

# CHE374 Cheatsheet

Hanhee Lee

August 30, 2024

## Contents

<b>1</b>	<b>Introduction and time value of money (PS1)</b>	<b>3</b>
1.1	Interest . . . . .	3
1.2	Interest rate . . . . .	3
1.3	Simple interest . . . . .	3
1.4	Compound interest . . . . .	4
1.5	Subperiod interest rate . . . . .	4
1.6	Effective interest rate . . . . .	4
1.7	Continuous compound interest . . . . .	5
1.8	Compound interest with subperiods . . . . .	5
<b>2</b>	<b>Cash-flow diagrams and equivalence (PS2)</b>	<b>6</b>
2.1	Cash-Flow diagrams . . . . .	6
2.2	Types of cash flows . . . . .	6
2.3	Equivalence Factors . . . . .	6
2.4	Invertibility: . . . . .	6
2.5	Compound amount factor: . . . . .	6
2.6	Present worth factor: . . . . .	6
2.7	Present value of a perpetuity (no factor): . . . . .	7
2.8	Series present worth factor: . . . . .	7
2.9	Present value of an arithmetic gradient: . . . . .	7
2.10	Present value of a geometric series: . . . . .	7
<b>3</b>	<b>Cash-flow analysis: Bonds (PS3)</b>	<b>7</b>
3.1	Mortgage Terms . . . . .	7
3.2	Net amount owed at end of term: . . . . .	7
3.3	Net monthly payment: . . . . .	8
3.4	Bond Terms . . . . .	8
<b>4</b>	<b>Risk, reward, and arbitrage (PS4)</b>	<b>8</b>
4.1	Terms . . . . .	8
4.2	Capital Asset Pricing Model (CAPM) . . . . .	9
4.3	Replication (FIX) . . . . .	9
4.4	Forward Rate . . . . .	10
<b>5</b>	<b>Comparison methods - PW, AW, FW (PS5)</b>	<b>10</b>
5.1	Terminology . . . . .	10
5.2	Evaluating mutually exclusive projects . . . . .	11
5.3	Comparing different lives . . . . .	11
5.3.1	Repeated lives - PW . . . . .	11
5.3.2	Repeated lives - AW . . . . .	11
5.3.3	Study period . . . . .	11
<b>6</b>	<b>Comparison methods - IRR (PS6)</b>	<b>11</b>
6.1	Comparison methods terminology . . . . .	11
6.2	IRR calculation . . . . .	12
6.3	Payback period calculation . . . . .	12

6.3.1	Non-Discounted . . . . .	12
6.3.2	Discounted . . . . .	12
6.4	Incremental IRR . . . . .	12
<b>7</b>	<b>Depreciation, Financial accounting (PS7)</b>	<b>13</b>
7.1	Depreciation terms and variables . . . . .	13
7.2	Reasons for depreciation . . . . .	13
7.3	Straight line method . . . . .	13
7.4	Declining balance method . . . . .	14
7.5	Sum of years' digits (SOYD) . . . . .	14
7.6	Unit of production method . . . . .	14
7.7	CCA depreciation . . . . .	14
7.8	Re-evaluated service life . . . . .	15
<b>8</b>	<b>Financial accounting (PS8)</b>	<b>15</b>
8.1	Liquidity ratios . . . . .	15
8.2	Efficiency ratios . . . . .	15
8.3	Leverage ratios . . . . .	16
8.4	Profitability ratios . . . . .	17
8.5	Performance ratios . . . . .	17
<b>9</b>	<b>Taxation (PS9)</b>	<b>18</b>
9.1	Taxable income (FIX) . . . . .	18
9.2	Flat corporate tax . . . . .	18
9.3	Types of revenue . . . . .	18
9.4	Types of expenses . . . . .	18
9.5	Discounting after-tax cash flow requires lower rate of return . . . . .	18
9.6	Capital cost allowance (CCA) . . . . .	19
9.7	Undepreciated capital cost (UCC) . . . . .	19
9.8	CCA pooling . . . . .	19
9.9	CCA half-year rule . . . . .	19
9.10	Tax savings from depreciation . . . . .	19
9.11	CCA rules on disposition (selling asset) . . . . .	19
9.12	Calculating PW with taxes: explicit method . . . . .	19
9.13	Calculating PW with taxes: tax benefit factor . . . . .	20
9.13.1	Tax benefit factor: . . . . .	20
9.13.2	Effective first cost: . . . . .	21
9.13.3	Effective salvage value: . . . . .	21
<b>10</b>	<b>Inflation (PS10)</b>	<b>21</b>
10.1	Inflation terms . . . . .	21
10.2	Calculating CPI & inflation . . . . .	22
10.2.1	CPI index . . . . .	22
10.2.2	Inflation rate from CPI index . . . . .	22
10.2.3	Average inflation from CPI . . . . .	22
10.3	Real value . . . . .	22
10.3.1	Real rate . . . . .	22
10.3.2	Real value from purchasing power . . . . .	23
10.4	Economic valuation with inflation . . . . .	23
10.4.1	Actual vs. real values . . . . .	23
10.4.2	Cash flow with inflation . . . . .	23
10.4.3	Loan with inflation . . . . .	23
10.4.4	Bond with inflation . . . . .	23
10.5	Inflation with tax benefits . . . . .	24
10.5.1	Tax benefit factors with inflation . . . . .	24
<b>11</b>	<b>Replacement (PS11)</b>	<b>25</b>

## List of Figures

1	Simple interest table. . . . .	3
2	Derivation of simple interest. . . . .	4
3	Compound interest table. . . . .	4
4	Derivation of compound interest. . . . .	4
5	(Top) Subperiod interest rate. (Bot.) Equivalent interest rate if compounded only once per year. This is used to solve for the actual effective interest rate. . . . .	5
6	Compound interest in which there is interest that can occur within the nominal interest rate over $m$ times. . . . .	5

## List of Tables

### 1 Introduction and time value of money (PS1)

#### 1.1 Interest

**Definition:** Money that is earned by investors (creditors/lenders) for allowing others (borrowers) to use their money.

#### 1.2 Interest rate

**Definition:** The rate at which interest is earned (determined by risks):

$$i = \frac{I}{P} \quad (1)$$

- $P$ : Principle amount (amount of money borrowed today)
- $I$ : Total interest amount

#### 1.3 Simple interest

**Definition:**

$$F_N = P + NPi = P(1 + Ni) \quad (2)$$

- $F_N$  : Future amount in (time unit)  $N$   
–  $N$ : Number of periods (e.g. years)
- **Key:** Applies only to the original principal.

Beginning of Period	Amount Lent	Interest Amount	Amount Owed at Period End
1	$P$	$Pi$	$P+Pi$
2	$P+Pi$	$Pi$	$P+2Pi$
3	$P+2Pi$	$Pi$	$P+3Pi$
...	...	...	...
$N$	$P+(N-1)Pi$	$Pi$	$P+NPi = P(1+Ni)$

Figure 1: Simple interest table.

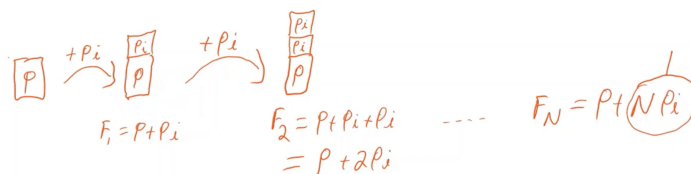


Figure 2: Derivation of simple interest.

## 1.4 Compound interest

### Definition:

$$F_N = P(1+i)^N \quad (3)$$

- **Key:** Applies to the principal and to all interest already accrued, so that you can earn interest on both.

**Warning:** Assume compound interest unless stated otherwise.

Beginning of Period	Amount Lent	Interest Amount	Amount Owed at Period End
1	P	Pi	P(1+i)
2	P(1+i)	P(1+i)i	P(1+i) <sup>2</sup>
3	P(1+i) <sup>2</sup>	P(1+i) <sup>2</sup> i	P(1+i) <sup>3</sup>
...	...	...	...
N	P(1+i) <sup>N-1</sup>	P(1+i) <sup>N-1</sup> i	P(1+i) <sup>N</sup>

Figure 3: Compound interest table.

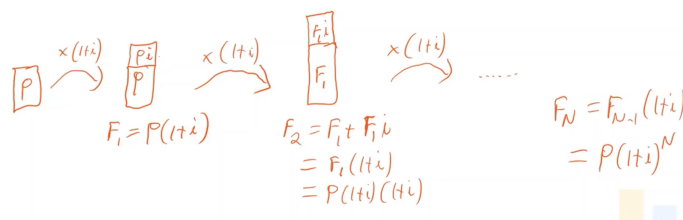


Figure 4: Derivation of compound interest.

## 1.5 Subperiod interest rate

**Motivation:** What if you can compound multiple times per year?

**Definition:** Fraction of the nominal interest rate:

$$i_s = \frac{r}{m} \quad (4)$$

- $r$ : Nominal interest rate (usually for 1 year), which doesn't take compounding into account and is stated annually.
- $m$ : Number of times compounded (subperiods) per year

## 1.6 Effective interest rate

**Motivation:** How would you compare investments with different compounding periods?

**Definition:** The equivalent interest rate if compounded only once over the stated time period (usually 1 year).

$$i_e = (1 + i_s)^m - 1 \quad (5)$$

- **Key:** Provides a measure of the annual interest cost, regardless of the compounding frequency. Whether interest is compounded monthly, quarterly, or continuously, the total amount of interest per year will be  $i_e$ .
  - $r$  will be adjusted to ensure that the effective annual rate remains consistent.

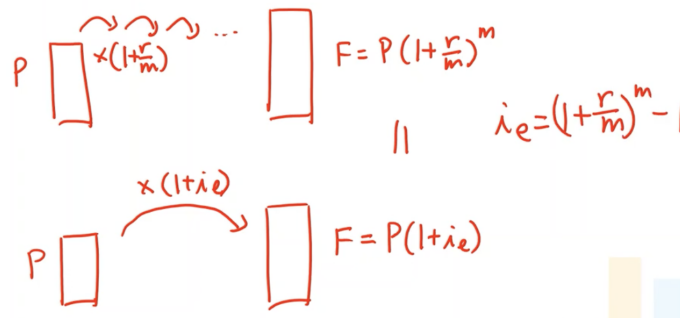


Figure 5: (Top) Subperiod interest rate. (Bot.) Equivalent interest rate if compounded only once per year. This is used to solve for the actual effective interest rate.

## 1.7 Continuous compound interest

**Definition:** The finite limit of  $i_e$  as the compounding period over one year becomes infinitesimally small:

$$i_e = \lim_{m \rightarrow \infty} \left(1 + \frac{r}{m}\right)^m - 1 = e^r - 1 \quad (6)$$

- **Key:**  $i_e$  increases as the compounding period decreases, but it reaches the finite limit eventually.
- **Careful:** Know when to use the continuous compounding and "regular" compounding formulas.

The general version over  $t$  years:

$$i_e = e^{rt} - 1 \quad (7)$$

## 1.8 Compound interest with subperiods

**Definition:**

$$F = P(1 + i_s)^m = P(1 + i_e) \quad (8)$$

- $F$ : Future amount
- **Note:** For the same nominal interest rate, the more frequently you compound, the more you earn at the end of the year.
  - **Intuition:** You are collecting some of the interest along the way and reinvesting that back.

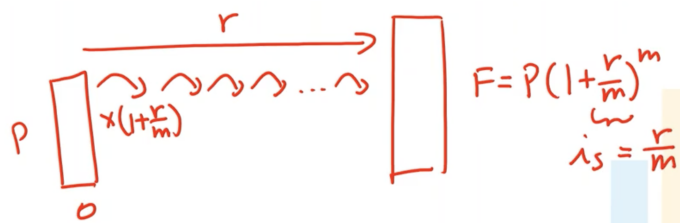


Figure 6: Compound interest in which there is interest that can occur within the nominal interest rate over  $m$  times.

## 2 Cash-flow diagrams and equivalence (PS2)

### 2.1 Cash-Flow diagrams

**Definition:** A simple graph that summarizes the **timing** and **magnitude** of cash-flows.

- **X-axis:** Discrete time periods
- **Y-axis (implicit):** Size and direction of cash-flow.
- **Individual cash-flows (arrows):**
  - DOWN arrow is cash OUTFLOW (disbursements)
  - UP arrow is CASH inflow (receipts)

### 2.2 Types of cash flows

**Definition:**

- **Single payment (receipts):** One-time cash flow at some time or period
- **Perpetuity:** Cash flow of magnitude  $A$  that occurs at regular intervals until perpetuity (forever)
- **Annuity:** Cash flow of magnitude  $A$  that occurs in regular intervals for  $N$  periods
- **Arithmetic gradient:** Cash flow of magnitude  $A$  in the first period that grows incrementally each period with magnitude  $G$  up to  $N$  periods.
  - Period 1:  $\text{Mag} = A$
  - Period 2:  $\text{Mag} = A + G$
  - Period 3:  $\text{Mag} = A + 2G$
  - Period  $N$ :  $\text{Mag} = A + (N - 1)G$
- **Geometric gradient:** Cash flow of magnitude  $A$  in the first period that grows at a rate  $G$  for each period.
  - Period 1:  $\text{Mag} = A$
  - Period 2:  $\text{Mag} = A(1 + G)$
  - Period 3:  $\text{Mag} = A(1 + G)^2$
  - Period 4:  $\text{Mag} = A(1 + G)^{N-1}$

### 2.3 Equivalence Factors

$(X/Y, i, N)$  reads:  $X$  given  $Y, i, N$

### 2.4 Invertibility:

**Definition:**

$$(X/Y, i, N) = \frac{1}{(Y/X, i, N)} \quad (9)$$

### 2.5 Compound amount factor:

**Definition:**

$$(F/P, i, N) = (1 + i)^N \quad (10)$$

### 2.6 Present worth factor:

**Definition:**

$$(P/F, i, N) = \frac{1}{(1 + i)^N} \quad (11)$$

## 2.7 Present value of a perpetuity (no factor):

**Definition:**

$$P = \frac{A}{i}, \quad A = Pi \quad (12)$$

## 2.8 Series present worth factor:

**Definition:**

$$(P/A, i, N) = \left[ \frac{1}{i} - \frac{1}{i(1+i)^N} \right] = \left[ \frac{(1+i)^N - 1}{i(1+i)^N} \right] \quad (13)$$

## 2.9 Present value of an arithmetic gradient:

**Definition:**

$$(P/G, i, N) = \frac{1}{i^2} \left( 1 - \frac{1+iN}{(1+i)^N} \right) \quad (14)$$

$$P = A(P/A, i, N) + G(P/G, i, N) \quad (15)$$

- Annuity  $A$  at  $t = 1$
- Growth value  $G$  starting at  $t = 2$

## 2.10 Present value of a geometric series:

**Definition:**

$$(P/Geom, i, g, N) = \frac{1}{1+g} (P/A, i^0, N), \quad i^0 = \frac{1+i}{1+g} - 1 \quad (16)$$

**OR:**

$$(P/Geom, i, g, N) = \frac{1 - \left( \frac{1+g}{1+i} \right)^N}{i - g} \quad (17)$$

- Growth rate:  $g$

# 3 Cash-flow analysis: Bonds (PS3)

## 3.1 Mortgage Terms

**Terminology:**

1. **Principle:** The amount of money you borrow to pay for a real property.
2. **Down Payment:** The fraction of the cost of the real property that you pay upfront yourself. (Usually 20%)
3. **Loan-to-Value Ratio (LTV):** Ratio of mortgage loan to value of the property.
4. **Mortgage Rate:** The interest rate charged on the mortgage. Compounding period usually matches frequency of payments.
5. **Amortization Period:** Time horizon for mortgage payment.
6. **Term:** Duration of time where the mortgage rate is fixed. When term ends, re-evaluate how much you still owe, then use new interest rate to calculate monthly payment based on time left in amortization period.

## 3.2 Net amount owed at end of term:

**Definition:**

$$\begin{aligned}\text{Net} &= P \left( F/P, \frac{i}{N}, t \times N \right) - A \left( F/A, \frac{i}{N}, t \times N \right) \\ &= P(1+i)^{t \times N} - A \left[ \frac{(1+i)^{t \times N} - 1}{i} \right]\end{aligned}\quad (18)$$

- $P$ : Mortgage principle
- $A$ : Regular mortgage payment (usually per month)
- $i$ : Mortgage rate per annum based
- $N$ : Number of payment periods per year
- $t$ : Number of years in term

**3.3 Net monthly payment:****Definition:**

$$A = P \left( A/P, \frac{i}{N}, t \times N \right) = A \left[ \frac{i(1+i)^{t \times N}}{(1+i)^{t \times N} - 1} \right] \quad (19)$$

- $P$ : Mortgage principal (or what is left)
- $A$ : Regular mortgage payment (usually per month)
- $i$ : Mortgage rate per annum
- $N$ : Number of payment periods per year
- $t$ : Number of years in amortization (or what is left)

**3.4 Bond Terms****Terminology:**

- **Bond:** A type of loan where the creditor pays a stated amount at specified intervals for a defined period (*Coupon Payments*), plus a final amount at a specified date (*Face Value*).
- **Coupon Rate:** The rate used to calculate coupon payments.
- **Coupon Payments:** Regular payments made over the course of a bond's lifetime. Amount is determined by coupon rate and frequency of payment (per the same time unit as the coupon rate).

$$\text{Coupon Amount} = (\text{Coupon Rate}) \times \frac{\text{Face Value}}{\text{Payment Frequency}} \quad (20)$$

- **Yield:** Hypothetical interest rate of a bond given a purchase price. Solved using interpolation.
- **Bond Price:**

$$\begin{aligned}P &= A \left( P/A, \frac{i}{m}, N \right) + F \left( P/F, \frac{i}{m}, N \right) \\ &= A \left[ \frac{(1 + \frac{i}{m})^N - 1}{\frac{i}{m}(1 + \frac{i}{m})^N} \right] + F \left[ \frac{1}{(1 + \frac{i}{m})^N} \right]\end{aligned}\quad (21)$$

- $i$ : Yield
- $m$ : Frequency of coupon payments per time unit (e.g. year)
- $N$ : Number of periods to maturity ( $m \times$  time unit)
- $A$ : Value of coupon payment

**4 Risk, reward, and arbitrage (PS4)****4.1 Terms****Terminology:**

- **Valuation:** Analytical process of determining future cash flows.
- **Financial Risk:** Uncertainty in a future payoff.
- **Variance of Returns:** The variance in the rate of return from a vector of return rates of a given stock,



company, portfolio, etc.

$$\sigma_i^2 = \text{Var}(\vec{R}_i), \quad \vec{R}_i = \begin{bmatrix} r_{t_1} \\ r_{t_2} \\ \vdots \\ r_{t_m} \end{bmatrix}$$

- **Volatility ( $\sigma_i$ ):** The standard deviation of the variance of return; is a form of risk (and therefore uncertainty).
- **Market Portfolio (MP):** Portfolio representing the whole market, often estimated through a stock index.
- **Systematic Risk:** Risk associated with the market as a whole, e.g. effect of economy on sales and stock value.
- **Idiosyncratic Risk:** Risk independent of the economy and specific to a company.
- **Arbitrage:** Taking advantage of a price difference between two or more markets to achieve a risk-free gain.
- **Forward Contract (Forwards):** An obligation to buy or sell a certain asset:
  - At a specified price
  - At a specified time
- **Futures Contracts:** Similar to forwards except settled daily (not just at maturity), so they can be bought and sold, and are also traded on exchanges.

## 4.2 Capital Asset Pricing Model (CAPM)

**Definition:**

$$E[R_c] = r_f + \beta_c (E[R_{mp}] - r_f) \quad (22)$$

- $E[R_c]$ : Expected rate of return for a company
- $r_f$ : Risk-free rate
- $\beta_c$ : Measure of risk for the company, systematic risk, related to market risk
- $E[R_{mp}]$ : Expected rate of return of the market portfolio, represents the whole market

Relationships for  $\beta$ :

$$\beta_i = \frac{\sigma_{i,MP}}{\sigma_{MP}^2} = \rho_{i,MP} \frac{\sigma_i}{\sigma_{MP}} \quad (23)$$

- $\sigma_{i,MP}$ : Covariance between  $i^{th}$  company and market portfolio (MP)
- $\sigma_{MP}^2$ : Variance of MP
- $\rho_{i,MP}$ : Correlation of returns between  $i^{th}$  company and MP
- $\sigma_i$ : Volatility of  $i^{th}$  company
- $\sigma_{MP}$ : Volatility of MP

## 4.3 Replication (FIX)

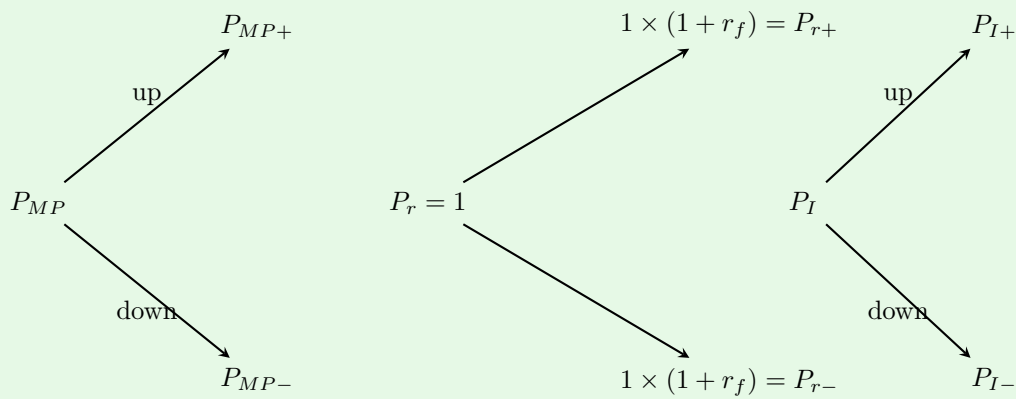
**Definition:**

- Given present market price  $P_{MP}$  will take on certain values if it goes up or down:  $P_{MP+}$ ;  $P_{MP-}$ 
  - Probability of market going up is  $X$ , down is  $(X - 1)$  (interchangeable)
- Given project/investment/etc. price  $P_I$  will take on certain values depending on if market goes up or down:  $P_{I+}$ ;  $P_{I-}$

Want to find present value of project:

- Risk-free rate is  $r_f$

The following networks are Market,  $R_f$ , and Project:



- Replication wants to model a portfolio with the same risk-value as the project:
  - $a$ : # of  $MP$  shares
  - $b$ : # of risk-free shares/bonds/etc.

$$\begin{aligned} \text{Up: } aP_{MP+} + bP_{r+} &= P_{I+} \\ \text{Down: } aP_{MP-} + bP_{r-} &= P_{I-} \end{aligned} \quad \text{Solve for } a, b$$

$$P_I = a \times P_{MP} + b \times P_r \quad \text{with } P_r = 1$$

- Can also find  $\beta$ :

$$E[R_{MP}] = \frac{P_{MP+}X + P_{MP-}(X - 1)}{P_{MP}}$$

$$E[R_I] = \frac{P_{I+}X + P_{I-}(X - 1)}{P_I}$$

$$\therefore \beta = \frac{E[R_I] - r_f}{E[R_{MP}] - r_f}$$

## 4.4 Forward Rate

**Definition:** Given rates for investments between  $t = 0$  and  $t = t_1$ , or  $t = t_2$ :

$$r_{0,t_1}, \quad r_{0,t_2}$$

The interest forward rate  $t_1$  years from  $t = 0$  for a duration of  $(t_2 - t_1)$  years is:

$$r_{t_1,t_2} = \frac{r_{0,t_2} \cdot t_2 - r_{0,t_1} \cdot t_1}{t_2 - t_1} \quad (24)$$

## 5 Comparison methods - PW, AW, FW (PS5)

### 5.1 Terminology

#### Terminology:

- **Independent:** Expected costs and benefits of each project do not depend on whether or not the other one is chosen.
- **Mutually Exclusive:** When one project is chosen, all the others are excluded.
- **Related but not Mutually Exclusive:**
  - Not mutually exclusive: You can select more than one (budget permitting).
  - Related: Selecting one may affect the selection of another option.
- **MARR:** Minimum acceptable rate of return/hurdle rate
  - The "do nothing" option, i.e. the rate of return if you were to not invest in a project.

- Type of discount rate.
- **Present Worth (PW):** Present value of benefits minus costs, discounted at MARR.
  - The amount by which a project is beating the best alternative expressed in today's value.
  - $PW > 0$ : Acceptable
  - $PW < 0$ : Unacceptable
- **Annual Worth (AW):** The equivalent annuity of PW, with MARR as discount rate.
  - $AW > 0$ : Acceptable
  - $AW < 0$ : Unacceptable

## 5.2 Evaluating mutually exclusive projects

### Process:

1. Define the time horizon.
2. Develop cash flows for each alternative.
3. Calculate the PW using MARR.
4. Compare the PWs and pick the best.
  - Higher PW is better.

## 5.3 Comparing different lives

### Example:

#### 5.3.1 Repeated lives - PW

- Assume project repeats itself, and use least common multiple as time horizon.
  - Repeats with same cash flow.
- Compare PW at end of time horizon

#### 5.3.2 Repeated lives - AW

- Compare equivalent annuity of PW for individual lives.
  - AW is equivalent annuity, so magnitude of annuity stays the same when the project is repeated.

#### 5.3.3 Study period

- Specify a time period for comparison.
- For projects that last longer than study period, assume can terminate them early and adjust salvage value if necessary.
  - Calculate PW for new period of affected projects.
- Uses fixed time horizon.

## 6 Comparison methods - IRR (PS6)

### 6.1 Comparison methods terminology

#### Terminology:

- **Internal Rate of Return (IRR):** The discount rate at which the present worth of a project is equal to 0.
  - More profitable projects have higher IRR.
- **Simple Investment:** When all negative cash flows occur before all positive cash flows.
  - Can have multiple IRR when cash flows are not simple.
- **Payback Period:** Time it takes for the sum of revenues/savings to equal the initial investment.
- **Discounted Payback Period:** Time it takes for the sum of present worth (PW) of revenues/savings to equal the initial investment.
- **Incremental IRR:** Evaluates the difference (increment) between two mutually exclusive alternatives.
- **De Facto MARR:** The IRR of the project that, when summing the financial commitments (FC) of all

projects by highest IRR, is the last to be taken on before exceeding the allotted budget.

## 6.2 IRR calculation

### Process:

#### Analytical method

1. Write PW equation for all cash flows using explicit formulas for cash flow factors, leaving discount rate as  $i$ .
2. Enter the equation into Desmos, iteratively solve for  $i > 0$  that makes PW equal to 0.
3. If  $IRR > MARR$ , project is worthwhile.
4. If  $IRR < MARR$ , project is not worthwhile.

#### Excel method

1. Enter cash flows into Excel starting at year 0.
2. Use IRR function:  $=IRR(cashflows, i\% \text{ guess})$
3. If  $IRR > MARR$ , project is worthwhile.
4. If  $IRR < MARR$ , project is not worthwhile.

## 6.3 Payback period calculation

### 6.3.1 Non-Discounted

#### Definition:

1. Find the year when the sum of revenues/savings equals the initial investment.
2. If between periods, interpolate:

$$\frac{N - y_1}{y_2 - y_1} = \frac{FC - c_1}{c_2 - c_1} \Rightarrow N = (y_2 - y_1) \frac{FC - c_1}{c_2 - c_1} + Y_1 \quad (25)$$

- $N$ : Payback period (a decimal value when interpolating)
- $FC$ : First cost/initial investment (positive)
- $y_1$ : Lower bound of the period of interpolation ( $y_1 \leq y_2$ )
- $y_2$ : Upper bound of the period of interpolation
- $c_1$ : Cumulative sum of revenues/savings at period  $y_1$  ( $c_1 \leq c_2$ )
- $c_2$ : Cumulative sum of revenues/savings at period  $y_2$

### 6.3.2 Discounted

#### Definition:

1. Discount revenue at year  $y_N$  by  $(P/F, i, N)$ .
2. Add discounted revenue to cumulative discounted revenue of the previous year; the sum is the cumulative discounted revenue in year  $y_N$ .
3. Visually identify the discounted payback period or interpolate as seen in the Non-Discounted section.

## 6.4 Incremental IRR

### Process:

1. Order alternatives in increasing order of  $FC$  (First cost).
2. Start with the "do-nothing" alternative.
3. Using  $\Delta FC$  and  $\Delta A$  between the current choice and the option being evaluated as the  $FC$  and  $A$ , if the resultant  $IRR > MARR$ , switch to that alternative as the reference.
4. Repeat step 3 for the rest of the options.
5. Final choice is the most profitable project.

## 7 Depreciation, Financial accounting (PS7)

### 7.1 Depreciation terms and variables

#### Terminology:

- **Depreciation:**
  1. Diminish in value over time.
  2. Reduce the recorded value of an asset over a predetermined period.
    - Not a cash flow!
- **Cost Basis:** The value against which depreciation is measured. Usually based on First Cost.
- **Market Value:** Actual value of an asset if sold in a free market. Usually cannot be observed until the item is actually sold.
- **Book Value:** The value calculated for accounting purposes according to an agreed-upon model.
- $BV_t$ : Book value at time  $t$  (end of year)

$$BV_t = BV_{t-1} - D_t = BV_0 - \sum_{k=1}^t D_k \quad (26)$$

- **B:** Basis, AKA first cost, original purchase price.

$$B = BV_0$$

- **S:** Salvage value, AKA selling cost, market value (not always interchangeable).
- $D_t$ : Depreciation in year  $t$ .
- **N:** Depreciable life of the asset. Not necessarily equal to the useful life.
- **d:** Proportion of asset value lost to depreciation.
  - See Declining Balance Method.
- **Loss on Disposal:** One-time additional depreciation value. Accounts for lower salvage value than predicted by depreciation.
- **Recaptured Depreciation:** One-time negative depreciation value. Accounts for higher salvage value than predicted by depreciation.
  - If higher than cost basis, the difference between market value and salvage value is called capital gain, and the difference between predicted value and cost basis is recaptured depreciation.

### 7.2 Reasons for depreciation

#### Definition:

##### Asset Deterioration

- **Use-Related Physical Loss:** As something is used, the more it/its parts wear out. AKA "wear and tear."
- **Time-Related Physical Loss:** Even if not used, things will deteriorate over time due to natural or other factors.

##### Asset Obsolescence

- **Functionally-Related Loss:** Loss that occurs without physical changes.
  - E.g. Car styles may change, computers become more powerful.

### 7.3 Straight line method

#### Definition:

$$D_t = \frac{B - S}{N} \quad (27)$$

$$BV_t = B - tD_t = B - t \left( \frac{B - S}{N} \right) \quad (28)$$

## 7.4 Declining balance method

**Definition:**

$$D_t = (BV_{t-1}) \cdot d \quad (29)$$

$$BV_t = BV_{t-1} - (BV_{t-1}) \cdot d = B(1 - d)^t \quad (30)$$

**Rate Selection**

$$S = B(1 - d)^N \quad (31)$$

$$d = 1 - \sqrt[N]{\frac{S}{B}} \quad (32)$$

**Double Declining Balance:** Double what the straight-line method would have been.

$$d = \frac{2}{N} \quad (33)$$

## 7.5 Sum of years' digits (SOYD)

**Definition:**

- Faster than straight line during early years, slower than straight line during later years.
- Arbitrarily divides depreciation into chunks.

$$SOYD = \sum_{k=1}^N k \quad (34)$$

$$D_t = \frac{N - t + 1}{SOYD} \cdot (B - S) \quad (35)$$

$$BV_t = BV_{t-1} - D_t \quad (36)$$

## 7.6 Unit of production method

**Definition:** Assumes depreciation is a function of equipment use rather than time

$$D_t = \frac{\text{production in year } t}{\text{lifetime production}} \cdot (B - S) \quad (37)$$

$$BV_t = BV_{t-1} - D_t \quad (38)$$

## 7.7 CCA depreciation

**Definition:**

**Capital Cost Allowance (CCA):** Amount depreciated in a given year

$$CCA_N = \text{CCA Rate} \times \left( \frac{1}{2} \text{This year's addition} + UCC_{N-1} \right) \quad (39)$$

- $UCC_{N-1}$ : UCC from last year

**Undepreciated Capital Cost (UCC):** Book value in a given year

$$UCC_N = UCC_{N-1} + \text{This year's addition} - CCA \quad (40)$$

## 7.8 Re-evaluated service life

**Definition:** If service life differs from that assumed, re-evaluate service life and depreciate at faster or slower rate from then on.

- Do not change previous book values

# 8 Financial accounting (PS8)

## 8.1 Liquidity ratios

**Definition:**

**Current Ratio:** Measures the company's ability to meet short-term debt obligations, paying current liabilities with current assets.

$$\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}} \quad (41)$$

- Higher the ratio the more current assets available to pay off current debt.
- Numbers below 1 could be a sign of concern.

**Acid Test Ratio:** Shows company's ability to pay off debts if all of them were due immediately.

$$\text{Acid-Test Ratio} = \frac{\text{Cash} + \text{Short-term Investments} + \text{Net current receivables}}{\text{Current Liabilities}} \quad (42)$$

## 8.2 Efficiency ratios

**Definition:**

**Inventory Turnover:** Measure of the number of times the average level of inventory is sold during the year.

$$\text{Inventory Turnover} = \frac{\text{Cost of Goods Sold}}{\text{Average Inventory over Period}} \quad (43)$$

- A high number indicates an ability to quickly sell inventory.

**Days' Inventory:** Measures speed at which inventory is sold.

$$\text{Days' Inventory} = \frac{\text{Average Inventory}}{\left( \frac{\text{Cost of Goods Sold}}{365} \right)} \quad (44)$$

- 365 is 1 year period.
- Lower value indicates more efficient operation.

**Accounts Receivable Turnover:** Measures how quickly a company collects money from its customers; its ability to collect cash from credit customers.

$$\text{Accounts Receivable Turnover} = \frac{\text{Net Credit Sales}}{\text{Average Net Accounts Receivable}} \quad (45)$$

Alternatively, can use total sales:

$$\text{Accounts Receivable Turnover} = \frac{\text{Total Sales}}{\text{Average Net Accounts Receivables}} \quad (46)$$

**Days' Receivables:** Number of days that an invoice is outstanding before payment is collected.

- Inverse of receivables turnover multiplied by number of days in period being analyzed.

$$\text{Days' Receivables} = \frac{\text{Average Receivables}}{\left( \frac{\text{Sales}}{365} \right)} \quad (47)$$

- 365 is 1 year period.

### 8.3 Leverage ratios

**Definition:**

**Debt Ratio:** Proportion of assets financed with debt.

$$\text{Debt Ratio} = \frac{\text{Total Liabilities}}{\text{Total Assets}} \quad (48)$$

**Debt to Equity Ratio:**

$$\text{Debt Equity Ratio} = \frac{\text{Total Liabilities}}{\text{Total Equity}} \quad (49)$$

**Equity Ratio:**

$$\text{Equity Ratio} = \frac{\text{Equity}}{\text{Total Assets}} \quad (50)$$

**Times Interest Earned:** Measures the number of times that operating income can cover interest expenses.

- Operating income is after operating expense.

$$\text{Times Interest Earned} = \frac{\text{Operating Income}}{\text{Interest Expense}} \quad (51)$$

Alternatively, use earnings before tax and income (EBIT) instead of operating income:



$$\text{Times Interest Earned} = \frac{\text{EBIT}}{\text{Interest Expense}} \quad (52)$$

## 8.4 Profitability ratios

### Definition:

**Profit Margin:** Percentage of each sales dollar earned as net income.

$$\text{Profit Margin} = \frac{\text{Net Income}}{\text{Net Sales}} \quad (53)$$

**Return on Assets (ROA):** Measures how well a company is making money based on all the finance resources committed to the firm.

$$\text{ROA (First Form)} = \frac{\text{Net Income}}{\text{Average Assets}} \quad (54)$$

$$\text{ROA (Second Form)} = \frac{\text{Net Income} + \text{Interest} \cdot (1 - \text{Tax Rate})}{\text{Average Assets}} \quad (55)$$

- Asset = liabilities + equity
- Tax Rate =  $\frac{\text{Income Tax}}{\text{Income before Tax}}$

**Return on Shareholders' Equity (ROE):** Measures how much the company has earned on funds invested by shareholders.

$$\text{ROE} = \frac{\text{Net Income}}{\text{Average Equity}} \quad (56)$$

**Earnings Per Share (EPS):** Measures the profitability of a company on a per share basis.

$$\text{EPS} = \frac{\text{Net Income}}{\text{Total Shares Outstanding}} \quad (57)$$

## 8.5 Performance ratios

### Definition:

**Price to Earnings (P/E):** Relates a company's share price to its EPS.

$$P/E = \frac{\text{Share Price}}{\text{EPS}} \quad (58)$$

- High P/E could mean overvaluation or expectations of high growth rates.
- Not used for companies with no or negative earnings.
- Would expect higher P/E for company with more debt compared to equivalent company with less debt.

**Dividend Yield:** Shows how much a company pays out relative to its stock price.

$$\text{Dividend Yield} = \frac{\text{Dividend per Share}}{\text{Price per Share}} \quad (59)$$

- Mature and stable companies most likely to pay dividends.
- New and high-growth companies more likely to reinvest earnings instead of paying dividends.

**Dividend Payout Ratio:**

$$\text{Dividend Payout Ratio} = \frac{\text{Dividends}}{\text{Net Income}} = \frac{\text{Dividends per Share}}{\text{EPS}} \quad (60)$$

**Market Capitalization:** Total dollar market value of a company's outstanding shares of stock.

$$\text{Market Cap} = \text{Price per Share} \times \text{Shares Outstanding} \quad (61)$$

## 9 Taxation (PS9)

### 9.1 Taxable income (FIX)

**Definition:**

$$\text{Taxable Income} = \text{Revenue} - \text{Expenses} \quad (62)$$

### 9.2 Flat corporate tax

**Definition:**

$$\text{Corporate Tax Payable} = \text{Taxable Income} \times \text{Tax Rate} \quad (63)$$

- Paying tax results in a negative cash flow.
- Tax savings result in a positive cash flow.

### 9.3 Types of revenue

**Terminology:**

- Sales revenues
- Interest revenues (interest earned)
- Capital gains: *Salvage Value* – *Book Value*

### 9.4 Types of expenses

**Terminology:**

- Cost of goods sold (raw materials)
- General expenses/SG&A (salaries)
- Interest expenses (debt)
- Depreciation expenses
- Capital losses
- Not included
  - Dividends
  - Asset purchases
  - Others

### 9.5 Discounting after-tax cash flow requires lower rate of return

**Definition: Modified Rates:**

$$(\text{After tax}) \text{ MARR} = \text{MARR (before tax)} \times (1 - \text{tax rate}) \quad (64)$$

$$(\text{After tax}) \text{ IRR} = \text{IRR (before tax)} \times (1 - \text{tax rate}) \quad (65)$$

## 9.6 Capital cost allowance (CCA)

**Definition:** Amount depreciated in a given year.

$$CCA_N = CCA \text{ Rate} \times \left( \frac{1}{2} \text{ This year's addition} + UCC_{N-1} \right) \quad (66)$$

- $UCC_{N-1}$ : UCC from last year

## 9.7 Undepreciated capital cost (UCC)

**Definition:** Book value in given year.

$$UCC_N = UCC_{N-1} + \text{This year's addition} - CCA \quad (67)$$

## 9.8 CCA pooling

**Definition:** All assets in a class are pooled together, with depreciation expenses based on UCC of all assets in that class.

## 9.9 CCA half-year rule

**Definition:**

- Additions in the current year are depreciated at half the CCA rate.
- Carried-over UCC is depreciated at the normal rate.

## 9.10 Tax savings from depreciation

**Definition:**

$$\text{Tax savings} = CCA \times t \quad (68)$$

- $t$ : Tax rate

## 9.11 CCA rules on disposition (selling asset)

**Definition:**

- If other items remain in pool: **Open Book**
  - Pool not closed upon sale of asset.
  - UCC reduced by sales proceeds ( $S$ ).
- If no other items in pool: **Closed Book**
  - If  $S < \text{Book Value (BV)}$ : **Terminal loss**, claim  $BV - S$  as expense, reduce taxable income by loss.
  - If  $S > \text{BV}$  and  $S < \text{Cost (C)}$ : **Recapture**, report  $S - \text{BV}$  as income, increase taxable income by  $S - \text{BV}$ .
  - If  $S > C$ : **Capital Gain**.
  - UCC must always be zero after the pool is closed.

## 9.12 Calculating PW with taxes: explicit method

**Process:**

1. Find After-Tax MARR:

$$(\text{After-tax}) \text{ MARR} = \text{MARR (before-tax)} \times (1 - \text{tax rate}) \quad (69)$$

## 2. Calculate After-Tax Revenue, Find Present Worth Over Lifespan:

$$A = \text{Revenue} \times (1 - t) \quad (70)$$

$$\text{PW}(A) = A(P/A, i\%_{\text{MARR}}, N) \quad (71)$$

## 3. Find FC

## 4. Find tax savings from depreciation, discount appropriately to find PW of all tax savings over $N$ years:

$$\text{CCA}_N = \text{CCA Rate} \times \left( \frac{1}{2} \text{ This year's addition} + \text{UCC}_{N-1} \right) \quad (72)$$

$$\text{UCC}_N = \text{UCC}_{N-1} + \text{This year's addition} - \text{CCA}_N \quad (73)$$

$$(P/A, i, N) = \frac{1}{i} - \frac{1}{i(1+i)^N} = \frac{(1+i)^N - 1}{i(1+i)^N} \quad (74)$$

## 5. Depend on Whether Open or Closed Book:

- Open book:
  - Discount  $S$  to PW.
- Closed book:
  - Claim/report gain/recapture/loss by finding  $|S - \text{BV}|$  and calculating taxed or tax savings.

## 6. Sum results of steps 1-5:

- Evaluate like MARR evaluation

## 9.13 Calculating PW with taxes: tax benefit factor

### 9.13.1 Tax benefit factor:

**Definition:** For every dollar spent, the present worth (PW) of future tax savings is  $\tau$  dollars:

$$\tau = \frac{\text{PW}(\text{tax savings})}{FC} \quad (75)$$

Depends on depreciation method:

#### 1. Declining Balance:

$$\tau_{db} = \frac{td}{i + d} \quad (\text{After-tax MARR}) \quad (76)$$

- $t$ : Tax rate
- $d$ : Depreciation rate
- $i$ : After-tax MARR

#### 2. Declining Balance with Half-Year Rule:

$$\tau_{\frac{1}{2}} = \frac{td}{i + d} \cdot \frac{1 + i/2}{1 + i} \quad (77)$$

- Applies to CCA asset purchases

### 9.13.2 Effective first cost:

**Definition:** Reduced first cost due to tax savings:

$$PW(FC) = -FC + FC \times \tau_{1/2} = -FC(1 - \tau_{1/2}) \quad (78)$$

### 9.13.3 Effective salvage value:

**Definition:** Reduction in salvage value due to loss of tax benefits associated with disposition:

$$PW(S) = (S - R \times \tau_{db})(P/F, i, N) \quad (79)$$

- $S$ : Original salvage value
- $R$ : Amount reduced in asset pool
  - $R = S$ : Open book
  - $R = UCC$ : Closed book

**Process:**

#### 1. Find Effective Fixed Cost (FC):

$$PW(FC) = -FC \cdot (1 - \tau_{1/2}) \quad (80)$$

#### 2. Find After-Tax Revenues:

$$A = \text{Revenue} \cdot (1 - t) \quad (81)$$

$$PW(A) = A \cdot (P/A, i\%, \text{MARR}, N) \quad (82)$$

#### 3. Find Effective Salvage Value:

- Open Book:

$$PW(S) = S \cdot (1 - \tau_{db}) \cdot (P/F, i\%, N) \quad (83)$$

- Closed Book:

$$R = UCC_N, \quad T = \begin{cases} +(BV - S) \cdot t & \text{if losses} \\ -(S - BV) \cdot t & \text{if gains/recapture} \end{cases} \quad (84)$$

$$PW(S) = (S - R \times \tau_{db} + T) \cdot (P/F, i\%, N) \quad (85)$$

- $T > 0$ : Losses
- $T < 0$ : Gains/recapture

#### 4. Sum all values from steps 1–3:

- Evaluate like MARR evaluation.

## 10 Inflation (PS10)

### 10.1 Inflation terms

**Terminology:**

- **Inflation:** A rise in the average price of goods and services over time, reflecting a decline in the purchasing power of the dollar.
- **Deflation:** A decrease in the average price of goods and services over time.
- **Consumer Price Index (CPI):** A measure that examines the weighted average of prices of a basket of goods and services which are of primary consumer needs.
- **CPI Base Year:** 2002
- **CPI Base Year Index:** 100
  - Index for any other year indicates the number of dollars needed in that year to buy the basket of goods that cost \$100 in 2002.
- **Actual (current, nominal) dollars:** Expressed in the monetary units at the time the cash flow occurs.
- **Real (constant) dollars:** Expressed in the monetary units of constant purchasing power, and must always

be associated with a particular date.

- **Purchasing Power Ratio:** Ratio of actual investment value over price of good when base values are identical.
- **Actual Interest Rate** ( $i, i_A$ ): Observed interest rate based on actual dollars.
- **Real Interest Rate** ( $i', i_R$ ): Interest rate based on dollars of constant purchasing power.

$$1 + i_R = \frac{1 + i_A}{1 + f} \quad (86)$$

- $f$ : Inflation rate

## 10.2 Calculating CPI & inflation

### 10.2.1 CPI index

**Definition:**

$$\text{Index} = \left( \frac{\text{Basket Value in Year } N}{\text{Basket Value in Base Year}} \right) \times 100 \quad (87)$$

### 10.2.2 Inflation rate from CPI index

**Definition:**

$$1 + f = \frac{\text{Index in Year } N_2 - \text{Index in Year } N_1}{\text{Index in Year } N_1}; N_2 > N_1 \quad (88)$$

- $f$ : Inflation from year  $N_1$  to  $N_2$ .

$$1 + f_N = \frac{\text{CPI}_N - \text{CPI}_{N-1}}{\text{CPI}_{N-1}} \quad (89)$$

- $f_N$ : Inflation in year  $N$  from CPI.

### 10.2.3 Average inflation from CPI

**Definition:**

$$1 + f_{N_1 \rightarrow N_2} = \frac{\text{CPI}_{N_2}}{\text{CPI}_{N_1}} \quad (90)$$

$$(1 + f_{\text{avg}})^{N_2 - N_1} = 1 + f_{N_1 \rightarrow N_2} \quad (91)$$

## 10.3 Real value

### 10.3.1 Real rate

**Definition:**

$$1 + r_{\text{real}} = \frac{1 + r_{\text{actual}}}{1 + f} \quad (92)$$

- $f$ : Inflation rate
- $r_{\text{actual}}$ : Actual rate of growth (e.g. of investment)

If continuously compounding:

$$e^{r_{\text{real}}} = e^{r_{\text{actual}} - f} \quad (93)$$

$$\therefore r_{\text{real}} = r_{\text{actual}} - f \quad (94)$$

### 10.3.2 Real value from purchasing power

**Definition:**

$$\text{Real Value}_N = \text{CPI}_o \times \text{PP}_N = \text{CPI}_o \times \left( \frac{1 + r_{\text{actual}}}{1 + f} \right)^N = \text{CPI}_o \times (1 + r_{\text{real}})^N \quad (95)$$

## 10.4 Economic valuation with inflation

### 10.4.1 Actual vs. real values

**Definition:**

**Actual values**

- Must adjust for inflation.
- Use actual MARR:  $i_A$
- Most market interest rates given with actual rates

**Real values**

- Do not adjust for inflation.
- Use real MARR:  $i_R$

### 10.4.2 Cash flow with inflation

**Definition:**

- If  $A$  is given in actual dollars:

$$\text{PW} = -\text{FC} + A(P/A, i_A, N) \quad (96)$$

- If  $A$  is given in real dollars:

$$\text{PW} = -\text{FC} + A(P/A, i_R, N) \quad (97)$$

### 10.4.3 Loan with inflation

**Process:**

1. Convert loan interest rate to effective annual rate:

$$1 + i_e = \left( 1 + \frac{r}{m} \right)^m \quad (98)$$

2. Find real effective interest rate:

$$1 + i_R = \frac{1 + i_A}{1 + f} \quad (99)$$

### 10.4.4 Bond with inflation

**Process:**

1. Convert to actual effective rate  $i_A$  (yield):

$$1 + i_R = \frac{1 + i_A}{1 + f} \quad (100)$$

2. Convert to interest rate with compounding period matching coupon amounts:

$$1 + i_A = \left( 1 + \frac{r}{m} \right)^m \quad (101)$$

3. Calculate bond price:

$$\text{Coupon amount} = \frac{\text{Coupon rate} \times \text{Face Value}}{\text{Payment Frequency}} \quad (102)$$

$$P = A \left( P/A, \frac{i}{m}, N \right) + F \left( P/F, \frac{i}{m}, N \right) \quad (103)$$

$$P = A \left( \frac{(1 + \frac{i}{m})^N - 1}{\frac{i}{m}(1 + \frac{i}{m})^N} \right) + F \left( \frac{1}{(1 + \frac{i}{m})^N} \right) \quad (104)$$

- $i$ : Yield ( $i_A$ ).
- $m$ : Frequency of coupon payments per time unit (e.g., year).
- $N$ : Number of periods to maturity ( $m \times$  time unit).
- $A$ : Value of each coupon payment.

## 10.5 Inflation with tax benefits

Depreciation factors are in actual dollars, so actual interest rates must be used in tax benefit factors.

### 10.5.1 Tax benefit factors with inflation

#### Process:

1. Calculate the actual rate:

$$1 + i_A = (1 + i_R)(1 + f) \quad (105)$$

2. If  $S$  is given in today's dollars, convert to actual dollars. Alternatively, use the shortcut:

$$S_A = S(1 + f)^N \quad (106)$$

3. Calculate present worth (PW):

$$PW = -FC \times CTF + S_A \times CSF(P/A, i_A, N) \quad (107)$$

$$= -FC \times CTF + S \frac{(1 + f)^N}{(1 + i_A)^N} \times CSF \quad (108)$$

$$= -FC \times CTF + S \frac{1}{(1 + i_R)^N} \times CSF \quad (109)$$

- If  $S$  is given in real dollars, only need to discount at real MARR:

$$PW = -FC \times CTF + S_R(P/F, i_R, N) \times CSF \quad (110)$$

- Always use actual values for tax benefit factors:

$$\tau_{db} = \frac{td}{i + d}; CSF = 1 - \tau_{db} \quad (111)$$

- $t$ : Tax rate
- $d$ : Depreciation rate
- $i$ : After-tax MARR

$$\tau_{1/2} = \frac{td}{i + t_d} \cdot \frac{1 + i/2}{1 + i}; CTF = 1 - \tau_{1/2} \quad (112)$$

4. If benefits are present (annuity or geometric sequence):

Multiply further by  $(P/\text{geom}, i_A, f, N)$  if using actual values.

- Find  $i_R$  if **geometric**, discount at  $i_R$  increasing/decreasing at  $+/- g\%$ :

$$PW = G(P/\text{geom}, i_R, g_R, N) \quad (113)$$

- Discount if value given for end of year and is actual:

$$PW = \frac{G}{1 + f} (P/\text{geom}, i_R, g_R, N) \quad (114)$$

- Taxes if revenue:

$$PW = G(P/\text{geom}, i_R, g_R, N)(1 - t) \quad (115)$$



- If **annuity**, find PW using  $i_R$ :

$$PW = A(P/A, i_R, N) \quad (116)$$

- Discount if value given for end of year and is actual:

$$PW = \frac{A}{1+f} (P/A, i_R, N) \quad (117)$$

- Taxes if revenue:

$$PW = (P/A, i_R, N) (1-t) \quad (118)$$

- Sum to PW of FC and SV to get total PW.

## 11 Replacement (PS11)