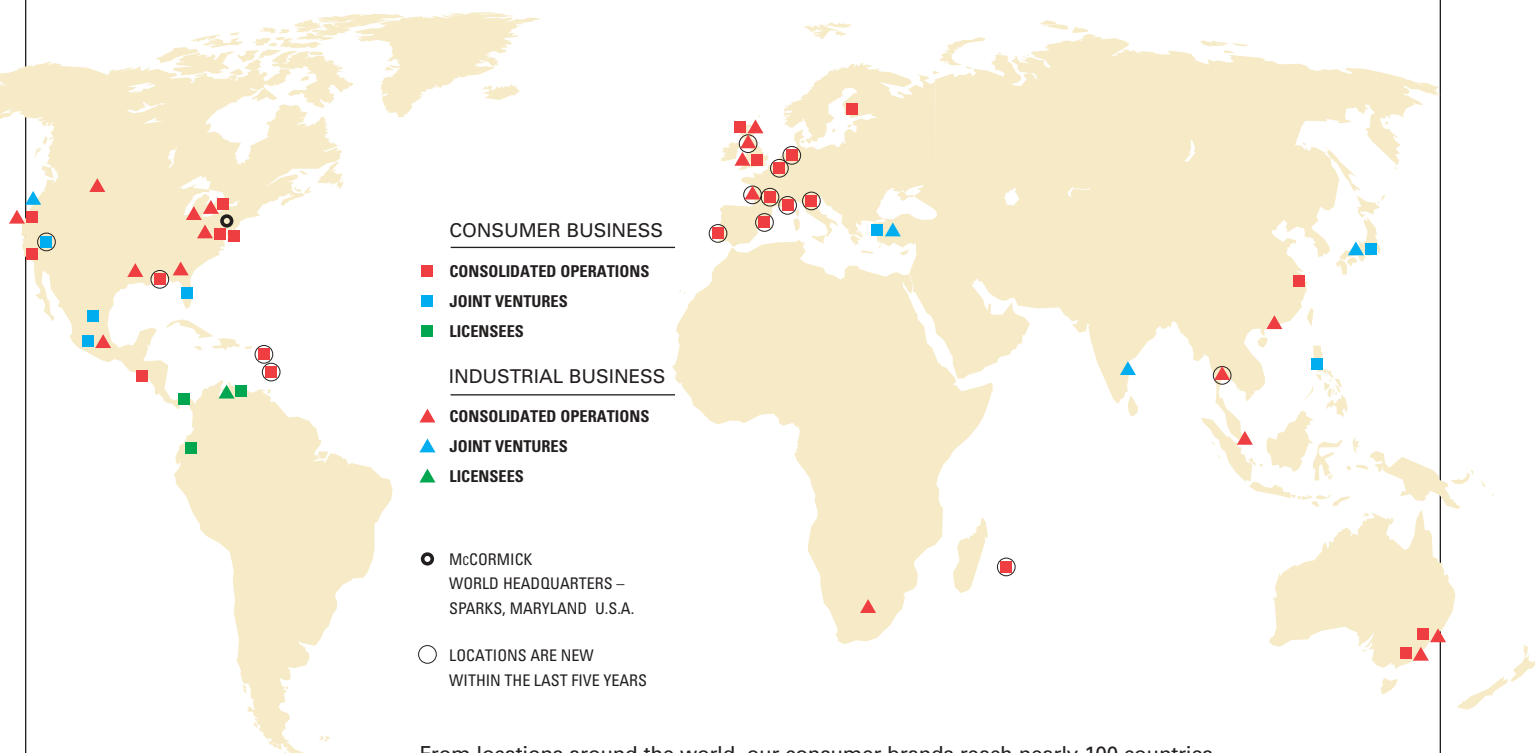


McCormick worldwide



From locations around the world, our consumer brands reach nearly 100 countries. Our industrial business provides a wide range of products to multinational restaurants and food processors. McCormick flavors span the globe.

executive officers

Robert J. Lawless
Chairman of the Board,
President &
Chief Executive Officer

Paul C. Beard
Vice President –
Finance & Treasurer

Francis A. Contino
Executive Vice President –
Strategic Planning &
Chief Financial Officer

Robert G. Davey
President –
Global Industrial Group

H. Grey Goode, Jr.
Vice President – Tax

Kenneth A. Kelly, Jr.
Vice President & Controller

Robert W. Skelton
Senior Vice President,
General Counsel & Secretary

Mark T. Timbie
President – International
Consumer Products Group

Karen D. Weatherholtz
Senior Vice President –
Human Relations

Alan D. Wilson
President –
U.S. Consumer Foods

Jeryl Wolfe
Vice President –
Supply Chain &
Chief Information Officer

2005 FLAVOR FORECAST



Marianne Gillette
Director, Product Development,
Restaurants

"Cardamom reminds me of a zesty grapefruit! I like to add McCormick ground cardamom to tea for a citrus-like flavor. I also love to add cardamom to apples, either in pie, applesauce or healthy, fresh sliced apples. The kids like fresh sliced apples with cinnamon-cardamom-sugar sprinkled on top (1 part cardamom, 2 parts cinnamon, 5 parts sugar). Cardamom is one of my secret ingredients for a great apple pie!"

