

Formulas

■ PERT

- Expected = $(O+4M+P)/6$;
- Standard Deviation = $(P-O)/6$

■ Float/Slack = $LS-ES = LF-EF$

■ Duration = $LF-LS = EF-ES$

■ EVT

- Planed Value = BCWS
- Earned Value = BCWP
- Project Budget = BAC + MR (Management Reserve)
- $\sum PV = BAC$ (Cost Baseline)
- $SV = EV - PV$
- $CV = EV - AC$
- $SPI = EV / PV$
- $CPI = EV / AC$
- $SVP = SV / PV$
- $CVP = CV / EV$
- $CR = SPI \times CPI$
- $VAC = BAC - EAC$

■ Forecast

- $EAC = AC + ETC$
- $ETC = BAC - EV$ (Atypical Case)
- $ETC = (BAC - EV) / CPI$ (Typical Case) -> $(EAC = BAC / CPI)$
- $ETC = (BAC - EV) / CR$ (Typical Case)
- $TCPI =$
Work Remaining / Fund Remaining

■ Communication Channels =

$$N \times (N-1) / 2$$

■ Procurement

- Final Price = Actual Cost + Target Fee/Profit + (Target Cost – Actual Cost) x Seller Ratio
- Point of Total Assumption (PTA) = $[(\text{Ceiling Price} - \text{Target Price}) / \text{Buyer Sharing Ratio}] + \text{Target Cost}$