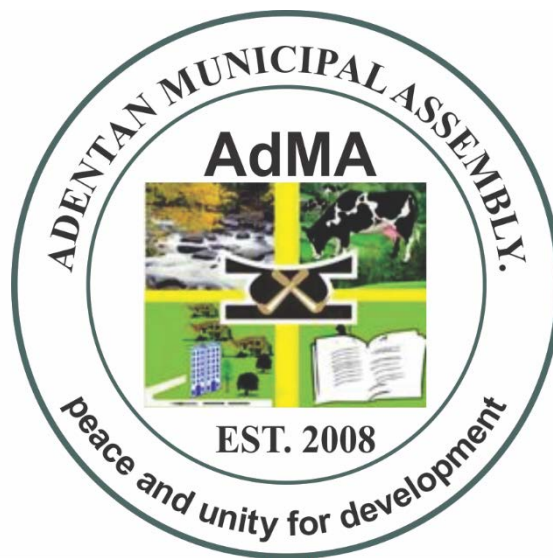


ADENTAN MUNICIPAL ASSEMBLY



SUTSURUNAA DRAFT ZONAL PLAN

2018-2021

CHAPTER ONE

1.0 Introduction

The Sutsurunaa Zonal Council is one of the four Zonal Councils of the Adentan Municipality. The main functions of the zonal Council include the mobilization of revenue, implementation of policies at the local level and also mobilize community to participate in decision making. As part of activities to assist the Zonal Council properly plan and implement activities for development, the Zonal Council was assisted to come out with a four (4) years (2018-2021) Medium Term Development Plan which will guide the implementation of envisioned development projects and programmes in the zonal area.

The preparation of this Medium Term Zonal Plan is to further deepen the decentralization process by bringing governance to the door-steps of the people through involving them in the Planning Process which affects their own life. In view of these, a series of meetings were held with the Zonal Council members and other stakeholders in order to come up with this document. The participants were expected to lead and assist in identifying the problems/needs, goals and objectives of their Zonal Council and to harmonize these into a Zonal Council plan, hence the making of this document.

This document is a detailed plan enlisting the profile of the area in the first chapter, the problems and suggested solutions in the second chapter, the goals and strategies in the third chapter, the composite programmes of action in the fourth chapter and then the detailed projects and programmes for the various years in the last chapter.

It is hoped that Stakeholders and development partners will support the efforts of the people of Sutsuruna Zonal Area to bring development to the Zonal area and thereby improve the living conditions of the people of the Zone.

1.1 Brief History of Zonal Council Area

Sutsuruna Zonal Council is one of the four Zonal Councils in the Adentan Municipality. Sutsuruna Zonal Council is made up of three (3) Electoral Areas namely Adjiriganor, Otanor and NmaiDjor and three (3) Assembly Members, thirteen (13) Unit Committee Members. The Zonal council has Eight (8) Zonal Council Members.

Some communities in the Zonal Council are: Obudankadi, NmaiDjor, Dzornaaman, Otano, Adjiringanor, Bedzen, Tesaa, New NmaiDjor and Otinshie. The seat of the council is at NmaiDjor.

1.2 Physical and Natural Environment

This section of the profile captures certain issues such as the location, climate, relief and vegetation of the zonal area.

1.2.1 Location

Sutsurunaa Zonal Council is one of four Zonal Councils within the Adentan Municipality in the Greater Accra Region. It shares boundaries with Nii Ashale Zonal Council, Accra Metropolitan Assembly, Kpone Katamanso and Ledzokuku-Krowor Municipal Assembly.

1.2.2 Climate

Temperatures are generally high throughout the year. March - April is usually the hottest period with temperatures reaching 32°C during the day and 27°C at night. Cooler temperatures occur from May-September with a high of 27-29°C during the day and 22-24°C in the night.

The area experiences two types of rainy seasons. The first and the major season start from April to July while the second but minor season is from September to November each year. The vegetation is largely grassland and few semis.

1.2.3 Relief

It is a lowland area with an undulating terrain, which barely rises 50 meters above sea level. There are areas in the zone where streams flow.

1.2.4 Vegetation

The rainfall pattern and the terrain of Sutsurunaa Zonal Council have influenced the vegetation cover of the environment. The northern part has Savannah semi-rain forest with deciduous trees but due to the activities of human behavior, the general vegetation cover of some parts of the community have changed to grassland and in some places, bare lands.

1.3 Culture

This aspect of the profile contains issues such as ethnicity diversity, religious composition, and the cultural practices (positive and negative) of the zone.

1.3.1 Ethnic diversity

The Ga-Adangmes are the dominant population in the Zonal Council with a percentage of about 50%. About 45% of the population is Ewes and Akan's, with the remaining 5% being Northerners and Fulani's.

1.3.2 Religious composition

The predominant religion in the Zonal council is Christianity and a sizeable percentage of the inhabitants also practice Islam. Traditional religion is also practiced.

1.3.3 Cultural Practices

Homowo (Hooting at Hunger) is the main festival in the Municipality as prevails in the entire Ga land. The Homowo festival is a well-known rite in the zone since it is practiced by a reputable number of people in the zonal area. It is a positive practice because it promotes development by exposing the area to foreigners and investors who come around during festivities. During such festivals, families sit down to resolve disputes among its members and also find ways of developing the potentials of its members.

Marriage ceremonies are also beautiful ventures held by the local people where the bride is shown to the groom's family and all the items needed by the bride's family are presented to them by the groom's family. It is a time for merry-making because a new family has just been created.

Funeral rites are a time for remembering the entire public that one day they would definitely die so it pays to live a good life whilst one still have breadth. The social vice associated with the funeral ceremonies is that people in the zone take it as an opportune time to make noise in the evenings whilst others want to sleep and also the youth engage in activities such as drinking. There is the need to put in place measures to ensure the youth do not engage in such social vices.

1.4 Social Services

This aspect of the profile contains issues such as Education, Health care Issues, Water and Sanitation and Housing.

1.4.1 Education

The Zonal area as shown in Table 1.1 can boast of 48 Kindergartens made up of 4 Public and 44 Private, 46 Primary schools (5 Public and 41 Private), 23 Junior High Schools (4 Public and 19 Private), 2 Senior High Schools namely; Calvary and Kay-Billie Klare Senior High Schools (All Private) and 2 Tertiary institutes namely; Islamic University and Institute of Sanitation and Waste Management. Only 6.8 % of the total number of schools in the Zone is Public schools thereby putting a lot of pressure on facilities in schools. There is the need to provide additional schools and also expand infrastructure in the existing public schools in the Zone to cater for the high enrolment levels.

Table 1.1: Number of Schools in Sutsurunaa

CATEGORY	NUMBER (NO.)		
	PUBLIC	PRIVATE	TOTAL
K.G	2	19	21

PRIMARY		3	17	20
JUNIOR HIGH SCHOOL		3	14	17
SENIOR HIGH SCHOOL		-	-	-
TERTIARY	UNIVERSITY	-	2	2

The table 1.2 below shows the enrollment levels of pupils both in private and public Schools in the Sutsurunaa Zonal Council and the sex distribution. The average size per class in the Zone is about 65 pupils, which is very high as compared to the standard average size per class of 35. Steps must therefore be taken to reduce the class sizes by building more classrooms to make teaching and learning effective.

Table 1.2: Enrollment Figures in the Sutsurunaa Zonal Council

LEVEL	ENROLLMENT						GRAND TOTAL		
	PRIVATE SCHOOLS			PUBLIC SCHOOLS					
	M	F	T	M	F	T	M	F	T
PRE-SCHOOL	305	277	582	222	180	402	527	554	1081
PRIMARY	670	718	1388	533	656	1189	1203	1374	2577
JHS	216	238	454	231	264	495	447	502	949
SHS	-	-	-	-	-	-	-	-	-
TECH/VOC	-	-	-	-	-	-	-	-	-
TOTAL	1191	1233	2424	986	1100	2086	2177	2430	4607

Category	Sub-category	Percentage
School Level	Pre-School	23.46%
	Primary School	55.93%
	JHS	20.59%
Males vs Females	Males	47.25%
	Females	52.74%
Private vs Public	Private	52.61%
	Public	45.27%

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Table 1.3: Staffing Population for Private and Public Schools in the Sutsrunaa Zone

STAFFING LEVEL		KG1				PRIMARY				JHS				GRAND TOTAL
		TRAINED		UNTRAINED		TRAINED		UNTRAINED		TRAINED		UNTRAINED		
		M	F	M	F	M	F	M	F	M	F	M	F	M/F
PRIVATE	SUTSURUNAA	0	1	4	34	2	8	49	34	13	2	57	12	216
PUBLIC	SUTSURUNAA	0	9	0	0	5	17	0	0	7	16	0	1	55

From table 1:3, the number of teachers in Private Schools in the Zone is 216 out of which 12.0% are trained whilst 87.96% are untrained. The total number of male teachers are 126 and females are 91. Also, with the public schools there is a total of 55 teachers out of which 54 are trained and 1 untrained. There are 12 males and 43 females. This implies that, Private Schools in the Zone depend mostly on Untrained Teachers unlike in the public schools that rely mainly on trained teacher. Also, private schools have lot of male teachers than female teachers as compared to the public schools that have majority of teachers being females. Proprietors should therefore give equal opportunity to males and females when it comes to staffing in their schools.

Performance of schools in the zone in the Basic Education Certificate Examination (BECE) is shown in the Table 1.5 below. It can be realized that 4 out of 12 schools in the zone had their students pass all subjects with 100 percent. Vine Christian School came second out of a total of 87 school in the Municipality.

The public schools performed below average which is worrying. The Education Directorate in collaboration with the Zonal Council need to identify the problems resulting in low performance of these schools.

Table 1.5: 2016 BECE RESULT OF SHOOOLS, POSITIONS AND PERCENTAGE PASSED

S/N	2016 BECE RANKING OF SCHOOLS IN SUTSURUNAA ZONAL COUNCIL			
	TYPE	NAME OF SCHOOL	POSITION	TOTAL % PASSED
1	PRIVATE	VINE CHRISTAIN SCHOOL	2	100.00
2	PRIVATE	TOWER HAMLET INT. SCHOOL	3	100.00
3	PRIVATE	TRUE LOVE SCHOOL	17	100.00
4	PRIVATE	DIVINE JUSTICE	28	100.00
5	PRIVATE	HIGH TECH INTERNATIONAL	36	80.00
6	PRIVATE	GEM INTERNATIONAL SCH	40	85.71

7	PRIVATE	FUTURE VIP's	56	88.24
8	PRIVATE	BE WISE INTERNATIONAL	69	55.56
9	PUBLIC	BETHEL PRESBY BASIC - OTANO	73	55.38
10	PRIVATE	POWER HOUR	75	15.38
11	PUBLIC	ADJIRINGANOR AdMA	76	48.05
12	PRIVATE	CALVARY METHODIST	80	58.33

1.4.2 Health

The Sutsurunaa Zonal Area has 9 health facilities made up of 2 CHPS Compounds (Otinshie CHPS and Otano CHPS compound), 2 Private Hospitals (Ghana Canada Hospital and Twumasiwaa Hospital) 1 Public Clinic (Adjiringanor Clinic), 3 Private Clinic (Renard Clinic, Holy Bridge Clinic and Adehyee Clinic) and 1 Maternity Home as shown in Table 1.5.

Table 1.5: Health Centers in the Sutsurunaa Zone

Category	Number	Names

CHPS Zone		2	Otano CHPS
			Otinshie CHPS
Clinic	Private	3	Renard Clinic
			Holy Bridge Clinic
			Adehyee Clinic
			Tree of life
Maternity Home	Private	1	Rose Better Maternity Home
Clinic	Public	1	Adjiringanor RCH Clinic
Hospital	Private	2	Ghana Canada Specialist Hospital
			Twumasiwaa Medical Center

1.4.3 Water and Sanitation

Few residents in the Zonal area have pipe borne water which does not flow regularly, whereas majority don't have pipe borne water, and most of the residents resort to buying water from tanker service providers at exorbitant prices. The residents also harvest rainwater during the rainy seasons. In order to supplement the shortage of pipe borne water, the Assembly has provided eight boreholes in the zonal area as shown in table

1.6. There is therefore the need to extend pipe borne water to areas that do not have and also drill more boreholes in the zonal area to reduce the cost of spending on water.

Table 1.6: Location of boreholes in the zone

Adjiringanor School	Nmai Djorn New town
Sowah Din School	Old Bedzin Adiiriganor
Otanor Public School	Borehole at Bedzin Public Toilet
Borehole at Otano Public Toilet	Borehole at Obudanki, Botwe Road
Nmai Djorn Old Town	Borehole at Nanakrom

Solid waste collection in the Zonal Council is undertaken by private service providers on franchise basis who only collect the waste of registered households, the waste of those who are not registered is therefore dumped into bushes and drains to the detriment of the law abiding residents. Solid waste collection in the Zonal area is undertaken mainly by Honest Waste, Zoom Lion, Jamoke and Amanee Waste contractors.

1.4.4 Housing Situation

The predominant housing types in this area are buildings made of sand Crete blocks or bricks. About 96% of houses in the zone are mainly built with sand Crete blocks with only 4% mud houses. Most of the houses are roofed with aluminium (galvanized) roofing sheets and also tiles. The zone can boast of a lot of estate developers such as Trassaco, NTHC, Buildaf, Fair Heaven, Jorges, Ajakum, MDA, Codco, Salem, Heaven Gate, Edilorm and Ayeusu. The most expensive and luxurious housing (Trassaco) in the whole Ghana is located in the zonal area. There is however the need to assist the poor communities in the zonal area to improve upon their living conditions with regard to housing.

1.5 Governance

There are six (6) Chiefs who are also aided by some caretakers. There are also three Assembly members and thirteen (13) Unit Committees members from the three electoral areas of the Zonal Council who together with the Chiefs assist to govern the communities.

1.6 Population

The projected population of Sutsurunaa Zonal area is estimated at 27,765 as at the year 2017 based on the 2010 population census. This however does not reflect the true picture of what is on the ground as massive development and migration of people to the zone has occurred since the 2010 census.

Table 1.7: Population Distribution of communities in the Sutsurunaa Zonal Council

COMMUNITY NAMES	2010 Census	Projected 2014	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Projected 2021
Adjiringanor	4,708	5,613	6,405	6,687	6,981	7288	7609

Dzornaaman	798	952	1,086	1,134	1,184	1236	1290
NmaiDjorn	4,187	4,993	5,697	5,948	6,210	6483	6768
Otano	2,320	2,766	3,156	3295	3,440	3591	3749
Otinshe	5,458	6,508	7,426	7,753	8,094	8450	8822
Tesa	2,936	3,501	3,995	4,171	4,355	4547	4747
Total	20,407	24,333	27,765	28,988	30,264	31595	24,163

The steady increases in population can be attributed to the fact that Sutsurunaa serves as a dormitory town for most people who have migrated from all over the country to seek employment in the service sector, industries and government institutions within the Tema-Accra region. The situation has put a lot of pressure on the existing socio-economic infrastructure and utilities. This calls for good developmental policies and programmes to alleviate the social problems that have emerged as a result.

1.7 Economy

This aspect of the profile contains issues such as Energy, Industries (Extractive, Processing and Service), Financial Institutions and the Tourist sites in the zone.

1.7.1 Energy

About 95% of the communities have access to electricity since they are connected to the National Electricity Grid, the only problem is the low voltage and frequent power cuts.

Liquefied Petroleum and Charcoal remain the main source of energy for cooking, but firewood is sometimes use as an alternative source of energy although it is mostly used by a few inhabitants in the poor communities within the zone.

1.7.2 Industries

Commercial activities in the Sutsurunaa area are mostly small scale and include carpentry, masonry and tailoring. The major industries in the area are Zoom Lion, Mobile Water, Yehams, Telice, Samara Pharmacy and number of estate developers such as Trassaco, NTHC, Agyekum, Buildaf, Fair Heaven, Jorges, Salem, Heaven Gate, Edilorm and Ayeusu. The hospitality industry in zone can boast of some Hotels and Restaurants as can be seen in table 1.8 below.

Table 1.8: List of Hotels in Sutsrunaa Zonal Area

NAME	LOCATION
Grand Cassamora Hotel	Adjiringanor
The Aknac Hotel	Trassacco
A & J Hotel	NmaiDjor
KCS Hotel	Otanor
Manfranco Hotel	NmaiDjor
Elgis Hotel	Otinshie
Chicken Express	Adjiringanor

Agatha Restaurant	Nmai Djor
Grand Cassamora Hotel	Adjiringanor
Magmolia Lodge	Otinshie
PH Hotel	Adjiringanor
Lebaron Hotel	Adjiringanor
White Stone Lodge	Adjiringanor
Citydea Mall	Otano
Washington Lodge	Adjiriganor
Coco Vanilla	Adjiriganor
Shop n Save	Adjiriganor

1.7.3 Financial Institutions

There are a few Financial Institutions which operate in the Zone to offer financial services. The Institutions are Multibilty Micro Finance Ltd, Benkoson Micro Finance Ltd, Ghana Commercial Bank, Omni Bank, Wofaz Investment Ltd, Osasco Investment Ent. HFC Bank, Access Bank Adjiringanor Branch, A.A. Micro Finance, UBA, Best point Savings and Loans, Prudential Bank, Ben Koomson Microfinance.

1.7.4 Tourism Potentials

A tourism potential in the Sutsrunaa Zonal council is the Tessa Dam at Adjiringanor which was built by Dr. Kwame Nkrumah (President of the 1st Republic) during the construction of the Accra – Tema Motorway. The purposes for its construction is however not clear. The area has a serene environment which could go a long way to encourage tourism if the facility is properly developed for aquaculture purposes. The area has however been encroached upon and residential buildings constructed.

There is the need to take steps to develop the remaining area especially the dam into an economically viable venture that would generate revenue for the Assembly as well as the Zonal Council.

1.7.5 Zonal Needs

The prioritized needs as suggested by the people included:

1. Schools/Fencing/ Toilets
2. Motorable Roads/ Drains
3. Street Lights
4. Police Post
5. Water

CHAPTER TWO

Table 2.0 Summary of Key Development Problems

Thematic Areas of GSGDA II	Key Identified issues (as harmonized with inputs from the performance review, profiling and community needs and aspirations)
Human Development, Productivity and Employment	<ul style="list-style-type: none"> ▪ Lack of educational facility. ▪ Hawkers invading the zone. ▪ No CHIPS compound at Otano. ▪ No market place. ▪ The need for a library complex with computers. ▪ No portable water in households.
Infrastructure, Energy and Human Settlements	<ul style="list-style-type: none"> ▪ Poor road networks across the zone. ▪ Development of Slums, Haphazard. Sitting of Kiosk. ▪ Poor drainage system. ▪ Lack of street lights along the roads. ▪ Street signage at wrong locations. ▪ No refuse container. ▪ Areas littered with refuse (sanitation issue).

Accelerated Agricultural Modernization and Sustainable Natural Resource Management	<ul style="list-style-type: none"> ▪ Land tenure issues.
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Table 2.1 Identified Development Issues under GSGDA II and NMTDPF 2018-2021

GSGDA II 2014-2017		NMTDPF 2018-2021	
Thematic Areas	Issues	Goal	Issues

Human Development, Productivity and Employment	<ul style="list-style-type: none"> ▪ Lack of educational facility ▪ Hawkers invading the zone. ▪ No CHIPS compound at Otano. ▪ No market place. ▪ The need for a library complex with computers. ▪ No portable water in households. 	Create an Equitable, Healthy and Discipline Society	<ul style="list-style-type: none"> ▪ Inadequate funding sources for education. ▪ Poor planning for water at MMDA.
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Infrastructure, Energy and Human Settlements	<ul style="list-style-type: none"> ▪ Poor road networks across the zone. ▪ Development of Slums, Haphazard. Sitting of Kiosk. ▪ Poor drainage system. ▪ Lack of street lights along the roads. ▪ Street signage at wrong locations. ▪ No refuse container. ▪ Areas littered with refuse (sanitation issue). 	<p>Build safe and well planned communities while protecting the natural environment</p>	<ul style="list-style-type: none"> ▪ Poor drainage systems. ▪ Poor quality and inadequate road transport networks. ▪ Poor urban settlement planning. ▪ Poor land use and spatial planning. ▪ Inadequate waste management infrastructure and services. ▪ Unreliable power supply.
Accelerated Agricultural Modernization and Sustainable Natural Resource Management	<ul style="list-style-type: none"> ▪ Land tenure issues. 	<p>Build an Industrialised, Inclusive and Resilient economy</p>	<ul style="list-style-type: none"> ▪ Poor land use and spatial planning.

Table 2.2 Adopted Goals and Issues of DMTDP

DMTDP GOALS 2018-2021	DMTDP SUB-GOALS 2018-2021	ADOPTED ISSUES
Create an Equitable, Healthy and Discipline Society	Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all	<ul style="list-style-type: none"> ▪ Inadequate funding sources for education.
	Ensure availability and sustainable management of water and sanitation for all	<ul style="list-style-type: none"> ▪ Poor planning for water at MMDA.
Build safe and well planned communities while protecting the natural environment		<ul style="list-style-type: none"> ▪ Poor drainage systems. ▪ Poor quality and inadequate road transport networks. ▪ Poor urban settlement planning. ▪ Poor land use and spatial planning. ▪ Inadequate waste management infrastructure and services. ▪ Unreliable power supply.
Build an Industrialised, Inclusive and Resilient Economy	Promote sustainable agriculture	<ul style="list-style-type: none"> ▪ Poor land use and spatial planning.

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1. Table 2.1: Pair - Wise Ranking of Sutsrunaa Zonal Needs

	Motorable Roads/ Drains	Market	Street lights	Educational facility	Water	Waste container	Library with Computers	Speed Rumps	Electricity power supply (Poles)	Health facility	Loans	Score	Rank
Motorable Roads/ Drains	X	Motorable Roads/ Drains	Motorable Roads/ Drains	Educational facility	Water	Motorable Roads/ Drains	Library with Computers	Motorable Roads/ Drains	Electricity power supply (Poles)	Motorable Roads/ Drains	Loans	5	6 th
Market	Motorable Roads/ Drains	X	Market	Educational facility	Market	Waste container	Market	Market	Electricity power supply (Poles)	Health facility	Loans	4	7 th
Street Lights	Motorable Roads/ Drains	Street lights	X	Educational facility	Water	Waste container	Street lights	Speed Rumps	Electricity power supply (Poles)	Health facility	Loans	2	9 th
Educational facility	Educational facility	Educational facility	Educational facility	X	Educational facility	Educational facility	Educational facility	Educational facility	Educational facility	Educational facility	Educational facility	10	1 st
Water	Motorable Roads/ Drains	Water	Water	Educational facility	X	Water	Water	Water	Water	Water	Loans	7	4 th

	e Roads/ Drains			nal facility									
Waste container	Motorabl e Roads/ Drains	Market	Waste contain er	Educatio nal facility	Water	X	Waste container	Waste container	Electricity power supply (Poles)	Health facility	Loans	3	8 th
Library with Computer s	Motorabl e Roads/ Drains	Market	Street lights	Educatio nal facility	Water	Waste container	X	Speed Rumps	Electricity power supply (Poles)	Health facility	Loans	0	11 th
Speed Rumps	Motorabl e Roads/ Drains	Market	Street lights	Educatio nal facility	Water	Waste container	Speed Rumps	X	Electricity power supply (Poles)	Health facility	Loans	1	10 th
Electricit y power supply (Poles)	Motorabl e Roads/ Drains	Electricit y power supply (Poles)	Electric ity power supply (Poles)	Educatio nal facility	Electric ity power supply (Poles)	Electricity power supply (Poles)	Electricity power supply (Poles)	Electricit y power supply (Poles)	X	Health facility	Loans	6	5 th
Health facility	Health facility	Health facility	Health facility	Health facility	Health facility	Health facility	Library with Computers	Health facility	Health facility	X	Health facility	9	2 nd

Loans	Motorabl e Roads/ Drains	Loans	Loans	Educatio nal facility	Loans	Loans	Loans	Loans	Loans	Loans	X	8	3 rd
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2.6 Development Potentials, Opportunities, Constraints and Challenges (POCC)

POCC ANALYSIS – Human Development, Productivity and Employment

ADOPTED ISSUES TO BE ADDRESSED	POTENTIALS	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Inadequate funding sources for education.	Scholarships from chiefs.	NGOs Free Education	Mishandling of funds by education heads in communities	Delay in release of funds.
Conclusion: This issue can be addressed with the existence of NGO programmes, free education, scholarships from traditional leaders and other minor sources of funds.				
Poor planning for water at MMDA.	Existence of WATSAN committees and small scheme water board	DANIDA project CWSA GWCL	Saline nature of water Low water pressure	Not regulating water supply through impoundments
Conclusion: Poor planning for water at MMDAs can be solved by highlighting and improving the significant potentials and opportunities that exist.				

POCC ANALYSIS – Infrastructure, Energy and Human Settlements

ADOPTED ISSUES TO BE ADDRESSED	POTENTIAL	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Poor drainage systems.	Availability of cheap labour for constructing drains. Urban roads Dept.	Availability of roads	Frequent rainfalls. Inadequate release of fund	High cost of building materials for the drains
Conclusion: The issue of poor drainage can be addressed with the available community labour.				
Poor quality and inadequate road transport networks.	Urban roads Dept.	Road fund, DACF	Inadequate funds	Pressure on road by heavy trucks
Conclusion: Poor roads can be addressed since significant Potentials and Opportunities exist. The Constraints can be addressed if there is provision of adequate funds. Challenges can be managed through regulating vehicles that plough the road.				
Poor urban settlement planning.	MMDAs	Lands commission, Works dept.	Improper demarcations, Delay of documents from lands commission	Absence of documentation of lands in the community
Conclusion: Poor urban settlement planning can be addressed since there's the existence of MMDAs, Lands commission and works department.				

Inadequate waste management infrastructure and services.	Environmental Health unit	Zoomlion, Refuse contractors	Inadequate sanitary inspectors	Inadequate sanitary sites (dump sites)
Conclusion: : Sanitary inspectors should be posted to various communities to check sanitation related issues and more dumping sites should be created.				
Unreliable power supply.	Works dept.	DACF, UDG, DDF	Insecurity in neighborhood	Delay in plan implementation
Conclusion: Plans should be implemented on time, and the Works department in various MMDAs should help to solve this problem.				

POCC ANALYSIS – Accelerated Agricultural Modernization and Sustainable Natural Resource Management

ADOPTED ISSUES TO BE ADDRESSED	POTENTIAL	OPPORTUNITIES	CONSTRAINTS	CHALLENGES
Poor land use and spatial planning.	MMDAs	Lands commission, Works dept.	Improper demarcations	Absence of documentation of lands in the community
Conclusion: MMDAs , lands commission and works dept. should take it upon themselves to plan land use.				

CHAPTER THREE

DEVELOPMENT FOCUS, GOALS AND OBJECTIVES

3.0 Introduction

The overall focus of the Zonal Council is to improve on the living standards of the people in the Zone by providing the essential services and infrastructure necessary to help achieve that aim.

The achievement of the focus of the zonal council necessitates for the derivation of goals and the formulation of goals and objectives.

3.1 Development Goals, Objectives and Strategies

This aspect of the plan contains all the development goals meant to help solve all the development issues of the zone. Since the goals are very broad and can be achieved in the long term, objectives have been formulated to help in the achievement of the goals in the short term. The strategies that can be seen in Table 3.1 are ways, methods and means by which the objectives can be meant.

The Goal for the Sutsurunaa Zonal Council is: To promote Socio Economic Development for the up liftment of the lives of the people in the Zonal Area

FOCUS AREA	KEY ISSUES	POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATIVE AGENCIES	GLOBAL /REGIONAL LINKAGES
STRONG AND RESILIENT ECONOMY	Revenue underperformance due to leakages and loopholes, among others.	1.2 Ensure improved fiscal performance and sustainability	1.2.1 Eliminate revenue collection leakages.		SDG 1, 8, 17 AU 1,4,9,20
EDUCATION AND TRAINING	<ul style="list-style-type: none"> Poor quality of education at all levels. Low participation of females in learning of science, technology, engineering and mathematics 	1.1 Enhance inclusive and equitable access to, and participation in quality education at all levels	1.1.2 Reform curriculum with emphasis on competencies in reading, writing, arithmetic, creativity at the primary level and introduce history of Ghana, French and optional Arabic language at the pre-tertiary level.	MOE, scholarship secretariat, NCCA, MHCI, COTVET, GES, MoF, GETFUND, faith-based organizations, CHASS, MoGCSP, TAs, NCCE, DSW, DOC, DCD, Media, UTAP, Student loan trust, NCTE, GES, Trust Fund, NVITI	SDG 4 AU2
POPULATION MANAGEMENT	<ul style="list-style-type: none"> Unmet need for adolescents and youth sexual and reproductive health services Inadequate sexual education for young people. 	4.1 Improve population management	4.1.2 Intensify public education on population issues at all levels of society	NPC, NDPC, GSS, MoE, MoH, GES, GHS, RIPS (UG)	SDG 1, 2, 3, 20 AU 1, 17, 18
WATER AND SANITATION	<ul style="list-style-type: none"> Increased demand for household water supply Unsustainable construction of boreholes and wells Frequent outbreak of oral faecal diseases (e.g. Cholera and typhoid) 	5.2 Improve access to safe and reliable water supply services for all	5.2.3 Provide mechanized borehole and small town water systems 5.3.1 Develop and implement sewerage master plans, including faecal sludge management and waste treatment facilities for all human settlements.	MINISTRY OF SANITATION AND WATER RESOURCES, Water resources commission, Water Research Institute, MMDAs,	

FOCUS AREA	KEY ISSUES	POLICY OBJECTIVES	STRATEGIES	IMPLEMENTING AND COLLABORATIVE AGENCIES	GLOBAL /REGIONAL LINKAGES
				Meteorological Authority, CERSGIS,SADA, Hydrological Services Department, MOEP, Lands Commission, EPA, LUPSA, MESTI, Energy Commission	
DRAINAGE AND FLOOD CONTROL	<ul style="list-style-type: none"> • Silting and choking of drains. • Poor waste disposal practices 	13.1 Address recurrent devastating floods	13.1.1 Construct storm drains in Accra and other cities and towns to address the recurrent devastating floods. 13.1.3 Intensify public education on indiscriminate disposal of waste	MLGRD, Ministry of Works and Housing, Ministry of Roads and Highways, MDAS and MMDAs, Built Environment Professional	SDG 2, 9,17 AU 10, 11,12
INFRASTRUCTURE MAINTENANCE	<ul style="list-style-type: none"> • Poor and inadequate maintenance of infrastructure 	14.1 Promote proper maintenance culture	14.1.4 Build capacity to ensure requisite skills for infrastructure maintenance	Organizations, MMDAs	

ANNEX 11. Programmes and Sub-Programmes of MMDAs

MMDA's adopted goal:

ADOPTED OBJECTIVES	ADOPTED STRATEGIES	PROGRAMMES	SUB-PROGRAMMES
Ensure improved fiscal performance and sustainability	<ul style="list-style-type: none"> Eliminate revenue collection leakages. 	Management And Administration	Finance
Enhance inclusive and equitable access to, and participation in quality education at all levels	<ul style="list-style-type: none"> Reform curriculum with emphasis on competencies in reading, writing, arithmetic, creativity at the primary level and introduce history of Ghana, French and optional Arabic language at the pre-tertiary level. 	Social Services Delivery	Education, Youth & Sports And Library Services
Improve population management	<ul style="list-style-type: none"> Intensify public education on population issues at all levels of society 	Social Services Delivery	Birth And Death Registration Services
Improve access to safe and reliable water supply services for all	<ul style="list-style-type: none"> Provide mechanized borehole and small town water systems Develop and implement sewerage master plans, including faecal sludge management and waste treatment facilities for all human settlements. 	Social Services Delivery	Social Welfare And Community Services

Address recurrent devastating floods	<ul style="list-style-type: none"> • Construct storm drains in Accra and other cities and towns to address the recurrent devastating floods. • Intensify public education on indiscriminate disposal of waste 	Environmental Management	Disaster Prevention And Management
Promote proper maintenance culture	<ul style="list-style-type: none"> • Build capacity to ensure requisite skills for infrastructure maintenance 	Infrastructure Development And Management	Public Works, Rural Housing And Water Management

CHAPTER FOUR

COMPOSITE PROGRAMMES OF ACTION (POA)

4.0 Introduction

In this chapter broad Composite Programme of Action (PoA) are drawn to cover the plan period of (2018 to 2021). The PoA's consist of prioritized set of projects and activities as well as their cost for the achievement of the goal and objectives as outlined under the NMTDPF thematic areas. For the purpose effective monitoring and evaluation, the location, indicators, the schedule, indicative budgets, and implementing agencies and their roles have indicated as below:

ANNEX 12. MMDAs Programme of Action (PoA)

Thematic area														
Adopted MDAs Goal(s):														
Adopted objective s	Adopted strategie s	Progra mmes	Sub- progra mmes	Projects/ activities	Outcome/imp act indicators	Time frame				Indicative Budget			Implementing Agencies	
						20 18	20 19	20 20	20 21	GoG	IGF	Donor	Lead	Collaboratin g
Ensure Improved Fiscal Performance And Sustainability	Eliminate Revenue Collection Leakages.	Management And Administration	Finance	Organize Sensitization Programmes For Both Revenue Collectors And Rate Payers	12no Sensitization Programmes For Revenue Collectors And Rate Payers Organized						20,000.00		Finance Department	Sutsurunaa Zonal Council
Enhance Inclusive And Equitable Access To, And Participation In Quality Education At All Levels	Reform Curriculum With Emphasis On Competencies In Reading, Writing, Arithmetic, Creativity At The Primary Level And Introduce	Social Services Delivery	Education, Youth & Sports And Library Services	Organize Training Workshops For Educators at All Levels	12no Training Workshops For Educators organized						15,000.00		Education Department	Sutsurunaa Zonal Council

	History Of Ghana, French And Optional Arabic Language At The Pre-Tertiary Level.													
Improve Population Management	Intensify Public Education On Population Issues At All Levels Of Society	Social Services Delivery	Birth And Death Registrati on Services	Organise Public Education On Population Management	8no Public Education On Population Management Organized						15,000.00		Sutsurunaa Zonal Council	Births And Deaths Registry
Improve Access To Safe And Reliable Water Supply Services For All	•Provide Mechaniz ed Borehole And Small Town Water Systems. •Develop And Implemen	Social Services Delivery	Social Welfare And Commun ity Services	Public Education On Ways To Be Connected To The National Grid	12no Public Education Organized						20,000.00		Environmen tal Health And Sanitation	Sutsurunaa Zonal Council

	t Sewerage Master Plans, Including Faecal Sludge Managem ent And Waste Treatment Facilities For All Human Settlemen ts.													
Address Recurrent Devastatin g Floods	<ul style="list-style-type: none"> •Construct Storm Drains In Accra And Other Cities And Towns To Address The Recurrent Devastati ng Floods. •Intensify Public Education On Indiscrimi 	Environ mental Manage ment	Disaster Preventio n And Manage ment	Organise Public Education And Create Awareness On Flood Prevention	12no Public Education On Flood Prevention Organized						15,000.00		Nadmo	Sutsurunaa Zonal Council

	nate Disposal Of Waste													
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INDICATIVE FINANCIAL PLAN

Source of Funding	2018 GH (¢)	2019 GH (¢)	2020 GH (¢)	2021 GH (¢)	Grand Total GH (¢)
IGF	31,542.50	34,696.75	38,166.42	41,983.06	146,388.73
DACF	18,700.00	20,570.00	22,627.00	24,889.70	86,786.70
Donor Funds	-	-	60,000.00	75000.00	141,000.00
Total	50,242.50	55,266.75	120,793.42	141,872.76	368, 175.43

From Table 4 above, it can be realized that the IGF would be funding the major part of the programmes and projects of the zone. It is estimated as seen from Table 4.6 that DACF, IGF and Donor Funding amounts to 23.57%, 39.7% and 38.2% of the total funding of the projects respectively.

CHAPTER FIVE
ZONAL ANNUAL ACTION PLANS

Table 5.5 Zonal Annual Action Plans, 2018

Adopted MDAs Goal													
Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agency	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Organize various stakeholder meetings	AdMA		Meetings organized						21,235.00		Sutsuruna a zonal council officer	
Management and Administration	Organize revenue mobilization	AdMA		Revenue mobilization trip organized						3,872.00		Sutsuruna a zonal council officer	
Management and Administration	Clean up exercises	AdMA		General cleaning undertaken						2,000.00		Sutsuruna a zonal council	

											officer	
Management and Administration	Emergency services	AdMA		Emergency services rendered						1,000.00		Sutsuruna a zonal council officer
Management and Administration	Repairs and maintenance of facilities at zonal level	AdMA		Facilities repaired and maintained						4,000.00		Sutsuruna a zonal council officer
Management and Administration	Rentals	AdMA		Materials needed rented						1,500.00		Sutsuruna a zonal council officer
Management and Administration	Public education and sensitization	AdMA		Public education and sensitization organized						7,000.00		Sutsuruna a zonal council officer
Management and Administration	Utilities	AdMA		Utility bills paid						8,000.00		Sutsuruna a zonal council officer
Management and	Maintenanc	AdMA		School facilities						10,000.00		Sutsuruna a zonal

Administration	e of schools			maintained								council officer	
Management and Administration	Rehabilitation of streetlights	AdMA		Streetlights restored						14,000.00		Sutsuruna a zonal council officer	
Management and Administration	Construction of speed bumps	AdMA		Speed bumps constructed						20,000.00		Sutsuruna a zonal council officer	
Management and Administration	Extension of water supply	AdMA		Water supply extended						7,000.00		Sutsuruna a zonal council officer	
Management and Administration	Procurement of office equipment			Office equipment supplied									

Annual Action Plan of MMDAs 2019

Adopted MDAs Goal													
Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agency	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Organize sensitization programmes for revenue collectors and rate payers	AdMA	14 no.	4 no. sensitization programs organised						5000.00		Sutsurunaa zonal council officer	Finance
Social Services Delivery Education, Youth & Sports And Library Services	Organise training workshops for educators at all levels	AdMA	12 no.	4 no. training workshops for educators organised						4,000.00		Sutsurunaa zonal council officer	Education
Social Services Delivery Birth And Death	Organize public education on population	AdMA	8 no.	4 no. public education organised						4,000.00		Sutsurunaa zonal council officer	Births and Deaths registry

Registration Services	management												
Social Services Delivery Social Welfare And Community Services	Public education on ways to be connected to the national grid	AdMA	-	4 no. public education organised						5,000.00		Sutsurunaa zonal council officer	Environmental health and sanitation
Environmental Management Disaster Prevention and Management	Organize public education and create awareness on flood prevention	AdMA	12 no.	4 no. public education and awareness creation on flood prevention organised						4000.00		Sutsurunaa zonal council officer	NADMO
Infrastructure Development and Management Public Works, Rural Housing and Water Management	Organize seminars on maintenance culture	AdMA	8 no.	4 no. seminars on maintenance culture organised						5000.00		Sutsurunaa zonal council officer	Works department

Annual Action Plan of MMDAs 2020

Adopted MDAs Goal													
Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agency	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Organize sensitization programmes for both revenue collectors and rate payers	AdMA	14 no.	4 no. sensitization programs organized						7000.00		Sutsurunaa zonal council officer	Finance
Social Services Delivery Education, Youth & Sports And Library Services	Organize training workshops for educators at all levels	AdMA	12 no.	4 no. training workshops for educators organised						5000.00		Sutsurunaa zonal council officer	Education
Social Services	Organise public	AdMA	8 no.	4 no. public education on						5000.00		Sutsurunaa zonal	Births and

Delivery Birth And Death Registration Services	education on population management			population management organised							council officer	Deaths Registry
Social Services Delivery Social Welfare And Community Services	Public education on ways to be connected to the national grid	AdMA	-	4 no. public education organised					7000.00		Sutsurunaa zonal council officer	Environme ntal health and Sanitation
Environmental Management Disaster Prevention And Management	Organize public education and create awareness on flood prevention	AdMA	12 no.	4NO public education and awareness creation on flood prevention organised					5000.00		Sutsurunaa zonal council officer	Nadmo
Infrastructure Development And Management	Organize seminars on maintenance culture	AdMA	8 no.	4NO seminars on maintenance culture organised					7000.00		Sutsurunaa zonal council officer	Works department

Annual Action Plan of MMDAs 2021

Adopted MDAs Goal													
Programmes and Sub-programmes	Activities (Operations)	Location	Baseline	Output Indicators	Quarterly Time Schedule				Indicative Budget			Implementing Agency	
					1 st	2 nd	3 rd	4 th	GoG	IGF	Donor	Lead	Collaborating
Management and Administration	Organize sensitization programmes for both revenue collectors and rate payers	AdMA	14 no.	4 no. sensitization programs organized						8000.00		Sutsurunaa zonal council officer	Finance
Social Services Delivery Education, Youth & Sports And Library Services	Organize training workshops for educators at all levels	AdMA	12 no.	4 no. training workshops for educators organised						6000.00		Sutsurunaa zonal council officer	Education
Social Services	Organise public	AdMA	8 no.	4 no. public education on						6000.00		Sutsurunaa zonal	Births and

Delivery Birth And Death Registration Services	education on population management			population management organised							council officer	Deaths Registry
Social Services Delivery Social Welfare And Community Services	Public education on ways to be connected to the national grid	AdMA	-	4 no. public education organised					8000.00		Sutsurunaa zonal council officer	Environme ntal health and Sanitation
Environmental Management Disaster Prevention And Management	Organize public education and create awareness on flood prevention	AdMA	12 no.	4NO public education and awareness creation on flood prevention organised					6000.00		Sutsurunaa zonal council officer	Nadmo
Infrastructure Development And Management	Organize seminars on maintenance culture	AdMA	8 no.	4NO seminars on maintenance culture organised					7000.00		Sutsurunaa zonal council officer	Works department

