chapter 29

Overview of Data Warehousing and OLAP

ata warehouses are databases that store and maintain analytical data separately from transaction-oriented databases for the purpose of decision support. Regular transactionoriented databases store data for a limited period of time before the data loses its immediate usefulness and it is archived. On the other hand, data warehouses tend to keep years' worth of data in order to enable analysis of historical data. They provide storage, functionality, and responsiveness to queries beyond the capabilities of transaction-oriented databases. Accompanying this ever-increasing power is a great demand to improve the data access performance of databases. In modern organizations, users of data are often completely removed from the data sources. Many people only need read-access to data, but still need fast access to a larger volume of data than can conveniently be downloaded to their desktops. Often such data comes from multiple databases. Because many of the analyses performed are recurrent and predictable, software vendors and systems support staff are designing systems to support these functions. Data warehouses are modeled and structured differently, they use different types of technologies for storage and retrieval, and they are used by different types of users than transaction-oriented databases. Presently there is a great need to provide decision makers from middle management upward with information at the correct level of detail to support decision making. Data warehousing, online analytical processing (OLAP), and data mining provide this functionality. We gave an introduction to data mining techniques in Chapter 28. In this chapter, we give a broad overview of data warehousing and OLAP technologies.

29.1 Introduction, Definitions, and Terminology

In Chapter 1, we defined a *database* as a collection of related data and a *database system* as a database and database software together. A data warehouse is also a collection of information as well as a supporting system. However, a clear distinction exists. Traditional databases are transactional (relational, object-oriented, network, or hierarchical). *Data warehouses* have the distinguishing characteristic that they are mainly intended for decision-support applications. They are optimized for data retrieval, not routine transaction processing.

Because data warehouses have been developed in numerous organizations to meet particular needs, there is no single, canonical definition of the term *data warehouse*. Professional magazine articles and books in the popular press have elaborated on the meaning in a variety of ways. Vendors have capitalized on the popularity of the term to help market a variety of related products, and consultants have provided a large variety of services, all under the data warehousing banner. However, data warehouses are distinct from traditional databases in their structure, functioning, performance, and purpose.

W. H. Inmon¹ characterized a **data warehouse** as a subject-oriented, integrated, nonvolatile, time-variant collection of data in support of management's decisions. Data warehouses provide access to data for complex analysis, knowledge discovery, and decision making through **ad hoc** and canned queries. **Canned queries** refer to a-priori defined queries with parameters that may recur with high frequency. They support high-performance demands on an organization's data and information. Several types of applications—OLAP, DSS, and data mining applications—are supported. We define each of these next.

OLAP (online analytical processing) is a term used to describe the analysis of complex data from the data warehouse. In the hands of skilled knowledge workers, OLAP tools enable quick and straightforward querying of the analytical data stored in data warehouses and **data marts** (analytical databases similar to data warehouses but with a defined narrow scope).

DSS (decision-support systems), also known as EIS (or MIS)—executive information systems (or management information systems), not to be confused with enterprise integration systems—support an organization's leading decision makers with higher-level (analytical) data for complex and important decisions. Data mining (which we discussed in Chapter 28) is used for *knowledge discovery*, the ad hoc process of searching data for unanticipated new knowledge (not unlike looking for pearls of wisdom in an ocean of data).

Traditional databases support **online transaction processing (OLTP)**, which includes insertions, updates, and deletions while also supporting information query requirements. Traditional relational databases are optimized to process queries that

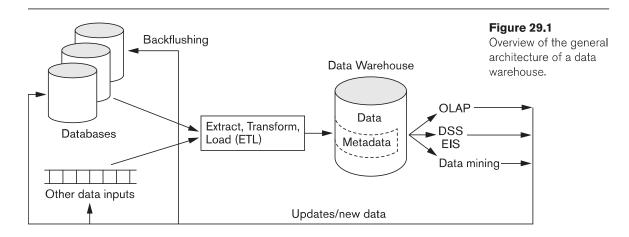
¹Inmon (1992) is credited with initially using the term *warehouse*. Inmon et al. (2008) is titled "DW 2.0: The architecture for the next generation of Data Warehousing."

may touch a small part of the database and transactions that deal with insertions or updates of a few tuples per relation to process. Thus, they cannot be optimized for OLAP, DSS, or data mining. By contrast, data warehouses are designed precisely to support efficient extraction, processing, and presentation for analytic and decision-making purposes. In comparison to traditional databases, data warehouses generally contain very large amounts of data from multiple sources that may include databases from different data models and sometimes files acquired from independent systems and platforms.

29.2 Characteristics of Data Warehouses

To discuss data warehouses and distinguish them from transactional databases calls for an appropriate data model. The multidimensional data model (explained in more detail in Section 29.3) is a good fit for OLAP and decision-support technologies. In contrast to multidatabases, which provide access to disjoint and usually heterogeneous databases, a data warehouse is frequently a store of integrated data from multiple sources, processed for storage in a multidimensional model. Unlike most transactional databases, data warehouses typically support time series and trend analyses along with what-if or predictive-type analyses, all of which require more historical data than is generally maintained in transactional databases.

Compared with transactional databases, data warehouses are nonvolatile. This means that information in the data warehouse is typically not subject to modification and is often referred to as read/append/purge only. A data warehouse may be regarded as non-real-time with periodic insertions. In transactional systems, transactions are the unit and are the agent of change to the database; by contrast, data warehouse information is much more coarse-grained and is refreshed according to a careful choice of refresh policy, usually incremental. Warehouse insertions are handled by the warehouse's ETL (extract, transform, load) process, which does a large amount of preprocessing and which is shown in Figure 29.1. We can also describe



data warehousing more generally as a collection of decision-support technologies aimed at enabling the knowledge worker (executive, manager, analyst) to make better and faster decisions. Figure 29.1 gives an overview of the conceptual structure of a data warehouse. It shows the entire data warehousing process, which includes possible cleaning and reformatting of data before loading it into the warehouse. This process is handled by tools known as ETL (extraction, transformation, and loading) tools. At the back end of the process, OLAP, data mining, and DSS may generate new relevant information such as rules (or additional meta-data); this information is shown in Figure 29.1 as going back as additional data inputs into the warehouse. The figure also shows that data sources may include files.

The important characteristics of data warehouses that accompanied the definition of the term OLAP in 1993 included the following, and they are applicable even today:³

- Multidimensional conceptual view
- Unlimited dimensions and aggregation levels
- Unrestricted cross-dimensional operations
- Dynamic sparse matrix handling
- Client/server architecture
- Multiuser support
- Accessibility
- Transparency
- Intuitive data manipulation
- Inductive and deductive analysis
- Flexible distributed reporting

Because they encompass large volumes of data, data warehouses are generally an order of magnitude (sometimes two orders of magnitude) larger than the source databases. The sheer volume of data (likely to be in terabytes or even petabytes) is an issue that has been dealt with through enterprise-wide data warehouses, virtual data warehouses, logical data warehouses, and data marts:

- Enterprise-wide data warehouses are huge projects requiring massive investment of time and resources.
- **Virtual data warehouses** provide views of operational databases that are materialized for efficient access.
- **Logical data warehouses** use data federation, distribution, and virtualization techniques.
- **Data marts** generally are targeted to a subset of the organization, such as a department, and are more tightly focused.

²Chaudhuri and Dayal (1997) provide an excellent tutorial on the topic, with this as a starting definition.

³Codd and Salley (1993) coined the term *OLAP* and mentioned the characteristics listed here.

Other terms frequently encountered in the context of data warehousing are as follows:

- Operational data store (ODS): This term is commonly used for intermediate form of databases before they are cleansed, aggregated, and transformed into a data warehouse.
- Analytical data store (ADS): Those are the database that are built for the purpose of conducting data analysis. Typically, ODSs are reconfigured and repurposed into ADSs through the processes of cleansing, aggregation, and transformation.

29.3 Data Modeling for Data Warehouses

Multidimensional models take advantage of inherent relationships in data to populate data in multidimensional matrices called *data cubes*. (These may be called *hypercubes* if they have more than three dimensions.) For data that lends itself to multidimensional modeling, query performance in multidimensional matrices can be much better than in the relational data model. Three examples of dimensions in a corporate data warehouse are the corporation's fiscal periods, products, and regions.

A standard spreadsheet is a two-dimensional matrix. One example would be a spreadsheet of regional sales by product for a particular time period. Products could be shown as rows, with columns comprising sales revenues for each region. (Figure 29.2 shows this two-dimensional organization.) Adding a time dimension, such as an organization's fiscal quarters, would produce a three-dimensional matrix, which could be represented using a data cube.

Figure 29.3 shows a three-dimensional data cube that organizes product sales data by fiscal quarters and sales regions. Each cell could contain data for a specific product,

		Region							
		Reg 1	Reg 2	Reg 3					
Product	P123								
	P124								
	P125								
	P126								
	•								

Figure 29.2A two-dimensional matrix model.

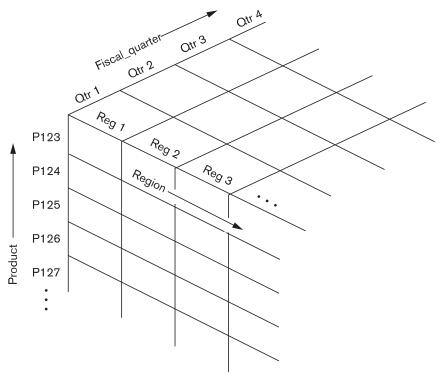
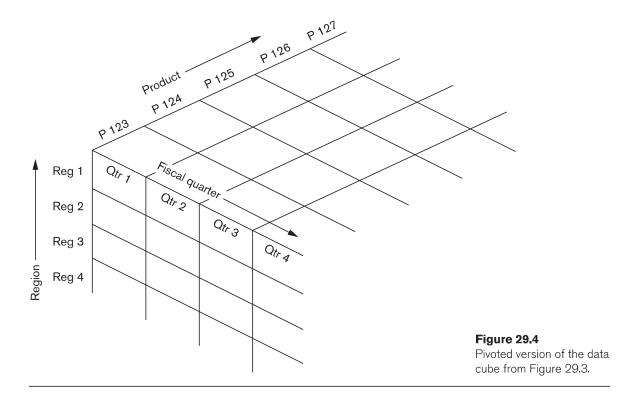


Figure 29.3 A three-dimensional data cube model.

specific fiscal quarter, and specific region. By including additional dimensions, a data hypercube could be produced, although more than three dimensions cannot be easily visualized or graphically presented. The data can be queried directly in any combination of dimensions, thus bypassing complex database queries. Tools exist for viewing data according to the user's choice of dimensions.

Changing from one-dimensional hierarchy (orientation) to another is easily accomplished in a data cube with a technique called **pivoting** (also called *rotation*). In this technique, the data cube can be thought of as rotating to show a different orientation of the axes. For example, you might pivot the data cube to show regional sales revenues as rows, the fiscal quarter revenue totals as columns, and the company's products in the third dimension (Figure 29.4). Hence, this technique is equivalent to having a regional sales table for each product separately, where each table shows quarterly sales for that product region by region. The term **slice** is used to refer to a two-dimensional view of a three- or higher-dimensional cube. The Product vs. Region 2-D view shown in Figure 29.2 is a slice of the 3-D cube shown in Figure 29.3. The popular term "slice and dice" implies a systematic reduction of a body of data into smaller chunks or views so that the information is made visible from multiple angles or viewpoints.

Multidimensional models lend themselves readily to hierarchical views in what is known as roll-up display and drill-down display. A **roll-up display** moves up the



hierarchy, grouping into larger units along a dimension (for example, summing weekly data by quarter or by year). Figure 29.5 shows a roll-up display that moves from individual products to a coarser grain of product categories. Shown in Figure 29.6, a **drill-down display** provides the opposite capability, furnishing a finer-grained view, perhaps disaggregating country sales by region and then

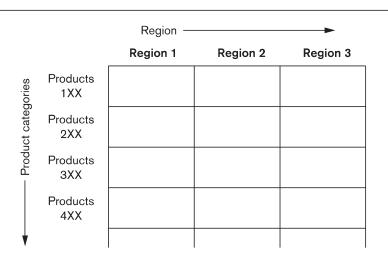


Figure 29.5
The roll-up operation.

Figure 29.6 The drill-down operation.

			Region 2			
		Sub_reg 1	Sub_reg 2	Sub_reg 3	Sub_reg 4	Sub_reg 1
P123 Styles	A B C D					
P124 Styles	A B C					
P125 Styles	A B C D					

regional sales by subregion and also breaking up products by styles. Typically, in a warehouse, the **drill-down** capability is limited to the lowest level of aggregated data stored in the warehouse. For example, compared to the data shown in Figure 29.6, lower- level data will correspond to something like "the total sales for style P123 substyle A color Black in zipcode 30022 of sub-region 1." That level of aggregation may have been kept in the ODS. Some DBMSs like Oracle offer the "nested table" concept, which enables access to lower levels of data and thus makes the drill-down penetrate deeper.

The multidimensional model (also called the dimensional model)-involves two types of tables: dimension tables and fact tables. A dimension table consists of tuples of attributes of the dimension. A fact table can be thought of as having tuples, one per a recorded fact. This fact contains some measured or observed variable(s) and identifies it (them) with pointers to dimension tables. The fact table contains the data, and the dimensions identify each tuple in that data. Another way to look at a fact table is as an agglomerated view of the transaction data whereas each dimension table represents so-called "master data" that those transactions belonged to. In multidimensional database systems, the multidimensional model has been implemented as specialized software system known as a multidimensional database, which we do not discuss. Our treatment of the multidimensional model is based on storing the warehouse as a relational database in an RDBMS.

Figure 29.7 shows an example of a fact table that can be viewed from the perspective of multi-dimension tables. Two common multidimensional schemas are the star schema and the snowflake schema. The **star schema** consists of a fact table with a single table for each dimension (Figure 29.7). The **snowflake schema** is a variation on the star schema in which the dimensional tables from a star schema are organized

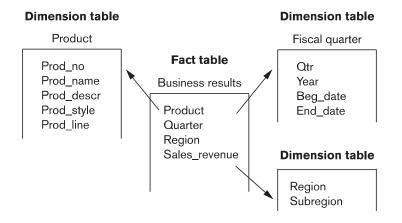
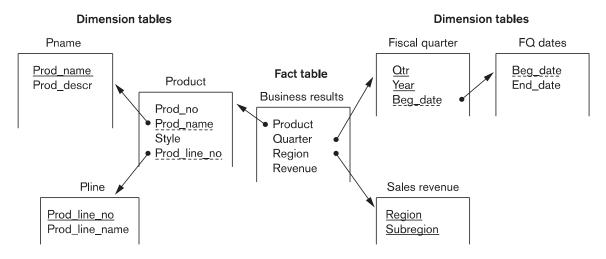


Figure 29.7 A star schema with fact and dimensional tables.

into a hierarchy by normalizing them (Figure 29.8). A **fact constellation** is a set of fact tables that share some dimension tables. Figure 29.9 shows a fact constellation with two fact tables, business results and business forecast. These share the dimension table called product. Fact constellations limit the possible queries for the warehouse.

Data warehouse storage also utilizes indexing techniques to support high-performance access (see Chapter 17 for a discussion of indexing). A technique called **bitmap indexing** constructs a bit vector for each value in a domain (column) being indexed. It works very well for domains of low cardinality. There is a 1 bit placed in

Figure 29.8 A snowflake schema.



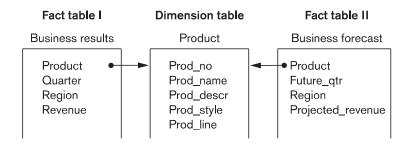


Figure 29.9
A fact constellation.

the *j*th position in the vector if the *j*th row contains the value being indexed. For example, imagine an inventory of 100,000 cars with a bitmap index on car size. If there are four car sizes—economy, compact, mid-size, and full-size—there will be four bit vectors, each containing 100,000 bits (12.5kbytes) for a total index size of 50K. Bitmap indexing can provide considerable input/output and storage space advantages in low-cardinality domains. With bit vectors, a bitmap index can provide dramatic improvements in comparison, aggregation, and join performance. We showed an example of a query on a star schema in Section 19.8, and we also showed the star schema's transformation for efficient execution that uses bitmap indexes.

In a star schema, dimensional data can be indexed to tuples in the fact table by **join indexing**. Join indexes are traditional indexes used to maintain relationships between primary key and foreign key values. They relate the values of a dimension of a star schema to rows in the fact table. Consider a sales fact table that has city and fiscal quarter as dimensions. If there is a join index on city, for each city the join index maintains the tuple IDs of tuples containing that city. Join indexes may involve multiple dimensions.

Data warehouse storage can facilitate access to summary data by taking further advantage of the nonvolatility of data warehouses and a degree of predictability of the analyses that will be performed using them. Two approaches have been used: (1) smaller tables that include summary data such as quarterly sales or revenue by product line, and (2) encoding of level (for example, weekly, quarterly, annual) into existing tables. The overhead of creating and maintaining such aggregations would likely be excessive in a dynamically changing, transaction-oriented database.

The purpose of master data management (MDM), a popular concept within enterprises, is to define the standards, processes, policies, and governance related to the critical data entities of the organization. The dimension tables—which in a data warehouse physicalize concepts, such as customers, regions and product categories—represent essentially the master data. Since dimensions are shared across multiple facts or reporting data marts, data warehouse designers typically must spend a considerable amount of time cleansing and harmonizing these dimensions (i.e., reconciling definitional and notional differences across multiple source systems that the dimension data comes from). As such, table structures containing these dimensions become good candidates for special copies of master data that can be used in other environments.

29.4 Building a Data Warehouse

In constructing a data warehouse, builders should take a broad view of the anticipated use of the warehouse. There is no way to anticipate all possible queries or analyses during the design phase. However, the design should specifically support ad hoc querying; that is, accessing data with any combination of values for the attributes that would be meaningful in the dimension or fact tables. For example, a marketing-intensive consumer-products company would require different ways of organizing the data warehouse than would a nonprofit charity focused on fund raising. An appropriate schema should be chosen that reflects anticipated usage.

Acquisition of data for the warehouse involves the following steps:

- 1. The data must be extracted from multiple, heterogeneous sources; for example, databases or other data feeds such as those containing financial market data or environmental data.
- 2. Data must be formatted for consistency within the warehouse. Names, meanings, and domains of data from unrelated sources must be reconciled. For instance, subsidiary companies of a large corporation may have different fiscal calendars with quarters ending on different dates, making it difficult to aggregate financial data by quarter. Various credit cards may report their transactions differently, making it difficult to compute all credit sales. These format inconsistencies must be resolved.
- 3. The data must be cleaned to ensure validity. Data cleaning is an involved and complex process that has been identified as the largest labor-demanding component of data warehouse construction. For input data, cleaning must occur before the data is loaded into the warehouse. Since input data must be examined and formatted consistently, data warehouse builders should take this opportunity to check each input for validity and quality. Recognizing erroneous and incomplete data is difficult to automate, and cleaning that requires automatic error correction can be even tougher. Some aspects, such as domain checking, are easily coded into data cleaning routines, but automatic recognition of other data problems can be more challenging. (For example, one might require that City = 'San Francisco' together with State = 'CT' be recognized as an incorrect combination.) After such problems have been taken care of, similar data from different sources must be coordinated for loading into the warehouse. As data managers in the organization discover that their data is being cleaned for input into the warehouse, they will likely want to upgrade their data with the cleaned data. The process of returning cleaned data to the source is called **backflushing** (see Figure 29.1).
- **4.** The data must be fitted into the data model of the warehouse. Data from the various sources must be represented in the data model of the warehouse. Data may have to be converted from relational, object-oriented, or legacy databases (network and/or hierarchical) to a multidimensional model.
- **5.** The data must be loaded into the warehouse. The sheer volume of data in the warehouse makes loading the data a significant task. Monitoring tools

for loads as well as methods to recover from incomplete or incorrect loads are required. With the huge volume of data in the warehouse, incremental updating is usually the only feasible approach. The refresh policy will probably emerge as a compromise that takes into account the answers to the following questions:

- □ How up-to-date must the data be?
- □ Can the warehouse go offline, and for how long?
- □ What are the data interdependencies?
- □ What is the storage availability?
- □ What are the distribution requirements (such as for replication and partitioning)?
- □ What is the loading time (including cleaning, formatting, copying, transmitting, and overhead such as index rebuilding)?

Data in a warehouse can come from multiple sources, geographies, and/or time zones. Data loads, therefore, need to be carefully planned and staged. The order in which data is loaded into the warehouse is critical; failure to load data in the correct order could lead to integrity constraints or semantic rule violations, both of which could cause load failures. For example, master data (whether new or changed) such as Customer and Product must be loaded prior to the transactions that contain them; and invoice data must be loaded before the billing data that references it.

As we have said, databases must strike a balance between efficiency in transaction processing and support for query requirements (ad hoc user requests), but a data warehouse is typically optimized for access from a decision maker's needs. Data storage in a data warehouse reflects this specialization and involves the following processes:

- Storing the data according to the data model of the warehouse
- Creating and maintaining required data structures
- Creating and maintaining appropriate access paths
- Providing for time-variant data as new data are added
- Supporting the updating of warehouse data
- Refreshing the data
- Purging data

Although adequate time can be devoted initially to constructing the warehouse, the sheer volume of data in the warehouse generally makes it impossible to simply reload the warehouse in its entirety later on. Alternatives include selective (partial) refreshing of data and separate warehouse versions (which requires double storage capacity for the warehouse). When the warehouse uses an incremental data refreshing mechanism, data may need to be purged periodically; for example, a warehouse that maintains data on the previous twelve business quarters may periodically purge its data each year, or even each quarter.

Data warehouses must also be designed with full consideration of the environment in which they will reside. Important design considerations include the following:

- Usage projections
- The fit of the data model
- Characteristics of available sources
- Design of the meta-data component
- Modular component design
- Design for manageability and change
- Considerations of distributed and parallel architecture

We discuss each of these in turn. Warehouse design is initially driven by usage projections; that is, by expectations about who will use the warehouse and how they will use it. Choice of a data model to support this usage is a key initial decision. Usage projections and the characteristics of the warehouse's data sources are both taken into account. Modular design is a practical necessity to allow the warehouse to evolve with the organization and its information environment. Additionally, a well-built data warehouse must be designed for maintainability, enabling the warehouse managers to plan for and manage change effectively while providing optimal support to users.

You may recall the term *meta-data* from Chapter 1; meta-data was defined as the description of a database; this description includes the database's schema definition. The **meta-data repository** is a key data warehouse component. The meta-data repository includes both technical and business meta-data. The first, **technical meta-data**, covers details of acquisition, processing, storage structures, data descriptions, warehouse operations and maintenance, and access support functionality. The second, **business meta-data**, includes the relevant business rules and organizational details supporting the warehouse.

The architecture of the organization's distributed computing environment is a major determining characteristic for the design of the warehouse. There are two basic distributed architectures: the distributed warehouse and the federated warehouse. For a **distributed warehouse**, all the issues of distributed databases are relevant; for example, replication, partitioning, communications, and consistency concerns. A distributed architecture can provide benefits particularly important to warehouse performance, such as improved load balancing, scalability of performance, and higher availability. A single replicated meta-data repository would reside at each distribution site. The idea of the **federated warehouse** is like that of the federated database: a decentralized confederation of autonomous data warehouses, each with its own meta-data repository. Given the magnitude of the challenge inherent to data warehouses, it is likely that such federations will consist of smaller scale components, such as data marts.

Businesses are becoming dissatisfied with the traditional data warehousing techniques and technologies. New analytic requirements are driving new analytic appliances; examples include Netezza of IBM, Greenplum of EMC, Hana of SAP, and

ParAccel of Tableau Software. Big data analytics have driven Hadoop and other specialized databases such as graph and key-value stores into the next generation of data warehousing (see Chapter 25 for a discussion of big data technology based on Hadoop). Data virtualization platforms such as the one from Cisco⁴ will enable such logical data warehouses to be built in the future.

29.5 Typical Functionality of a Data Warehouse

Data warehouses exist to facilitate complex, data-intensive, and frequent ad hoc queries. Accordingly, data warehouses must provide far greater and more efficient query support than is demanded of transactional databases. The data warehouse access component supports enhanced spreadsheet functionality, efficient query processing, structured queries, ad hoc queries, data mining, and materialized views. In particular, enhanced spreadsheet functionality includes support for state-of-theart spreadsheet applications (for example, MS Excel) as well as for OLAP applications programs. These enhanced spreadsheet products offer preprogrammed functionalities such as the following:

- Roll-up (also drill-up). Data is summarized with increasing generalization (for example, weekly to quarterly to annually).
- **Drill-down.** Increasing levels of detail are revealed (the complement of roll-up).
- **Pivot.** Cross tabulation (also referred to as *rotation*) is performed.
- **Slice and dice.** Projection operations are performed on the dimensions.
- **Sorting.** Data is sorted by ordinal value.
- **Selection.** Data is filtered by value or range.
- Derived (computed) attributes. Attributes are computed by operations on stored and derived values.

Because data warehouses are free from the restrictions of the transactional environment, there is an increased efficiency in query processing. Among the tools and techniques used are query transformation; index intersection and union; special **ROLAP** (relational OLAP) and **MOLAP** (multidimensional OLAP) functions; SQL extensions; advanced join methods; and intelligent scanning (as in piggy-backing multiple queries).

There is also a **HOLAP** (hybrid OLAP) option available that combines both ROLAP and MOLAP. For summary-type information, HOLAP leverages cube technology (using MOLAP) for faster performance. When detailed information is needed, HOLAP can "drill through" from the cube into the underlying relational data (which is in the ROLAP component).

⁴See the description of Cisco's Data Virtualization Platform at http://www.compositesw.com/products-services/data-virtualization-platform/

Improved performance has also been attained with parallel processing. Parallel server architectures include symmetric multiprocessor (SMP), cluster, and massively parallel processing (MPP), and combinations of these.

Knowledge workers and decision makers use tools ranging from parametric queries to ad hoc queries to data mining. Thus, the access component of the data warehouse must provide support for structured queries (both parametric and ad hoc). Together, these make up a managed query environment. Data mining itself uses techniques from statistical analysis and artificial intelligence. Statistical analysis can be performed by advanced spreadsheets, by sophisticated statistical analysis software, or by custom-written programs. Techniques such as lagging, moving averages, and regression analysis are also commonly employed. Artificial intelligence techniques, which may include genetic algorithms and neural networks, are used for classification and are employed to discover knowledge from the data warehouse that may be unexpected or difficult to specify in queries. (We discussed data mining in detail in Chapter 28.)

29.6 Data Warehouse versus Views

Some people consider data warehouses to be an extension of database views. Earlier we mentioned materialized views as one way of meeting requirements for improved access to data (see Section 7.3 for a discussion of views). Materialized views have been explored for their performance enhancement. In Section 19.2.4, we discussed how materialized views are maintained and used as a part of query optimization. Views, however, provide only a subset of the functions and capabilities of data warehouses. Views and data warehouses are similar in some aspects; for example, they both have read-only extracts from databases and they allow orientation by subject. However, data warehouses are different from views in the following ways:

- Data warehouses exist as persistent storage instead of being materialized on demand.
- Data warehouses are not just relational views; they are multidimensional views with levels of aggregation.
- Data warehouses can be indexed to optimize performance. Views cannot be indexed independent of the underlying databases.
- Data warehouses characteristically provide specific support of functionality; views cannot.
- Data warehouses provide large amounts of integrated and often temporal data, generally more than is contained in one database, whereas views are an extract of a database.
- Data warehouses bring in data from multiple sources via a complex ETL process that involves cleaning, pruning, and summarization, whereas views are an extract from a database through a predefined query.

29.7 Difficulties of Implementing Data Warehouses

Some significant operational issues arise with data warehousing: construction, administration, and quality control. Project management—the design, construction, and implementation of the warehouse—is an important and challenging consideration that should not be underestimated. The building of an enterprise-wide warehouse in a large organization is a major undertaking, potentially taking years from conceptualization to implementation. Because of the difficulty and amount of lead time required for such an undertaking, the widespread development and deployment of data marts may provide an attractive alternative, especially to those organizations with urgent needs for OLAP, DSS, and/or data mining support.

The administration of a data warehouse is an intensive enterprise, proportional to the size and complexity of the warehouse. An organization that attempts to administer a data warehouse must realistically understand the complex nature of its administration. Although designed for read access, a data warehouse is no more a static structure than any of its information sources. Source databases can be expected to evolve. The warehouse's schema and acquisition component must be expected to be updated to handle these evolutions.

A significant issue in data warehousing is the quality control of data. Both quality and consistency of data—especially as it relates to dimension data, which in turn affects master data management—are major concerns. Although the data passes through a cleaning function during acquisition, quality and consistency remain significant issues for the database administrator and designer alike. Melding data from heterogeneous and disparate sources is a major challenge given differences in naming, domain definitions, identification numbers, and the like. Every time a source database changes, the data warehouse administrator must consider the possible interactions with other elements of the warehouse.

Usage projections should be estimated conservatively prior to construction of the data warehouse and should be revised continually to reflect current requirements. As utilization patterns become clear and change over time, storage and access paths can be tuned to remain optimized for support of the organization's use of its warehouse. This activity should continue throughout the life of the warehouse in order to remain ahead of the demand. The warehouse should also be designed to accommodate the addition and attrition of data sources without major redesign. Sources and source data will evolve, and the warehouse must accommodate such change. Fitting the available source data into the data model of the warehouse will be a continual challenge, a task that is as much art as science. Because there is continual rapid change in technologies, both the requirements and capabilities of the warehouse will change considerably over time. Additionally, data warehousing technology itself will continue to evolve for some time, so component structures and functionalities will continually be upgraded. This certain change is an excellent motivation for fully modular design of components.

Administration of a data warehouse will require far broader skills than are needed for traditional database administration. Often, different parts of a large organization view the data differently. A team of highly skilled technical experts with overlapping areas of expertise will likely be needed, rather than a single individual. The team must also possess a thorough knowledge of the business and specifically the rules and regulations, the constraints and the policies of the enterprise. Like database administration, data warehouse administration is only partly technical; a large part of the responsibility requires working effectively with all the members of the organization who have an interest in the data warehouse. However difficult that can be at times for database administrators, it is that much more challenging for data warehouse administrators because the scope of their responsibilities is considerably broader than that faced by database administrators.

Design of the management function and selection of the management team for a database warehouse are crucial. Managing the data warehouse in a large organization will surely be a major task. Many commercial tools are available to support management functions. Effective data warehouse management will be a team function that requires a wide set of technical skills, careful coordination, and effective leadership. Just as we must prepare for the evolution of the warehouse, we must also recognize that the skills of the management team will, of necessity, evolve with it.

29.8 Summary

In this chapter, we surveyed the field known as data warehousing. Data warehousing can be seen as a process that requires a variety of activities to precede it. In contrast, data mining (see Chapter 28) may be thought of as an activity that draws knowledge from an existing data warehouse or other sources of data. We first introduced in Section 29.1 key concepts related to a data warehouse and defined terms such as OLAP and DSS and contrasted them with OLTP. We presented a general architecture of data warehousing systems. We discussed in Section 29.2 the fundamental characteristics of data warehouses and their different types. We then discussed in Section 29.3 the modeling of data in warehouses using what is popularly known as the multidimensional data model. Different types of tables and schemas were discussed. We gave an elaborate account of the processes and design considerations involved in building a data warehouse in Section 29.4. We then presented the typical special functionality associated with a data warehouse in Section 29.5. The view concept from the relational model was contrasted with the multidimensional view of data in data warehouses in Section 29.6. We finally discussed in Section 29.7 the difficulties of implementing data warehouses and the challenges of data warehouse administration.

Review Questions

- **29.1.** What is a data warehouse? How does it differ from a database?
- **29.2.** Define the following terms: *OLAP* (online analytical processing), *ROLAP* (relational OLAP), *MOLAP* (multidimensional OLAP), and *DSS* (decision-support systems).