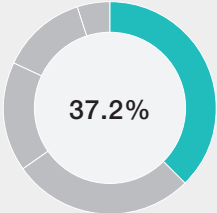


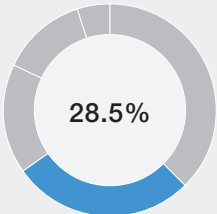


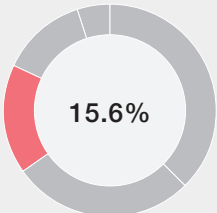

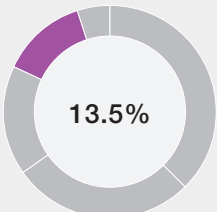


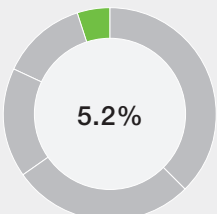



Principal companies in business segments have the necessary authority for all business domains, extending from marketing to planning, development, production, and sales in each segment. They are responsible for creating synergies faster beyond their own operational frameworks.

Share of Total Net Sales (Year Ended March 2010)	Operating Income Ratio (Result/Forecast)	Principal Company	
	4.8% Year Ended March 2010 (Result)  5.3% Year Ending March 2011 (Forecast)		→ P.26
	3.0% Year Ended March 2010 (Result)  5.0% Year Ending March 2011 (Forecast)		→ P.28
	-0.9% Year Ended March 2010 (Result)  3.3% Year Ending March 2011 (Forecast)		→ P.30
	2.9% Year Ended March 2010 (Result)  0.3% Year Ending March 2011 (Forecast)		→ P.32
	-2.1% Year Ended March 2010 (Result)  3.3% Year Ending March 2011 (Forecast)		→ P.33