NETFLIX

FORECASTING

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AGENDA

- 1. Situation (Zoe)
- 2. Problem Statement (Zoe)
- 3. Model Selection(Zoe)
- 4. Solution Process (Natalia)
- 5. Research Method (Natalia)
- 6. Research Analysis (Kyle, Sophia)
- 7. Model Results and Visualization(Kyle, Sophia)
- 8. Results Interpretation (Sophia)
- 9. Situation Comparison (Natalia)
- 10. Conclusions (Tanmayee)
- 11. Recommendations (Tanmayee, Mustafa)
- 12. References

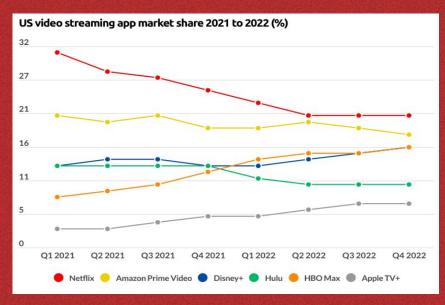
SITUATION

Netflix has been experiencing a loss of market share while most of other streaming platforms were growing.

NETFLIX

AMAZON VIDEO

DISNEY +

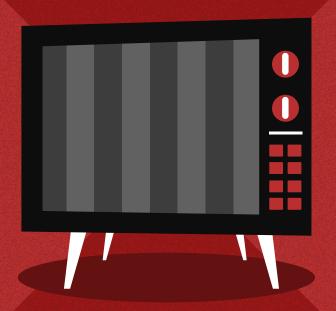


HULU

HBO MAX

APPLE TV +

Source: Business of App



PROBLEM STATEMENT

Problem: Netflix currently owns 230.75 million subscribers but growth has been slowed down since Q1 2021.

Dependent variable: Number of subscribers

Numerical Threshold: <u>To exceed to a total of</u> <u>276.9 million subscriber (20% increase) in 2023.</u>

MODEL SELECTION



- Identify Key Drivers: Gain a greater understanding of factors that are most important for changes in subscribers
- Forecast more accurately
- Better Decision-Making

TOTAL 276.9 MILLION SUBSCRIBERS

+20%

- Understand Trends: Better understanding of underlying factors that are driving subscribers
- Accurate Forecasting
- Monitoring & Evaluation

SOLUTION PROCESS

TIME SERIES

CAUSAL ANALYSIS

GENERATE FINAL RESULT

PREDICT Q1 2023 SUBSCRIBERS

From historical Quarterly Netflix subscribers count

Applying regression analysis on Excel

PREDICT FUTURE CONDITIONS

By finding factors that affect subscriber numbers

Applying regression analysis on R

CREATE ACCURATE
FORECASTING RESULT
BASED ON BOTH
FORECAST MODELS

RESEARCH METHOD: SECONDARY RESEARCH



INTERNAL REPORTS

- Financial Reports
- Shareholder Letters



DATABASE

- Statista
- ProQuest One Business
- World Bank Data



WEB SEARCHES

- News
- JPMorgan reports
- SEC 10-K /10-Q of Netflix

RESEARCH ANALYSIS 1 - TIME SERIES

- Research data: Number of Netflix paid subscribers worldwide
- **Period:** Quarterly data in past 5 years
- **Source:** Statista



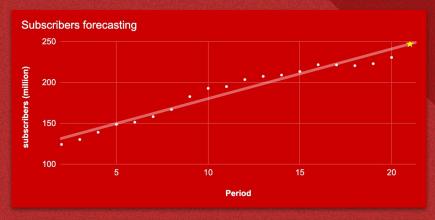
Quarterly Netflix subscribers count worldwide					
Quarter	subscribers (million)				
Q1 2018	118.90				
Q2 2018	124.35				
Q3 2018	130.42				
Q4 2018	139.26				
Q1 2019	148.86				
Q2 2019	151.56				
Q3 2019	158.33				
Q4 2019	167.09				
Q1 2020	182.86				
Q2 2020	192.95				
Q3 2020	195.15				
Q4 2020	203.66				
Q1 2021	207.64				
Q2 2021	209.18				
Q3 2021	213.56				
Q4 2021	221.84				
Q1 2022	221.64				
Q2 2022	220.67				
Q3 2022	223.09				
Q4 2022	230.75				

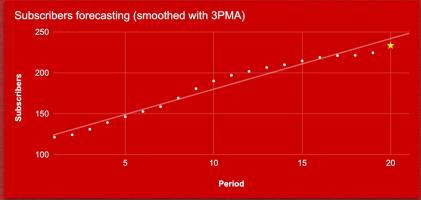
TIME SERIES RESULTS & VISUALIZATION

Regression Multiple R R Square Adjusted R Square	Statistics 0.975806351 0.952198034 0.949386154	Adj. R Square is close to 1 → regression model represent subscriber numbers well by 95%						
Standard Error	7.885361672							
Observations	19							
ANOVA	16	55	MS		c: ::: 5			
D	df				Significance F			
Regression	1	21055.89385	21055.89385	338.633912	1.1618E-12			
Residual	17	1057.041788	62.1789287					
Total	18	22112.93564						
	Coefficients	Standard Error	t Stat	P-value	Lower 95%	Upper 95%	Lower 95.0%	Upper 95.0%
Intercept	119.6100526	4.058566473	29.47100988	4.9163E-16	111.047226	128.172879	111.047226	128.172879
1	6.077842105	0.330281455	18.40200836	1.1618E-12	5.38100915	6.77467507	5.38100915	6.77467507

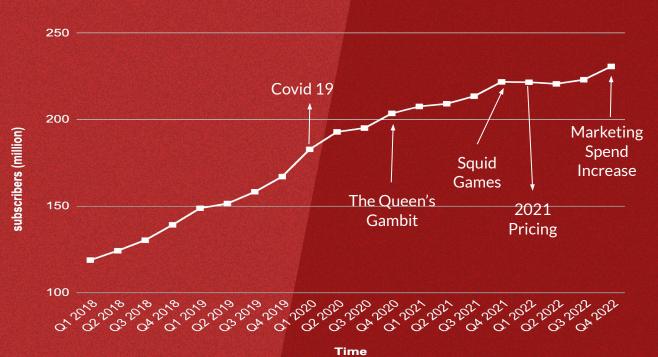
NUMBER OF SUBSCRIPTION IN Q1 2023

- = (INTERCEPT) + (SLOPE) * (TIME, IN PERIODS)
- = 119.61 + 6.077842 * 21 = <u>247.24M</u>





Subscribers number Chart, including significant events



Netflix Stock Price Chart, including significant events



- Period: Quarterly data in past 5 years
- Factors chosen: External Factors (Market Condition, Competitive)
 & Internal Factors (Pricing, Product, Promotion)

										M. Managha	OF THE PARTY		CHEST.
		External factors					Internal factors						
Time		world GDP per capita (\$)	world inflation rate	Penetration rate of over- the-top (OTT) video users	Number of HBO subscribers	Number of Hulu subscribers	Number of nominations for the Primetime Emmy Awards	Number of original content titles releases	Content Spend (Millions)	Marketing expense (Millions)	Pricing- Basic	Pricing- Standard	Pricing- Premium
Q1 2018	118.9	10,782	3.60%	33.2	44.07	35.935294	28.00	11	2986.747	536.777	8.99	10.99	13.99
Q2 2018	124.35	10,895	3.70%	33.2	44.07	20	28.00	23	3033.721	592.007	8.99	10.99	13.99
Q3 2018	130.42	10,996	3.50%	33.2	44.07	35.935294	28.00	48	3238.717	510.33	8.99	10.99	13.99
Q4 2018	139.26	11,096	3.50%	33.2	50	35.935294	28.00	76	2784.252	730.355	8.99	10.99	13.99
Q1 2019	148.86	11,197	3.50%	36.2	44.07	22.8	29.25	59	2997.746	616.578	8.99	12.99	15.99
Q2 2019	151.56	11,298	3.50%	36.2	44.07	25.2	29.25	96	3325.103	603.15	8.99	12.99	15.99
Q3 2019	158.33	11,398	3.20%	36.2	44.07	27.9	29.25	97	3648.292	553.797	8.99	12.99	15.99
Q4 2019	167.09	11,500	3.20%	36.2	43	28.5	29.25	122	3945.542	878.937	8.99	12.99	15.99
Q1 2020	182.86	11,506	3.20%	41.3	44.07	30.4	40.00	126	3294.275	503.83	8.99	13.99	17.99
Q2 2020	192.95	11,061	3.10%	41.3	36.3	32.1	40.00	111	2510.782	434.37	8.99	13.99	17.99
Q3 2020	195.15	11,245	3.30%	41.3	38.1	35.5	40.00	125	2653.886	527.597	8.99	13.99	17.99
Q4 2020	203.66	11,701	3.50%	41.3	41.5	36.6	40.00	105	3320.341	762.565	8.99	13.99	17.99
Q1 2021	207.64	11,826	3.80%	44.4	44.2	39.4	32.25	103	3284.576	512.512	8.99	14.99	17.99
Q2 2021	209.18	12,028	4.10%	44.4	47	41.6	32.25	96	4096.75	603.973	8.99	14.99	17.99
Q3 2021	213.56	12,219	4.40%	44.4	45.2	42.8	32.25	129	4666.237	635.948	8.99	14.99	17.99
Q4 2021	221.84	12,416	3.50%	44.4	46.8	43.8	32.25	129	5654.639	792.713	8.99	14.99	17.99
Q1 2022	221.64	12,638	3.60%	42.9	48.6	45.3	26.25	91	3584.164	555.978	9.99	15.49	19.99
Q2 2022	220.67	12,850	3.60%	42.9	44.07	45.6	26.25	91	4687.011	574.96	9.99	15.49	19.99
Q3 2022	223.09	13,070	3.60%	42.9	44.07	46.2	26.25	91	4582.671	567.954	9.99	15.49	19.99
Q4 2022	230.75	13,291	4.50%	42.9	44.07	47.2	26.25	91	3985.192	831.61	9.99	15.49	19.99

Problem: Raw Data with missing values

Impute missing values with imputation methods

OTT

HBO ## Hulu

Premium

OriContent
ContentSpe
MarktExp

Analyze with R:

- Correlation visualization with corrplot.
- Linear regression model- determine whether variables are associated to Subscribers and if there are statistically significant (p value < 0.05)
- Variables identified to strongly related to Subscription numbers:
- → Worldwide penetration rate of OTT (over-the-top) video users
- \rightarrow Marketing expense

0.62155

5.909e+00

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

CAUSAL ANALYSIS RESULTS & VISUALIZATION

```
Call:
lm(formula = Subscribers ~ OTT + MarktExp, data = data.df)
Residuals:
     Min
               10 Median
-12.9176 -8.0609 -0.0688 5.2470 15.0090
Coefficients:
             Estimate Std. Error t value Pr(>|t|)
(Intercept) -171.62424 22.11343 -7.761 5.50e-07 ***
ОТТ
              8.24462
                       0.48866 16.872 4.73e-12 ***
MarktExp
              0.04580
                         0.01759 2.603 0.0186 *
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
Residual standard error: 9.236 on 17 degrees of freedom
Multiple R-squared: 0.9452, Adjusted R-squared: 0.9387
F-statistic: 146.5 on 2 and 17 DF, p-value: 1.913e-11
```

Adj. R Square is close to 1

→ regression model represent subscriber numbers well by 93.8%

NUMBER OF SUBSCRIPTION









(INTERCEPT) + (COEFFICIENT 1) * (OTT) + (COEFFICIENT 2) * (MARKT EXP)

- **=-171.624 + 8.245*45.7 + 0.046*1,000**
- $= 251 \,\mathrm{M}$
 - *Est. user penetration rate of OTT is 45.7% by 2023 according to Statista Advertising & Media Outlook.
 - *Est. Marketing expense spent increase to \$1,000m in the next quarter

RESULTS INTERPRETATION

By combining the two forecasting results, Netflix subscribers are set to increase to 249.5 million in Q1 2023 (8% increase vs 2022).

By constantly investing \$1 billion in marketing expenses in each quarter,

Subscribers are expected to exceed to 276.9 million by Q3 2023. (20% growth vs 2022)

40% **60%** TIME SERIES **CAUSAL** 247.24M 251M **= 249.5M SUBSCRIBERS** (Q1 2023) **276.9M SUBSCRIBERS** (Q3 2023)

SITUATION COMPARISON

COMPETITOR	USERS	MARKETING SPENDING
HBO MAX	69.4 MILLION	\$634.5 MILLION
HULU	42.8 MILLION	\$144.6 MILLION
AMAZON PRIME VIDEO	200 MILLION	\$271.5 MILLION

CONCLUSION

- With an abundance of films and TV shows available today, it is crucial to ensure that
 Netflix always has exceptional content that caters to viewers' diverse preferences
 and moods and further increase subscription. Therefore, the top priority is to
 enhance the quality of the content.
- Apart from the content itself, we recognize that people likely join streaming platforms when they have heard about a "must-watch" title from a friend or seen the buzz on social media. Therefore, investing in marketing campaigns can help raise awareness, attract new users and encourage existing members to watch more, thereby improving retention.
- Overall, a quantitative suggestion from this study, Netflix should invest 1 billion in marketing activities each quarter. By continuing invest 2~3 quarters, it is expected to yield the outcome of a projected 20% growth (277M) in subscriptions by 2023.

RECOMMENDATIONS

Based on past data, the Average Quarterly Marketing Spend is \$700 Million. As we suggest Netflix increase its quarterly marketing expense in 2023 to \$1 Billion. The breakdown of the detailed avenue to invest is as follows.

Avenue	Marketing Spend			
Virtual Reality	\$52.5 Million			
In-Built Shopping Web Product	\$97.5 Million			
Live Streaming Services Marketing	\$150 Million			
Miscellaneous Marketing	\$700 Million			
Total	\$1 Billion			

"We're not the ones waiting for innovation to happen. Innovation happens here."

-SOMEONE FAMOUS FROM NETFLIX



1. EXPLORE LIVE STREAMING

The live streaming market size in 2022 is at US \$70.59 billion dollars and is expected to grow by **US \$330.51 billion dollars by 2030**



Sports OTT subscription revenue in the United States Expected revenue - \$22.6 billion in 2027, **73%** increase over the next five years

Live streaming/voting represents a new form of data mining that gives Netflix richer, more specific audience information than it's ever had before. We will budget \$150 Million of our Marketing spends for this.

2. INTRODUCTION OF A NEW VIEWING EXPERIENCE THROUGH VIRTUAL REALITY

Netflix has always been about innovation and adding new technology to their Arsenal

57% of subscribers say they would drop the service if it were ever to introduce ads.

The choice between Frosties and Sugar Puffs in **Bandersnatch** is already in itself an ad. **73%** of people picked Frosties which could be valuable exposure and insight for the brand.

Introduce subscription-only VR headsets

Programmatic product placement infused within the story script



A COMPLETELY NEW IMMERSIVE MOVIE EXPERIENCE

Netflix can do a pilot test for subscription only VR headsets with 4 content projects and 10,000 VR headsets to begin with

MILESTONES

- 1. 4 Annual Titles (Quarterly)
- 2. Minimum Lock in of 1 year
- 3. A completely immersive visual experience
- 4. An Invite only system to create exclusivity

SUBSCRIPTION MODEL

- 1. 29.99\$ a quarter subscription for VR Headset
- 2. Content will play on your current active Netflix subscription

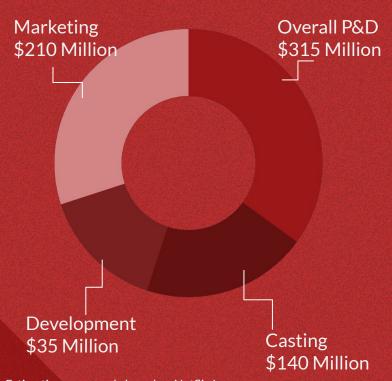
KEY TAKEAWAYS

- 1. Programmatic Product Placements
- 2. Inbound Marketing
- 3. Brand Awareness
- 4. Click Through Rate (Quantifiable)
- 5. A Completely new Marketing Landscape

\$7 BILLION

Netflix's Forecasted Spend amount for Netflix Originals in 2023

VR CONTENT DEVELOPMENT COST BREAK DOWN 10% OF \$7 BILLION



\$35 MILLION DEVELOPMENT

5% of the overall est. budget Source: VR Vision Group

\$210 MILLION

MARKETING

30% of the overall est. budget

\$140 MILLION CASTING

20% of the overall est. budget

\$315 MILLION OVERALL PRODUCTION & DISTRIBUTION

45% of the overall est. budget

VIRTUAL REALITY USER STATISTICS

01

171 MILLION PEOPLE

Use VR tech Globally

04

37% OF US CONSUMERS

Are "Excited" about spending time in VR

02

70.8 MILLION VR USERS

In the US in 2022. 21% of the population

05

8 OUT OF 10

Consumers describe VR as a "positive" experience 03

\$227.34 BILLION

Global VR Market expansion 2029

06

48% OF US CONSUMERS

Have at least had one VR Experience

HOW CAN THIS INCREASE SUBSCRIBERS?

BANDERSNATCH



AIM

To innovate a new viewing experience

NEW VR CONTENT

7-10 Million Subscribers in 2023 and 2024 (Estimate)



7.31 MILLION

New Subscribers Added Internationally

3. INNOVATIVE MARKETING AVENUES

We suggest this interactive marketing strategy may help in our goal of increasing in subscribers



Use Personalised

Recommendations

Netflix has an enormous

amount of data on their

users' viewing habits

Build an in-platform product

to recommend if users want

to purchase a piece of

clothing or accessory

91% of consumers are more

Offer Referral Incentives

Gamified way of referrals

1 month of service **free** per 5 referrals

92% of consumers trust recommendations from friends and family over all other forms of advertising. Source: Nielsen

Host Virtual Events

Q&A Sessions with cast & crew

Helps Create Buzz and Awareness

80% of consumers are interested in attending virtual events.
Source: Global Web Index

Use Interactive Content marketing

Quizzes, Polls and Games to Engage Users

Interactive content generates
4-5x more pageviews than static content. Source: CMI

Eg: Samsung UK Galaxy Note 10 Instagram FPP Highlight





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THANKS!

Do you have any questions?

