

BUFFETT PARTNERSHIP, LTD.

810 KIEWIT PLAZA

OMAHA, NEBRASKA 68101

TELEPHONE: 042-4110

WARREN E. BUFFETT, GENERAL PARTNER
WILLIAM SCOTT
JOHN H. HARDING

November 1st, 1968

To My Partners:

Enclosed are two copies of the Commitment Letter for 1969, one to be kept by you and one to be returned to us. You may amend the Commitment Letter right up to December 31, so get it back to us early and, if it needs to be changed, just let us know by letter or phone. Commitment Letters become absolutely final on December 31 - there can be no exceptions to this rule since I turn them over to Peat, Marwick, Mitchell & Co. at that time.

Also enclosed is a copy of our ever popular "Ground Rules" to assist you in your annual re-indoctrination.

At present, the tax picture stands about as indicated in my letter of August 27th. However, there is a fair chance that one or more significant (from a tax standpoint) transactions may transpire between now and the end of the year. We will have a letter out on December 24th confirming the status of your Commitment Letter, and any material change in your anticipated tax liability will be reported to you at that time.

At yearend, we intend to value our eighty per cent interest in Diversi-

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Every year about this time I get some questions as to whether our "no admittance" policy is still in effect. The answer is unequivocally "yes". This is applied across the board, and I have had to turn down spouses, children, grandchildren, etc. of present partners (I'll leave it to you to figure out what an "etc." of a present partner is). I don't enjoy saying no to friends who are long-time partners, but adding new members could have a negative effect on all present partners and I

Results this year continue to be better than I expected. Despite unusually large holdings of cash equivalent securities throughout much of the year and only a bare trickle of worthwhile ideas, we have managed to achieve reasonably good results measured by the old standards as well as the new ones. The Dow is currently plus about 8%, and our margin over the Dow is now somewhat wider than the 15% edge that we had at mid-year. Our backlog of potentially profitable ideas for 1969 is virtually nil.