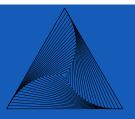


BILANCIO CHIARO

GOVERNMENT FINANCES MADE EASY



"MAKING PUBLIC FINANCES TRANSPARENT AND UNDERSTANDABLE FOR ALL"



PROBLEM



LACK OF ACCOUNTABILITY AND TRUST IN PUBLIC SPENDING.



Italy publishes Citizens Budget online, improving transparency

2

2023

2025

onwards

Low Transparency Score

2022

Italy scores 33 in Citizens Budget transparency Comprehensive Reforms

Italy should
enhance Citizens
Budget,in-year
reports,
increased
dissemination and
public engagement

Data source: International Budget Organization



Public Participation in Budget Process



OECD Average

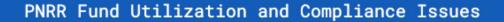
24

Average citizen engagement in budget process

Italy

15

Limited citizen engagement in budget process





DIFFICULTY FOR MUNICIPALITIES TO COMPLY WITH REGULATIONS AND FINANCIAL OBLIGATIONS.

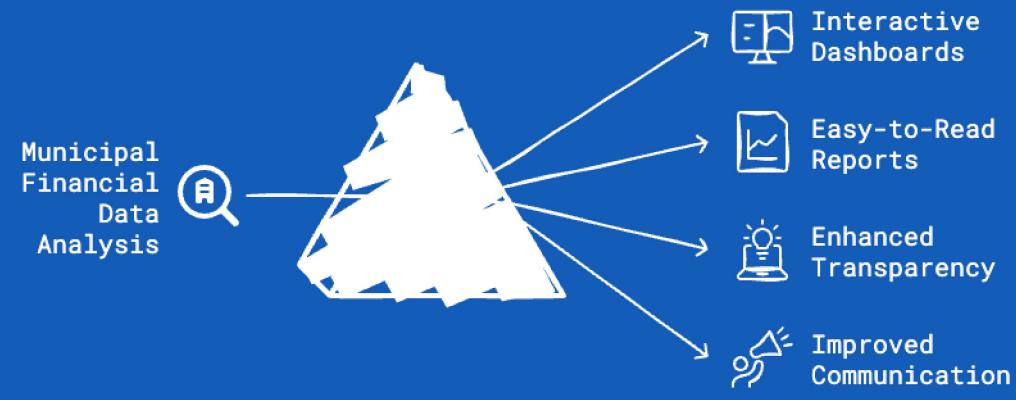


in fund use and project delays



SOLUTION







PRODUCT/SERVICES



Connect to Data Sources

The platform establishes connections with open financial data sources from Italian municipalities.

Generate Interactive Dashboards

Real-time interactive dashboards and visual reports are created.



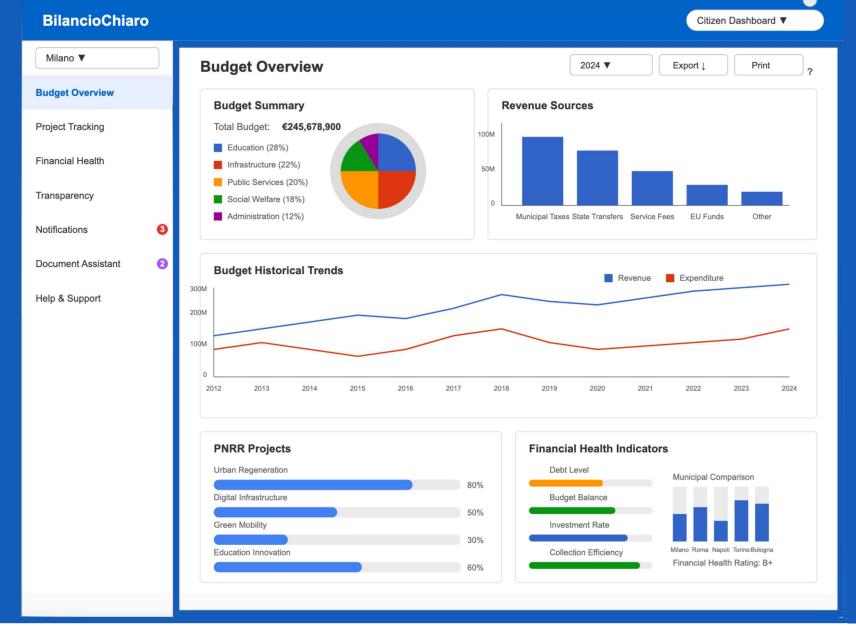
Process Financial Information

Complex financial data is processed using Data Analytics and AI algorithms.

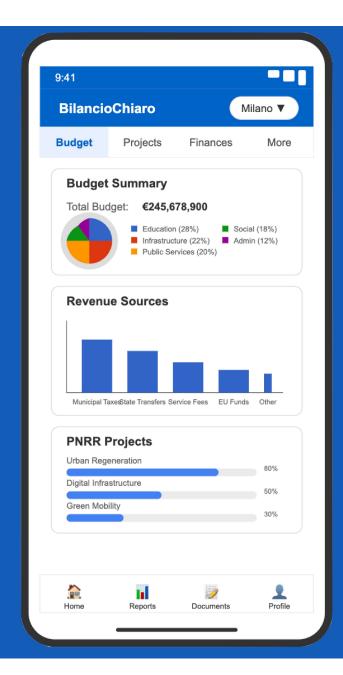
Provide User Interfaces

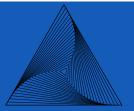
Different interfaces are provided for citizens, local officials, and oversight authorities.

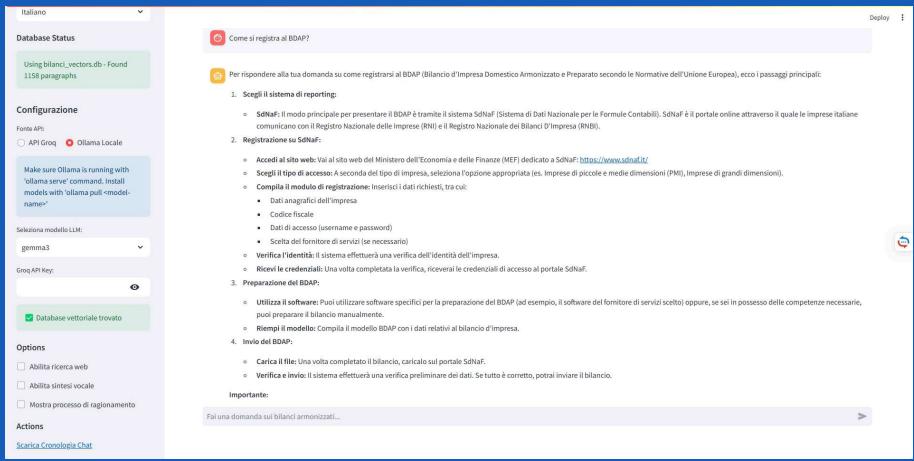














BENEFITS



Understanding of Funds

Transparency & Trust

Access to Information

Planning & Budgeting



Citizens

Clear visual understanding

Greater trust in governance

Easy access to local projects

Increased Participation & Awareness



Municipalities

Enhanced tracking of PNRR

Reduced risk of non-compliance

Simplified financial reporting

Improved budgeting accuracy



Politicians/Officials

Real-time financial insights

Demonstrable commitment to accountability

Easy-to-use reporting tools

Better decision-making

Financial Impact – Mid-Size Municipality

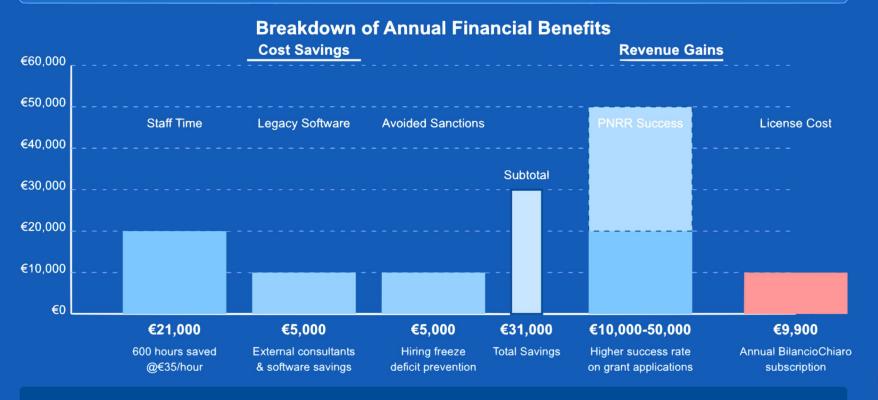
Annual Financial Impact

Net fiscal benefit: €41,000-81,000 per year

License cost: €9,900

4.1-8.2× ROI

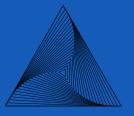
Return on Investment



Net fiscal benefit: €31,000 + (€10,000-50,000) - €9,900 = €41,000-81,000



MARKET SIZE



Italy TAM: Public Sector SaaS for Budget Transparency

■ Italy Market Summary

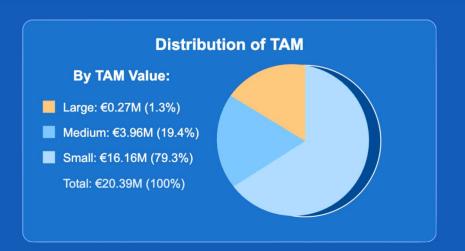
• Total municipalities: 7,894

• Expected adoption rate: 40%

• Targeted municipalities: 3,157

Total Addressable Market:€20.39M/year

*Based on projected adoption over 5–7 years



Municipality Size	Total Entities	40% Adoption	Price/Year	TAM (€)
Large (>100,000)	46	18	€14,900	€268,200
Medium (20k-100k)	1,000	400	€9,900	€3,960,000
Small (<20,000)	6,848	2,739	€5,900	€16,160,100
Total	7,894	3,157	_	€20,388,300



BUSINESS MODEL



BilancioChiaro Business Model Canvas

Key Partners	Key Activities	Value Propositions	Customer Relationships	Customer Segments
Government technology providers Municipal associations Al and data science consulting firms Regional development agencies Academic institutions	Software development & maintenance Data integration with municipal systems Al algorithm development User training & support Compliance monitoring	For Municipalities: • Simplified compliance with Italian regulations • Automated financial reporting • PNRR funds tracking & management • Improved operational efficiency	Dedicated account managers for municipalities Technical support team Regular training sessions Implementation consultants Community forums for user feedback	Primary Customers: Large municipalities Medium municipalities Small municipalities Municipal departments: Finance & accounting PNRR coordination Public works Administrative offices End Users: Municipal officials Administrative staff Politicians & decision makers Citizens Journalists & researchers
	Key Resources Proprietary AI algorithms Cloud infrastructure Development team Municipal financial expertise Italian regulatory knowledge	For Citizens: Transparent view of public finances Easy-to-understand visualizations Al-powered document assistance Greater accountability in public spending	Channels • Direct sales teams • Municipal association partnerships • Regional development agencies • Digital marketing & webinars	

Cost Structure		Revenue Streams	
Development Costs:	Operational Costs:	Subscription Model:	Premium Services:
Al/algorithm development	Cloud infrastructure & hosting	Annual SaaS subscriptions	Custom integrations
Data integration solutions	Customer support	Municipality-based pricing tiers:	Implementation consulting
UI/UX design	Software maintenance	- Tier 1: Large municipalities	Advanced analytics packages
Software engineering	Security & compliance	(>100,000 citizens)	On-site training
Business Costs:	Personnel:	- Tier 2: Medium municipalities (20,000-100,000 citizens) - Tier 3: Small municipalities (<20,000 citizens)	Future Revenue Sources:
Marketing & sales	Engineering team		API access for third parties
Administrative overhead	Data science team		Data insights for planning
Office space (Milan HQ)	Customer success & sales staff	Volume discounts for regions	White-label solutions



COMPETITION





NOT USER FRIENDLY



MAIN COMPETITION IN THE UNITED STATES

ONLY FOR THE PNRR 2021-2026 TIMEFRAME



ROADMAP



Market Validation

Achieve 25+
clients,
formalize
partnerships,
and implement
referral
program

Market Leadership

Achieve 20%
market
penetration,
establish
industry
standard, and
explore
expansion

Months 25-36

Months 13-24

Months 7-12

Months 1-6

Market Expansion

Reach 100+ municipalities, launch regional expansion, and scale onboarding

MVP Launch

Launch MVP with 3-5 pilot municipalities and build initial brand awareness