3.5 Supplemental information

3.5.1 FINANCIAL RATIOS

		Fiscal 2013 Excluding exceptional items ⁽⁴⁾	Fiscal 2013 Reported data	Fiscal 2012 Excluding exceptional items (5)	Fiscal 2012 Reported data
Gearing ratio	Borrowings ⁽¹⁾ - operating cash ⁽²⁾	16.0%	16.0%		
	Shareholders' equity and non-controlling interests			20.8%	20.8%
Debt coverage (in years)	Borrowings ⁽¹⁾	3.1 years	3.4 years	2.9 years	2.8 years
	Cash from operations(3)				
Financial independence	Non-current borrowings	63.4%	63.4%	83.1%	83.1%
	Shareholders' equity and non-controlling interests				
Return on equity	Profit attributable to equity holders of the parent	21.1%	17.5%	20.1%	20.9%
	Equity attributable to equity holders of the parent (before profit for the period)				
Net debt ratio	Borrowings ⁽¹⁾ – operating cash ⁽²⁾	0.4	0.4	0.5	0.5
	Earnings before Interest, Taxes, Depreciation and Amortization (EBITDA)				
Return on capital employed (ROCE)	Operating income after tax	17.8%	15.2%	16.6%	17.1%
	Total of tangible and intangible assets + goodwill + client investments + working capital, as of the end of the year				
Interest cover	Operating profit	6.3	5.4	5.8	6.0
	Net interest expense				

⁽¹⁾ Borrowings = non-current borrowings + current borrowings excluding overdrafts - derivative financial instruments recognized as assets.

⁽²⁾ Cash and financial assets related to the Benefits and Rewards Services activity – bank overdrafts

⁽³⁾ Net cash provided by operating activities - changes in working capital.

⁽⁴⁾ Fiscal 2013 financial ratios have been recomputed to exclude the effect of exceptional costs relating to the operational efficiency improvement and cost reduction program.

⁽⁵⁾ Fiscal 2012 financial ratios have been recomputed to exclude the favorable accounting adjustment relating to pension plans in the United Kingdom.