

OMNICOM GROUP INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF EQUITY
Three Years Ended December 31, 2018
(In millions, except per share amounts)

	Omnicom Group Inc.								
	Common Stock		Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Shareholders' Equity	Noncontrolling Interests	Total Equity
	Shares	Par Value							
Balance as of December 31, 2015	397.2	\$ 59.6	\$ 859.9	\$ 10,178.2	\$ (1,015.4)	\$ (7,629.9)	\$ 2,452.4	\$ 437.0	\$ 2,889.4
Net income				1,148.6			1,148.6	98.1	1,246.7
Other comprehensive income (loss)					(340.6)		(340.6)	(7.6)	(348.2)
Dividends to noncontrolling interests								(87.2)	(87.2)
Acquisition of noncontrolling interests			(87.7)				(87.7)	(16.0)	(103.7)
Increase in noncontrolling interests from business combinations								73.3	73.3
Change in temporary equity			(33.0)				(33.0)		(33.0)
Common stock dividends declared (\$2.15 per share)				(513.9)			(513.9)		(513.9)
Share-based compensation			93.4				93.4		93.4
Stock issued, share-based compensation			(34.3)			79.3	45.0		45.0
Common stock repurchased						(602.2)	(602.2)		(602.2)
Treasury stock retired	(100.0)	(15.0)		(5,135.7)		5,150.7	—		—
Balance as of December 31, 2016	297.2	44.6	798.3	5,677.2	(1,356.0)	(3,002.1)	2,162.0	497.6	2,659.6
Cumulative effect of accounting changes			4.5	(31.6)			(27.1)	—	(27.1)
Net income				1,088.4			1,088.4	103.8	1,192.2
Other comprehensive income (loss)					393.0		393.0	25.6	418.6
Dividends to noncontrolling interests								(101.7)	(101.7)
Acquisition of noncontrolling interests			(25.7)				(25.7)	(8.2)	(33.9)
Increase in noncontrolling interests from business combinations								20.0	20.0
Change in temporary equity			27.1				27.1		27.1
Common stock dividends declared (\$2.25 per share)				(523.4)			(523.4)		(523.4)
Share-based compensation			80.2				80.2		80.2
Stock issued, share-based compensation			(56.1)			65.1	9.0		9.0
Common stock repurchased						(568.4)	(568.4)		(568.4)
Balance as of December 31, 2017	297.2	44.6	828.3	6,210.6	(963.0)	(3,505.4)	2,615.1	537.1	3,152.2
Cumulative effect of accounting changes				23.6			23.6	0.4	24.0
Net income				1,326.4			1,326.4	114.1	1,440.5
Other comprehensive income (loss)					(265.5)		(265.5)	(30.2)	(295.7)
Dividends to noncontrolling interests								(134.9)	(134.9)
Acquisition of noncontrolling interests			(39.7)				(39.7)	(42.3)	(82.0)
Increase in noncontrolling interests from business combinations								115.6	115.6
Change in temporary equity			(71.1)				(71.1)		(71.1)
Common stock dividends declared (\$2.40 per share)				(544.5)			(544.5)		(544.5)
Share-based compensation			70.5				70.5		70.5
Stock issued, share-based compensation			(59.2)			72.8	13.6		13.6
Common stock repurchased						(581.3)	(581.3)		(581.3)
Balance as of December 31, 2018	297.2	\$ 44.6	\$ 728.8	\$ 7,016.1	\$ (1,228.5)	\$ (4,013.9)	\$ 2,547.1	\$ 559.8	\$ 3,106.9

The accompanying notes to the consolidated financial statements are an integral part of these statements.