

Assessing Measurement Models

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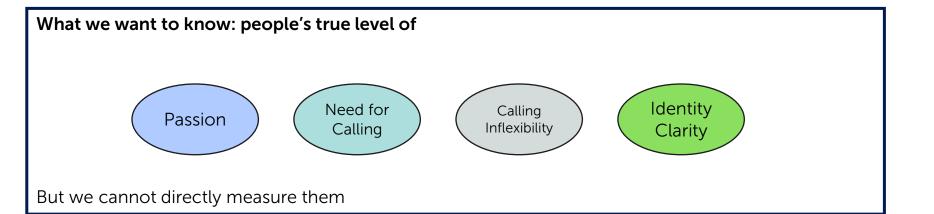
Example



- Study on Career calling in academia
- Several distinguishable subdimensions such as
 - Passion
 - Need for calling
 - Calling inflexibility
 - Clear career identity
- Survey with items that measure each of these dimensions

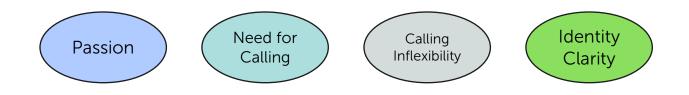
Our proposed measurement model





Our proposed measurement model





What we know: ratings on statements

P1 P2 P3 N1 N2 N3 N4 N5 N6 N7 I1 I2 I3 I4 I5 C1 C2 C3 C

E.g., **P1**: "I am passionate about what I am studying"

How respondents see the survey



Please indicate the extent to which you agree with the following statements	1 (strongly disagree)	2	3 4	5 (strongly agree)
I am passionate about what I am studying				
I enjoy what I study more than anything else				
This line of studies gives me immense personal satisfaction				
I need to realize myself at work				
I need to feel a vocation for work				
I need to have passion for my work				
I need to find a job that has a great meaning for me				
I need to do a job for which I have a bent				
I need to find a job that is useful to others				
I need to feel "called" to do my job				
No other field of study inspires the same passion in me				
I feel that there are other areas for which I am bend for				
I feel this is the only path for me				
The path I took is the only one that can give meaning to my life				
I feel that there are other areas in which I can realize myself				
I have clear career goals				
I know what my professional identity is				
I know what my future career is				
I have a clear idea of my future career				

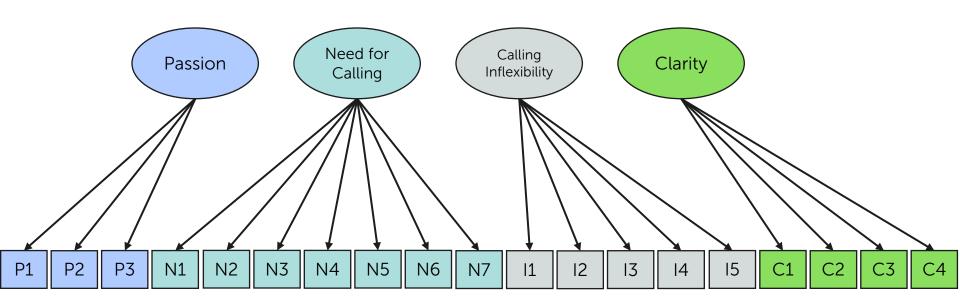
What we will test



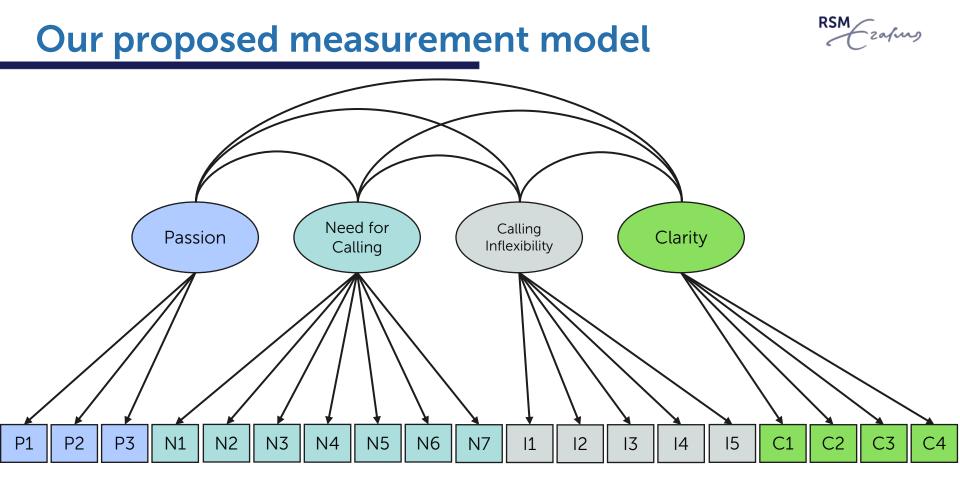
		1 (strongly disagree)	2	3	4	5 (strongly agree)
P1	I am passionate about what I am studying	alsagree,				agree,
P2	I enjoy what I study more than anything else					
Р3	This line of studies gives me immense personal satisfaction					
N1	I need to realize myself at work					
N2	I need to feel a vocation for work					
N3	I need to have passion for my work					
N4	I need to find a job that has a great meaning for me					
N5	I need to do a job for which I have a bent					
N6	I need to find a job that is useful to others					
N7	I need to feel "called" to do my job					
I1	No other field of study inspires the same passion in me					
12	I feel that there are other areas for which I am bend for					
13	I feel this is the only path for me					
14	The path I took is the only one that can give meaning to my life					
15	I feel that there are other areas in which I can realize myself					
C1	I have clear career goals					
C2	I know what my professional identity is					
C3	I know what my future career is					
C4	I have a clear idea of my future career					

Our proposed measurement model





We assume that the latent ("hidden") constructs "give rise to" high values of the indicators.

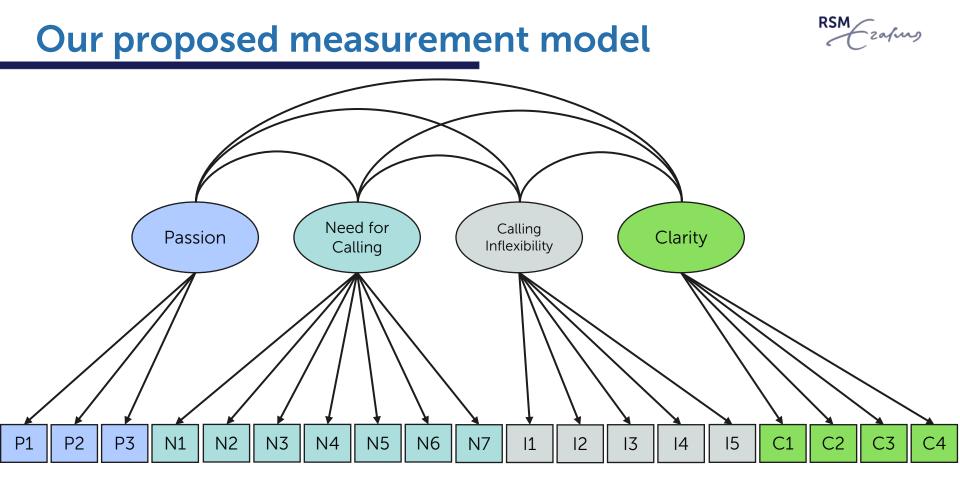


We assume that the latent ("hidden") constructs "give rise to" high values of the indicators.

Confirmatory Factor Analysis



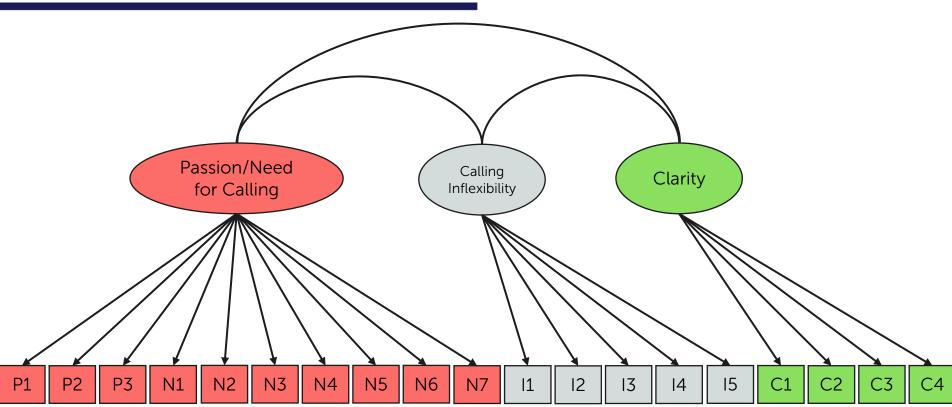
- Are our measures consistent with our understanding of the construct?
 - Do the items from the same scale also cluster around one single construct
 - Do the four constructs sufficiently cover the pattern in the data
 - Is there convergent/discriminant validity
- Method bias? E.g., positive correlations because some people just agree with everything
- → CFA to show we measured different constructs and rule out bias



We assume that the latent ("hidden") constructs "give rise to" high values of the indicators.







CFAs in papers



Table 2
Model Fit Results for Confirmatory Factor Analyses in Study 1

Models	χ^2	df	$\Delta \chi^2 / \Delta df$	SRMR	RMSEA	CFI	TLI
Hypothesized five-factor model	107.09	67		.04	.05	.98	.97
Four-factor model—combining subordinate self-serving							
attribution and subordinate psychological entitlement	269.11	71	162.02/4***	.09	.10	.88	.85
Four-factor model—combining leader humility and							
subordinate psychological entitlement	589.23	71	482.14/4***	.14	.16	.69	.60
Four-factor model—combining subordinate							
psychological entitlement and workplace deviance	279.58	71	172.49/4***	.09	.10	.87	.84

Note. Δ = change relative to the measurement model; CFI = comparative fit index; TLI = Tucker-Lewis index; RMSEA = root mean squared error of approximation; SRMR = standardized root mean-square residual.

*** p < .001.

Qin, X., Chen, C., Yam, K. C., Huang, M., & Ju, D. (2020). The double-edged sword of leader humility: Investigating when and why leader humility promotes versus inhibits subordinate deviance. *Journal of Applied Psychology*, 105(7), 693

CFAs in papers



The

hypothesized six-factor model (i.e., each construct modeled as a separate factor) fit the data well, $\chi^2(155) = 691.469$; CFI = .961; RMSEA = .057; SRMR = .043, with all factor loadings being high (\geq .476) and significant (p < .001). This six-factor model demonstrated better fit than a two-factor model distinguishing between the Time 1 and the Time 2 variables, $\Delta\chi^2(14) = 5.513.941$, p < .001, and a one-factor model, $\Delta\chi^2(15) = 7.723.070$, p < .001.

CFAs in Practice



- Steep learning curve (e.g., learning lavaan or Mplus)
- Tediously coding every CFA model separately
- Manually compare models
- Iteratively putting output in a table

- → Measurement assessment often ignored
- → I wrote an app that makes measurement assessment considerably easier

Item-level assessment



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