

- 1) According to the situation spending 39.6 million rupees to reconfigure the unloading dock gives long termly more benefits but it is not so worth because that the contractor price is very high. They can study many direct or indirect ways to fulfilling that requirement instead of spending 39.6 million. Such as they giving some ideas like less frequent shipments would save transportation costs for Auto Care. Better to they consider about another factor to change such as marketing, finance and accounting, operations, human resource management reduce additional cost etc. The Auto Care want to developing strong relationship with their main mega suppliers, reducing their cost and reducing their order cycle time. It cause to improve the efficiency and effectiveness of the suppliers and the company. So sharing information among other members and better to understand another optimal solution to not spend large amount of money sudden.
- 2) The project cost is very high. So they want to plan they will reconfiguring the unloading dock. Reconfiguring the unloading dock can give more benefits and save more cost for the future. To determine the cost of project, they must study some tools and techniques for estimating cost Such as determination of resource cost, cost of quality, operation cost etc. From doing this, they can avoid additional costs, saving operation time, reduce delay and next several years they can earn some profit. The project is a effective change management in place are more likely to meet objectives, stay on schedule and stay on budget; change management increases the probability of meet the objectives. So it is a good decision of spending 39.6 million rupees to reconfigure the unloading dock.
- 3) Auto Care want to do utilizing the network to fulfill customer request in a timely way. It can reduce the inefficient unloading dock at their facility and they could use third party carriers more efficiently and cost effectively. In the logistic cost, it's important to remember that efficient performance and timely delivery are as vital as reducing logistics costs. Less than a container load is the preferred and more economical option. Namely, for transporting a relatively small freight, a good way to reduce logistics costs

is by consolidating shipments. This involves a combination of several smaller shipments from multiple suppliers sharing the same destination into one consolidated shipment. Additionally, logistics providers constantly importing less than a full load from a certain country can partner up with another similar importer and combine their shipments as a more cost effective solution.