Employee Name : Mangesh Shirke Manager's Name : Pratik Mehta Goalsheet Of Year: 2017-2018

KRA Category : Customer

KRA Weightage : 15 KRA Description : To improve customer services

| Key Performance Indicator (KPI) description | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance | (4) Superior Performance | (5) Outstanding Performance |
|--|------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| To develop new vendors (Manufacturer / Authroised Dealers) and ensure more than 1 vendor for critical items for better customer services and pricing | Text | | | 1 | 2 | 3 | 4 | 5 |
| Average PR to PO conversion time (For routine items) - to be counted from April-16 | Text | | | 12 days | 11 days | 10 days | 9 days | 8 days |
| Average PR to PO conversion time (For non routine items) - To be counted from April-16 | Text | | | 6weeks | 5 .5 weeks | 4weeks | 3.5weeks | 3weeks |

KRA Category : Business KRA Weightage : 40 KRA Description : Cost Savings

| Key Performance Indicator (KPI) description | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance | (4) Superior Performance | (5) Outstanding Performance |
|--|------------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| Cost Improvement through Negotiations, value engineering, vendor led innovation and Cross functional cost saving (30%) - | Value | 50 | 40 | < 27.6 | 28 to 38 | 38.4 to 42 | 42.4 to 51.6 | 55.6 |
| | Percentage | | | 28 | 38 | 42 | 51 | 61 |

KRA Category : Process

KRA Weightage : 15 KRA Description : Stengthen department functioning

| Key Performance Indicator (KPI) description | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance | (4) Superior Performance | (5) Outstanding Performance |
|---|------------|---------------|-------|--------------------------------------|-----------------------------|----------------------------------|--------------------------------|-----------------------------------|
| To procure from Manufacturer / Authorised dealer instead of suppliers (other then general items) | Percentage | | | 50 | 60 | 70 | 80 | 90 |
| To implement online auction (no of cases in year) | Text | | | 0 | 1 | 2 | 3 | 4 |

KRA Category : People KRA Weightage : 15 KRA Description : Skill development

| Key Performance Indicator (KPI) description | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance | (4) Superior Performance | (5) Outstanding Performance |
|---|------|---------------|-------|--------------------------------------|---------------------------------------|--|--|---|
| Action learning project | Date | | | 31/Mar/2018 | 28/Mar/2018 | 13/Mar/2018 | 28/Feb/2018 | 20/Feb/2018 |
| Enhancing skill level of team members develop a framework to support buyers to analyse trends, feedstock / industry analysis, articulating purchase strategy, monthly presentation in a structured manner, sharing info with team members, Excel training etc | Text | | | Training | Training + data (trends / feedstocks) | Training + data (trends / feedstocks) + show instances of atleast 4 improvements | Training + data (trends / feedstocks) + show instances of atleast 6 improvements | Training + data (trends / feedstocks) + show instances of 8 improvements |

KRA Category : Business KRA Weightage : 15 KRA Description : Drive key Initiative for Engineering Purchase

| Key Performance Indicator (KPI) description | Unit | KPI Weightage | Value | (1) Unsatisfactory Performance | (2) Needs Improvement | (3) Good Solid Performance | (4) Superior Performance | (5) Outstanding Performance |
|--|------|---------------|-------|--------------------------------------|--|--|--|--|
| To take extra initiative (Not routine) for efficiency improvement, improved service to customer, cost improvement, security of supply etc. (Such initiative need to listed approved by manager for consideration under this KRA) | Text | | | instance | Successful conversion to benefit oragnisation 1 instance | Successful conversion to benefit oragnisation instance | Successful conversion to benefit oragnisation 3instance | Successful conversion to benefit oragnisation 4 instance |
| Meet compliance Kosher / Halal | Text | | | 100% beyond Dec | 100% by Dec | 100% by Nov | 100% by Oct | 100% by Sept |

Individual Development Plan (WI.CHR.03 F.NO. 1)

| Employee Name | Manager's name | Employee ID | Year |
|----------------|----------------|-------------|-----------|
| Mangesh Shirke | Pratik Mehta | 10000648 | 2017-2018 |

Please discuss your strengths and work related weaknesses with your manager and identify your training needs. Your development will happen through the following ways:

Part A: Development through Instructor led training in Classroom

| | Name of program | Faculty | Days | Please explain why the training is needed |
|----|--------------------------------------|----------------|------|---|
| No | | | | |
| 1 | Training on ISO 9001 & 15000 ** | ASHOKRAO PATIL | 1 | |
| 2 | Environment Health and Safety * | Sunil Katekari | 1 | |
| 3 | Prevention of Sexual Harassment * | | 1 | |
| 4 | Effective Communication Skills | | 2 | |
| 5 | Getting Things Done | | 1 | |
| 6 | The Super Manager | Amit Sanas | 2 | |
| 7 | Six Thinking Hats | | 1 | |
| 8 | Art of Charm | Anant Pednekar | 1 | |

^{*}Mandatory for all employees to attend this program

If you need a program that is not mentioned above, please use the space below. Please note this program may be offered if at least 20 people request for it.

| No | Topics required | No. of Days | Internal faculty name |
|----|-----------------|-------------|-----------------------|
| 1 | | | |
| 2 | | | |

Note: Part B and Part C are to be filled by only AGM and above employees.

Part B: Development through developmental relationships

| No | Relationship | Name of leader | Number of Meetings planned | Target date | Program Completed | Reviews |
|----|--|----------------|-------------------------------|-------------|----------------------|---------|
| | Coaching through leader in own function for functional | | | | | |

^{**}Mandatory for employees working at locations covered by the certifications

| | inputs | | |
|---|---|--|--|
| | | | |
| 2 | Coaching through leader in own function for functional inputs | | |

Part C: Development through action learning projects

| Project Title | |
|---|--|
| | |
| | |
| Review date | |
| | |
| Target end date | |
| | |
| Project scope | |
| | |
| Project exclusions | |
| | |
| Project deliverables (Target at rating 3: good solid performance) | |
| | |
| What is the employee expected to learn from this project | |
| | |
| Reviewer(s) name | |
| | |
| Project Status | |
| | |
| Project Status Comments | |
| | |