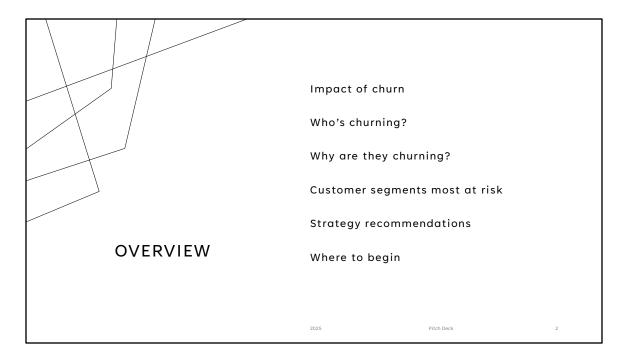


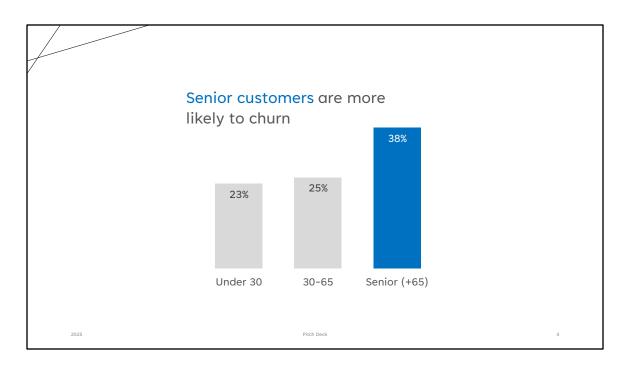
- Hello everyone. My name is Lana, and today I'll be discussing strategies to reduce customer churn at Databel.
- We'll investigate some key drivers of churn, study customer behaviour, and explore actionable strategies to boost retention.
- Let's start with a quick overview of what we'll cover.



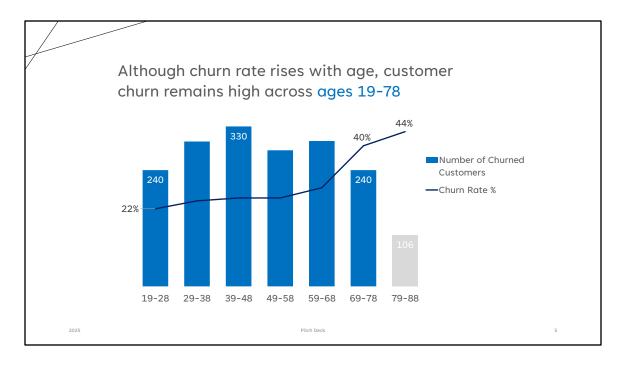
- In this presentation, we'll start by examining the impact of churn and why reducing it is essential.
- Next, we'll identify the demographics most affected by churn and explore the key reasons behind their decisions to leave, based on customer feedback.
- We'll then analyse the segments most at risk, present strategic recommendations to improve retention, and finally, discuss where to begin and how to implement these changes.



- So why is this important?
- Churn isn't just about losing customers, it's costly for the business. Acquiring a new customer costs significantly more than retaining an existing one. So, by reducing churn, we can increase long-term customer value, stabilise revenue, and improve market competitiveness.
- Here are the current stats:
  - Nearly 1800 customers have churned during the lifetime of our company giving us a churn rate of 26.8%. This is significantly higher than the 4% churn rate which is considered a good benchmark.
- Now, let's look at which customer groups are most affected by churn.



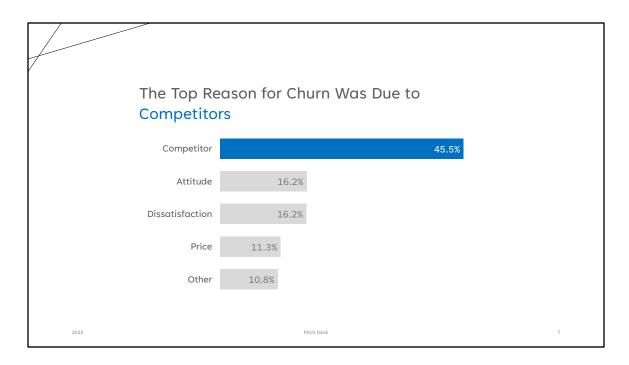
- We analysed churn rates across different age groups: customers under 30, customers between the ages 30 and 65, and seniors, over 65.
- The data shows that seniors have the highest churn rate at 38%.
- But does that mean we should only focus on this group? Let's break it down further.



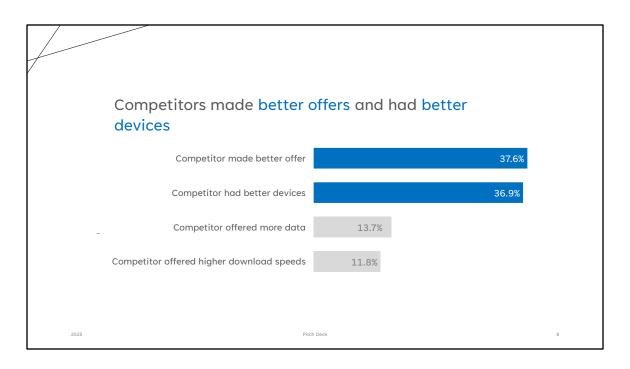
- When we split the age groups into 10-year age bins, we see churn rates, which is represented by the dark blue line here, rising sharply from age 59 upwards.
- However, in terms of actual customer numbers, churn is significant across almost all ages from 19-78.
- This tells us that to tackle churn effectively, we need a broader strategy that targets all age groups, not just seniors.



- So why are customers churning?



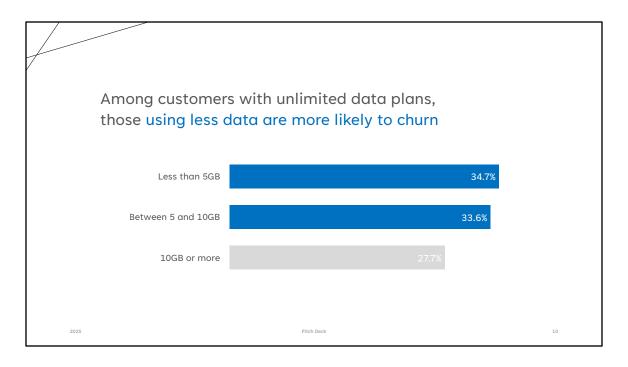
- When we asked customers why they left, almost half said it was due to competitors.
- This suggests that external factors such as pricing, plans, and devices, play a major role in retention.
- So, what exactly are competitors offering that makes customers switch?



- Two key reasons emerged:
- 1. Competitors made a better offer.
- 2. Competitors had better devices.
- One way we could counter this is by offering a price match to competitor deals when customers try to leave. This also makes it more convenient for the customers to stay as they can avoid the hassle of switching companies.
- Another strategy is ensuring we offer a competitive range of devices. We should analyse current market trends to see which devices are in high demand and make sure we provide these for our customers.
- While competitors are a major reason for customer churn, our data also reveals surprising churn trends among our customers on unlimited data plans.

# RETHINKING DATA PLANS Customers with an unlimited data plan were 2 times more likely to churn, with a churn rate of 32%

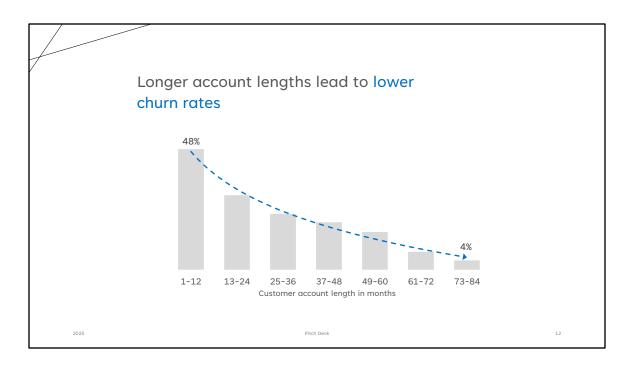
- One unexpected finding is that customers with unlimited data plans are twice as likely to churn compared to those who pay per GB.
- This suggests that these customers may not feel they're getting good value from their plan.
- To understand why, let's look at their actual data usage.



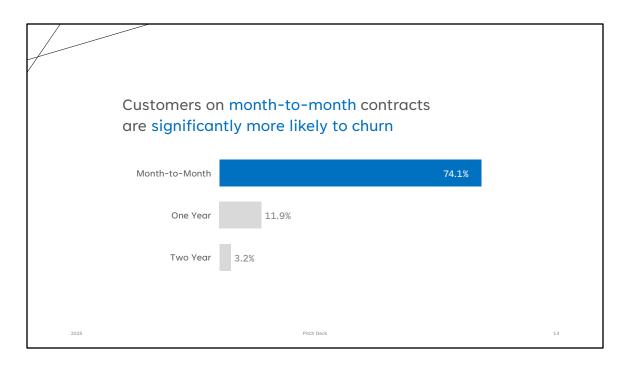
- Among unlimited data plan users, churn is highest among those who use less data.
- These customers likely feel they're overpaying for data they don't use.
- So, what could be a potential solution? Introducing a limited data plan for example 10GB per month at a lower cost. This could better match customer needs and reduce churn.



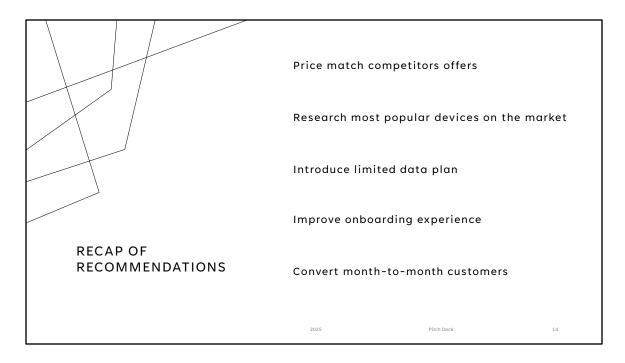
- So, we've seen that low-data users on unlimited plans are more likely to leave but there's another key group at high risk of churn new customers.
- Nearly half of all customers who join, leave within the first year.



- After the first year, churn rates drop.
- This tells us that early retention is critical. If we can keep customers engaged in that first year, we have a much better chance of keeping them long-term.
- A stronger onboarding experience such as better customer support, engagement programs, or incentives could help prevent early churn.
- Another major factor influencing churn is the type of contract a customer is on. Specifically, whether they have a long-term commitment.



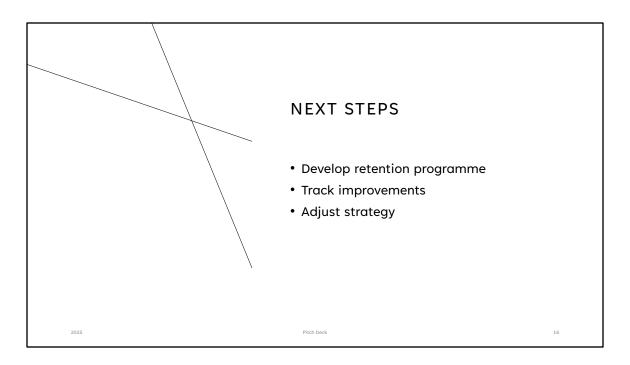
- Our data shows that customers without long-term contracts are over 6 times more likely to leave.
- This, along with the previous slide on early churn, reveals an opportunity:
  - 1. We should educate new customers on the benefits of a one-year contract over a month-to-month plan.
  - 2. We could offer attractive incentives to encourage existing month-tomonth customers to switch to yearly contracts such as one month free when signing up for a yearly contract.



- Now let's bring everything together and recap what we've covered.
- We've identified the key divers of churn competitor offers, unlimited data plan problems, early customer loss, and contract type.
- To summarize the key strategies, here's what we need to focus on:
  - First, let's offer more competitive contracts. Price matching and better deals will help us stay ahead of competitors
  - Next, we should introduce a cost-effective limited data plan for low-data users who don't need unlimited plans. This gives them a better option while keeping them with us.
  - And finally, we need stronger retention strategies. Better onboarding experiences and attractive contract incentives will encourage long-term commitment.
- By making these changes, we can reduce our customer churn rates.
- Now, let's discuss where we can start implementing these changes.

|       | E TO START?<br>e 10 high-churn states |
|-------|---------------------------------------|
| State | Churn Rate %                          |
| CA    | 63.2%                                 |
| ОН    | 34.8%                                 |
| PA    | 33.3%                                 |
| MD    | 32.9%                                 |
| NE    | 32.8%                                 |
| NH    | 32.1%                                 |
| MT    | 31.4%                                 |
| OR    | 30.8%                                 |
| KY    | 30.5%                                 |
| DE    | 30.3%                                 |

- To make the biggest impact, we need to start where churn is the highest.
- California is our top priority, with a 63% churn rate. That's where we can make the most difference.
- By focusing on high-churn states first, we can test, refine, and perfect our strategies before rolling them out nationwide.
- This way, we tackle the biggest challenges head-on and set ourselves up for long-term success.



- So, what are the next steps?
- First, we need to develop a retention program focused on the states with the highest churn.
- Then, we'll track improvements in customer retention over time to see what's working.
- And finally, we'll adjust our strategies based on customer feedback and churn reduction.
- With this targeted approach, we can diminish customer losses, boost loyalty, and drive revenue growth.



- Thank you for your time and attention.
- I'd love to hear your thoughts and answer any questions you may have.

# **APPENDIX**

• 4% Churn rate benchmark taken from Recurly https://recurly.com/research/

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