



A shared sense of purpose

yber Targeting Cycle (CTC)

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Labyrinth Security Group

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The Labyrinth Security Group is a consortium of passionate and dedicated cyber security professionals with a desire to contribute to the cyber security community by sharing knowledge and concepts through collaboration.

Sharing Cyber Security Knowledge & Community Collaboration

- Business Enablement
 - Strategy
 - Business Alignment
 - Architecture & Design
- Security Operations
- Risk Management
- Identity Access Management
- Legal & Regulatory
- Governance
- Research and Development
- Cyber Threat Intelligence

Purple Team

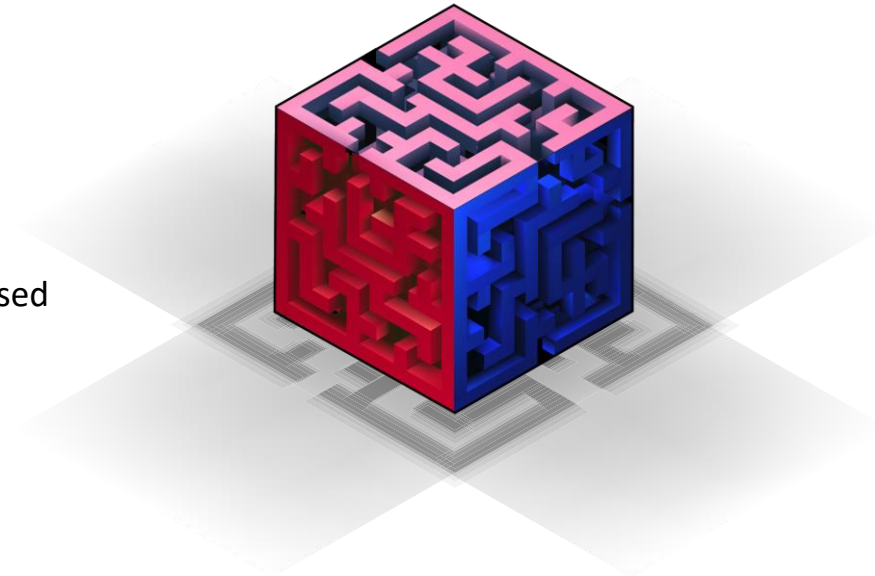
Facilitate collaboration
toward a common
business goal

Red Team

Adversary
Emulation &
Campaign-based
Testing

Blue Team

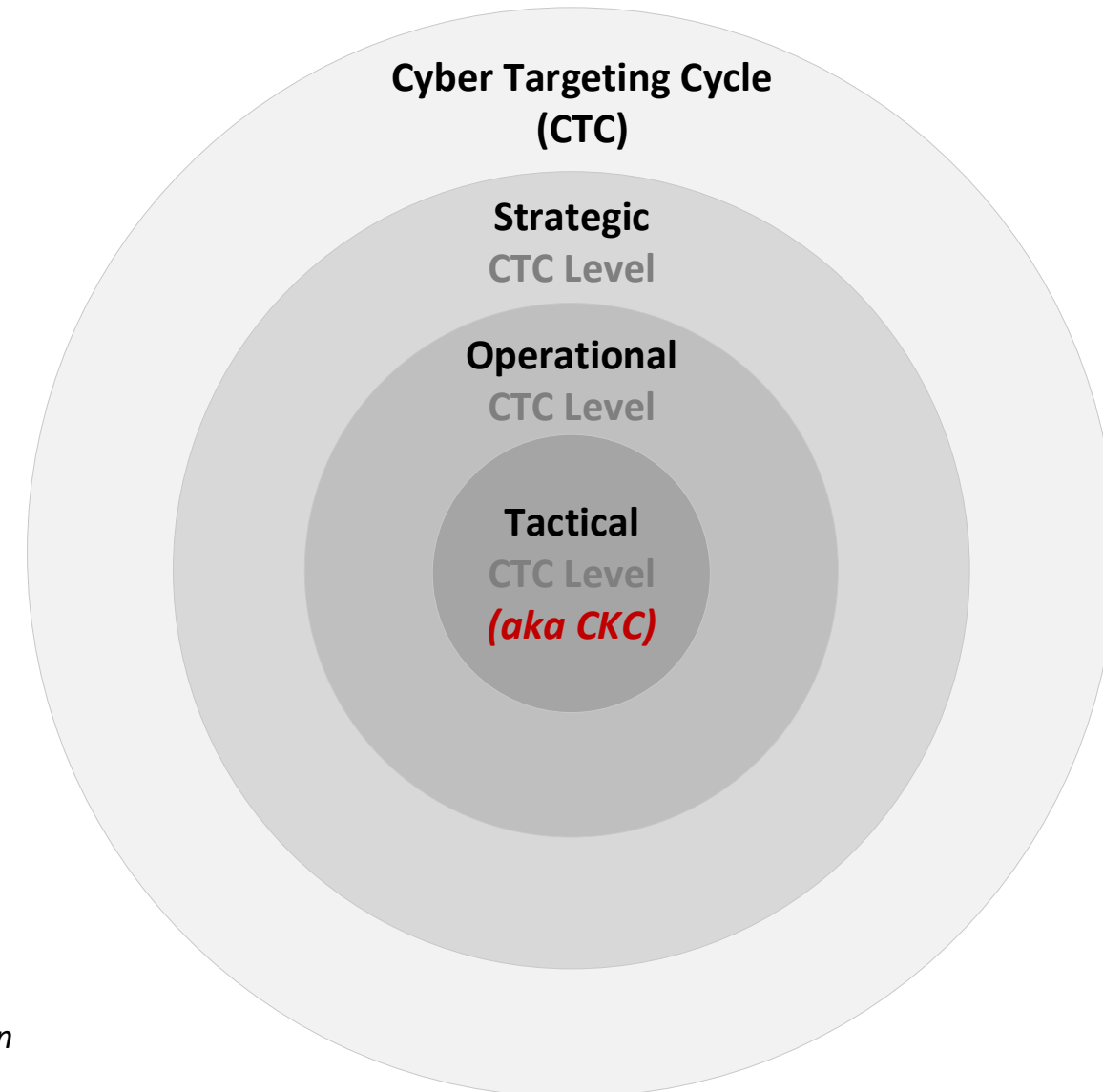
Defensive and
Counter
Operations



The Lockheed Martin Cyber Kill Chain (CKC) is part of a larger process – The Cyber Targeting Cycle (CTC)

CTC Slide Deck Overview

- Describes additional levels and steps which lead to cyber attack execution (e.g. rationale, desired end-state, objectives, assessment measurement criteria, planning, target development, etc.)
- Cyber security professionals should have an understanding of potential adversaries and probability in order to develop appropriate defense posture, counter measures and adequately manage risk
 - Private sector organizations are also part of the national critical infrastructure and should adequately defend themselves from this perspective as well
- Lets pull the thread on the Cyber Targeting Cycle (CTC) using an “alleged” complex nation-state use case – Operation Olympic Games (“Stuxnet”) – This use-case demonstrates the need for a broader process (e.g. CTC) to execute the campaign



¹The source material used for this presentation was derived from publicly available information

²The intent is to use Stuxnet as a use-case to support the Cyber Targeting Cycle discussion

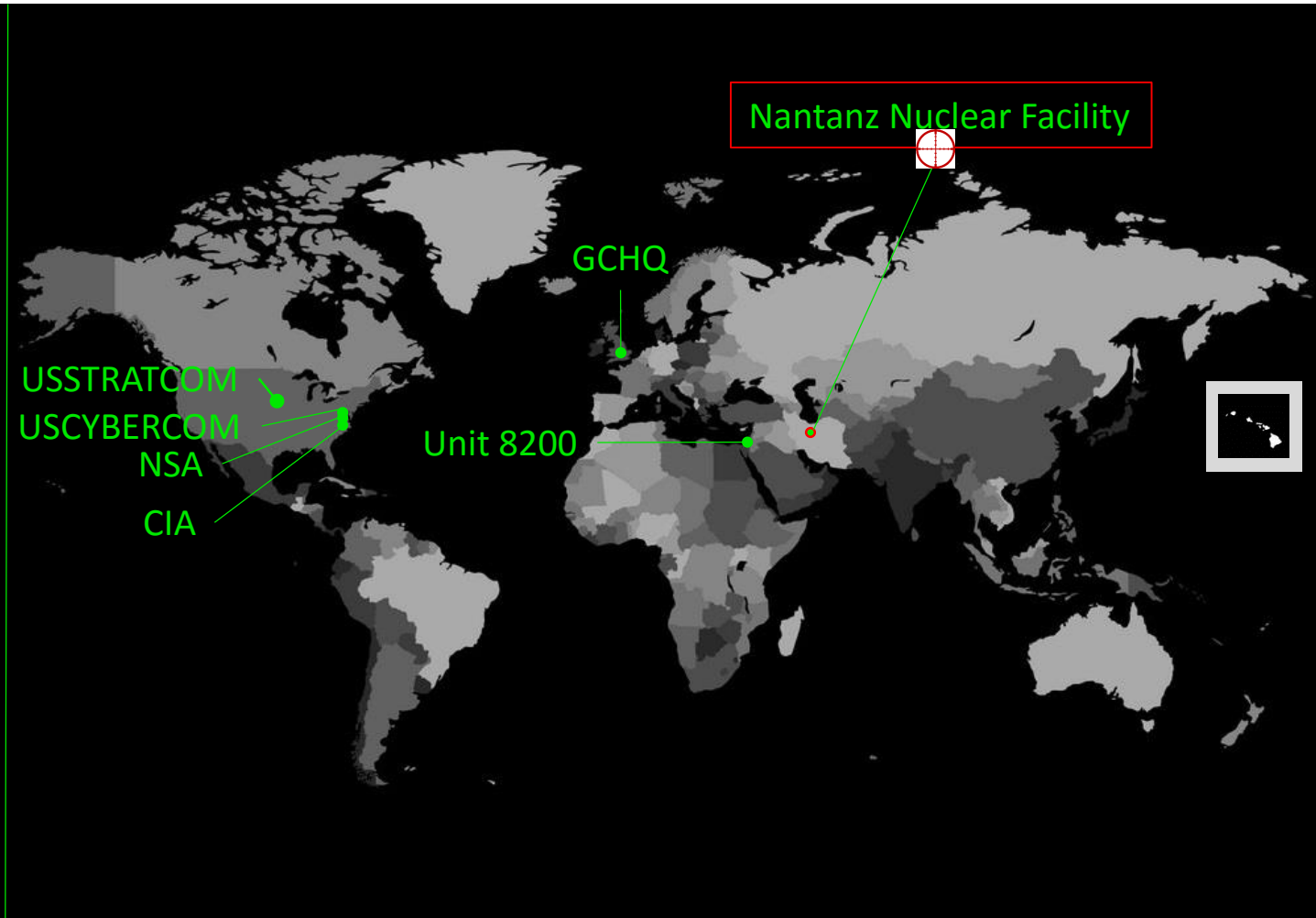
Use Case: Operation Olympic Games (Stuxnet)

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Characteristics

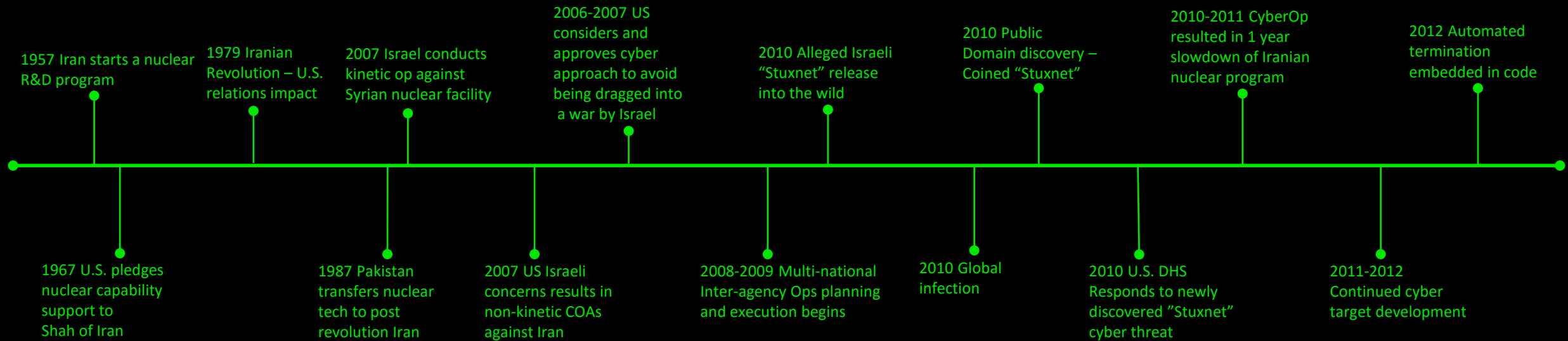
- Alleged Actors: United States, Great Britain, Israel
- Target(s): Iran Nuclear Development Facility Centrifuge PLCs
- Objective(s):
 - Deny Iran a military nuclear capability
 - Slow down nuclear program-Buy time
 - Covert kinetic "cyber target"
 - Get Iran to negotiating table
- U.S. Cyber Authorities:
 - POTUS approval
 - USSTRATCOM/USCYBERCOM execution
- Version 1.x Self Kill Date: 6/25/2012
- Assessment:
 - Coalition: Failed to meet U.S. objectives
 - Iran: Political isolation, economic sanctions, program development impeded ~1 yr, followed by exponential nuclear development growth



Campaign Timeline

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Operation: Olympic Games



Cyber Capabilities: Unlimited Range, High Speed, Low Signature, Low Cost

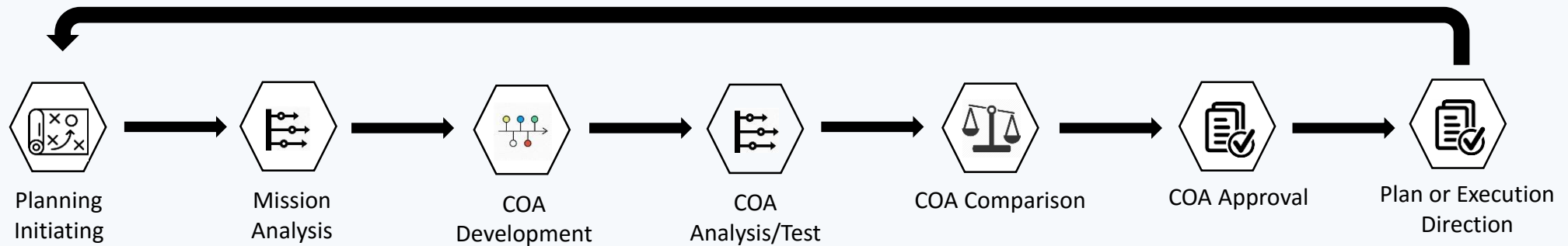
Cyber Targeting Cycle Discussion

- Complex, high stakes, offensive cyber operations require planning and resources
 - There must be a Time Sensitive Target (TST) cycle in place to support small windows of opportunity
- Robust formal/informal CTC is used to inform good and malicious decision-makers (cyber criminals, hactivists, military, nation-state, etc.)
- In this discussion, I suggest the Lockheed Martin Cyber Kill Chain is the tactical level of the CTC
- The following slides illustrate high-level processes of the CTC



CTC Strategic Level

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Planning begins with authoritative approval

Analyze and restate strategic objective for approval and subordinate planning

Course of Action (COA) provides options to meet objective end-state for decision makers consideration

Conduct COA Pro/Con analysis

Independent COA review and identification of option with highest success potential

Estimates and recommended COA presented for authoritative approval

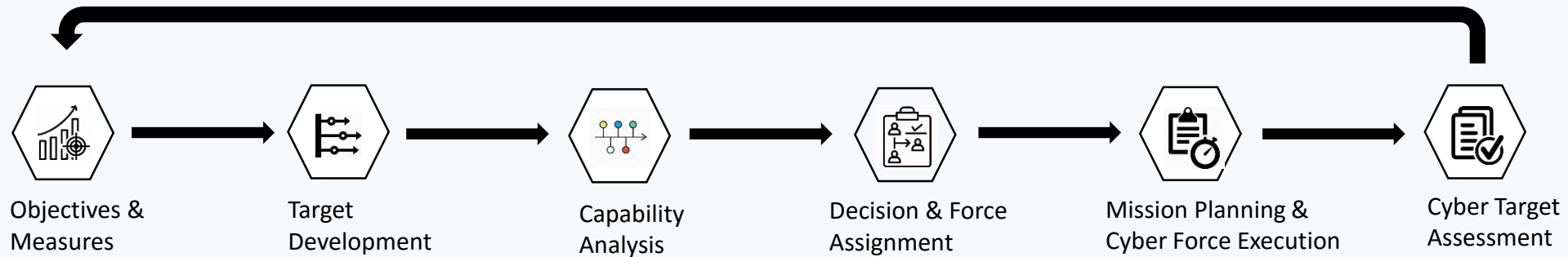
Concept of Operation (CONOP) clearly and concisely expresses operational intent and actions

Determine cybersecurity objectives, guidance and required resources to achieve objectives and desired end-states

"The ability to act at scale and speed" - Modernized, Modular, Agile, Flexible, Scalable, Orchestrated

CTC Operational Level

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Cyber end state, objectives and success measures

Cyber target development & prioritization

Cyber capability analysis

Operational authority decision and cyber force assignment

Mission planning and cyber force execution

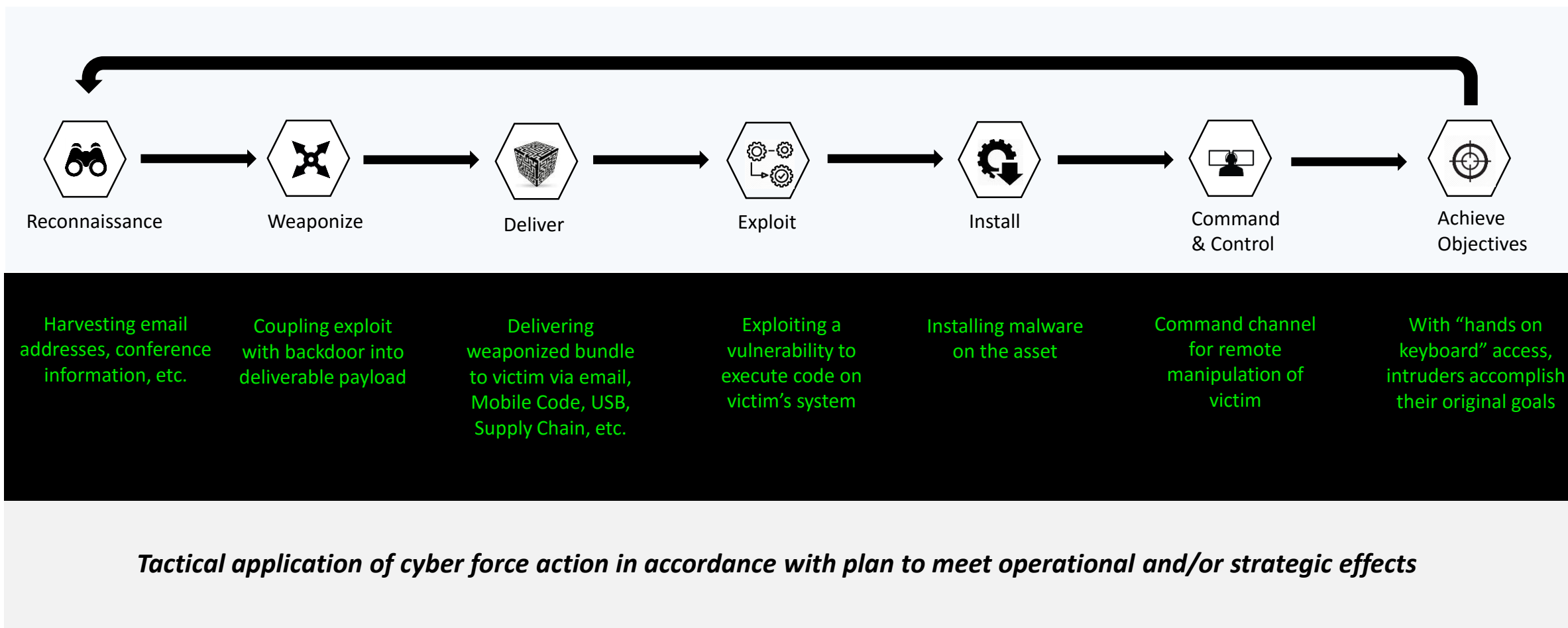
Cyber target assessment

Operations are designed, planned, conducted, sustained, assessed, and adapted to accomplish strategic goals within acceptable scope

"The ability to act at scale and speed" - Modernized, Modular, Agile, Flexible, Scalable, Orchestrated

CTC Tactical Level

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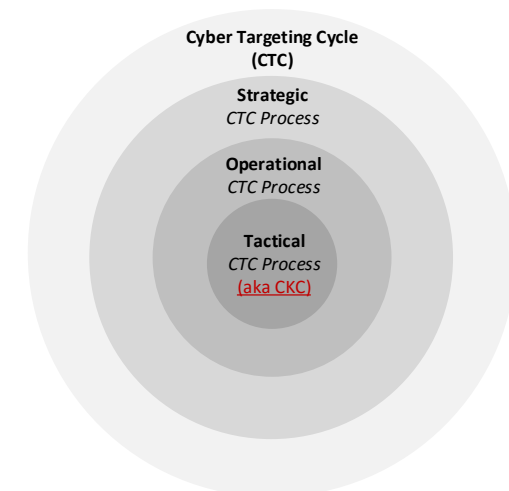


"The ability to act at scale and speed" - Modernized, Modular, Agile, Flexible, Scalable, Orchestrated

Conclusion

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- The cyber kill chain is the tactical sub-process the Cyber Targeting Cycle (CTC)
 - Cyber attacks require a network of organized actors to plan, coordinate, execute/monitor, and assess campaign effectiveness
 - There are many linkages between cybersecurity and intelligence disciplines
 - Target, Human, Counterintel, Open Source, Signal, Geospatial, Fusion, All-Source
 - Identifying the target network is a cyber intelligence target development function
 - Cyber Threat Modeling and Simulation, third party intelligence reports, publicly available information, combined with internally developed reports can help with cybersecurity design and planning (*Develop and test your plans!*)
 - [Verizon 2019 Data Breach Investigations Report \(pdf\)](#)
 - [DHS Cybersecurity Risk Determination Report May 2018 \(pdf\)](#)
 - Most enterprise organizations need to modernize and redesign security architecture based on current advanced persistent threats - Consider zero trust architecture, defensible architecture, or a hybrid architecture
 - Zero Trust is a paradigm shift but you will be surprised what can be done with existing technology mechanisms to potentially improve security posture, without capital expenditures – Check out the SANS webcast below for ideas
 - [SANS Zero Trust Architecture Webcast](#) (by Justin Henderson)
 - <https://www.youtube.com/watch?v=5sFOdpMLXQg&t=1792s>



- Joint Pub 5-0 Joint Planning (https://www.jcs.mil/Portals/36/Documents/Doctrine/pubs/jp5_0_20171606.pdf)
- Joint Pub 3-12 Cyber Operations (https://www.jcs.mil/Portals/36/Documents/Doctrine/pubs/jp3_12.pdf)
- Joint Pub 3-60 Joint Targeting (https://www.justsecurity.org/wp-content/uploads/2015/06/Joint_Chiefs-Joint_Targeting_20130131.pdf)
- Levels of War (https://www.doctrine.af.mil/Portals/61/documents/Volume_1/V1-D34-Levels-of-War.pdf)
- Zer0Day (2016) (<https://www.youtube.com/watch?v=oz585G-6NBA>)
- How a Secret Cyberwar Works (<https://archive.nytimes.com/www.nytimes.com/interactive/2012/06/01/world/middleeast/how-a-secret-cyberwar-programworked.html>)
- Iran's Nuclear Program Timeline and History (<https://www.nti.org/learn/countries/iran/nuclear/>)
- Israeli Test on Worm Called Crucial in Iran Nuclear Delay (<https://www.nytimes.com/2011/01/16/world/middleeast/16stuxnet.html>)