Requirements Analysis

Requirements Phase

- Many projects fail:
 - Because they start implementing the system.
 - Without determining whether they are building what the customer really wants.

Why Requirements analysis and specification?

- Factors that cause projects to fail:
 - Lack of User Input 12.8%
 - Incomplete Requirements & Specifications 12.3%
 - Changing Requirements & Specifications 11.8%
 - Lack of Executive Support 7.5%
 - Technology Incompetence 7.0%
 - Lack of Resources 6.4%
 - Unrealistic Expectations 5.9%
 - Unclear Objectives 5.3%
 - Unrealistic Time Frames 4.3%
 - New Technology 3.7%
 - Other 23.0%

[•] Standish Group, The Standish Group Report: Chaos, 1995, http://www.scs.carleton.ca/~beau/PM/Standish-Report.html

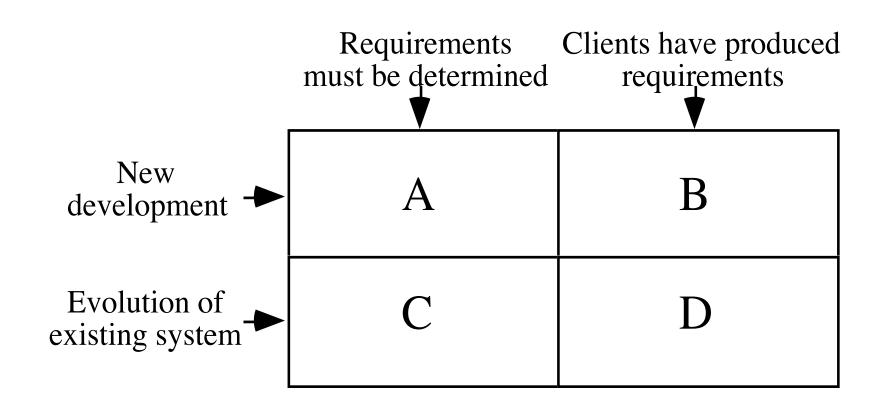
Domain Analysis

- With in the context of SDLC
 - Feasibility Study
 - Requirements
 - Design
 - Implementation
 - Testing
 - Maintenance

Domain Analysis

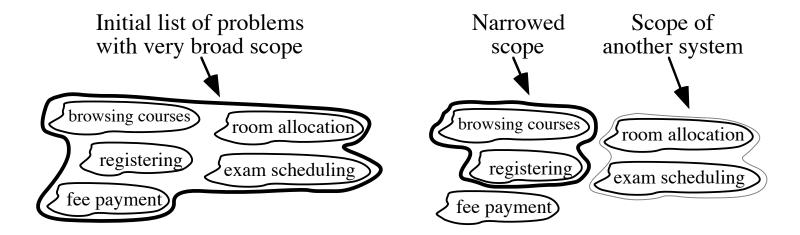
- The process by which a software engineer learns about the domain to better understand the problem:
 - The *domain* is the general field of business or technology in which the clients will use the software
 - A domain expert is a person who has a deep knowledge of the domain
- Benefits of performing domain analysis:
 - Faster development
 - Better system
 - Anticipation of extensions

The Starting Point for Software Projects



Defining the Scope

- Narrow the *scope* by defining a more precise problem
 - List all the things you might imagine the system doing
 - Exclude some of these things if too broad
 - Determine high-level goals if too narrow
- Example: A university registration system



What is a Requirement?

- Requirement: A statement about the proposed system that all stakeholders agree must be made true in order for the customer's problem to be adequately solved.
 - Short and concise piece of information
 - Says something about the system
 - All the stakeholders have agreed that it is valid
 - It helps solve the customer's problem
- A collection of requirements is a requirements document.

Types of Requirements

- Business requirements
 - High-level objectives of the organization or customer who requests the system.
- Functional requirements
 - Describe *what* the system should do
 For example, features (use cases)
- Non-functional requirements
 - Constraints that must be adhered to during development
 For example, quality constraints, technology constraints, process constraints, etc.

Requirements Phase

- Goals of requirements phase:
 - Fully understand the user requirements.
 - Remove inconsistencies, anomalies, etc. from requirements.
 - Document requirements properly in an SRS document.

Requirements Phase

- Consists of two distinct activities:
 - Requirements Gathering and Analysis
 - Requirements Specification

Who Carries Out Requirements Analysis and Specification?

- The person who undertakes requirements analysis and specification:
 - Known as requirements analyst or systems analyst
 - Collects data pertaining to the product
 - Analyzes collected data:
 - To understand what exactly needs to be done.
 - Writes the Software Requirements Specification (SRS) document.

Requirements Phase

- Final output of this phase:
 - Software Requirements Specification (SRS)
 Document.
- The SRS document is reviewed by the customer.
 - Reviewed SRS document forms the basis of all future development activities.

Requirements Analysis

- Requirements analysis consists of two main activities:
 - -Requirements gathering
 - Analysis of the gathered requirements

Requirements Gathering

- Also known as requirements elicitation.
- If the project is to automate some existing procedures
 - e.g., automating existing manual accounting activities,
 - The task of the system analyst is a little easier
 - Analyst can immediately obtain:
 - input and output formats
 - accurate details of the operational procedures

Requirements Gathering (CONT.)

- In the absence of a working system,
 - Lot of imagination and creativity are required.
- Interacting with the customer to gather relevant data:
 - -Requires a lot of experience.

Case Study: Automation of Office Work at CSE Dept.

- The academic, inventory, and financial information at the CSE department:
 - Being carried though manual processing by two office clerks, a store keeper, and two attendants.
- Considering the low budget he had at his
- Disposal:
 - The HoD entrusted the work to a team of student volunteers.

Case Study: Automation of Office Work at CSE Dept.

- The team was first briefed by the HoD about the specific activities to be automated.
- The analyst first discussed with the two clerks:
 - Regarding their specific responsibilities (tasks)
 that were to be automated.
- The analyst also interviewed student and faculty representatives who would also use the software.

Case Study: Automation of Office Work at CSE Dept.

- For each task, they asked:
 - About the steps through which these are performed.
 - They also discussed various scenarios that might arise for each task.
 - The analyst collected all types of forms that were being used.

Analysis of the gathered requirements

- Main purpose of requirements analysis:
 - Clearly understand the user requirements,
 - Detect inconsistencies, ambiguities, and incompleteness.
- Incompleteness and inconsistencies:
 - Resolved through further discussions with the endusers and the customers.

Inconsistent Requirement

- Some part of the requirement:
 - contradicts with some other part.
- Example:
 - One customer says turn off heater and open water shower when temperature > 100 C
 - Another customer says turn off heater and turn
 ON cooler when temperature > 100 C

Incomplete Requirement

- Some requirements have been omitted:
 - -Possibly due to oversight.
- Example:
 - The analyst has not recorded:
 when temperature falls below 90 C
 - heater should be turned ON
 - water shower turned OFF.

- Requirements analysis involves:
 - Obtaining a clear, in-depth understanding of the product to be developed,
 - Remove all ambiguities and inconsistencies from the initial customer perception of the problem.

- Experienced analysts take considerable time:
 - To understand the exact requirements the customer has in his mind.
- Experienced systems analysts know often as a result of past (painful) experiences

- Several things about the project should be clearly understood by the analyst:
 - What is the problem?
 - Why is it important to solve the problem?
 - What are the possible solutions to the problem?
 - What complexities might arise while solving the problem?

- Some anomalies and inconsistencies can be very subtle:
 - Escape even most experienced eyes.
 - If a **formal model** of the system is constructed,
 - Many of the subtle anomalies and inconsistencies get detected.

- After collecting all data regarding the system to be developed,
 - Remove all inconsistencies and anomalies from the requirements,
 - Systematically organize requirements into a Software Requirements Specification (SRS) document.

Techniques - Gathering and Analyzing Requirements

- Observation
 - Read documents and discuss requirements with users
 - Shadowing important potential users as they do their work
 - ask the user to explain everything he or she is doing
 - Session videotaping
- Interviewing
 - Conduct a series of interviews
 - Ask about specific details
 - Ask about the stakeholder's vision for the future
 - Ask if they have alternative ideas
 - Ask for other sources of information
 - Ask them to draw diagrams

Gathering and Analyzing Requirements

- Brainstorming
 - Appoint an experienced moderator
 - Arrange the attendees around a table
 - Decide on a 'trigger question'
 - Ask each participant to write an answer and pass the paper to its neighbour



Gathering and Analyzing Requirements

Prototyping

- The simplest kind: *paper prototype*.
 - a set of pictures of the system that are shown to users in sequence to explain what would happen
- The most common: a mock-up of the system's
 UI
 - Written in a rapid prototyping language
 - Does *not* normally perform any computations, access any databases or interact with any other systems
 - May prototype a particular aspect of the system

Difficulties and Risks in Domain and Requirements analysis

- Lack of understanding of the domain or the real problem
 - Do domain analysis and prototyping
- Requirements change rapidly
 - Perform incremental development, build flexibility into the design, do regular reviews
- Attempting to do too much
 - Document the problem boundaries at an early stage, carefully estimate the time
- It may be hard to reconcile conflicting sets of requirements
 - Brainstorming, JAD sessions, competing prototypes
- It is hard to state requirements precisely
 - Break requirements down into simple sentences and review them carefully, look for potential ambiguity, make early prototypes