

EXECUTIVE CAREER FIELD (ECF) PERFORMANCE APPRAISAL PROGRAM VETERANS HEALTH ADMINISTRATION (VHA)

PERFORMANCE PLAN AND APPRAISAL OF						
		ERIES AND NUMBER IVENTORY MANAGEMENT SPECIALIST,	GRADE/SALARY GS-11/ \$81,542.00			
DEPARTMENT/OFFICE SUPPLY CHAIN MANAGEMENT		LOCATION (City, State) PITTSBURGH, PA				
DATE ASSIGNED PRESENT POSITION	APPRAISAL PERIC	DD COVERED BY TH	IS PERFORMANCE PLAN			
02/12/2023	From 10/01/20	24	To 09/30/2025			

SECTION A - PERFORMANCE PLAN

Identify the elements (critical, non-critical, and additional) and Performance Standards for the position to be rated. Critical elements (i.e., those elements which contribute towards accomplishing organizational goals and objectives and are of such importance that unacceptable performance of them would result in unacceptable performance in the position) are to be identified with an asterisk. Each position must have at least one critical element and one non-critical element. Performance Standards are statements of the individual's expectations and organizational expectations or requirements established by management for each element. There are usually three to five Performance Standards for each element. Attach Performance Plan.

TITLE OF RATER PREPARING THIS PERFORMANCE PL	AN SIGNATURE OF RATER PREPARING THIS PERFORMANCE	DATE (MM/DD/YYYY)
Acting SUPERVISORY SAFETY & OCCUP HLTH MGR	PLAN	10/21/2024
g	Electronically signed by: Veronica Angros	
SIGNATURE OF EMPLOYEE		DATE (MM/DD/YYYY)
Electronically signed by: James Wilkinson		10/21/2024
		•
	CHANGES TO PERFORMANCE PLAN	
	be recorded anytime during the Appraisal Period. Communication	ition of changes must be
documented.		tion of changes must be DATE (MM/DD/YYYY)
Attach changes to Performance Plan. Changes may documented. TITLE OF RATER MAKING CHANGES TO THE PERFORMANCE PLAN	be recorded anytime during the Appraisal Period. Communica	

SECTION B - PROGRESS REV	/IEW
At least one Progress Review is required during the Appraisal Period. The employee m	ust be informed of their progress as measured against the
Performance Plan. Additional Progress Reviews may be documented under Section H.	
A Progress Review was conducted and discussed with the employee and the employee	e's performance as of this date:
X Is considered Fully Successful or better.	
Needs improvement to be Fully Successful or better. (See VA Handbook 5013, Part	: I, Appendix A for additional information regarding
addressing Unacceptable performance.)	
SIGNATURE OF RATER	DATE (MM/DD/YYYY)
Electronically signed by: Veronica Angros	06/18/2025
Acting SUPERVISORY SAFETY & OCCUP HLTH MGR	
SIGNATURE OF EMPLOYEE	DATE (MM/DD/YYYY)
Electronically signed by: James Wilkinson	06/18/2025
COMMENTS	

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SECTION C - ACTUAL ACHIEVEMENT

List each element from Section A of the employee's Performance Plan where indicated below. Indicate the overall Achievement Level that best describes the employee's performance for each element (do not indicate an Achievement Level for each individual Performance Standard). Justification, including specific examples of performance for each element that was rated Exceptional or Unacceptable, must be provided in the space below or attached. Rating an element Exceptional means that the Performance Standards have significantly surpassed the Fully Successful level for ALL Performance Standards within that particular element. The Exceptional Achievement Level is reserved for employees whose performance in the element far exceeds normal expectations, and results in major contributions to the accomplishment of organizational goals.

Prior to assigning an Unacceptable Achievement Level, ensure applicable policy requirements have been met as required in VA Handbook 5013.

		A	CHIEVEMENT L	EVELS
ELEMENTS (Use the same elements as listed in Section A)	*INDICATES CRITICAL ELEMENT	EXCEPTIONAL	FULLY SUCCESSFUL	UNACCEPTABLI
LEADING CHANGE				
LEADING PEOPLE	X			
BUSINESS ACUMEN				
BUILDING COALITIONS				
RESULTS DRIVEN	X			
WHISTLEBLOWER PROTECTION	X			
Jse this section to provide justification, including specific examples of performance Jnacceptable. (Providing justification and specific achievements at the Fully Successive ELEMENTS/ACHIEVEMENT(S) SEE "SECTION A - PERFORMANCE PLAN"			ated Exception	al or

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	SECTION D -	OVERALL RATING	
TYPE OF RATING			
X ANNUAL RATING OF RECORD		IG (Position Changes - Employed	e or Rater)
PERIOD COVERED BY THIS APPRAISAL (Complete	te only for Special Ratin		
FROM 10/01/2024	То	09/30/2025	
NOTE: Performance Rating - Using Achieveme below, check the appropriate rating.	nt Levels assigned in Se	ection C (excluding additional el	lements if used) and the criteria described
PERFORMANCE RATING			
OUTSTANDING - Achievement Levels for	or all elements are desig	gnated as Exceptional	
EXCELLENT - Achievement Levels for all designated as at least Fully Successful.		= -	vement Levels for non-critical elements are nated as Exceptional.
FULLY SUCCESSFUL - The Achievement other critical and non-critical elements		_	Fully Successful. Achievement Levels for
MINIMALLY SUCCESSFUL - Achievement Achievement Level(s) for one (or more)			
UNACCEPTABLE - The Achievement Lev	vel(s) for one (or more)	critical element(s) is (are) design	nated as Unacceptable.
SIGNATURE OF RATER	TITLE OF RATER		DATE (MM/DD/YYYY)
SEC	CTION E - HIGHER I	LEVEL REVIEW/APPROVA	L
NOTE: Required <u>only</u> for Minimally Successful higher level approval required for other Rating	•	ngs of Record; unless local mai	nagement establishes criteria to have
Concur with recommended rating.			
Do not concur with rating. Approve rating	ng of:		
EXPLANATION FOR PERFORMANCE RATING CH	IANGE		
SIGNATURE AND TITLE OF APPROVING OFFICIA	AL .		DATE (MM/DD/YYYY)

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SECTION F: REVIEW BY ASSOCIA	ATE DIRECTOR FOR PATIENT CARE	SERVICES (if required)
Note: Only applicable for RNs who do	not have another RN as either their	Rater or Approving Official.
SIGNATURE OF ASSOCIATE DIRECTOR FOR PATIENT CARE	SERVICES	DATE (MM/DD/YYYY)
SECTION G - EMPLO	YEE RECEIPT OF PERFORMANCE A	PPRAISAL
copy of this performance appraisal was given to me. SIGNATURE OF EMPLOYEE		DATE (MM/DD/YYYY)
SECTION H - AE	DDITIONAL COMMENTS/INFORMA	FION
Raters may utilize this section to describe significant according for higher-level positions, and/or to document VHA Person be used to record additional Progress Reviews held with	onal Development Plans. Append additiona	• • • •

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SECTION I - REQUE	ST FOR RECONSIDERATION	
NOTE: This section is only required if the ECF employee requests re Official (if one was required). This reconsideration process must be Appendix A.		
STEP 1 (Reconsideration by Rater or Approving Official (if used))		
Concur with assigned rating.		
Do not concur with assigned rating. Rating changed to:		_
IF RATING CHANGED, BASIS FOR RATING CHANGE		
SIGNATURE OF RATER (Or Approving Official if used)	TITLE	DATE (MM/DD/YYYY)
SIGNATURE OF EMPLOYEE		DATE (MM/DD/YYYY)
STEP 2 (Reconsideration by next higher-level official)		
Concur with assigned rating.		
Do not concur with assigned rating. Rating changed to:		
IF RATING CHANGED, BASIS FOR RATING CHANGE		-
SIGNATURE OF NEXT HIGHER LEVEL OFFICIAL	TITLE	DATE (MM/DD/YYYY)
SIGNATURE OF EMPLOYEE		DATE (MM/DD/YYYY)

Section A - Performance Plan **WILKINSON, JAMES R**

Performance Plan SUPERVISORY INVENTORY MANAGEMENT SPECIALIST, 2010, 91595762 10/01/2024 - 09/30/2025 Element 1: LEADING CHANGE (Non-Critical) Develop organizational vision and best practices. Standard (Measure: (Government-wide mandatory performance requirements)): * Develops and implements an organizational vision that integrates key organizational and program goals, priorities, values, and other factors. * Assesses and adjusts to changing situations, implementing innovative solutions to make organizational improvements, ranging from incremental improvements to major shifts in direction or approach, as appropriate.

another work group into your own section. Explain the implementation as well as the success of adopting this best practice. **Progress Review (LEADING CHANGE):**

Standard (Measure: Share or Develop Best Practice):

Element Rating (LEADING CHANGE):

Unacceptable

* Balances change and continuity; continually strives to improve service and program performance; creates a work environment that

Describe how you have either shared a best practice developed in your work group, or how you have adopted a best practice utilized by

encourages creative thinking, collaboration, and transparency; and maintains program focus, even under adversity.

Fully Successful

Exceptional

Element 2: LEADING PEOPLE (Critical)

Final Review (LEADING CHANGE):

Maximize employee potential, engagement, and experience.

Standard (Measure: (Government-wide mandatory performance requirements)):

- * Designs and implements strategies that maximize employee potential; connects the organization horizontally and vertically; and fosters high ethical standards in meeting the organization's vision, mission, and goals.
- * Ensures employee performance plans are aligned with the organization's mission and goals; employees receive constructive feedback; and employees are realistically appraised against clearly defined and communicated performance standards.
- * Holds employees accountable for appropriate levels of performance and conduct.
- * Employee Engagement (EE), Employee Experience (EX), and Inclusion, Diversity, Equity, Access (I-DEA). contains required VA guidelines for development of employee engagement performance requirements, descriptions for measuring levels of engagement, recruiting, retaining, and developing the talent needed to achieve a high quality, diverse workforce that reflects the nation, with the skills needed to accomplish organizational performance objectives while supporting workforce diversity, workplace inclusion, and equal employment policies and program.
- * Whistleblower Protection (See CSEMO Guidance, Promotes the protection of whistleblowers in accordance with 38 U.S.C. § 732 and supports constructive resolution of conflict.

Standard (Measure: (VA requirements)):

- * VA Core Values: Demonstrates VA Core Values. Creates an organizational environment that ensures all employees clearly understand VA's Core Values and the requirement to demonstrate them: Integrity, Commitment, Advocacy, Respect, Excellence ("I CARE").
- * Learning Organization: Proactively promotes a learning organization through feedback and coaching, development plans, access to training, and timely completion of mandatory training (ethics, security, etc.).
- * Employee Engagement: Emphasizes Servant Leadership and promotes Employee Engagement through regular, recurring, and inclusive visibility that includes AES Data Sharing and Data Use.3
- * Optimizing Employee Performance: Encourages all employees to practice to the top of their license, certification, or training, and identify areas of waste. Supports and guides employee actions that lead to the elimination of waste, creation of efficiencies and drives robust process improvement across the enterprise.
- * Whistleblower Protection: Promotes the protection of whistleblowers in accordance with 38 U.S.C. 732 in support of constructive resolution of conflict

Standard (Measure: Support AES):

Describe the actions taken to address employee engagement and AES results. Leaders and managers should refer to the 2022 AES results to

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select priorities and measures. Demonstrate how data is utilized and implemented to address AES results. (Ref: FY23 NDPP 2a)

Standard (Measure: Support HRO):

Describe how you support HRO Foundational Practices (Safety Huddles; Leader Rounding; Safety Forums; Visual Management Systems) and continuous process improvement and outcomes supporting a safety and improvement culture. (Ref. FY23 NDPP 2c)

Standard (Measure: Safety Compliance):

Explain how you ensure employee compliance with required safety trainings, ensure designated employee management of hazardous chemicals, complete Service Line Environment of Care (EOC) checklists, correct EOC findings, enforce safe work practices within your work area, and investigate all reports of employee work related injuries and illnesses within 5 business days.

Standard (Measure: (VA Requirements)):

Explain how you ensure a respectful work environment, free from discriminatory practices and workplace harassment including sexual harassment, and behaviors that intimidate or create a hostile work environment; including taking appropriate disciplinary action or sanctioning subordinates for these behaviors.

- Ensure all employees complete mandatory assigned EEO training by required due dates.
- Ensure all supervisory actions are equitable and free from personal biases; including, promotions, disciplinary actions, assignments, developmental opportunities and internal processes.
- Adhere to all EEO policies and principles and refrain from unlawful harassment and retaliation.
- Investigate Harassment claims and immediately correct harassing conduct.
- Support, promote and participate in the Alternative Dispute Resolution (ADR) program to resolve EEO complaints and workplace disputes.
- Cooperate and assure subordinate staff cooperation with the local EEO office, Office of Resolution Management (ORM) EEO Counselors, Investigators and other officials (Mediators, Administrative Judges, etc.) to address employee issues and process EEO complaints within requested response dates.
- Comply with Settlement Agreement orders and EEO document requests by established due dates.
- Ensure requests for religious and disability related accommodations are processed without delay and within policy timeframes; and, to the maximum extent possible in accordance with VA policies and guidance from the Reasonable Accommodation Coordinator.
- Support EEO workforce goals including identifying and removing workplace barriers and taking steps to increase employment of individuals with disabilities and Targeted disabilities.
- All managers and supervisors must complete training regarding their EEO responsibilities. (EEO Complaint Process, Reasonable Accommodation Procedures, Anti-harassment policy, supervisory and managerial communication skills) to ensure they have effective EEO, communication and interpersonal skills to supervise in a workplace with diverse employees.

Fully Successful

Immediately investigate allegations of discrimination and harassment; Conduct thorough fact findings, correct harassing conduct; Refer employees to EEO policies, EEO Office, Union or ORM to pursue formal complaints; Consistently take appropriate disciplinary action against subordinates for discrimination and harassment; Refrain from unlawful harassment and retaliation; Ensure all supervisory actions (promotions, disciplinary actions, assignments, developmental opportunities and internal processes) are equitable and free from personal biases; Establish expectations regarding performance and conduct and hold all employees to the same standards; Ensure self and subordinate supervisory employees complete mandatory EEO Supervisory training and employees complete mandatory EEO training by assigned due dates in TMS; Engage in the interactive process and adhere to VA policies and guidance from local RA Coordinators to process disability accommodations correctly; Employ flexibility to provide religious and disability related accommodations to the maximum extent possible barring undue hardship; Support, promote and participate in Alternative Dispute Resolution (ADR) to resolve EEO complaints and workplace disputes; Maintain a 100% participation rate, for EEO cases deemed appropriate for mediation.

Exceptional

In addition to the above, utilize available methods to maintain a respectful work environment (staff meeting presentations on EEO topics; EEO In-service trainings; NCOD Diversity & Inclusion surveys, Civility, Respect and Engagement in the Workplace (CREW), VA Voices, diversity training, etc.) for your workgroup; Ensure all employees receive at least 1 Elective EEO training each performance year; Participate in elective EEO trainings through VHA and VA venues; Utilize group facilitation and other processes to address workplace conflict; Utilize EEO Internship programs to support workforce diversity; Participate in and attend EEO programs and special observances; Encourage and support employee involvement in collateral EEO positions and committee(s); Utilize special hiring authorities to support hiring a diverse workforce to include individuals with disabilities and Targeted disabilities; Establish Upward Mobility positions; Facility participation in the VHA EEO Technical Career Field Program; Convert eligible interns noncompetitively to permanent hires; Nomination/receipt of EEO awards.

Standard (Measure: Address Concerns):

Explain how you respond constructively to concerns reported by employees and take responsible action to resolve reported concerns. Describe how you 1) encourage employees to report wrongdoing; 2) remind employees that they do not need to make a protected disclosure through their supervisory chain and can report wrongdoing to various offices, including OAWP, OIG and OSC; 3) remind employees that they will not face retaliation for reporting wrongdoing; and 4) inform employees that they can contact OAWP or OSC if they believe they are subjected to whistleblower retaliation.

Progress Review (LEADING PEOPLE):

Final Review (LEADING PEOPLE):				
Element Rating (LEADING PEOPLE):	Unacceptable	Fully	Successful	Exceptional
Element 3: BUSINESS ACUMEN (Non-Critical)				
Stewardship of Government Resources				
Standard (Measure: (Government-wide mandator * Assesses, analyzes, acquires, and administers hur accomplishes the organization's mission. * Uses technology to enhance processes and decisions.	man, financial, material, and in		sources in a manı	ner that instills public trust and
* Executes the operating budget; prepares budget	_	d manages re	sources.	
Standard (Measure: (VA Requirement)): Promptly address noteworthy findings from intern Office of Inspector General, Office of the Medical Ir accreditation standards and promptly addressed d Standard (Measure: Efficient Use of Resources):	nspector and others. Describe h	now you demo	onstrated complia	ance with healthcare
Develop and execute tactics to improve efficiency, can be deployed more effectively and initiates char supplemental funding. (3) Ensures adequate intern 23 NDPP 3a).1	nges to improve decision-makin	ng relating to	resource execution	on. (2) Effectively manages
Standard (Measure: Property Accountability): VA Directive 7002: Custodial Officer Equipment Incomponent head, or equivalent employee designal property under their jurisdiction by signing their El Deadlines are established to find and scan the equimeasure, the service line custodial officer must ret submitted accurately, in accordance with requirem Standard (Measure: Temperature and Humidity N	ted by the facility organizationa L. Service lines are required to ipment or file a Report of Surve curn the completed inventory we nents and completed by the due	al director) to physically inv by for items the vithin the esta	assume responsi entory (scan) all nat are not locate ablished deadline	bility for nonexpendable items on their EIL annually. ed. To be fully successful in this . The inventory must be
Explain how you comply with VISN policy 10N4-85, designated facility service employees to maintain t	, Temperature Monitoring and	•		
For Service Chiefs and Program Managers: Explain (1) Assigning at least a primary and backup person (2) Creating contingency plans for stores in each ar (3) Educating all assigned users on the risk categor (4) Ensuring that each piece of equipment/environ (5) Ensuring End Users and After-Hours Monitors a	to act as an End User for their rea under their purview. ies of their equipment/environ ment monitored has a risk anal	area(s). ments and as lysis complete	sociated SOPs.	of range alarms.
For End Users: Explain your compliance with the fo	ollowing requirements:			

- (1) Logging into the temperature monitoring system once per shift and ensuring temperature and humidity readings are within the specified ranges for each of the monitored areas.
- (2) Responding to and taking corrective action for all alerts.
- (3) Documenting the corrective action taken.
- (4) Activating the contingency plan if a temperature monitoring system failure has been identified.
- (5) Placing a work order when equipment is not operating correctly.

For After-Hours Monitors: Explain your compliance with the following requirements:

- (1) Logging into the system once per shift.
- (2) Monitoring all critical category equipment/environments during off tour hours.
- (3) Notifying designated staff utilizing the after-hours call back roster for and critical alerts that are received.
- (4) The After-Hours Monitors will not clear or close out alerts in the system but shall document actions taken in the system.
- (5) Notifying appropriate designated employees of a system failure to allow contingency plans to be activated in affected service line areas during off tours, holidays, and weekends.

Standard (Measure: Managing the Workforce):

Describe how you promoted innovative strategies for growing workforce with a focus on recruitment, retention, training and development. (Ref: FY23NDPP 3b)

Progress Review (BUSINESS ACUMEN):

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Final Review (BUSINESS ACUMEN):			<u> </u>	
	_	_	_	
Element Rating (BUSINESS ACUMEN):	Unacceptable	□Fully	Successful	Exceptional
Lientent nating (Doonted Aconten).		П,		
Flores and A. P. III DING COALITIONS (Non Critics	-11			
Element 4: BUILDING COALITIONS (Non-Critical Developing and maintaining positive relations with c	_ -			
Developing and maintaining positive relations with t	0-Workers and customers.			
Standard (Measure: (Government-wide mandatory	performance requirements))	:		
• Solicits and considers feedback from internal and e				
Coordinates with appropriate parties to maximize in the second seco		of appropriate	e stakeholders to	o facilitate an open exchange of
opinion from diverse groups and strengthen internal				
• Explains, advocates, and expresses facts and ideas	in a convincing manner; and	negotiates wi	ith individuals ar	nd groups internally and
externally, as appropriate.Develops a professional network with other organi	-stions and identifies the inte	arnal and ovte	arnal politics tha	+ offeet the organization's work
Develops a professional network with other organi	Zations and identifies the mid	Stiidi aiiu exte	arriai pontics tha	t affect the organization's work.
Standard (Measure: (VA requirements)):				
• Coordinates with the appropriate program offices	to assure that potential partr	nerships are v	etted for prior re	elationships and efforts.
• Engages internal and external stakeholders in effor		-	•	-
network.	-		•	-
Standard (Measure: Pursuit of Excellence):				
Describe how you foster a climate of excellence in cu		-	to measure cus	tomer experience, and how did
you use that data for service recovery and performan	nce improvement? (Ref: FY23	NDPP 4a)		
Progress Review (BUILDING COALITIONS):				
Final Review (BUILDING COALITIONS):				
Element Rating (BUILDING COALITIONS):	Unacceptable	—————————————————————————————————————	Successful	Exceptional
Lientent Rating (Dollonto Continono).				
Element 5: RESULTS DRIVEN (Critical)				
Specific tasks directly tied to Position ID and PD.				
· · · · · · · · · · · · · · · · · · ·				
Standard (Standard (Measure: Services and Access)	•	_		
Describe how your work unit supports expansion of		cribe how you	u build internal \	/A capacity, staffing, service
expansion and space utilization (Ref. FY 23 NDPP 5c).				
Standard (Standard (Measure: Annual Inventory):):	0=0/			
OA3. Equipment Inventoried in the Past 13 Months:				
<u>Standard</u> (<u>Standard</u> (<u>Measure: Completeness of Rec</u> QB9. Non-Expendable Mandatory Field Completion >				
Standard (Standard (Measure: Accuracy in Characte			_	
QB10. CSN (Category Stock Number) Accuracy in Characte				
Standard (Standard (Measure: Validity of Records):				
QB12. Non-Expendable Valid Status >= 95%	Ŀ			
Standard (Standard (Measure: Timely Processing Tu				
Turn-In Pending PPM Review <= 1000	<u>шт шэргр</u>			
Standard (Standard (Measure: Timely Processing Re	eports of Survey):):			
Reports of Survey Average # of Days for Completion				
Standard (Mailroom Administration):				
On time delivery of quarterly mail expenditures repo	orts and timely mailing of app	ointment lett	ters	
Standard (Contract Administration):				
Timely processing of payments through IPPS and effe	ective management of contra	cts for small	package delivery	along with purchases of postage
and supplies				
Standard (E performance):		_	_	
Ensure all employees have there standards given by	due date			
Progress Review (RESHITS DRIVENI).				

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Final Review (RESULTS DRIVEN):			
Element Rating (RESULTS DRIVEN):	Unacceptable	Fully Successful	Exceptional
Element 6: WHISTLEBLOWER PROTECTION (Cri	 ítical)		
Responds constructively to concerns reported by em	ployees.		
 Takes responsible action to resolve reported conce allegations to appropriate offices (e.g., as described in a second property of the second proper	in VA Directive 0500 or VA Di comfortable reporting conce pprised of their right to make tion and understand that the	irective and Handbook 0700). erns to supervisory employees of e protected disclosures to Cong ey are not limited to their supe	or to other appropriate gress, OAWP, OIG, OSC, and rvisory chain when making a
Standard (Measure: (VA requirements)):			
Must meet all 3 standards, in order to be successful Fully successful:	in this Element.		
(1) responded constructively when employees report	t concerns,		
(2) took responsible action to resolve such concerns,			
(3) fostered an environment in which employees feel			_
(4) protected whistleblowers from retaliation in acco(5) supported constructive resolution of conflicts.	rdance with the VA Accounta	ability and Whistleblower Prot	ection Act, and,
Progress Review (WHISTLEBLOWER PROTECTION	ON):		
Final Review (WHISTLEBLOWER PROTECTION):	<u> </u>		1
Element Rating (WHISTLEBLOWER PROTECTION	N): Unacceptable	Fully Successful	Exceptional

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Rating Official Summary Comments:					

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