

# LEONARDO JAVIER BELÉN

## Administration Adviser

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## SUMMARY

Administration and optimization specialist with broad experience in Latin America and the Caribbean.

## EXPERIENCE

### Business Analyst

#### IPE Global/Ministry of Revenues

March/2021 – Ongoing Addis Abeba, Ethiopia

- Reviewed the Tax Transformation Program funded by DFIF in light of the TADAT framework.

### Co-Founder

#### Alephbet Research

January/2016 – Ongoing Buenos Aires, Argentina

- Helped the dynamization of the Automated Financial Systems.

### Attorney-at-law

#### Estudio Santiago Belén e Hijo

January/2015 – Ongoing Buenos Aires, Argentina

- Improved the overall efficiency.

### Non-Key Expert

#### C2D Services/DT Global (National Board of Revenue)

March/2022 – July 2022 Dhaka, Bangladesh

- Provided technical assistance to support the implementation of the Bangladesh PFM Reform Strategic Plan (a project funded by the European Union).

### Business Analyst

#### C2D Services/Inland Revenue Department

October/2019 – March/2022 The Valley, Anguilla

- Defined the workflows of IRD's Integrated Tax Administration System, MTS.
- Provided advice to top management on tax administration best practices.

### Legal Advisor

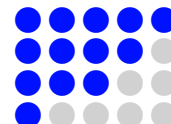
#### Secretaria de Fazenda (Tocantins)

March/2014 – July/2015 Tocantins, Brazil

- Conducted the research to ensure the targetted results in the long term. and wrote the initial analysis to build a new Integrated Tax Administration System (ITAS), and set up the framework for a new Objections process.

## LANGUAGES

Spanish  
English  
Portuguese  
French



## EDUCATION

M.S. in Business Administration (MBA)

#### Di Tella University

Mar 2005 – Nov 2014

B.S. in Law

#### Buenos Aires University

Mar 1997 – Mar 2004

## VOLUNTEER WORK

Board Member

#### Club Europeo de Buenos Aires

Aug 2017 – Ongoing Buenos Aires, Argentina

English Language Facilitator (STS)

#### Club Europeo de Buenos Aires

Mar 2016 – Dec 2020 Buenos Aires, Argentina

## PUBLICATIONS

- "Principios de Administración Tributaria", 2022, Thomson Reuters - La Ley
- "Reproducible Socioeconomic Analysis over SDMX", 2017, [https://ec.europa.eu/eurostat/cros/system/files/proof\\_of\\_concept\\_of\\_reproducible\\_socioeconomic\\_analysis\\_over\\_sdmx\\_paper.pdf](https://ec.europa.eu/eurostat/cros/system/files/proof_of_concept_of_reproducible_socioeconomic_analysis_over_sdmx_paper.pdf)
- "Rpolyhedra", A package to explore polyhedra, <https://qbotics.shinyapps.io/rpolyhedra-explorer>
- "Antares apps", a framework for administrative tasks, <https://pypi.org/project/antares-apps>

## EXPERIENCE

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### Senior Advisor

#### C2D Services

📅 October/2013 – March/2014 📍 Quebec, Canada

- Travelled to Tax Administrations to write a global scale report of Tax Administration Systems in the third world, with specific focus in Peru, Swaziland and Mozambique. That study is used as reference on how to improve taxation efficiency in many jurisdictions worldwide.

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### Legal Advisor

#### Secretaría de Fazenda (Maranhão)

📅 September/2012 – September/2013 📍 São Luis, Brazil

- Wrote detailed documentation and made proposals that were later used to improve the overall efficiency and profitability, while providing advisory services to the head of the organization with specific focus on Arrears, Objections and Government Accountability workflows, which resulted on a noticeable efficiency increase and cost saving.

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### Administration Advisor

#### Inland Revenue Department (IRD)

📅 February/2012 – October/2013 📍 Bridgetown, Barbados

- Provided advisory to improve the overall efficiency and commanded a change management effort, who lead the organization to a new paradigm.
- Developed improvements to the overall system and legal framework which led to a maximization of resources, diminishing times in various processing times from months to minutes, increasing the through-put and revenue collection.

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### Legal Advisor (Public Acquisitions lead)

#### Dirección General de Ingresos (DGI)

📅 September/2011 – December/2011 📍 Panama, Panama

- Assessed the feasibility of public acquisitions under the Panamanian Law and wrote proposals for many Terms of References to acquire goods and services, creating the path to the implementation of a new Tax Administration System, encouraging changes that would reduce operating costs to improve the overall result of the organization.

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### Administration Advisor (Judicial Arrears lead)

#### Servicio de Rentas Internas (SRI)

📅 October/2010 – March/2011 📍 Quito, Ecuador

- Proposed substantial improvements in the Judicial arrears and the implementation of an Integrated Current Account for internal taxes in Ecuador, starting the path to a change in the strategic view of the organization that led to the organization into the use of modern practices, reducing greatly reducing operating costs and increasing revenue.

## OTHER ACTIVITIES

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- Radio Shows (Co-hosted "Va... de Retro" from 2001 to 2005 in Radio Parque Patricios, Buenos Aires)
- Science Fiction
- 3D printing (Developed an open source printer based)
- Programming

## REFEREES

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### Maria Eugenia Torres

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### David Crawford

@ HiTas Project

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