



A Behind-the-Scenes Tour

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### User's View of Google

Organizing the world's information and making it universally accessible and useful



### A Computer Scientist's View of Google

Problems span a wide range of areas:

Product design	
User interfaces	
Machine learning, Statistics, Information retrieval, AI	...and much, much more!
Data structures, Algorithms	
Compilers, Programming languages	
Networking, Distributed systems, Fault tolerance	
Hardware, Mechanical engineering	



### Hardware Design Philosophy

- Prefer low-end server/PC-class designs
  - Build lots of them!
- Why?
  - Single machine performance is not interesting
    - Even smaller problems are too large for any single system
    - Large problems have lots of available parallelism

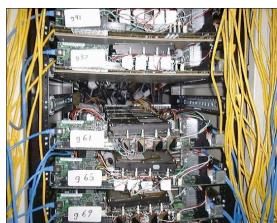


"Google" Circa 1997 ([google.stanford.edu](http://google.stanford.edu))



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Google (circa 1999)



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Google Data Center (Circa 2000)



Google

Google (new data center 2001)



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Google Data Center (3 days later)



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Current Design

- In-house rack design
- PC-class motherboards
- Low-end storage and networking hardware
- Linux
- + in-house software



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Multicore Computing



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## The Joys of Real Hardware

Typical first year for a new cluster:

- 0.5 overheating (power down most machines in <5 mins, ~1-2 days to recover)
- 1 PDU failure (~500-1000 machines suddenly disappear, ~6 hours to come back)
- 1 rack-move (plenty of warning, ~500-1000 machines powered down, ~6 hours)
- 1 network rewiring (rolling ~5% of machines down over 2-day span)
- 20 rack failures (40-80 machines instantly disappear, 1-6 hours to get back)
- 5 racks go wonky (40-80 machines see 50% packetloss)
- 8 network maintenances (4 might cause ~30-minute random connectivity losses)
- 12 router reloads (takes out DNS and external vips for a couple minutes)
- 3 router failures (have to immediately pull traffic for an hour)
- dozens of minor 30-second blips for dns
- 1000 individual machine failures, ~thousands of hard drive failures  
slow disks, bad memory, misconfigured machines, flaky machines, etc.

- Long-haul networking breaks for unusual reasons, too:
  - Wild dogs, dead horses, thieves, blasphemy, drunken hunters and sharks

## Implications of our Computing Environment

### *Stuff Breaks*

- If you have one server, it may stay up three years (1,000 days)
- If you have 10,000 servers, expect to lose ten a day

### *"Ultra-reliable" hardware doesn't really help*

- At large scales, super-fancy reliable hardware still fails, albeit less often
  - software still needs to be fault-tolerant
  - commodity machines without fancy hardware give better perf/\$

### **Reliability has to come from the software**

### **How can we make it easy to write distributed programs?**

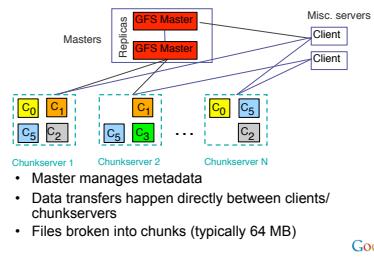
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## Rest of Talk

- Overview of Infrastructure
  - GFS, MapReduce, BigTable
- A peek at machine translation
- Some fun with interesting data
- General software engineering style/philosophy

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## GFS Design



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## GFS Usage @ Google

- 200+ clusters
- Many clusters of 1000s of machines
- Pools of 1000s of clients
- 4+ PB Filesystems
- 40 GB/s read/write load
- (in the presence of frequent HW failures)

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## MapReduce

- A simple programming model that applies to many large-scale computing problems
- Hide messy details in MapReduce runtime library:
  - automatic parallelization
  - load balancing
  - network and disk transfer optimizations
  - handling of machine failures
  - robustness
  - improvements to core library benefit all users of library!

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### Typical problem solved by MapReduce

- Read a lot of data
- **Map:** extract something you care about from each record
- Shuffle and Sort
- **Reduce:** aggregate, summarize, filter, or transform
- Write the results

Outline stays the same,  
map and reduce change to fit the problem

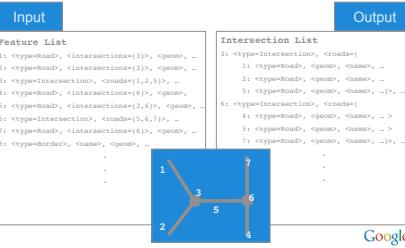
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### Processing Large Datasets



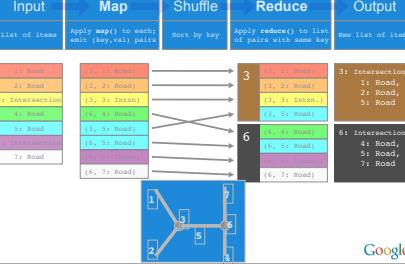
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### Transforming data

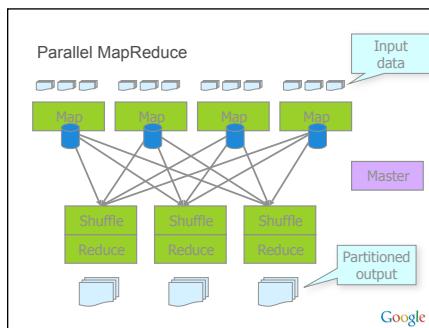
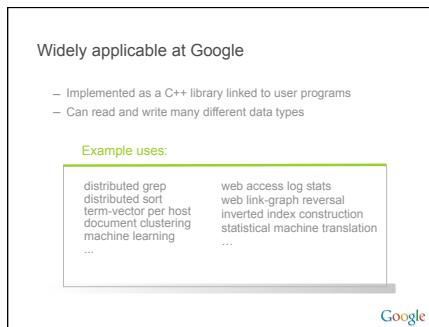
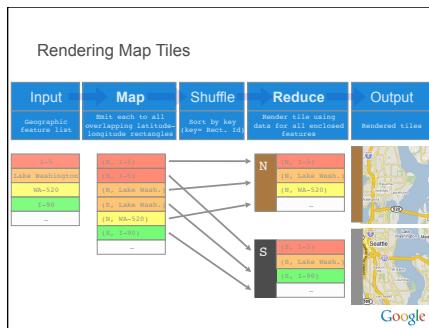
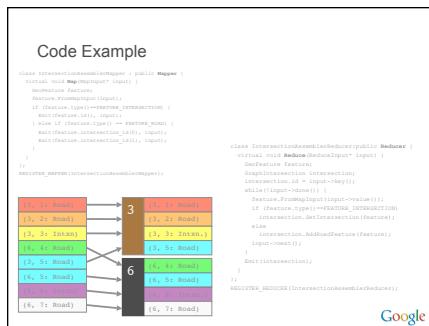


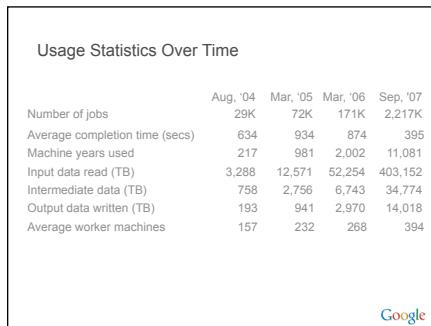
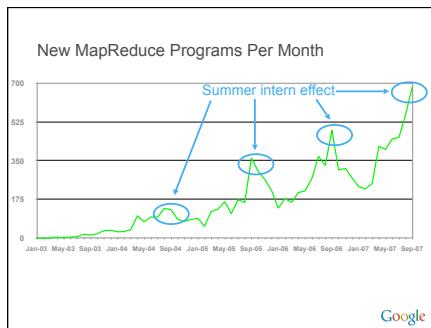
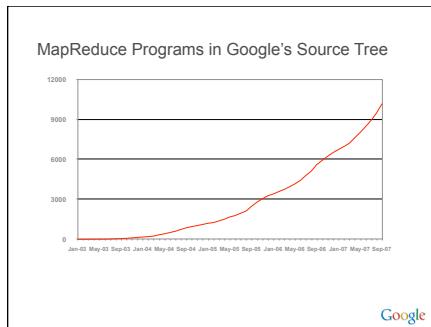
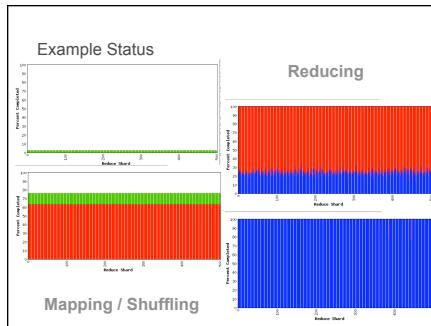
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### Map-Reduce Programming Model



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## BigTable: Motivation

- Lots of (semi-)structured data at Google
  - URLs:
    - Contents, crawl metadata, links, anchors, pagerank, ...
  - Per-user data:
    - User preference settings, recent queries/search results, ...
  - Geographic locations:
    - Physical entities (shops, restaurants, etc.), roads, satellite image data, user annotations, ...
- Scale is large
  - billions of URLs, many versions/page (~20K/version)
  - Hundreds of millions of users, thousands of q/sec
  - 100TB+ of satellite image data

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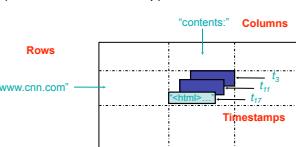
## Why not just use commercial DB?

- Scale is too large for most commercial databases
- Even if it weren't, cost would be very high
  - Building internally means system can be applied across many projects for low incremental cost
- Low-level storage optimizations help performance significantly
  - Much harder to do when running on top of a database layer

Also fun and challenging to build large-scale systems :)

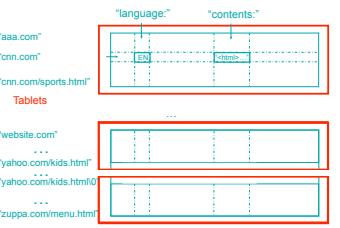
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## Basic Data Model

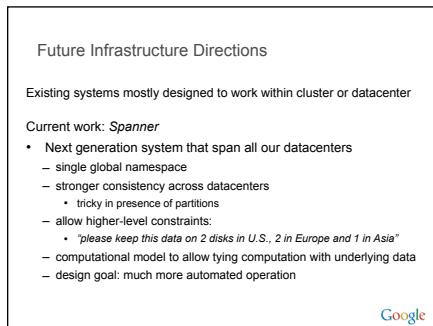
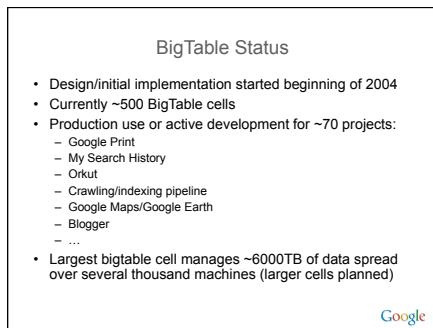
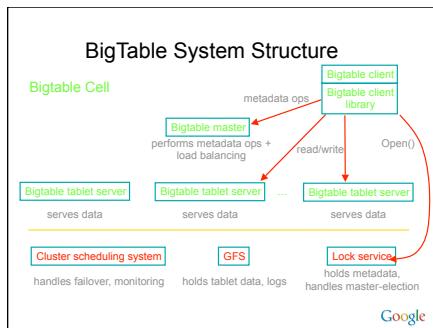
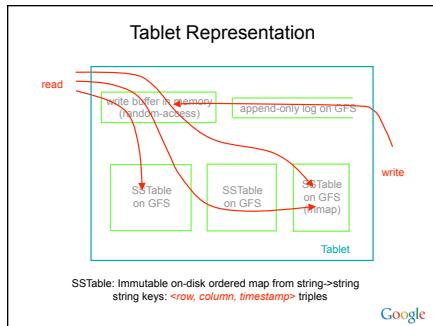
- Distributed multi-dimensional sparse map  
 $(row, column, timestamp) \rightarrow cell contents$
- 
- Rows are ordered lexicographically
  - Good match for most of our applications

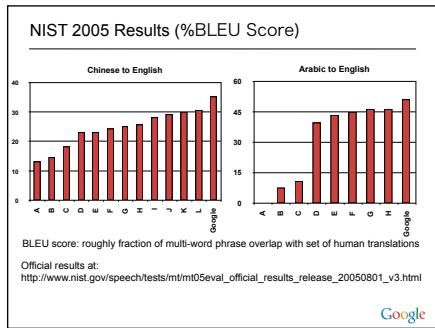
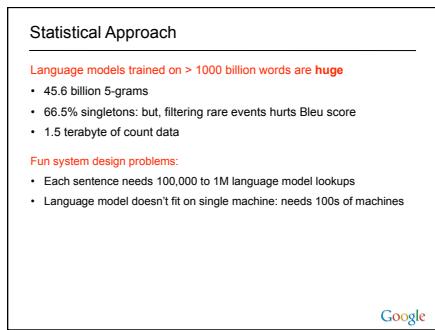
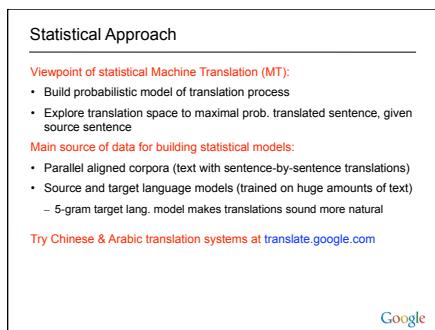
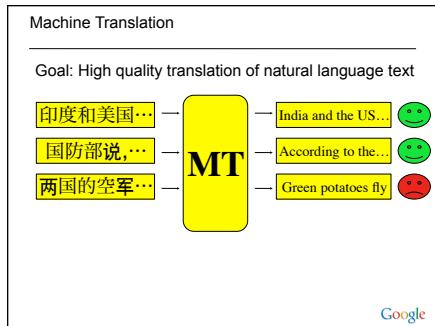
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## Tablets & Splitting



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Example translation: Arabic - English  
(non-Google translation service available on the web)

The Bradi : The inspectors need to "a few months" for end important their

Paris 13 - 1 ( aa so in in ) - the general manager for agency announced international energy atomic Mohammed the Bradi today Monday that inspectors of internationalize the weapons need to "a few months" for end important their in Iraq.

Journalistic conference in end of meeting with French External Minister of Dominique de Villepin that the inspectors said during "a few their need to important months for end".

...  
The Bradi that Security Council confirmed "understands" that January 27 final term not.  
...

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Example translation: Arabic - English  
(Google System; 2005)

El Baradei : Inspectors Need "a Few Months" to Complete Their Mission

Paris 13 - 1 ( AFP ) - The Director General of the International Atomic Energy Agency Mohamed El Baradei announced today, Monday, that the international disarmament inspectors need "a few months" to complete their mission in Iraq.

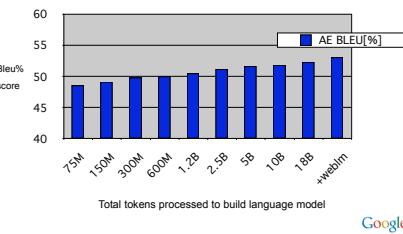
He said during a press conference at the conclusion of a meeting with French Foreign Minister Dominique de Villepin that the inspectors "need a few months to complete their mission."

...  
El Baradei stressed that the Security Council "understands" that the 27 January deadline is not final.  
...

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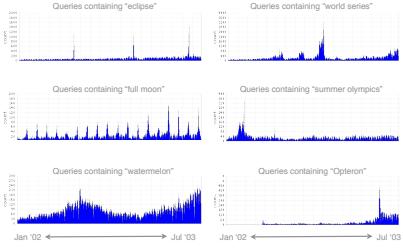
**More Data is Better**

Each doubling of LM training corpus size: ~0.5% higher BLEU score



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**Example: Query Frequency Over Time**





### Source Code Philosophy

- Google has one large shared source base
  - lots of lower-level libraries used by almost everything
  - higher-level app or domain-specific libraries
  - application specific code
- Many benefits:
  - improvements in core libraries benefit everyone
  - easy to reuse code that someone else has written in another context
- Drawbacks:
  - reuse sometimes leads to tangled dependencies
- Essential to be able to easily search whole source base
  - gsearch: internal tool for fast regexp searching of source code
  - huge productivity boost: easy to find uses, defs, examples, etc.
  - makes large-scale refactoring or renaming easier

### Software Engineering Hygiene

- Code reviews
- Design reviews
- Lots of testing
  - unit tests for individual modules
  - larger tests for whole systems
  - continuous testing system
- Most development done in C++, Java, & Python
  - C++: performance critical systems (e.g. everything for a web query)
  - Java: lower volume apps (advertising front end, parts of gmail, etc.)
  - Python: configuration tools, etc.

### Multi-Site Software Engineering

- Google has moved from one to a handful to 20+ engineering sites around the world in last few years
- Motivation:
  - hire best candidates, regardless of their geographic location
- Issues:
  - more coordination needed
  - communication somewhat harder (no hallway conversations, time zone issues)
  - establishing trust between remote teams important
- Techniques:
  - online documentation, e-mail, video conferencing, careful choice of interfaces/project decomposition
  - example: BigTable project is split across three sites

## Fun Environment for Software Engineering

- Very interesting problems
  - wide range of areas: low level hw/sw, dist. systems, storage systems, information retrieval, machine learning, user interfaces, auction theory, new product design, etc.
  - lots of interesting data and computational resources
- Service-based model for software development is very nice
  - very fluid, easy to make changes, easy to test, small teams can accomplish a lot
- Great colleagues/environment
  - expertise in wide range of areas, lots of interesting talks, etc.
- Work has a very large impact
  - hundreds of millions of users every month

## Thanks! Questions...?

Further reading:

- Ghemawat, Gobioff, & Leung. *Google File System*, SOSP 2003.
- Barroso, Dean, & Hözle . *Web Search for a Planet: The Google Cluster Architecture*, IEEE Micro, 2003.
- Dean & Ghemawat. *MapReduce: Simplified Data Processing on Large Clusters*, OSDI 2004.
- Chang, Dean, Ghemawat, Hsieh, Wallach, Burrows, Chandra, Fikes, & Gruber. *Bigtable: A Distributed Storage System for Structured Data*, OSDI 2006.
- Brants, Popat, Xu, Och, & Dean. *Large Language Models in Machine Translation*, EMNLP 2007.

These and many more available at: <http://labs.google.com/papers.html>

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