

- 10.1 [Amended and Restated Five Year Credit Agreement, dated as of July 31, 2014, by and among Omnicom Capital Inc., Omnicom Finance plc, Omnicom Group Inc., the banks, financial institutions and other institutional lenders and initial issuing banks listed on the signature pages thereof, Citigroup Global Markets Inc., J.P. Morgan Securities LLC, HSBC Securities \(USA\) Inc. and Wells Fargo Securities, LLC as lead arrangers and book managers, JPMorgan Chase Bank, N.A., HSBC Securities \(USA\) Inc. and Wells Fargo Bank, National Association, as syndication agents, BNP Paribas and U.S. Bank National Association, as documentation agents, and Citibank, N.A., as administrative agent for the lenders \(Exhibit 10.1 to our Current Report on Form 8-K \(File No. 1-10551\) filed on August 1, 2014 and incorporated herein by reference\).](#)
- 10.2 [Director Equity Plan for Non-employee Directors \(Appendix B to our Proxy Statement \(File No. 1-10551\) filed on April 23, 2004 and incorporated herein by reference\).](#)
- 10.3 [Standard form of our Executive Salary Continuation Plan Agreement \(Exhibit 10.5 to our Annual Report on Form 10-K \(File No. 1-10551\) for the year ended December 31, 2012 and incorporated herein by reference\).](#)
- 10.4 Standard form of the Director Indemnification Agreement (Exhibit 10.25 to our Annual Report on Form 10-K (File No. 1-10551) for the year ended December 31, 1989 and incorporated herein by reference).
- 10.5 [Senior Management Incentive Plan as amended and restated on December 4, 2008 \(Exhibit 10.9 to our Annual Report on Form 10-K \(File No. 1-10551\) for the year ended December 31, 2008 \("2008 10-K"\) and incorporated herein by reference\).](#)
- 10.6 [Omnicom Group Inc. SERCR Plan \(Exhibit 10.10 to our Annual Report on Form 10-K \(File No. 1-10551\) for the year ended December 31, 2011 and incorporated herein by reference\).](#)
- 10.7 [Form of Award Agreement under the Omnicom Group Inc. SERCR Plan \(Exhibit 10.2 to our Current Report on Form 8-K \(File No. 1-10551\) dated December 13, 2006 and incorporated herein by reference\).](#)
- 10.8 [Omnicom Group Inc. Amended and Restated 2007 Incentive Award Plan \(Appendix A to our Proxy Statement \(File No. 1-10551\) filed on April 15, 2010 and incorporated herein by reference\).](#)
- 10.9 [Form of Indemnification Agreement \(Exhibit 10.1 to our Quarterly Report on Form 10-Q \(File No. 1-10551\) for the quarter ended June 30, 2007 and incorporated herein by reference\).](#)
- 10.10 [Restricted Stock Unit Deferred Compensation Plan \(Exhibit 10.16 to the 2008 10-K and incorporated herein by reference\).](#)
- 10.11 [Restricted Stock Deferred Compensation Plan \(Exhibit 10.17 to the 2008 10-K and incorporated herein by reference\).](#)
- 10.12 [Amendment No. 1 to the Restricted Stock Deferred Compensation Plan \(Exhibit 10.18 to the 2008 10-K and incorporated herein by reference\).](#)
- 10.13 [Amendment No. 2 to the Restricted Stock Deferred Compensation Plan \(Exhibit 10.19 to the 2008 10-K and incorporated herein by reference\).](#)
- 10.14 [Form of Grant Notice and Option Agreement \(Exhibit 10.20 to our Annual Report on Form 10-K \(File No. 1-10551\) for the year ended December 31, 2010 \("2010 10-K"\) and incorporated herein by reference\).](#)
- 10.15 [Form of Grant Notice and Restricted Stock Agreement \(Exhibit 10.21 to 2010 10-K and incorporated herein by reference\).](#)
- 10.16 [Form of Grant Notice and Restricted Stock Unit Agreement \(Exhibit 10.22 to 2010 10-K and incorporated herein by reference\).](#)
- 10.17 [Form of Grant Notice and Performance Restricted Stock Unit Agreement \(Exhibit 10.1 to our Quarterly Report on Form 10-Q \(File No. 1-10551\) for the quarter ended June 30, 2011 and incorporated herein by reference\).](#)
- 10.18 [Omnicom Group Inc. 2013 Incentive Award Plan \(Appendix A to our Proxy Statement \(File No. 1-10551\) filed on April 11, 2013 and incorporated herein by reference\).](#)
- 10.19 [Director Compensation and Deferred Stock Program \(Exhibit 10.19 to our Annual Report on Form 10-K \(File No. 1-10551\) for the year ended December 31, 2016 and incorporated herein by reference\).](#)
- 10.20 [Separation Agreement, dated October 12, 2018, by and between Omnicom Capital Inc. and Dennis Hewitt \(Exhibit 10.1 to our Current Report on Form 8-K \(File No. 1-10551\) filed on October 18, 2018 and incorporated herein by reference\).](#)