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| 10.16* | <u>Form of Performance Stock Unit Award Agreement pursuant to the General Dynamics Corporation Amended and Restated 2012 Equity Compensation Plan (for grants to named executive officers beginning March 4, 2020, and including, as indicated therein, provisions for certain named executive officers who are subject to the company's Compensation Recoupment Policy) (incorporated herein by reference from the company's quarterly report on Form 10-Q for the period ended March 29, 2020, filed with the Commission April 29, 2020)</u> |
| 10.17* | <u>Successor Retirement Plan for Directors (incorporated herein by reference from the company's annual report on Form 10-K for the year ended December 31, 2001, filed with the Commission March 29, 2002)</u> |
| 10.18* | <u>General Dynamics Corporation Supplemental Savings Plan, amended and restated effective as of January 1, 2017 (incorporated herein by reference from the company's annual report on Form 10-K for the year ended December 31, 2016, filed with the Commission February 6, 2017)</u> |
| 10.19* | <u>Form of Severance Protection Agreement for executive officers (incorporated herein by reference from the company's annual report on Form 10-K for the year ended December 31, 2016, filed with the Commission February 6, 2017)</u> |
| 10.20* | <u>General Dynamics Corporation Supplemental Retirement Plan, restated effective January 1, 2010 (incorporating amendments through March 31, 2011) (incorporated herein by reference from the company's quarterly report on Form 10-Q for the quarterly period ended April 3, 2011, filed with the Commission May 3, 2011)</u> |
| 10.21* | <u>Amendment to the General Dynamics Corporation Supplemental Retirement Plan, effective January 5, 2015 (incorporated herein by reference from the company's annual report on Form 10-K for the year ended December 31, 2014, filed with the Commission February 9, 2015)</u> |
| 10.22* | <u>Amendment to the General Dynamics Corporation Supplemental Retirement Plan, effective January 1, 2016 (incorporated herein by reference from the company's annual report on Form 10-K for the year ended December 31, 2016, filed with the Commission February 6, 2017)</u> |
| 10.23* | <u>Amendment to the General Dynamics Corporation Supplemental Retirement Plan, effective January 1, 2019 (incorporated herein by reference from the company's annual report on Form 10-K for the year ended December 31, 2018, filed with the Commission February 13, 2019)</u> |
| 10.24* | <u>Amendment to the General Dynamics Corporation Supplemental Retirement Plan, effective December 20, 2019**</u> |
| 18 | <u>Preferability letter from KPMG, LLP regarding a change in accounting method**</u> |
| 21 | <u>Subsidiaries**</u> |
| 22 | <u>Subsidiary Guarantors (incorporated herein by reference from the company's quarterly report on Form 10-Q for the quarter ended June 28, 2020, filed with the Commission July 29, 2020)</u> |
| 23 | <u>Consent of Independent Registered Public Accounting Firm**</u> |
| 24 | <u>Power of Attorney**</u> |
| 31.1 | <u>Certification by CEO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002**</u> |