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MARKET INTELLIGENCE REPORT



Smartphone

S

Aug 07, 2023



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PRODUCT UPDATES

- gapSnapshot: S-Series Stays Atop a Declining Samsung Omni-Channel Portfolio
- Channel Prepares for Arrival of Samsung's New Foldable Z-Series



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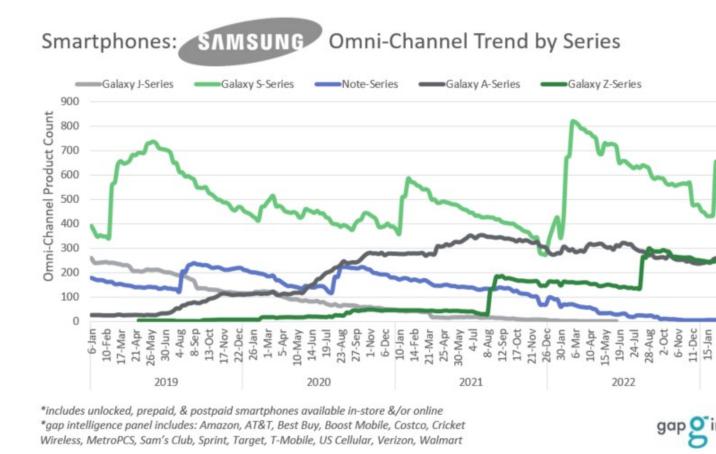
- Survey: Consumer's Prioritize Security When Shopping Online
- Study: Inventory Distortion Drives \$1.77 Trillion in Lost Sales Globally During 2022

PRODUCT UPDATES

gapSnapshot: S-Series Stays Atop a Declining Samsung Omni-Channel Portfolio

This week's Snapshot highlights a multi-year trend of Samsung's omni-channel smartphone placements by family. Members of the Galaxy A, J, S, Note, and Z-series are included in the chart, which includes prepaid and unlocked market segments. gap intelligence's panel of merchants includes Amazon, AT&T, Best Buy, Costco, Cricket Wireless, MetroPCS, Sam's Club, Sprint, Target, T-Mobile, US Cellular, Verizon, and W.

- □ YoY, Samsung's selection of smartphones placed across omni-channel shrinks 20% in Jul 2023 (872 SKUs), a similar reduction logged in Q1 of this year
- □ S-series stays a staple for Samsung, representing 53% of its current cross-channel portfolio, a 5-point amid rise in budget & foldable product families
 - o SKU count diminishes YoY by 25% (460 vs. 629 SKUs)
- □ A-series sits as Samsung's No.2 product family, virtually uninterrupted since summer 2020 w/ the occurring for the summer 2022 Z-series launch
 - o A-series now responsible for 29% of Samsung's omni-channel exposure, up 1-point YoY
 - o Budget-focused series briefly took over as Samsung's No.1 product family during Dec 2021
- □ Z-series holds 3rd place position in Samsung's portfolio w/ current 18% share ahead of the 4th generate, up 6-points YoY
- □ SKU count for foldables rises 14% YoY (145 vs. 135 SKUs), giving segment nearly equal footing as A Sept 2022 through Jan 2023



Source: "Merchant Pricing Trends" tab within the August 6, 2023 Pricing & Promotions Report in <u>Dashbo</u> Reports

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Channel Prepares for Arrival of Samsung's New Foldable Z-Series

With pre-orders active, and availability set for later this week (Aug 11, 2023), Samsung's latest foldable sma Galaxy Z Flip5 5G and Galaxy Z Fold5 5G are being placed and promoted by merchants across the US ma recorded thus far is similar to Samsung's previous Galaxy Z-series generational launches, complete with an reservation period prior to pre-order, channel-wide deals designed by the vendor, and unique promotions of individual merchant accounts. Samsung's swift channel execution ensures a high level of exposure to consuthis early phase and sets the brand up with a solid start to this year's generation of foldables. The annual su

refresh arrives slightly ahead of last year's Z-series launch, showing Samsung's intent to keep its lead in the segment amid new, and renewed competition from Google and Motorola.

- □ Online channel gains new Galaxy Z Flip5 5G & Galaxy Z Fold5 5G listings during pre-order period
- □ Major carriers AT&T, T-Mobile, US Cellular, & Verizon showcase postpaid options, along with Be unlocked buying options found through Amazon, Best Buy & Walmart to date
- □ Overarching promotions include up to \$1,000-off of the Galaxy Z-series via trade-in, plus storage up value) & \$100 gift cards (Best Buy)
- □ Robust array of merchants expected to showcase 5th gen foldables following pre-order



The pre-order availability of the fifth generation Z-series will spur a revamp of Samsung display fixtures act and-mortar channel. To date, Samsung's Experience Shop at Best Buy is the most comprehensive setup in a channel with interactive displays, illuminated podiums, and informative comparisons of the new models' specifications. Samsung's Galaxy Z Fold5 and Galaxy Z Flip5 launch with respective starting prices of \$1,\$999.99, the same as earlier generations. This year's foldables have design improvements centered around "teardrop" hinge, the latest Snapdragon chipsets, and a visibly larger display on the Flip5.

Within gap intelligence's panel, carriers including AT&T, T-Mobile, and Verizon have added members of series to their online assortments, while the models are also captured online through US Cellular. BestBuy. these major carriers' SKUs along with unlocked buying options that can also be found through Amazon.com Walmart.com during this early phase. Additionally, T-Mobile's tables inside Costco are displaying the Gal 5G to gain early awareness for the smartphone.

Carriers and merchants that have devoted advertising for Samsung's Galaxy Z Flip5 5G and Galaxy Z Fold united in offering up to \$1,000-off of the Galaxy Z-series items via trade-in, which is in line with last year's Best Buy also includes a \$100 gift card within its advertising. US Cellular and Verizon also echo Samsung's storage upgrade tactic, adding an extra \$120 on top of trade-in values that bring the phone to zero net cost for buyers. Samsung's aggressive pre-orders and early carrier promotions for the new Galaxy foldables foreshad more promotionally rich lifecycle than seen previously, which sets a high bar for the competing promotions segment players.





FREE SAMSUNG GALAXY Z FOLD5 OR Z FLIP5 Plus, a free storage upgrade when you pre-order by 8/10 PRE-ORDER NOW See full details.

Debuting with identical price tags in comparison to Samsung's previous two generations of foldables, the G and Galaxy Z Flip5 illustrate the brand's efforts to draw appeal for the segment without raising pricing thre should therefore perform similarly in the market. The solid dual SKU cascade shows Samsung's stance as the leader in the foldable realm, although Motorola will provide more competition this year with its \$999.99 Ra Google's debut of the \$1,799.99 Fold gives a new option for the power-users and productivity-focused individual gravitate to the Fold5's format.

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INDUSTRY REPORTS

T-Mobile Reports Q2 2023 Results, Highlighting Lowest Industry Postpaid Phon

T-Mobile recently <u>released</u> its Q2 2023 financial results for the period ended June 30, reporting quarterly 1 \$19.2 billion, down 2.6% year-over-year (YoY) from \$19.7 billion. Despite overall contracting revenue, the a slight increase of 2.8% YoY in total service revenues, rising to \$15.7 billion from \$15.3 billion. T-Mobile's

for the quarter was \$2.2 billion, compared to a loss of (\$108) million during the same period in 2022. In its cearnings call, the company highlighted its Un-carrier approach and how it has contributed to consistent growhad the most Q2 postpaid phone net additions in eight years, due to its low churn rates and industry-leading

gap impact summary

- □ Total revenue of \$19.2 billion, down 2.6% YoY
- □ Net income of \$2.2 billion, up from a loss of (\$108) million YoY
- □ Service revenue \$15.7 billion, up 2.8% YoY
- □ Postpaid net customer adds of 1.6 million, industry leading
- □ Postpaid phone net customer adds of 760 thousand, 0.77% churn

	Quarter			Six Months Ended June 30,		Q2 2023 vs.	Q2 2023 vs.
(in millions, except EPS)	Q2 2023	Q1 2023	Q2 2022	2023	2022	Q1 2023	Q2 2022
Total service revenues	\$ 15,738	\$ 15,546	\$ 15,316	\$ 31,284	\$ 30,444	1.2 %	2.8 %
Postpaid service revenues	12,070	11,862	11,445	23,932	22,646	1.8 %	5.5 %
Total revenues	19,196	19,632	19,701	38,828	39,821	(2.2)%	(2.6)%
Net income (loss)	2,221	1,940	(108)	4,161	605	14.5 %	NM
Diluted EPS	1.86	1.58	(0.09)	3.44	0.48	17.7 %	NM
Adjusted EBITDA	7,405	7,199	7,004	14,604	13,954	2.9 %	5.7 %
Core Adjusted EBITDA	7,336	7,052	6,618	14,388	13,081	4.0 %	10.8 %
Net cash provided by operating activities	4,355	4,051	4,209	8,406	8,054	7.5 %	3.5 %
Cash purchases of property and equipment, including capitalized interest	2,789	3,001	3,572	5,790	6,953	(7.1)%	(21.9)%
Adjusted Free Cash Flow	2,877	2,401	1,758	5,278	3,407	19.8 %	63.7 %

NM - Not Meaningful

T-Mobile achieved the lowest postpaid phone churn in the industry in Q2 2023, making this the first time of done so. The company claimed that this effort was attained through its consistent goal to enhance its value pand improve the overall customer experience, reaching a churn rate of only 0.77%. Additionally, T-Mobile ability to extend its leadership in 5G, with third-party results showing a widening gap between the carrier a competitors. As other companies move to incorporate longer and more expensive contracts, T-Mobile initiated and plan in April of this year, paying off locked phones and transitioning customers to its own services have helped drive its consumer base and ultimately fall in line with T-Mobile's overall Un-carrier initiative

- □ Postpaid service revenue of \$12.1 billion, up 5% YoY best in industry growth
- □ Postpaid customer additions of \$1.6 million best in industry & raising guidance

- □ Postpaid phone net additions 760 thousand best in industry
- □ Prepaid net customer additions 124 thousand, down 2 thousand YoY churn of 2.62%

		Quarter			
(in thousands, except churn)	Q2 202	3 Q1 2023	Q2 2022	2023	
Postpaid net account additions	299	287	380	586	
Total net customer additions	1,685	1,319	1,802	3,004	
Postpaid net customer additions	1,561	1,293	1,656	2,854	
Postpaid phone net customer additions	760	538	723	1,298	
Postpaid other net customer additions (2)	801	755	933	1,556	
Prepaid net customer additions (2)	124	26	146	150	
Total customers, end of period (2)(3)	116,602	2 114,917	110,023	116,602	
Postpaid phone churn	0.77	% 0.89 %	0.80 %	0.83 %	
Prepaid churn	2.62	% 2.76 %	2.58 %	2.69 %	
High Speed Internet net customer additions	509	523	560	1,032	
Total High Speed Internet customers, end of period	3,678	3,169	1,544	3,678	

Outlook

Considering its success during Q2 2023, the carrier store opted to again raise its full-year guidance. T-Mobit total postpaid net customers to reach between 5.6 and 5.9 million, up 250,000 at the midpoint of the year. Very growth is reflected across all market segments, the company expects around half of the postpaid net adds to phones. Additionally, the overall EBITDA expectations increased to between \$28.9 billion and \$29.2 billion YoY at the middle of the year and driven by T-Mobile's profitable growth strategy.

See also:

T-Mobile Raises Fiscal 2022 Guidance Despite Slight Q2 Revenue Decline, August 8, 2022

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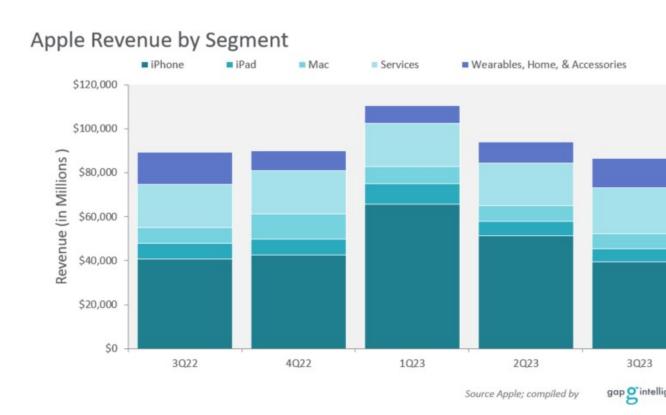
Apple's Q2 2023 Financials Show Overall Revenue Decline of 1% YoY but Record Services

Apple recently <u>reported</u> the financial results for its fiscal Q₃ 2023, the three-month period that ended July reporting a 1% YoY decrease in revenue to \$81.8 billion, down from a "record-setting" \$83 billion last year.

Apple achieved an all-time revenue record in Services during the quarter, driven by over 1 billion paid substitute installed base of active Apple devices reached an all-time high in every geographic segment. The compaits consecutive performance improvements across business from Q2 of this year, including a continued strength of the property of the

Key Q3 FY2023 Financial Results:

- □ Overall Q2 FY2023 revenue down 1% YoY to \$81.8 billion
- □ Net income up 2% YoY to \$19.9 billion
- □ Services revenue up 8% YoY to \$21.2 billion, a new record
- ☐ Greater China & Europe post largest geographic segment increases YoY (up 8% & up 5%)

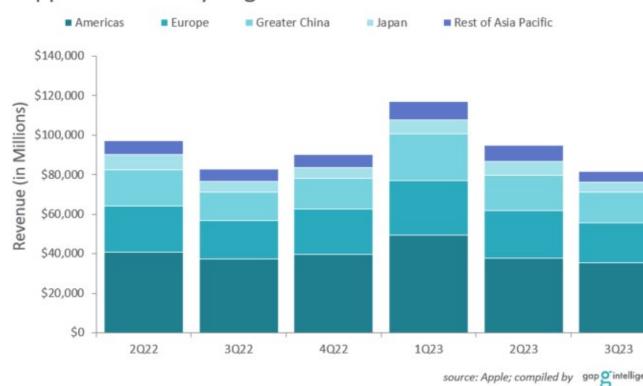


Q3 FY2023 Results by Product Segment

- □ iPhone revenue down 2% to \$39.7 billion
- □ iPad revenue down 20% to \$5.8 billion
- □ Mac revenue down 7% to \$6.8 billion
- □ Wearables, Home, & Accessories up 2% to \$8.3 billion
- □ Services revenue up 8% to \$21.2 billion

Apple's iPhone segment continues as the leading source for the manufacturer's sales again this quarter, represented of its revenue, unchanged YoY. Services takes up the next most significant portion at a 26% share and strongest growth category in Q3, followed by Wearables, Home, & Accessories. Subscriptions grew by 150 past year, and have more than doubled over the last three years. Apple considers the strength of its ecosyste justification for the continued growth in its active installed base, which drives high levels of consumer loyal commented that around half of Mac buyers in Q3 2023 were new to the product and two thirds of Apple V come form first time buyers.

Apple Revenue by Region



Q3 FY2023 Results by Geographic Region

- □ America's down 6% to \$35.4 billion
- □ Europe up 5% to \$20.2 billion
- □ Greater China up 8% to \$15.8 billion
- □ Japan down 11% to \$4.8 billion
- □ Rest of Asia Pacific down 8% to \$5.6 billion

International sales accounted for 57% of Q3 2023's total revenue, down ahead of its mix in Q3 last year (55). Americas continue to be Apple's most important geographic region with \$39.7 billion in revenue, 43% share total, but an on-year decline of 2%. Greater China and Europe were positive areas of growth for Apple in Q8% and 5%, respectively, while sales drops in Japan and the Rest of Asia Pacific offset this positive performance.

Outlook

For the quarter ahead, Apple is anticipating that YoY performance will be comparable to this latest quarter, the macro economic environment does not worsen. The company is expecting a YoY revenue impact arour gross margin of roughly 45%, which is based on its confidence in a strong product mix, cost savings. Q4 202 to bring continued increases in Services and a boost in Phone sales backed by the debut of iPhone 15 in Seprevenue could drop double digits due to difficult comparables in Mac and iPad segments.

See also:

Apple Reports Fiscal Q1 2023 Financials, Revenue Down 5% YoY to \$117.2 Billion
Apple Reports Fiscal Q2 2023 Financials, Revenue Down 3% YoY to \$94.8 Billion

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Qualcomm Reports Q3 2023 Financial Results: Revenue Down 23% YoY to \$8.5

Qualcomm reported its results for its Q₃ FY₂o₂3, the period ending June 25, with revenue down 23% YoY and net income down 52% YoY to \$1.8 billion. Qualcomm President and CEO Cristiano Amon announced Qualcomm's performance was in line with its previous guidance and on the high end for its chipset division for its licensing division. President Amon also believes that "on-device AI has the potential to drive an inflect across all products" and is confident in the future results of integrating AI across all of Qualcomm's segment

- □ Q3 2023 revenue decreased 23% YoY to \$8.5 billion
- \square Q3 2023 net income decreased 52% YoY to \$1.8 billion
- □ Hardware division (QCT) revenue decreased 24% YoY to \$7.2 billion
 - o Handsets revenue down 25% YoY to \$5.3 billion
 - o Automotive revenue up 13% YoY to \$434 million
 - o IoT revenue down 24% to \$1.5 billion
- $\hfill \Box$ Licensing division (QTL) revenue down 19% YoY to \$1.2 billion

Third Quarter Results^{1, 2}

		GAAP	Non-GAAP			
(in millions, except per share data and percentages)	Q3 Fiscal 2023	Q3 Fiscal 2022	Change	Q3 Fiscal 2023	Q3 Fiscal 2022	Cl
Revenues	\$8,451	\$10,936	(23%)	\$8,442	\$10,928	(.
Earnings before taxes (EBT)	\$1,757	\$4,239	(59%)	\$2,430	\$3,894	(.
Net income	\$1,803	\$3,730	(52%)	\$2,105	\$3,356	(
Diluted earnings per share (EPS)	\$1.60	\$3.29	(51%)	\$1.87	\$2.96	(

Qualcomm QCT

Qualcomm's hardware division reported a 24% decrease in revenue to \$7.2 billion, consistent with last quare in revenue due to a global decline in sell-in for handsets. Qualcomm estimates that handset units will conting by high single-digit percentages compared to 2022, reflecting the overall macroeconomic environment. In it Qualcomm highlighted its Snapdragon 8 Gen 2 mobile platforms and announced that Snapdragon 8 Gen 2 Samsung's new flagship devices.

Q3 2023 marks the 11th consecutive quarter of YoY double-digit percentage growth in QCT automotive reincreased by 13%. Regarding IoT, decreases are attributed to elevated inventory due to weaker demand drimacroeconomic conditions.

Qualcomm QTL

QTL revenue decreased by 19% YoY to \$1.2 billion. As the Smartphone market continues to grow, Qualco QTL to grow with it and expects this division to be less negatively impacted than QCT.

Outlook

Qualcomm's guidance for Q4 2023 forecasts \$8.1 to \$8.9 billion in revenue, with \$6.9 to \$7.5 billion for Q' to \$1.35 billion for QTL.

See also:

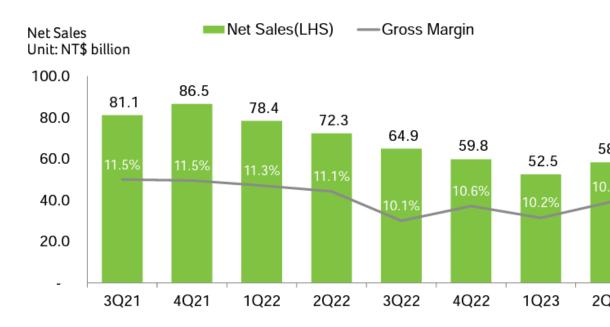
Acer Reports Q2 2023 Financial Results, Revenue Down 19% YoY

Acer recently <u>reported</u>, its fiscal Q2 2023 financial results for the three-month period that ended June 30, 2 a revenue decrease of 19% YoY to NT\$58.3 billion (\$1.8 billion).

Note: Q2 2023 US Dollar (\$) conversions are estimates based on historical exchange rates from the ended a YoY percentages are based on Taiwan New Dollar (NT\$) comparisons.

- □ Acer Q2 2023 revenue down 19% YoY to NT\$58.3 billion (\$1.8 billion)
- □ Gross profit down 22% YoY to NT\$6.3 billion (\$197 million)
- □ Operating income dropped 52% YoY to NT\$1.05 billion (\$32.7 million)
- □ Net income decreased 19% YoY to NT\$1.39 billion (\$43.8 million)

Net Sales and Gross Margin Trend



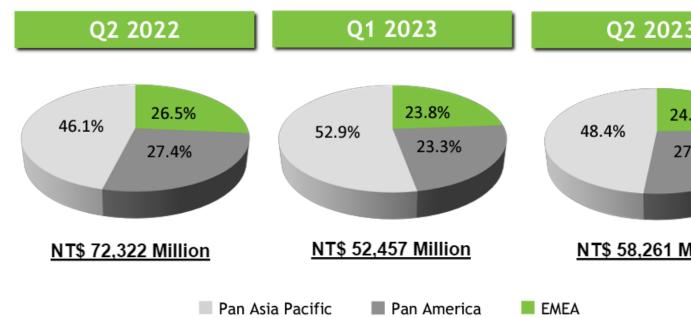
acer

IDC's Q2 PC shipment report ranked Acer in fifth place. Acer shipped 4 million units during the quarter, a 19.2% for Q2 YoY, earning a 6.4% market share this year. Gartner reported Acer shipped 4.02 million PCs taking a 6.7% market share with a YoY decrease of 21.1% (see also: IDC & Gartner: Q2 2023 Sees Less Sevin PC Shipments).

Q2 2023 Revenue Breakdown by Geography

- $\hfill\Box$ Pan Asia Pacific region grew YoY to 48.4% in Q2 2023 from 46.1%
- □ Pan America region saw a slight decrease YoY to 27% from 27.4%
- □ EMEA region saw a decline YoY to 24.6% from 26.5%

Revenue Breakdown by Geography



Notes:

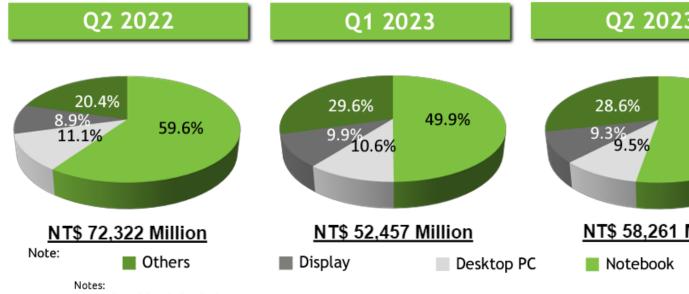


- 1. Pan Asia Pacific includes Asia Pacific, Japan, Taiwan, Hong Kong, and Mainland China.
- 2. EMEA includes Europe, Middle East and Africa

Q2 2023 Revenue Breakdown by Application

- □ Notebooks revenue decreased YoY to 52.6% YoY from 59.6%
- $\hfill\Box$ Desktops revenue decreased YoY to 9.5% YoY from 11.1%
- □ Displays revenue increased YoY to 9.3% YoY from 8.9%

Revenue Breakdown by Application



1. Desktop PC excludes displays.

2. Display includes desktop monitor and projector.

acer

 Others include 10 public subsidiaries and businesses under incubation. Please refer to Acer English annual report for the yea pages 138-154.

See also: Acer Reports Q2 2022 Financial Results, Revenue Down 9.3% YoY

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Amazon Reaches Fastest Prime Fulfillment Speeds in Q2 2023

During Amazon's second quarter, which ended June 30, over half of Amazon Prime member orders were do same or the following day. Doug Herrington, CEO of Worldwide Amazon Stores, credits three initiatives the contributed to the accelerated delivery windows: regionalizing Amazon's US operations network, employing learning algorithms to bring items closer to consumers, and leveraging an expanding network of same-day defacilities.

Amazon recently shifted from a national fulfillment network to a regionalized model, which means that the operates eight interconnected regions that serve smaller geographical areas rather than fulfilling orders from US.

To decide what inventory should be accessible at certain sites, Amazon utilizes sophisticated machine learn to predict demand. By putting goods in proper fulfillment centers for each area, the company reduces repletimes while maintaining goods accessible at various locations.

Leveraging its newly shifted regional fulfillment network, Amazon plans to increase the number of its same sites over the next few years. The new sites are located near large metro areas, which decreases the distance and creates smaller footprints.

As a result, Amazon's Same-Day facilities typically take 11 minutes from picking up a customer's products to customer's package on the outbound dock, which is more than an hour faster than its standard fulfillment ce

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Amazon Releases Q2 2023 Financial Results, Revenue Growth of 11% YoY

Amazon recently <u>released</u> its Q2 financial results for the period ended June 30, 2023. The company report increase in revenue year-over-year (YoY) to \$134.4 billion. Amazon's net income for the quarter was \$6.75 YoY improvement from a loss of \$2.03 billion from its previous Q2 results. The company saw an increase in sales across North America (+11% YoY), International (+10% YoY), and AWS (+12% YoY).

- □ Q2 2023 revenue increased 11% YoY to \$134.4 billion
- □ Q2 2023 operating income increased 132% YoY to \$7.68 billion
- □ Q2 2023 net income saw a dramatic change YoY from -\$2.03 billion to \$6.75 billion
- \square Q2 2023 operating margin of 5.7% from 2.7% Q2 2022

Amazon Revenue & Operating Margin



Business Highlights

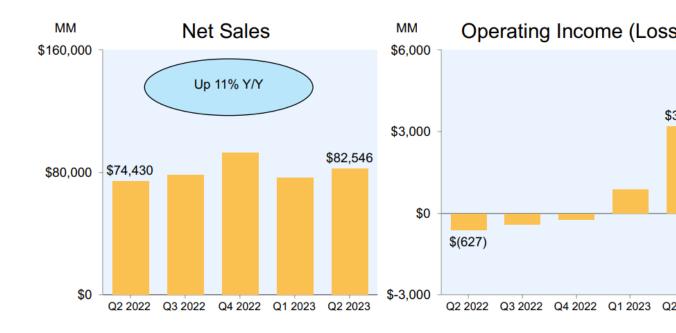
- Amazon delivered 1.8 billion units to US Prime Members the same or next day so far this year, near number of units by this point in 2019
- □ Largest Prime Day Event ever with 375 million items sold worldwide with savings over \$2.5 billion
- □ Amazon Business is the fastest growing offerings, with a \$35 billion annualized gross sales run rate a million customers
- □ Announced Amazon Day deliveries program, giving Prime members the ability to choose a designat week to receive packages, saving 136 million boxes in 2022 and using 30% fewer boxes on average
- □ Grew Prime Video's International content with more than 40 new local Amazon Originals and live
- Partnered with Pinterest to display ads on its website for products sold in Amazon's stores, targeting monthly users
- □ Will continue to expand infrastructure footprint by launching AWS local Zones in Auckland (New Manila (Philippines), and Amazon CloudFront location in Nigeria

Segment Performance

North America

- □ Q2 2023 revenue up 11% YoY to \$82.5 billion
- \square Q2 2023 operating income improved to \$3.2 billion from a loss of \$627 million last Q2

Segment Results – North America

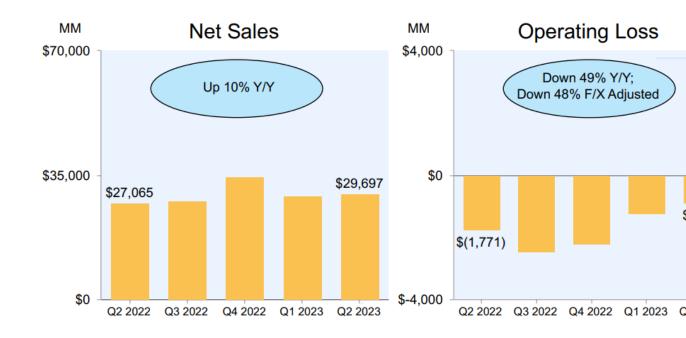


TTM Net Sales \$331.6B; TTM Operating Income \$3.5B

International

- □ Q2 2023 revenue increased 10% YoY to \$29.7 billion
- $\hfill Q2$ 2023 operating loss improved to \$895 million from \$1.7 billion last Q2

Segment Results - International



TTM Net Sales \$121.0B; TTM Operating Loss \$6.8B

Amazon Web Services (AWS)

- □ Q2 2023 revenue increased 12% YoY to \$22.1 billion
- $\hfill\Box$ Q2 2023 operating income decreased 6% YoY to \$5.3 billion

Segment Results – AWS



TTM Net Sales \$85.4B; TTM Operating Income \$21.1B

Outlook

Amazon expects its Q3 net sales to be between \$138 billion and \$143 billion, around a 9-13% growth YoY. expects a favorable impact from around 120 basis points from foreign exchange rates. Amazon forecasts an income between \$5.5 billion and \$8.5 billion, compared to just \$2.5 billion in Q3 2022.

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Survey: Consumer's Prioritize Security When Shopping Online

A recent <u>survey</u> by Radial and Dynata, which targeted 1,000 general US based consumers over the age of 1 the leading cause of online cart abandonment is linked to security concerns. Consumers are most likely to all

online purchases due to the security of the website (48%) and uncertainty about the security and use of persidentifiable information (PII) (45%).

Notably, 24% of online shoppers would not shop with a brand again if their order was canceled due to suspit The survey found that one out of three consumers have been victim to fraudulent credit card activity in the months, and have experienced various risks while shopping online. These risks include unauthorized credit (41%), phishing scams (40%), and encountering fake online retailers (40%).

In other findings, consumers highly value the number of payment methods available with 58% considering making purchases online. The top security measures consumers valued the most were a strong password for transactions (50%), two-factor authentication (2FA) (32%), and verified by Visa/Mastercard SecureCode (3 survey noted that PayPal is the most trusted digital wallet with 57%, followed by Venmo with 33%.

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Study: Inventory Distortion Drives \$1.77 Trillion in Lost Sales Globally During 2

New research from the IHL Group titled "Inventory Distortion — The Good, The Bad, the Ugly," highlight and challenge of inventory distortion, which is the combined cost of overstocks and out-of-stocks, to reveal to cost of lost sales to US and Canadian retailers amounted to \$349 billion during 2022. From a worldwide st IHL Group found that inventory distortion amounted to \$1.77 trillion in 2022, a reduction of \$172 billion 2021, with overstocks representing 31.8% (\$562 billion) and out-of-stocks representing 68.2% (\$1.2 trillion year's worth of improvements seen in supply chain and product availability across the world have led to ful consumers to encounter this year, but the IHL Group says that the "rapid growth of theft and organized retovershadowed systems and process gain," jumping to \$379 billion last year. The US market has the highest theft, which the firm notes has led to 17.7% more out-of-stocks than last year.

Overstocked merchandise, which are items that were mis-forecast or heavily discounted after arriving too la season, and out-of-stocks, which are products sold out at a location, are part of the reasons why consumers restores without buying items they planned to purchase. Other reasons include lack of employees to help, proup or inaccessible, or that the price was too high.

The leading causes of inventory distortion in 2022 include:

- □ \$418 billion supplier issues, remains largest driver YoY
- □ \$291 billion personnel issues (either lack of personnel or poor training)
- □ \$239 billion poor systems
- □ \$173 billion inefficient processes
- 🗆 \$67.4 billion spoilage & lockdown issues, major improvement vs. \$570 billion in 2020

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gap intelligence is a values led company. We care about each other, our clients, and recognize that business plays a central role in our are driven to contribute to something bigger than ourselves and trust that our hard work will turn into something great and that we'll the way.

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