

Given the devastation of this pandemic and its impact on people everywhere, our findings are necessarily tough, and our recommendations actionable.

Since September 2020, the Independent Panel has learned from many stakeholders — front-line health workers, women, youth, mayors, ministers, scientists, chief executive officers, international officials and diplomats. We have also heard loud and clear that citizens are demanding an end to this pandemic, and that is what they deserve. It is the responsibility of leaders of all countries, as duty bearers, to respond to these demands.

The pandemic is not yet over — it is still killing more than 10 000 people every day. Our recommendations are therefore directed first to the immediate measures needed to curb transmission and to begin work now to strengthen future protections. People in many countries continue to suffer successive waves of infection – hospitals have again filled with COVID-19 patients, and families are losing loved ones. The vaccines available are a scientific triumph, but they must now be delivered across the globe. At the time of writing, fewer than one in 100 people in low-income countries had received a first dose — a graphic demonstration of global inequality. As the virus spreads, it is also mutating and creating new challenges.

**We must work together to end this pandemic, and we must act urgently to avert the next. Let history show that the leaders of today had the courage to act.**

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