

**UNIVERSITY OF LONDON**

**CO3353 ZB**

**BSc Examination**

**COMPUTING AND INFORMATION SYSTEMS and  
CREATIVE COMPUTING**

**Software Engineering Project Management**

Date and Time: Friday 13 May 2016 : 10.00 – 12.15

Duration: 2 hours 15 minutes

There are FIVE questions in this paper. Candidates should answer **THREE** questions. All questions carry equal marks and full marks can be obtained for complete answers to **THREE** questions. The marks for each part of a question are indicated at the end of the part in [.] brackets.

Only your first **THREE** answers, in the order that they appear in your answer book, will be marked.

There are 75 marks available on this paper.

No calculators should be used.

### Question 1

#### *Milestones and quality gates*

- a. Define the milestones associated with **each** phase of the *UP (Unified Process)*. [4]
- b. Explain how these milestones control the transition from each phase of the project to the next, giving examples in each case. [21]

### Question 2

#### *Plan-based and agile approaches*

- a. Define the principle of “serial in the large, iterative in the small”. [5]
- b. Identify **eight** attributes of a project that need to be considered before deciding whether to adopt a *plan-based* or an *agile approach*. [8]
- c. Explain how **each** of these attributes affects that decision. [12]

### Question 3

#### *Risk mitigation*

- a. Describe how evaluation of probability and impact of a risk helps in selecting a suitable mitigation strategy. Give examples of **four** different forms of mitigation based on *technological, human, organisational* and *budgeting* risk. [20]
- b. Explain the difference between a *known risk* and a *predictable risk*. [5]

## Question 4

### *Design for re-use*

Re-use of software can occur at **four** levels: *abstraction into patterns, language-specific object libraries, component-based frameworks and off-the-shelf systems.*

- a. Describe the potential benefits of **each** level. [16]
- b. Give examples of **three** specific types of cost normally associated with re-use. [9]

## Question 5

### *Cleanroom methodology*

- a. Explain the **three** types of model used in the *Cleanroom* testing methodology, describing the role each model plays in ensuring that the finished system meets customer requirements. [18]
- b. Identify **seven** features of the cleanroom process that give assurance that the executable programme is consistent with the system specification. [7]

**END OF PAPER**