



# FEED THE FUTURE

The U.S. Government's Global Hunger & Food Security Initiative

# PROGRESS SCORECARD

*Tracking the U.S. Government commitment to doing food security assistance better!*



USAID/Senegal

**Our Mission** Sustainably reduce global hunger and poverty by addressing root causes through country-led approaches that establish lasting foundations for economic growth and improved nutrition.



USAID/Mali

**How We Operate** Our core principles (Rome Principles) include country-owned plans, strategic coordination, a comprehensive approach, whole-of-government, and accountability for results.



FeedtheFuture.gov

**Our High-Level Goal** The U.S. Government's Feed the Future initiative will reduce poverty by 20% and prevent stunting among children under age 5 by 20% in target regions of Feed the Future focus countries.

## October 2012

The U.S. Agency for International Development, as the lead agency for the Feed the Future initiative and in conjunction with interagency partners, produced this publication for review. For the most current version of this publication, please visit [feedthefuture.gov](http://feedthefuture.gov).

# FEED THE FUTURE PROGRESS SCORECARD

## Making Progress Toward Our Goal: Early Performance Indicators

Everything we do in our process of delivering food security assistance should move us closer to achieving the overarching goal of Feed the Future: **to reduce global poverty and undernutrition.**

We set aspirational five-year targets—grounded in fact and evidence—against this goal. Feed the Future aims to reduce the prevalence of poverty by 20 percent and stunted children under 5 years by 20 percent in our focus countries. Current modeling analysis based on national data indicate that these percent reductions would translate into more than **10 million people** no longer in poverty and **1 million children** saved from stunting. These global targets may be adjusted as Feed the Future Missions complete population-based surveys in target regions to monitor progress toward our goal.

Our investments are already showing exciting returns as we continue to build on progress made. Cost-benefit analysis of an initial set of Feed the Future projects shows an average **22 percent return on investment.** Below are a set of early performance measures that indicate robust progress and momentum toward reducing global poverty and undernutrition. For FY2011 and FY2012, we highlight achievements and milestones important to this stage of Feed the Future implementation with the following indicators. FY2012 actuals will be available in Spring 2013.

Feed the Future Early Performance Indicators	FY11 Actuals	2012 Milestones
Rural households benefiting directly from U.S. Government interventions	6,640,455	12,761,048
Individuals who have applied new technology or management as a result of U.S. Government assistance	1,760,993	3,159,699
Hectares under improved technologies or management practices due to U.S. Government assistance	2,397,456	3,304,899
Number of organizations that applied new technologies or management practices as a result of U.S. Government assistance	13,925	25,587
Value of agricultural & rural loans	\$103,642,292	\$120,730,000
Children under 5 reached with U.S. Government-supported nutrition programs	8,814,584	8,416,929
Individuals who have been trained in child health & nutrition through U.S. Government programs	157,240	162,296

## New Alliance for Food Security & Nutrition

Feed the Future programs will complement and contribute to the implementation of the 2012 G8's New Alliance for Food Security and Nutrition.

Launched in May 2012, the New Alliance is a commitment by G8 nations, African countries, and private sector partners that aims to lift 50 million people out of poverty in Africa over the next 10 years through inclusive and sustained agricultural growth.

The whole **purpose** of development is to create the conditions where assistance is no longer needed, where people have the dignity and the pride of being **self-sufficient.**

— President Barack Obama at the Symposium on Global Agriculture and Food Security in Washington, D.C., on May 18, 2012.





### Focus Countries

- Bangladesh
- Cambodia
- Ethiopia
- Guatemala
- Ghana
- Haiti
- Honduras
- Kenya
- Liberia
- Malawi
- Mali
- Mozambique
- Nepal
- Rwanda
- Senegal
- Tajikistan
- Tanzania
- Uganda
- Zambia

## Definition of Food Security

A family is considered food secure when its members do not live in hunger or fear of hunger. Food security requires four main components: availability, access, utilization, and stability. Families and individuals require a reliable and consistent source of quality food and sufficient resources to purchase it. They must also have the knowledge and basic sanitary conditions to choose, prepare and distribute food in a way that results in good nutrition for all family members. Finally, the ability to access and utilize food must remain stable and sustained.

## What is the Feed the Future Scorecard?

Feed the Future is committed to increasing aid effectiveness. As part of this commitment, we have developed this scorecard to hold ourselves publicly accountable to doing business differently to meet our targets of reducing poverty and undernutrition in Feed the Future countries.

We have identified 8 strategic areas of performance critical to meeting our global food security targets. Each strategic area has specific goal statements describing what we intend to improve as we deliver development aid, and each statement has associated measures of performance and annual milestones to be met by 2015. We share the responsibility of meeting these targets with our partner countries and external stakeholders.

This version highlights FY2012 milestones to be met and our FY2010-FY2014 cumulative targets. Feed the Future will update this scorecard at least annually.

## Using the Scorecard

The scorecard aims to answer these four questions related to impact, accountability, performance and innovation, illustrating how we're doing business differently:

- **Are we creating lasting impact?** Are our beneficiaries and development stakeholders seeing positive and sustainable change in peoples' lives as a result of our food security investments?
- **Are we improving the way we do business?** Are we changing our process of delivering food security assistance that more effectively coordinates resources and leverages capacity from internal and external stakeholders to meet our goals?
- **Are we promoting innovation?** Are we applying new approaches to leadership, decision making and programming that enhance the impact of our food security resources?
- **Are we holding ourselves accountable?** Are we publicly reporting our Feed the Future spending and development results through transparent systems?

We will update this scorecard annually. Follow and track our performance on the Feed the Future website at [feedthefuture.gov/progress](http://feedthefuture.gov/progress).

## CREATING A LASTING IMPACT

Strategic Areas	Goal	Measures	FY12 Milestones	FY10-FY14 Targets
Reduce Poverty & Undernutrition	Feed the Future countries accelerate their ability to meet their national food security goals	Prevalence of poverty rates in focus countries' target regions	See separate table of Feed the Future early performance indicators & milestones (left)	20% reduction
		Prevalence of stunting rate in focus countries' target regions		20% reduction
Ensure Country Ownership & Sustainability	Focus countries lead collaborative Country Investment Plan (CIP) implementation	Focus countries with increased public expenditure for agriculture	50% (10)	100% (19)
		Focus countries using outreach platforms to civil society organizations (CSOs) & private sector companies to inform CIP development & implementation	50% (10)	100% (19)
		Focus countries holding joint sector reviews with donors, CSOs & private sector firms	25% (5)	100% (19)
		Focus countries with improved "Doing Business" ranking	40% (8)	100% (19)
	Local capacity increasingly able to sustain food security	Private enterprises & CSOs that applied new technologies or management practices	26,000	75,000
Engage U.S. Stakeholders	Feed the Future informed by U.S. public stakeholders	Feed the Future holds public global learning & evidence events to acquire knowledge of how to effectively apply best practices in key technical areas to reduce poverty & malnutrition	4	16

## IMPROVING THE WAY WE DO BUSINESS

Strategic Areas	Goal	Measures	FY12 Milestone	FY10-FY14 Targets
Optimize Resource & Goal Alignment among the U.S. Government & Stakeholders	U.S. resources aligned to maximize Feed the Future impact	Country-level portfolio & sectoral reviews with interagency participation	6	20
		Interagency presents food security annual planning to Feed the Future	4	8
	Feed the Future catalyzes private sector investments with partner countries	Private sector investment in agriculture & food industry leveraged in Feed the Future countries	\$60 million	\$300 million
	Feed the Future improves strategic coordination with U.S. NGOs	Feed the Future country Missions regularly holding consultative meetings with U.S. NGOs to identify complementarities with CIP & Feed the Future investments	40%	100%
		Feed the Future meetings with NGO community in DC to review scorecard performance & solicit feedback	2	6
	Feed the Future research portfolio aligns with food security priorities identified by Feed the Future countries/ regions	Feed the Future countries receiving key technologies/research outcomes from centrally-funded research programs	5	15
		Feed the Future countries supporting key technologies/priority research topics with Mission-funded research programs	4	15
	Donor programming & resources align with Country Investment Plans (CIPs)	G8 New Alliance for Food Security & Nutrition multi-year Cooperation Frameworks established with African partners to effectively integrate New Alliance activities with CIPs	6	N/A
		Feed the Future focus countries holding joint sector reviews	5	12
	Global Agriculture & Food Security Program (GAFSP) effectively mobilizes resources for CIPs in low-income countries	U.S. Government share of 2010 GAFSP pledge fulfilled	70%	100%
		\$925 million multi-donor pledge fulfilled	80%	100%
		GAFSP committed funds awarded	100%	100%
	Feed the Future leverages international organizations' capacities & programs	Focus countries where Feed the Future & international organizations coordinate planning & programming	100% (19)	100% (19)

# CATALYZING U.S. GOVERNMENT LEADERSHIP AND INNOVATION

Strategic Areas	Goal	Measures	FY12 Milestones	FY10-FY14 Targets
Manage Effectively	USAID effectively leads Feed the Future implementation	Feed the Future interagency working group meetings improve interagency effectiveness & problem solving	100% (24)	100% (72)
		Feed the Future country-level working groups holding regular interagency meetings	100% (19)	100% (19)
		Focus country portfolios with completed household baseline/final surveys	100% (19)	100% (19)
		Focus country portfolios with completed cost-benefit analyses (ex-ante/post)	100% (19)	100% (19)
Apply Learning	U.S. Government uses best practices & learning to inform Feed the Future strategies & investments	U.S. & international agency partners reporting spending & performance data on food security investments into Feed the Future monitoring system	4	8
		Coordinated impact evaluations designed or being conducted following evaluation policy by each agency for its food security-related programs	20	45
Drive Innovation	Feed the Future research investments generate ground-breaking solutions to improve global food security	Key technologies or management practices made available for transfer	750	3,200
	Private sector innovations strengthen value chain efficiencies in focus countries	New public-private enterprise partnerships formed to increase transfer of innovations to Feed the Future countries	200	1,000
		Key technologies commercialized in Feed the Future countries	10	30

# HOLDING OURSELVES ACCOUNTABLE

L'Aquila Pledge Tracker		
U.S. Government Agency	Obligations	Disbursements
<i>Contributions</i>	<i>As of July 2012</i>	
U.S. Agency for International Development	\$1,683,300,000	\$604,953,464
U.S. Department of the Treasury	\$326,400,000	\$326,400,000
Millennium Challenge Corporation	\$980,717,024	\$25,369,573
Total	\$2,990,417,024	\$956,723,037

Strategic Areas	Goal	Measures	FY12 Milestones	FY10-FY14 Targets
Be Accountable & Transparent	Through the Feed the Future Results Framework, U.S. Government accountable to pledge & performance targets	Agencies with financial & performance data reflected in the Feed the Future annual report	4	8
		Feed the Future annual reports presenting targets & actuals of key performance indicators	1	4
	U.S. leadership promotes greater accountability & impact	Global policy agenda platforms advancing food security goals	4	TBD
		\$3.5 billion U.S. Government L'Aquila pledge met (see above)	On Track*	TBD

\*Data through July 2012 show 85% of L'Aquila pledge obligated. Final FY2012 obligation data will be released in Fall 2012.

For more information visit [FeedtheFuture.gov](http://FeedtheFuture.gov)

