3M Center Saint Paul, MN 55144-1000

To Whom It May Concern,

Please find my enclosed application for the open "Research and Development PhD Professional" position at 3M. I expect to graduate in the summer of 2018 with a Ph.D in Materials Science and Engineering working with Prof. Russell Holmes at the University of Minnesota (UMN). During my time here, I have had the privilege of touring the 3Mcampus and giving a poster presentation in the 3M Innovation Center, as well as attending informational sessions about 3Mon the UMN campus. I have been very impressed with the spirit of colaborative innovation that 3Mfosters and am excited for the opportunity to join this team. My background in research and coursework has given me a bredth of experience and strong problem solving skills that I am confident I would be a valuable addition to 3M.

My graduate work on understanding kinetic processes of Organic Light-Emitting Devices (OLEDs) on multiple time scales has prepared me well to approach research problems related to materials. Through manufacturing and characterizing OLEDs, my research investigated the fundamental physics of energy transfer within these devices leading to light formation. I explored both the transient kinetics at short times, as well as degradation during the operational lifetime, developing novel experimental techniques to expose new information which enabled deeper understanding and further optimization of the underlying physics.

In addition to my experimental work, I have made significant improvements to data acquisition and analysis capabilities within the laboratory. This has included designing multiplexed laboratory equipment, writing testing and control software, and integrating the collected data into a central storage database. This has allowed for seamless collection of data along with an ability to quickly compare multiple datasets across any parameter, and was inspired by the high-throughput systems used in industrial research.

The technical expertise I have acquired (outlined in my attached resume) has prepared me well to tackle challenges at 3M. My experience has made me a strong candidate for working in materials, but given my experience with designing laboratory equipment and writing data collection and analysis software, I am confident I would also be well-suited to working on projects related to high-throughput systems and data science. In today's research environment, it is essential to combine laboratory experiments with modern data techniques in order to do truly innovative science. I believe that 3Mshares this vision and I think my unique multifaceted perspective and passion would be an assett to the cutting edge research team at 3M.

As a materials engineer with experience in device physics, software development, and data science, I would be very excited to have the opportunity to work in the 3M environment. I look forward to speaking with you more about how I could contribute to 3M. Please contact me if you have any questions.

Sincerely,

Kyle W Hershey