |
| Project Status Comments   | The Andhrapradesh plans have been shared with Boss.Awaiting for approval. |