

Segment	Model	AT&T (36/mo)	Max. T/I	Verizon (36/mo)	Max. T/I	T-Mobile (24/mo)	Max. T/I
	P7 Pro	Google Pixel 7 Pro Free (w/ T/I)	\$1000	Google Pixel 7 Pro, on us (w/ T/I)	\$900	Get Google Pixel Buds-A-Series FREE when you buy P7 or P7 Pro/ Or Save up to \$800 on P7 Pro	\$600
\$800 - \$1000	P6 Pro	\$26.12/ mo	\$350	Save \$300. Online only.	\$0	Unavailable	-
	i14 Pro max	□ Up to \$1000 off w/ Trade	\$1000	☐ Trade-in and save, plus gift on us.	\$1000	Get up to \$800 off with trade when you add a new line	\$800
	i14 Pro	i14 Pro on us	\$1000	Give the gift of iPhone 14 Pro. Plus, get \$200. On us.	\$1000	Get up to \$800 off with trade when you add a new line	\$800
	i13 Pro Max	\$25/mo - No trade-in required	\$350	□ \$10/mo for 36 months	\$0	☐ Get up to \$730 off with trade and new line	\$730
	i13 Pro	□ \$25/mo - No trade-in required	\$350	□ Now \$5/mo	\$0	☐ Get up to \$730 off with trade and new line	\$730
	Z Fold4	Up to \$800 off w/ Trade	\$800	☐ Trade-in and save, plus gift on us.	\$1000	Get up to \$800 off a Flip4 or Fold4	\$400
	S22 Ultra	Up to \$800 off w/ Trade	\$800	☐ Trade-in and save, plus gift on us.	\$1000	Get up to \$800 off with new line on Magenta MAX	\$400
	S22+	□ Up to \$800 off w/ Trade	\$800	☐ Trade-in and save, plus gift on us.	\$1000	Up to \$800 off with trade on Magenta MAX	\$400
	Z Flip 4	□ Up to \$800 off w/ Trade	\$800	Get Samsung Z Flip 4 for free.	\$1000	□ Gift one for FREE	\$400
	P7	Get this FREE w/ Trade	\$1000	Trade-in and save, plus gift on us.	\$700	Get the new Google Pixel 7 FREE	\$600
\$500-\$800	P6	\$20.56/ mo	\$350	Save \$300. Online only.	\$0	\$25/ mo	\$0
	i14 Plus	☐ (Limited Time Only) i14 Plus for \$5/ mo	\$350	□ \$10/ mo for 36 months	\$0	☐ Get up to \$800 off with trade when you add a new line	\$800
	i14	i14 on us	\$1000	Trade-in and save, plus gift on us.	\$800	Get i14 ON US and 4 lines for \$25/line/ The perfect pair/ Get iPhone 14 & AirPods ON US	\$800
	i13	□ \$5/mo - No trade-in required	\$350	□ Now \$5/mo	\$0	☐ Get up to \$730 off with trade and new line	\$730
	i13 mini	□ \$17.50/mo	\$350	Get it free.	\$0	BOGO \$700 off	\$730
	\$22	□ Samsung Galaxy S22 FREE!	\$800	Trade-in and save, plus gift on us.	\$800	Free Galaxy S22 plus Free Buds2/ Get up to 50% off	\$400
	S21 FE	□ \$5/mo - No trade-in required	\$350	Trade-in and save, plus gift on us.	\$700	Up to \$800 off with new line on Magenta MAX	\$400
	P6a	\$1/ mo - No trade-in required	\$350	Get it free.	\$0	Get one ON US with new line	\$300
\$300 - \$500	iSe3	□ \$5/ mo - No trade-in required	\$350	Get it free	\$0	Get up to 50% off with trade	\$400
The colour (refe A53 end) indicates Pixel's own promo \$16553 gentrength as compared to respective competitor being studied. PRBI Yodel by segment: P7 Pro in \$800+, P7 A \$500 to \$800 and P6a in \$300 to \$800 to \$800 and P6a in \$300 to \$800 to \$800 and P6a in \$300 to \$800					to \$800 and P6a in \$300 to \$800\$99	\$0	

All marketing messages in grey text indicate RP of devices where no specific marketing messages were available on key landing pages Link to Master Folder with all previous WBR decks | Methodology in speaker notes

Marketing Messaging by carrier for key models | As of 2 Jan □ = Advantage, □ = On par □ = some gap □ = Disadvantage | Indicates Pixel's promo message strength v/s competition¹

Segment	Model	BestBuy	Apple.com	Samsung.com
	P7 Pro	Save upto \$800 on Pixel 7 & Pixel 7 Pro (T-Mobile)		
	P6 Pro	\$539.99 with activation today. Save \$359.01. (UNLOCKED)		
	i14 Pro max	i14 Pro and i14 Pro Max Save up to \$1100 with trade-in (Verizon)	From \$1099 or \$45.79/mo. For 24 mo. before trade in	
	i14 Pro	i14 Pro. pro. Beyond. Save up to \$1000 with qualified activation and trade-in of iPhone 12 or newer	Pro. Beyond. From \$999 or \$41.62/mo. for 24 mo. before trade-in	
	i13 Pro Max	iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	-	
	i13 Pro	iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	-	
\$800 - \$1000	Z Fold4	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Offer ends Jan. 20. Unfold a new you. Get \$400 off Galaxy Z Fold4 or \$150 off Galaxy Z Flip4 instantly. Plus enjoy instant trade-in credit.
	S22 Ultra	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for AT&T. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Save \$470 from \$729 with trade-in
	S22+	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for AT&T. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Get up to \$185 trade-in credit. Limited time only. Get up to \$105 trade-in credit. On cracked device.
	Z Flip 4	□ Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. □ Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Offer ends Jan. 20. Unfold a new you. Get \$400 off Galaxy Z Fold4 or \$150 off Galaxy Z Flip4 instantly. Plus enjoy instant trade-in credit.
	P7	Save upto \$800 on Pixel 7 & Pixel 7 Pro (T-Mobile)		
	P6	\$629.99 with activation today. Save \$69.01. (Unlocked)		
	i14 Plus	i14 and i14 Plus. Big and Bigger. Save up to \$800 with qualified activation and trade-in	From \$899 or \$37.45/mo.per month for 24 mo.months before trade-in	
\$500-\$800	i14	i14 and i14 Plus. Big and Bigger. Save up to \$800 with qualified activation and trade-in	IPHONE 14 Big and bigger. From \$799.00 or \$33.29/mo. for 24 mo before trade-in*	
	i13	Select iPhone 13 Save up to \$600 with trade-in of your own or damaged phone and qualified activation for Verizon. iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	From \$699or \$29.12/mo.per month for 24 mo.months before trade-in	
	i13 mini	iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	From \$599 or \$24.95/mo.per month for 24 mo.months before trade-in	
	S22	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for AT&T. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Get up to \$185 trade-in credit θ . Limited time only. Get up to \$105 trade-in credit θ on Cracked device.
	\$21 FE	□ Save up to \$200 on Galaxy S21 FE 5G with qualified activation		Save up to \$470. From \$329.99 with eligible trade-in
	P6a	\$449.00 with activation today (Unlocked)		
\$300 - \$500	iSe3	\$11.95/mo for 36 months; 0% APR (T-Mobile)	From \$429or \$17.87/mo.per month for 24 mo.months before trade-in	
	A53	\$349 with activation today. Save \$100. Was \$449		Galaxy A53 128 GB Verizon Save \$85 from \$414.99 with trade-in

¹The colour (refer legend) indicates Pixel's own promo message strength as compared to respective competitor being studied. Pixel model by segment: P7 Pro in \$800+, P7 in \$500 to \$800 and P6a in \$300 to \$500 |

All marketing messages in grey text indicate RP of devices where no specific marketing messages were available on key landing pages





Segment	Model	AT&T (36/mo)	Max. T/I	Verizon (36/mo)	Max. T/I	T-Mobile (24/mo)	Max. T/I
	P7 Pro	Google Pixel 7 Pro Free (w/ T/I)	\$1000	Google Pixel 7 Pro, on us (w/ T/I)	\$900	Get Google Pixel Buds-A-Series FREE when you buy P7 or P7 Pro/ Or save up to \$800 on P7 Pro	\$800
	P6 Pro	\$26.12/ mo	\$350	Save \$300. Online only.	\$0	Unavailable	-
	i14 Pro max	□ Up to \$1000 off w/ Trade	\$1000	☐ Trade-in and save, plus gift on us.	\$1000	Get up to \$800 off with trade when you add a new line	\$800
	i14 Pro	□ i14 Pro on us	\$1000	☐ Get the gift of i14 Pro. Plus, get \$200 off. On us.	\$1000	Get up to \$800 off with trade when you add a new line	\$800
\$800 -	i13 Pro Max	s25/mo - No trade-in required	\$350	□ Now \$10/ mo. Online only.	\$0	Get up to \$730 off with trade and new line	\$730
\$1000	i13 Pro	\$25/mo - No trade-in required	\$350	□ Now \$5/ mo. Online only.	\$0	Get up to \$730 off with trade and new line	\$730
	Z Fold4	□ Up to \$800 off w/ Trade	\$1000	☐ Trade-in and save, plus gift on us.	\$1000	□ <u>U</u> p to \$800 off with new line on Magenta MAX	\$800
	S22 Ultra	□ Up to \$800 off w/ Trade	\$1000	☐ Trade-in and save, plus gift on us.	\$1000	Get up to \$800 off with new line on Magenta MAX	\$800
	S22+	□ Up to \$800 off w/ Trade	\$1000	☐ Trade-in and save, plus gift on us.	\$1000	Up to \$800 off with trade on Magenta MAX	\$800
	Z Flip 4	□ Up to \$800 off w/ Trade	\$1000	☐ Get Samsung Z Flip 4 for free.	\$1000	Gift one for Free	\$800
\$500- \$800	P7	Get this FREE w/ Trade	\$1000	Trade-in and save, plus gift on us.	\$700	Get the new Google Pixel 7 FREE	\$600
	P6	\$20.56/ mo	\$350	Save \$300. Online only.	\$0	Starting at \$25.00/mo. for 24 mos. with \$0 down	\$0
	i14 Plus	☐ (Limited Time Only) 14 Plus for \$5/ mo	\$350	As low as \$10/ mo	\$0	☐ Get up to \$800 off with trade in when you add a new line	\$800
	i14	i14 on us	\$1000	Trade-in and save, plus gift on us.	\$800	Perfect pair. Get iPhone 14 and Airpods ON US.	\$800
	i13	□ \$5/mo - No trade-in required	\$350	Now \$5/mo	\$0	Get up to \$730 off with trade and new line	\$730
	i13 mini	□ \$17.50/mo	\$350	Get it free.	\$0	BOGO \$700 off	\$730
	S22	□ Samsung Galaxy S22 FREE!	\$1000	☐ Buy Samsung Galaxy S22, gift another on us.	\$800	□ Free Galaxy S22 plus Free Buds2	\$800
	S21 FE	□ \$5/mo - No trade-in required	\$350	Trade-in and save, plus gift on us.	\$700	□ Up to \$800 off with new line on Magenta MAX	\$800
	P6a	\$1/ mo - No trade-in required	\$350	Get it free.	\$0	Get one ON US with new line	\$300
\$300 - \$500	iSe3	□ \$5/ mo - No trade-in required	\$350	Get it free	\$0	☐ Get up to 50% off with trade	\$400

\$0

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Marketing Messaging by carrier for key models As of 26 Dec = Advantage = On par = some gap = Disadvantage Indicates Pixel's promo message strength v/s competition
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Segment	Model	BestBuy	Apple.com	Samsung.com
	P7 Pro	Save upto \$800 on Pixel 7 & Pixel 7 Pro (T-Mobile)		
	P6 Pro	\$539.99 with activation today. Save \$359.01. (UNLOCKED)		
	i14 Pro max	i14 Pro and i14 Pro Max Save up to \$1100 with trade-in (Verizon)	From \$1099 or \$45.79/mo. For 24 mo. before trade in	
	i14 Pro	i14 Pro. pro. Beyond. Save up to \$1000 with qualified activation and trade-in of iPhone 12 or newer	Pro. Beyond. From \$999 or \$41.62/mo. for 24 mo. before trade-in	
	i13 Pro Max	iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	-	
	i13 Pro	iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	-	
\$800 - \$1000	Z Fold4	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Unfold a new beginning Get \$150 instant Samsung credit with Galaxy Z Fold 4 or get \$50 with Galaxy Z Flip 4 to complete your new Galaxy family
	S22 Ultra	Save up to \$1000 on Samsung Galaxy \$22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$1000 on Samsung Galaxy \$22 Series with select trade-in of your old or damaged phone and qualified activation for AT&T. Save up to \$800 on Samsung Galaxy \$22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Get up to \$280 instant trade-in credit
	\$22+	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for AT&T. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Galaxy S22+ 128 GB Unlocked Save \$470 from \$529 with trade-in
	Z Flip 4	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Unfold a new beginning Get \$150 instant Samsung credit with Galaxy Z Fold 4 or get \$50 with Galaxy Z Flip 4 to complete your new Galaxy family
	P7	Save upto \$800 on Pixel 7 & Pixel 7 Pro (T-Mobile)		
(\$500-\$800	P6	\$629.99 with activation today. Save \$69.01. (Unlocked)		
	i14 Plus	i14 and i14 Plus. Big and Bigger. Save up to \$800 with qualified activation and trade-in	From \$899 or \$37.45/mo.per month for 24 mo.months before trade-in	
	i14	i14 and i14 Plus. Big and Bigger. Save up to \$800 with qualified activation and trade-in	IPHONE 14 Big and bigger. From \$799.00 or \$33.29/mo. for 24 mo before trade-in*	
	i13	Select iPhone 13 Save up to \$600 with trade-in of your own or damaged phone and qualified activation for Verizon. iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	From \$699or \$29.12/mo.per month for 24 mo.months before trade-in	
	i13 mini	iPhone 13/ iPhone 14 Series Buy 1, save up to \$700 on 2nd with qualified activation and monthly payment plan (T-Mobile).	From \$599 or \$24.95/mo.per month for 24 mo.months before trade-in	
	\$22	Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for Verizon. Save up to \$1000 on Samsung Galaxy S22 Series with select trade-in of your old or damaged phone and qualified activation for AT&T. Save up to \$800 on Samsung Galaxy S22 Series with qualified activation on a Magenta Max Plan for T-Mobile and trade-in of an eligible phone		Galaxy S22 256 GB (Unlocked) Save \$470. From \$379.99 with trade-in
	\$21 FE	Save up to \$200 on Galaxy S21 FE 5G with qualified activation		Galaxy S21 FE 256 GB Unlocked Save \$205 from \$564.99 with trade-in
\$300 - \$500	P6a	\$449.00 with activation today (Unlocked)		
	iSe3	\$11.95/mo for 36 months; 0% APR (T-Mobile)	From \$429or \$17.87/mo.per month for 24 mo.months before trade-in	
	A53	\$349 with activation today. Save \$100. Was \$449		Galaxy A53 128 GB Unlocked Save \$85 from \$364.99 with trade-in

¹The colour (refer legend) indicates Pixel's own promo message strength as compared to respective competitor being studied. Pixel model by segment: P7 Pro in \$800+, P7 in \$500 to \$800 and P6a in \$300 to \$500 |
All marketing messages in grey text indicate RP of devices where no specific marketing messages were available on key landing pages

Link to Master Folder with all previous WBR decks | Methodology in speaker notes

Highlights

- AT&T and Verizon share a mutual focus on i14 Pro while i14 still continues to be the Hero Device for T-Mobile.
- The marketing messaging strength of Pixel is weakest in the midsegment of T-Mobile, and strongest in the ultra-premium and premium segment of AT&T.
- Although the max T/I value on AT&T for Samsung - Z Fold4, S22 Ultra, S22+ and Z Flip4 - is \$1000, the marketing messaging is for 'Up to \$800 off with Trade'.

Opportunities for Pixel

 Google Pixel can adopt a similar strategy 'Limited time offer' strategy as i14 Plus, with an eventual decrease in the max T/I value



• Hero device: i14 Pro present with top placement across all landing pages with strong promo messaging (ON US/ Up to \$1000 off with eligible trade-in/\$0 with trade).



Samsung seems to have a greater focus on Galaxy \$22 on the carrier instead of its Premium Z Series or \$22 Ultra. Strong promo messaging - 'Free with eligible tradein'

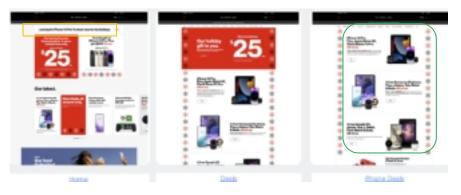


- Since the onset of the new promotion on 16.12.22 - i14 Plus for \$5/mo (Limited time offer) - the max T/I value for this model has gone down to \$350.
- As of Jan 4, Apple has been using the FOMO strategy to promote its i14 Plus model with a countdown displayed in the second-fold of the landing page.



 Apple is prominently promoting its i14 series on the landing page, Deals page and Phones page followed by Samsung Galaxy S22.







- Apple's i14 Pro and and Samsung's S22 are being marketed with a compelling message 'On Us' with top placement on their Homepage.
- A unique banner calls out the improved availability of i14 Pro right on the homepage - 'Looking for the i14 Pro? In stock now for the holidays'
- Verizon is advertising their ongoing Holiday Bundle on all landing pages in the following order Apple> Samsung> Pixel. However unlike BF when Apple had the highest bundle value, SS this time topped bundle value (advertised as \$2100) followed by Apple (\$1900). No value listed under Pixel bundle.

 Followed by the bundle offers on the Deals page, the carrier has also been promoting i12 - 'Get the supercharged i12 on us'



 Most of the models in the premium and ultra-premium segment and midsegment have a max T/I value greater than Pixel, with a difference of \$100.

- i13 and i13 Pro feature on top of the listings page, followed by i14 series, then i13 Pro Max and SS Z series. Apple phones seem to be strategically positioned basis either sales or availability
- P7 and P7 Pro feature are the bottom of the 1F listings page
- While i14 Plus intermittently had a separate banner on VZN's Deals & Phone Deals pages from Dec 19 onwards, the carrier began pushing its VZN Welcome Unlimited (\$25/mo) for 4 lines from the holiday week (Dec 26 onward), possibly for deal hungry consumers





T Mobile

- Hero Device: i14 continues have multiple top placements on all landing pages with compelling marketing messages.
 - O Dec 19 onwards, the banner started pushing a **bundle** offer of **AirPods** with a similar 'On us' tagline in the homepage 1F
- The carrier continues to promote i14 on its MM Family plans (4 new lines) with \$1000 Switcher promo

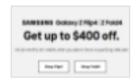
Get 4 iPhone 14 ON US and 4 lines for \$25/line. The perfect pair. Get iPhone 14 & AirPods ON US.

 Apart from Apple, Samsung and Google are also marketing their bundle offer on Galaxy Buds2 & Pixel Buds A-Series on the Deals page





- T-Mobile is still providing Price Lock, more 5G coverage, 20% more savings than AT&T and Verizon, and other plan features (Netflix, Apple TV etc).
- 19 Dec onwards, \$22 began garnering more prominent deals page placement. However, Jan 2 onwards, \$22 Ultra banner was replaced by Z Flip/Fold4
- Z Flip/Fold4 are now being promoted with two different offers on new line and Magenta MAX on the Deals page.

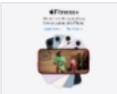


Get up to \$800 off a Flip4 or Fold4.



Apple.com (1P)

Apple launched an Apple Fitness+ advertisement this week on their Homepage, which offers variety of workouts that can be linked to other Apple devices, drawing more attention to their whole line of products.



Apple can be seen promoting their 14 series and SE3 more than their n -1 series, possibly to attract customers who can afford to pay lump sum towards their newly launched devices and vice versa for SE3.



SAMSUNG

Samsung.cm (1P)

Hero Device: Galaxy Z Fold4 and Galaxy Z Flip4 are twice highlighted on the landing page, with a top placement and under 'Smartphones & Wearables' category with instant discounts and trade-in credits.



 These hero devices are also being promoted using a 'Limited time offer' that ends on Jan. 8.





 Unlike carrier websites, the Z series has a greater prominence on SS.com v/s S22 series

Highlights

 The five phone models that do not pose a competitive threat to Pixel on BestBuy include - i13, i13 mini, iSE3, S21 FE and A53. These models are not highlighted on Apple or Samsung either.

Opportunities for Pixel

Even though Pixel phones are available under all carriers, it can be seen being marketed only as Unlocked phones, while the iPhones (14 and 13 series), S22, and Z series are running promotions with multiple banners on the Phone deals page that showcase all eligible carriers and their corresponding deals.



Hero Device: i14 Pro dominates BestBuy's Phone Deals pages, followed by multiple promotions and strong marketing messaging of the i14 series



BestBuy Phone deals page has been consistent with their promotions and placement. iPhones on top, pushing both their new and n-1 series under all carriers, followed by S22 series, and then Pixel



 Z series section on the Phones Deals page has been removed, with only \$22 series now being advertised



 BBY Unlocked banner of \$350 on S22 Galaxy series replaced by P7 banner b/w Dec 12 and 19. Has remained on top until this week (Jan 2)





 BBY VZN Phones banner of \$1000 on i14 replaced by i14 Pro and Pro Max banner b/w Dec 12 and 19. Went back to i14 on Dec 27