

# GRACIE HART

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## PROFESSIONAL BACKGROUND

Gracie has 8 years of experience in manufacturing, project management and team development. She relies on her engineering background to develop and sustain work processes to improve day-to-day operations. Gracie is also skilled at problem solving from implementing quick wins to analyzing complex, cross-functional problems. She can clearly communicate key concepts and status updates to her audience whether they are high-level stakeholders or technical users.

Gracie is forward thinking; she can envision an improved future state and use that vision to map paths toward specific long-term goals. She thrives on building collaborative relationships and uses a team's strengths to meet project objectives.

## SELECTION OF RELEVANT EXPERIENCE

### Project Manager of Spray Dry Feasibility Study

Gracie was responsible for leading a feasibility study to increase the spray dry capacity for the region by installing a new spray dry production line. The project required understanding and analyzing forecasted demand to properly size the spray drying units. Gracie leveraged stake holder requirements and restrictions as well as insight from regional process experts to determine the project scope. She used the project stage gate process to develop a technical requirement package and project details to consultants for RFP's. She collaborated with and lead the consulting team to complete the project package. Gracie delivered, to the business stakeholders, a complete feasibility study which included several dryer size options and locations along with a +/- 30% cost estimate and project plan. She presented this proposal to the leadership team for investment consideration for the upcoming capital project budgeting period.

### Program Manager for GPS (Givaudan Production Systems)

Gracie was responsible for managing a global manufacturing process improvement initiative for the Powders production department. The initiative focused on material flow, CIP, and organizational improvements. Gracie developed a team for each project stream and collaborated with the teams to determine the scope for each focus area. Each stream was tasked with assessing current state, comparing current state against the global standard then creating a gap assessment report. Once each stream had completed the assessment report, Gracie led the leadership team to prioritize each of the gaps identified and created a long-term strategic plan to close the gaps based on impact and effort. The initiative resulted in a list of quick wins to be implemented in the short term and a 5-year strategic project plan to close the remaining gaps that were identified based on the available capital and resources.

### Industry Expertise

- Flavors Manufacturing
- Chemical Manufacturing
- Logistics
- Inventory Management
- Supply Chain
- Warehousing

### Functional Experience

- Project Management
- Process Improvement
- Change Management
- Quality Assurance
- Continuous Improvement

