

**Consulting Services**  
**Risk & Internal Audit**  
**Sustainability**  
**Digital & Technology**



# Our key services

Risk Consulting & Sustainability + Technology & Digital Consulting



## Technology & Digital Consulting

**What?** Transformation, digital and technology solutions advisory to align business strategy, improve business performance and overall “strategic or operational” cost structure.

**Why?** Challenges with high staff turnover, team unable to cope with work-load, shift in strategy, business complexity and costs



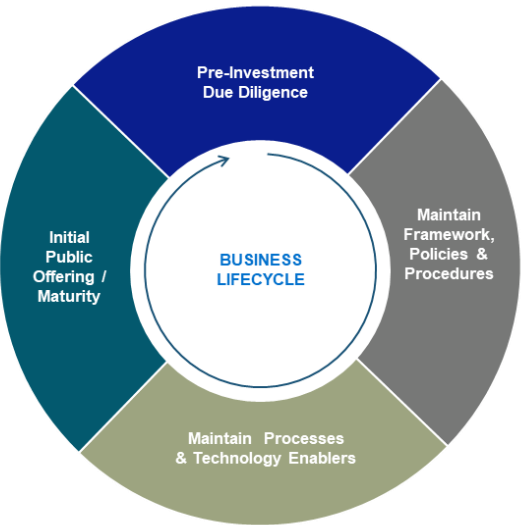
## Risk, Internal Audit & Sustainability

**What?** Strategic outsourced 2<sup>nd</sup> or 3<sup>rd</sup> line of defense services to organization in managing risks, compliance, sustainability and internal audit functions.

**Why?** Requirements by stakeholder (regulator, shareholders, vendor or customer) & oversight function for management on performance of the business functions

# Our key services

We provide an integrated solutions that supports organization through investment / business lifecycle.



Pre-Investment Due Diligence	Maintain Framework, Policies & Procedures	Maintain Processes & Technology Enablers	Initial Public Offering / Maturity
<b>Conformance Requirements</b>			
<ul style="list-style-type: none"><li>a. Financial &amp; Internal Controls Due Diligence</li><li>b. Risk Assessment and Profile</li><li>c. Fraud, Risks &amp; Corruption Assessment</li></ul>	<ul style="list-style-type: none"><li>a. Develop organization / board charters, governance structure and frameworks</li><li>b. Develop core policies (e.g. Accounting Policies, Procurement guidelines, Risk Management &amp; Business Continuity Manuals)</li><li>c. Training &amp; Communications on regulatory guidelines (e.g. ESG, technology risks)</li></ul>		<ul style="list-style-type: none"><li>a. Regulatory Compliance Advisory</li><li>b. Enterprise Risk Management</li><li>c. Technology / Vendor Risk Management</li><li>d. Internal Audit</li><li>e. Sustainability Reporting</li></ul>
<b>Performance Enablers</b>			
<ul style="list-style-type: none"><li>a. Strategic or Digital Roadmap</li></ul>	<ul style="list-style-type: none"><li>a. Design / enhancement of business processes &amp; internal controls (e.g. procurement to payment, finance close, sales to collections etc.)</li><li>b. Technology advisory (e.g. Program or Project Management, Technology Solution Assessment &amp; Advisory, Process &amp; Technology Integration)</li></ul>		<ul style="list-style-type: none"><li>a. Finance Transformation and Target Operating Model</li><li>b. Process Automation and Digitalization (e.g. Robotics, Cloud Solutions, Process Automation, Artificial Intelligence)</li><li>c. Data Governance &amp; Analytics</li></ul>

# Risk Consulting Services

## Risk, Internal Audit and Sustainability



**Chester Liew**  
Partner, Head of Risk Consulting & Sustainability

Solution	What it is?
Enterprise Risk Management	<ul style="list-style-type: none"><li>• Advisory of organization governance structure and risks management frameworks (COSO Framework, SGX1207, ISO31000)</li><li>• Facilitate development and management of risks profiles and registers</li><li>• Outsourced Whistle Blowing Management Services</li></ul>
Internal Audit / IPO Internal Controls Review	<ul style="list-style-type: none"><li>• SGX / HK Pre IPO Internal Controls Review</li><li>• US – Sarbanes Oxley Advisory &amp; Compliance</li><li>• Outsourced / Co-Sourced Internal Audit Services</li><li>• Special / Investigative Reviews</li></ul>
Sustainability Reporting	<ul style="list-style-type: none"><li>• Sustainability Framework</li><li>• Task Force on Climate-related Financial Disclosures (TCFD) Gap Analysis and Reporting</li><li>• SGX Sustainability Reporting (Listing Rules 711B)</li><li>• Corporate Sustainability Reporting Directive (CSRD) Advisory <b>*New*</b></li></ul>

# Risk Consulting Services

## Technology & Digital



**Lai Kee Yin**

Director, Technology & Digital Consulting

Solution	What it is?
<b>Finance Strategy &amp; Operating Model</b>	<ul style="list-style-type: none"><li>• Advisory on Global Business, Shared Services, i.e. should organization centralize, outsourcing or digitalization to improve governance, costs and performance?</li><li>• Project Management Office for Transformation / Digital Implementation Program</li></ul>
<b>Process Excellence</b>	<ul style="list-style-type: none"><li>• Assessment and re-engineering of business processes (order to cash, procure to pay, hire to retire, record to report) with the objective of (i) identifying and eliminate process waste, (ii) alignment with business strategy, (iii) complying with regulatory requirements.</li><li>• Develop and documentation of company policies and processes</li><li>• Training &amp; communications of policies and processes</li></ul>
<b>Process Automation &amp; Digitalisation</b>  (Finance Technology / Low Code No Code)	<ul style="list-style-type: none"><li>• Digital Opportunity Assessment and Roadmap, i.e. advise client on opportunities and possible technology solutions available.</li><li>• Proof of Concepts or Technology Solution Configuration (focus on low code no code solutions)</li><li>• Cloud</li><li>• Maintenance and managed services of digital / technology solutions</li></ul>
<b>Data Analytics</b>	<ul style="list-style-type: none"><li>• Advisory on opportunities for data and reporting automation</li><li>• Build automated reports or management visualization dashboards</li><li>• Maintenance and managed automated / data visualization dashboard</li></ul>

# Contact

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Mazars is an internationally integrated partnership, specialising in audit, accountancy, advisory, tax and legal services\*. Operating in over 95 countries and territories around the world, we draw on the expertise of more than 47,000 professionals – 30,000+ in Mazars' integrated partnership and 17,000+ via the Mazars North America Alliance – to assist clients of all sizes at every stage in their development.

\*Where permitted under applicable country laws

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