## Personalized Marketing with Latent Confounders

Leo Guelman

Head Statistician, DNA RBC Royal Bank

#### Inspiration for Personalized Marketing

- Personalization is founded on the premise that individuals have heterogenous response to actions.
- Personalization algorithms aim to improve decision-making by identifying and exploiting this heterogeneity.

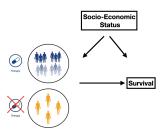
# One Treatment Fits All Finerapy Therapy Adverse offices

#### Personalized Treatments



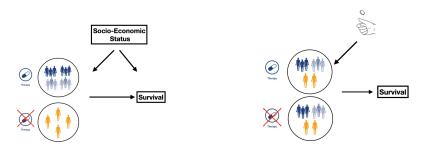
# Estimating Treatment Effects: Non-Personalized Paradigm

A/B Tests are 'gold standard' in the One-Treatment-Fits-All paradigm because they remove the influence of unobserved confounders (unmeasured variables that influence both the treatment and the outcome).



# Estimating Treatment Effects: Non-Personalized Paradigm

A/B Tests are 'gold standard' in the One-Treatment-Fits-All paradigm because they remove the influence of unobserved confounders (unmeasured variables that influence both the treatment and the outcome).



#### Estimating Treatment Effects: Personalized Paradigm

- In the presence of unobserved confounders, experimental data is not 'gold standard' for estimating heterogenous treatment effects (required for personalization)
- The experiments destroy information about client intent, which provides information about the unobserved confounders.
- Counterfactual-based decision making, which leads to a fusion of experimental and observational data, has a better chance to succeed when the goal is personalization.

#### Motivating Example

- Business objective: Sell a credit card to new-to-RBC clients.
- Current campaign: One-Treatment-Fits-All paradigm. All new-to-RBC clients who visited the RBC public site, get a credit card offer + iPad incentive.



• Future campaign: Personalize the incentive. Identify which new-to-RBC clients should receive an iPad incentive in the future to maximize the expected profitability of the campaign.

#### Data Generating Process

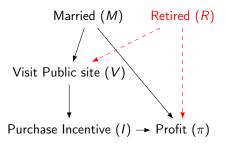


Figure: 'True' Causal Graph (current campaign).

#### Data Generating Process

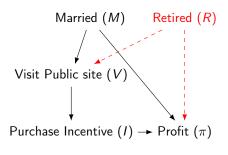


Figure: 'True' Causal Graph (current campaign).

$$P(R = 1) = 0.5$$
,  $P(M = 1) = 0.5$   
 $V := M \oplus R$   
 $I := V$ 

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
/ = 1 / = 0	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

Table:  $E[\pi|M,R,I]$ . Highlighted cells reflect (new-to-RBC) client's 'natural' choice to visit the Public site or not.

#### Four Approaches to Personalizing the Incentive



#### DS #1: Empirical Decision Criterion (EDC)

Associational Inference

$$EDC \rightarrow \underset{I \in 0.1}{\operatorname{argmax}} E[\pi|I, M]$$

#### DS #1: Empirical Decision Criterion (EDC)

Associational Inference

$$EDC \to \operatorname*{argmax}_{I \in [0,1]} E[\pi|I,M]$$

$$E[\pi|I=1, M=1] = 0.25$$
  
 $E[\pi|I=0, M=1] = 0.05$   
 $E[\pi|I=1, M=0] = 0.05$   
 $E[\pi|I=0, M=0] = 0.10$ 

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
/ = 1 / = 0	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

Table:  $E[\pi|M,R,I]$ .

#### DS #1: Empirical Decision Criterion (EDC)

Associational Inference

$$\mathsf{EDC} \to \operatorname*{argmax}_{I \in \mathsf{0},1} E[\pi|I,M]$$

$$E[\pi|I=1, M=1] = 0.25$$
  
 $E[\pi|I=0, M=1] = 0.05$ 

$$E[\pi|I=1, M=0] = 0.05$$

$$E[\pi|I=0, M=0] = 0.10$$

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
/ = 1	0.25	0.50	0.45	0.05
I = 0	0.50	0.10	0.05	0.30

Table:  $E[\pi|M,R,I]$ .

#### **Decision Rule:**

- If Visit Site  $\land$  Married  $\rightarrow$  Purchase Incentive  $\rightarrow$   $E[\pi] = 0.25$
- If Visit Site  $\land$  Not Married  $\rightarrow$  No Purchase Incentive  $\rightarrow$   $E[\pi] = 0.30$

Expected profit = 
$$\boxed{0.275}$$
 =  $(0.25+0.30)/2$ .



#### DS #2: Post-Visit Randomization (PVR)

Interventional Inference

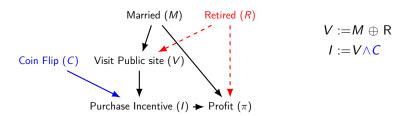


Figure: Causal DAG with post-visit randomization.

# DS #2: Post-Visit Randomization (PVR) - cont'd

Interventional Inference

$$\mathsf{PVR} \to \operatorname*{argmax}_{I \in 0,1} E[\pi|do(I), M, V = 1]$$

# DS #2: Post-Visit Randomization (PVR) - cont'd

Interventional Inference

$$\mathsf{PVR} \to \operatorname*{argmax}_{I \in 0,1} E[\pi|do(I), M, V = 1]$$

$$E[\pi|do(I=1), M=1, V=1] = 0.25$$
  
 $E[\pi|do(I=0), M=1, V=1] = 0.50$   
 $E[\pi|do(I=1), M=0, V=1] = 0.05$   
 $E[\pi|do(I=0), M=0, V=1] = 0.30$ 

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

Table:  $E[\pi|M,R,I]$ .

# DS #2: Post-Visit Randomization (PVR) - cont'd

Interventional Inference

$$\mathsf{PVR} \to \operatorname*{argmax}_{I \in 0,1} E[\pi|do(I), M, V = 1]$$

$$E[\pi|do(I=1), M=1, V=1] = 0.25$$
  
 $E[\pi|do(I=0), M=1, V=1] = 0.50$   
 $E[\pi|do(I=1), M=0, V=1] = 0.05$   
 $E[\pi|do(I=0), M=0, V=1] = 0.30$ 

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
1	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

Table:  $E[\pi|M,R,I]$ .

#### **Decision Rule:**

- If Visit Site  $\land$  Married  $\rightarrow$  No Purchase Incentive  $\rightarrow$   $E[\pi] = 0.50$
- If Visit Site  $\wedge$  Not Married  $\rightarrow$  No Purchase Incentive  $\rightarrow$   $E[\pi] = 0.30$

Expected profit = 
$$\boxed{0.40}$$
 =  $(0.50+0.30)/2$ .



#### DS #3: A/B Test on All New-to-RBC Clients

Interventional Inference

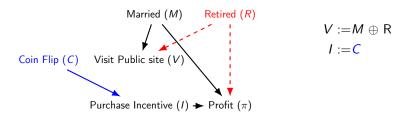


Figure: Causal DAG with A/B Test on all New-to-RBC clients.

## DS #3: A/B Test on All New-to-RBC Clients - cont'd

Interventional Inference

$$\mathsf{ABT} \to \operatorname*{argmax}_{I \in 0,1} E[\pi|do(I), M]$$

$$E[\pi|do(I=1), M=1] = 0.350 = (0.25 + 0.45)/2$$

$$E[\pi|do(I=0), M=1] = 0.275 = (0.50 + 0.05)/2$$

$$E[\pi|do(I=1), M=0] = 0.275 = (0.50 + 0.05)/2$$

$$E[\pi|do(I=0), M=0] = 0.200 = (0.10 + 0.30)/2$$

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

Table:  $E[\pi|M,R,I]$ .

## DS #3: A/B Test on All New-to-RBC Clients - cont'd

Interventional Inference

$$\mathsf{ABT} \to \operatorname*{argmax}_{I \in 0,1} E[\pi|do(I), M]$$

$$\begin{split} E[\pi|do(I=1), M=1] &= 0.350 = (0.25 + 0.45)/2 \\ E[\pi|do(I=0), M=1] &= 0.275 = (0.50 + 0.05)/2 \\ E[\pi|do(I=1), M=0] &= 0.275 = (0.50 + 0.05)/2 \\ E[\pi|do(I=0), M=0] &= 0.200 = (0.10 + 0.30)/2 \end{split}$$

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
/ = 1 / = 0	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

Table:  $E[\pi|M,R,I]$ .

#### **Decision Rule:**

- If Married  $\rightarrow$  Purchase Incentive  $\rightarrow$   $E[\pi] = 0.35$
- If Not Married  $\rightarrow$  Purchase Incentive  $\rightarrow$   $E[\pi] = 0.275$

Expected profit =  $\boxed{0.315}$  = (0.35+0.275)/2.



#### DS #4: Regret Decision Criterion (RDC)

Counterfactual Inference

$$\mathsf{RDC} o \operatorname*{argmax}_{a' \in \ 0,1} E[\pi_{a'} | I = a, M]$$

#### DS #4: Regret Decision Criterion (RDC)

Counterfactual Inference

$$\mathsf{RDC} \to \operatorname*{argmax}_{a' \in \ 0,1} E\big[\pi_{a'} | I = a, M\big]$$

$$P(\pi_{a'}, M) = P(\pi_{a'}, M, a') + P(\pi_{a'}, M, a)$$

$$= P(\pi_{a'} | M, a') P(M, a') + P(\pi_{a'} | M, a) P(M, a)$$

$$P(\pi_{a'} | M) = P(\pi_{a'} | M, a') P(a' | M) + P(\pi_{a'} | M, a) P(a | M)$$

$$= P(\pi | M, a') P(a' | M) + P(\pi_{a'} | M, a) P(a | M) \text{ (Consistency)}$$

$$P(\pi_{a'} | M, a) = \frac{1}{P(a | M)} \Big[ P(\pi_{a'} | M) - P(\pi | M, a') P(a' | M) \Big]$$

$$= \underbrace{\frac{1}{P(a | M)} \Big[ P(\pi_{a'} | M, a') P(a' | M) \Big]}_{\text{observational}}$$

# DS #4: Regret Decision Criterion (RDC) - cont'd

Counterfactual Inference

$$E(\pi_{I=1}|M=1,I=0)$$

$$\begin{split} \frac{1}{P(I=0|M=1)} \Big[ E\Big(\pi|M=1, do(I=1)\Big) - \\ E(\pi|M=1, I=1)P(I=1|M=1) \Big]. \\ &= \frac{1}{1/2} (0.350 - 0.25 \times \frac{1}{1/2}) = 0.45 \\ > 0.05 = E(\pi_{I=0}|M=1, I=0). \end{split}$$

$$E(\pi_{I=1}|M=0,I=0)$$
 = 0.50

$$E(\pi_{I=0}|M=1,I=1)$$
 = 0.50

$$E(\pi_{I=0}|M=0,I=1) = 0.30$$

	R = 0		R = 1	
	M = 1	M = 0	M = 1	M = 0
1	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

Table:  $E[\pi|M,R,I]$ .

# DS #4: Regret Decision Criterion (RDC) - cont'd

#### Counterfactual Inference

$$E(\pi_{I=1}|M=1,I=0)$$

$$\begin{split} \frac{1}{P(I=0|M=1)} \Big[ E\Big(\pi|M=1, do(I=1)\Big) - \\ E(\pi|M=1, I=1)P(I=1|M=1) \Big]. \\ &= \frac{1}{1/2} (0.350 - 0.25 \times \frac{1}{1/2}) = 0.45 \\ > 0.05 = E(\pi_{I=0}|M=1, I=0). \end{split}$$

	R = 0		R = 1	
	M = 1	M = 0	M = 1	<i>M</i> = 0
/ = 1 / = 0	0.25 0.50	0.50 0.10	0.45 0.05	0.05 0.30

$E(\pi_{I=1} M=0,I=$	= 0) = 0.50
E(   M - 1   -	_ 1) _ 0 50

$$E(\pi_{l=0}|M=1, l=1) = 0.50$$
  
 $E(\pi_{l=0}|M=0, l=1) = 0.30$ 

Table:  $E[\pi|M,R,I]$ .

#### **Decision Rule:**

- If Not Visit Site  $\land$  Married  $\rightarrow$  Purchase Incentive  $\rightarrow$   $E[\pi] = 0.45$
- If Not Visit Site  $\wedge$  Not Married  $\rightarrow$  Purchase Incentive  $\rightarrow$   $E[\pi] = 0.50$
- If Visit Site  $\land$  Married  $\rightarrow$  No Purchase Incentive  $\rightarrow$   $E[\pi] = 0.50$
- If Visit Site  $\land$  Not Married  $\rightarrow$  No Purchase Incentive  $\rightarrow$   $E[\pi] = 0.30$

Expected profit =  $\boxed{0.4375}$  = (0.45 + 0.50 + 0.50 + 0.30)/4.

## Summary of Methods

Criterion	Decision Rule	<i>E</i> [π]
EDC		.2750
	<ul> <li>If Visit Site ∧ Married → Purchase Incentive</li> </ul>	
	• If Visit Site $\wedge$ Not Married $\rightarrow$ No Purchase Incentive	
PVR	Never Purchase Incentive	.4000
ABT	Always Purchase Incentive	.3150
RDC		.4375
	<ul> <li>If Visit Site ∧ Married → No Purchase Incentive</li> </ul>	
	• If Visit Site $\wedge$ Not Married $\rightarrow$ No Purchase Incentive	
	• If Not Visit Site $\wedge$ Married $\rightarrow$ Purchase Incentive	
	• If Not Visit Site $\wedge$ Not Married $\rightarrow$ Purchase Incentive	
Oracle		.4375

#### Remarks

- If the goal is to learn personalized actions, experimental data alone is sub-optimal in the presence of unobserved confounders.
- Combining experimental and observational data under a Regret Decision Criterion (RDC) can provide information about the unobserved confounders, and hence outperform alternative optimization criteria.
- The expression derived from RDC works only in the binary treatment case.
   RDC-type randomization (Forney et al., 2017) was proposed to estimate counterfactual expressions empirically from an arbitrary number of treatments.

#### References

- Elias Bareinboim, Andrew Forney, and Judea Pearl. 2015. Bandits with unobserved confounders: a causal approach. In Proceedings of the 28th International Conference on Neural Information Processing Systems - Volume 1 (NIPS'15).
  - ► Implementation: https://github.com/leoguelman/mabuc
- Forney, A., Pearl, J.; Bareinboim, E.. (2017). Counterfactual Data-Fusion for Online Reinforcement Learners. Proceedings of the 34th International Conference on Machine Learning, in Proceedings of Machine Learning Research 70:1156-1164