# Key achievements in global transformation assignments

| Company | Assignment | Assignment Level | Key acheivements | Global/ Regional | Digital |
|---|---|---|---|---|---|
| **Bentley Motors** | CIO Digital Portfolio reset | Portfolio of projects and programmes | Balanced CIO portfolio against Enterprise Digital Transformation | Global | Yes |
| **DS Smith** | Reset onboarding of all IT projects | Portfolio of projects | Re-design focussed on available resource | Global | No |
| **Virgin Atlantic** | Run portfolio of all change projects | Portfolio of projects and programmes | Successful reset of Board business case approvals | Global | Yes |
| **British Telecom** | Kairos Cost Transformation Programme PMO | Global Programme | Obtained business savings by maintaining pressure on Regions | Global | Yes |

# Preferred PMO Methodologies

| PMO Methodology | Level | Owner | When I use | Note |
|---|---|---|---|---|
| **Praxis** | Programme | Open Source | Cross-company | Trained |
| **MSP** | Programme | Axelos | Government / large programmes | Certified |
| **P3M3 Project Maturiity** | Portfolio, Programme, Project | Axelos | Where capability is not understood | Certified and coach |
| **Digital Practitioner** | Enterprise | Open Group | Multi-year Digital capability | Very strong across enterprise |
| **P30** | Enterprise | Axelos | Select relationship between multiple PMOs | Foundation certified |
| **Enterprise /Cloud Project Management** | Programme, Project | Atlasssian, Microsoft, Asana | Standardised project data model | Jira, Project Online +Azure, Asana |
| **Lean start up** | Enterprise | Ries | High-speed iteration | Complement with Bi-modal approach at portfolio level |
| **Agile** | Project, Product | Community | Innovation, Prototyping | Scrum, Kanban, TDD, Cynefin |
| **Bespoke / blended approach** | Portfolio, Programme | Self and partners (Open Source) | Enterprise is on a journey of understanding what it wants to acheive | https:// lawrencerowland.gi thub.io/Portfolio-frameworks.html |
| **APM BOK AND PMBOK** | Programme, Project | APM & PMI | Where company has PMs already using | Good for high-risk environments |