	Level 2	
	Requirements Management	Score
SP	Obtain an Understanding of Requirements	
1.1	Develop an understanding with the requirements providers on the meaning of the requirements	
SP	Obtain Commitment to Requirements	
1.2	Obtain commitment to the requirements from the project participants	
SP	Manage Requirements Changes	
1.3	Manage changes to the requirements as they evolve during the project	
SP	Maintain Bi-directional Traceability of Requirements	
1.4	Maintain bi-directional traceability among the requirements and work products	
SP	Identify Inconsistencies between Project Work and Requirements	
1.5	ldentify inconsistencies between the project plans and work products and the requirements	
GP	(Establish an Organizational Policy	
2.1	Establish and maintain an organizational policy for planning and performing the requirements management process	
GP	Plan the Process	
2.2	Establish and maintain the plan for performing the requirements management process	
	Provide Resources	
2.3	Provide adequate resources for performing the requirements management process, developing the work products and	
	providing the services of the process	
	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the	
	services of the requirements management process	
GP	Train People	
2.5	Train the people performing or supporting the requirements management process as needed	
	Manage Configurations	
2.6	Place designated work products of the requirements management process under appropriate levels of control	
GP	Identify and Involve Relevant Stakeholders	
2.7	Identify and involve the relevant stakeholders of the requirements management process as planned	
GP	Monitor and Control the Process	
2.8	Monitor and control the requirements management process against the plan for performing the process and take	
0.0	appropriate corrective action	
GP	Objectively Evaluate Adherence	
2.9	Objectively evaluate adherence of the requirements management process against its process description, standards,	
00	and procedures, and address noncompliance	
	Review Status with Higher-Level Management	
2.10	Review the activities, status, and results of the requirements management process with higher level management and	
CD	resolve issues	
	Establish a Defined Process	
3.1	Establish and maintain the description of a defined requirements management process	
GP	Collect Improvement Information	
3.2	Collect work products, measures, measurement results, and improvement information derived from planning and	
	performing the requirements management process to support the future use and improvement of the organization's processes and process assets	
	processes and process assets	

F Estimate the Scope of the Project 1.1 Establish a top-level work breakdown structure (WBS) to estimate of the scope of the project 5.2 Establish as top-level work breakdown structure (WBS) to estimate of the scope of the project 5.3 Define Project Life Cycle 5.4 Establish and maintain estimates of the attributes of the work products and tasks 5.4 Establish and maintain estimates of the attributes of the work products and tasks 5.5 Define Project Life Cycle 5.6 Define the project effort and cost for the work products and tasks based on estimation rationale 5.5 Establish the Budget and Schedule 5.6 Establish and maintain the project budget and schedule 5.7 Establish and maintain the project touget and schedule 5.8 Establish and maintain the project touget and schedule 5.9 Establish and maintain the project fisks 6.0 Hornty Project Risks 6.1 Hornty Project Risks 6.2 Botentity and analyze project risks 6.2 Botentity and analyze project risks 6.3 Plan for Roject Risks 6.4 Plan for necessary resources to perform the project 6.5 Plan for Nowledge and Skills 6.6 Plan the involvement with identified stakeholders 6.7 Pstablish and maintain the overall project plan content 6.8 Plan the involvement with identified stakeholders 6.9 Plan for Roject Plan 7. Stablish and maintain the overall project plan content 6.9 Pstablish and maintain the project plan for performing and performing the project planning process 7. Potential Plans Commitment 7. Potential Plans Commitment 7. Potential Plans Commitment 7. Potential Plans Commitment 8. Potential Plans Commitment 8. Potential Plans Commitment from relevant stakeholders 8. Potential Plans Commitment from relevant		Project Planning	
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	Project Monitoring and Control	Score
	Monitor Project Planning Parameters	
1.1	Monitor the actual values of the project planning parameters against the project plan	
	Monitor Commitments	
	Monitor commitments against those identified in the project plan	
	Monitor Project Risks	
	Monitor risks against those identified in the project plan	
	Monitor Data Management	
1.4	Monitor the management of project data against the project plan	
	Monitor Stakeholder Involvement	
1.5	Monitor stakeholder involvement against the project plan	
	Conduct Progress Reviews	
1.6	Periodically review the project's progress, performance, and issues	
	Conduct Milestone Reviews	
	Review the accomplishments and results of the project at selected project milestones	
	Analyze Issues	
	Collect and analyze the issues and determine the corrective actions necessary to address the issues	
	Take Correction Action	
	Take corrective action on identified issues	
	Manage Corrective Action	
2.3	Manage corrective actions to closure	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the project monitoring and control process	
	Plan the Process	
2.2	Establish and maintain the plan for performing the project monitoring and control process	
	Provide Resources	
	Provide adequate resources for performing the project monitoring and control process, developing the work products,	
	and providing the services of the process	
	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the project monitoring and control process	
	Train People	
	Train the people performing or supporting the project monitoring and control process as needed	
	Manage Configurations	
	Place designated work products of the project monitoring and control process under appropriate levels of configuration	
	management	
	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the project monitoring and control process as planned	
	Monitor and Control the Process	
	Monitor and control the project monitoring and control process against the plan for performing the process and take	
	appropriate corrective action	
	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the project monitoring and control process against its process description, standards,	
	and procedures, and address noncompliance	
	Review Status with Higher-Level Management	
2.10	Review the activities, status, and results of the project monitoring and control process with management and resolve	
CD	issues Establish a Defined Process	
	Establish and maintain the description of a defined project monitoring and control process Collect Improvement Information	
	Collect work products, measures, measurement results, and improvement information derived from planning and performing the project monitoring and control process to support the future use and improvement of the organization's	
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	Supplier Agreement Management	Score
SP	Determine Acquisition Type	
1.1	Determine the type of acquisition for each product or product component to be acquired	
SP	Select Suppliers	
	Select suppliers based on an evaluation of their ability to meet the specified requirements and established criteria	
	Establish Supplier Agreements	
	Establish and maintain formal agreements with the supplier	
	Execute the Supplier Agreement	
	Perform activities with the supplier as specified in the supplier agreement	
	Monitor Selected Supplier Processes	
	Select, monitor, and analyze processes used by the supplier.	
	Evaluate Selected Supplier Work Products	
	Select and evaluate work products from the supplier of custom-made products.	
	Accept the Acquired Product	
	Ensure that the supplier agreement is satisfied before accepting the acquired product	
	Transition Products	
	Transition the acquired products from the supplier to the project	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing supplier agreement management process	
	Plan the Process	
	Establish and maintain the plan for performing the supplier agreement management process	
	Provide Resources	
2.3	Provide adequate resources for performing the supplier agreement management process, developing the work	
	products, and providing the services of the process	
	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the supplier agreement management process	
	Train People	
	Train the people performing or supporting the supplier agreement management process as needed	
	Manage Configurations	
2.6	Place designated work products of the supplier agreement management process under appropriate levels of	
0.0	configuration management	
	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the supplier agreement management process as planned	
	Monitor and Control the Process	
2.8	Monitor and control the supplier agreement management process against the plan for performing the process and take	
CD	appropriate corrective action	
	Objectively Evaluate Adherence	
2.9	Objectively evaluate adherence of the supplier agreement management process against its process description,	
CD	standards, and procedures, and address noncompliance Review Status with Higher-Level Management	
	Review the activities, status, and results of the supplier agreement management process with higher level management	
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GP	Establish a Defined Process	
	Establish and maintain the description of a defined supplier agreement management process	
	Collect Improvement Information	
	Collect improvement information Collect work products, measures, measurement results, and improvement information derived from planning and	
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SP Establish Measurement Objectives Establish and maintain measurement objectives that are derived from identified information needs and objectives SP Specify Measures SP Specify measures to address the measurement objectives SP Specify Data Collection and Storage Procedures Specify Data Collection and Storage Procedures Specify Now measurement data will be obtained and stored SP Specify Now measurement data will be analyzed and reported SP Collect Measurement Data 2.1 Obtain specified measurement data SP Analyze Measurement Data 2.2 Analyze and interpret measurement data SP Store Data and Results SP Store Data and Results SP Communicate Results SP Communicate Results SP Establish an Organizational Policy SP Establish and maintain an organizational policy for planning and performing the measurement and analysis process SP Plan the Process SP Plan the Process SP Provide Resources SP Provide Resources SP Provide Assign Responsibility SP Responsibility SP Responsibility SP Process developing the work products, and providing the services SP Providing the services of the process SP Provide Responsibility SP Responsibility and authority for performing the process, developing the work products, and providing the services	
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2.4 Assign responsibility and authority for performing the process, developing the work products, and providing the services	
of the measurement and analysis process	
GP Train People	
2.5 Train the people performing or supporting the measurement and analysis process as needed	
GP Manage Configurations	
2.6 Place designated work products of the measurement and analysis process under appropriate levels of configuration	
management	
GP Identify and Involve Relevant Stakeholders	
2.7 Identify and involve the relevant stakeholders of the measurement and analysis process as planned	
GP Monitor and Control the Process	
2.8 Monitor and control the measurement and analysis process against the plan for performing the process and take	
appropriate corrective action	
GP Objectively Evaluate Adherence	
2.9 Objectively evaluate adherence of the measurement and analysis process against its process description, standards,	
and procedures, and address noncompliance	
GP Review Status with Higher-Level Management	
2.10 Review the activities, status, and results of the measurement and analysis process with higher level management and	
resolve issues	
GP Establish a Defined Process	
3.1 Establish and maintain the description of a defined measurement and analysis process	
GP Collect Improvement Information	-
3.2 Collect work products, measures, measurement results, and improvement information derived from planning and	
performing the measurement and analysis process to support the future use and improvement of the organization's	
processes and process assets	
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	Process and Product Quality Assurance	Score
	Objectively Evaluate Processes	
1.1	Objectively evaluate the designated performed processes against the applicable process descriptions, standards and procedures	
SP	Objectively Evaluate Work Products and Services	
	Objectively evaluate the designated work products and services against the applicable process descriptions, standards, and procedures	
SP	Communicate and Ensure Resolution of Noncompliance Issues	
	Communicate and Ensure resolution of Noncompliance issues with the staff and managers	
	Establish Records	
2.2	Establish and maintain records of the quality assurance activities	
	Establish an Organizational Policy	
2.1	Establish and maintain an organizational policy for planning and performing the process and product quality assurance process	
GP	Plan the Process	
2.2	Establish and maintain the plan for performing the process and product quality assurance process	
GP	Provide Resources	
	Provide adequate resources for performing the process and product quality assurance process, developing the work	
2.0	products, and providing the services of the process	
GP	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
Z. 4	of the process and product quality assurance process	
GP	Train People	
2.5	Train the people performing or supporting the process and product quality assurance process as needed	
	Manage Configurations	
2.6	Place designated work products of the process and product quality assurance process under appropriate levels of configuration management	
GB	Identify and Involve Relevant Stakeholders	
	Identify and involve helevant stakeholders of the process and product quality assurance process as planned	
	Monitor and Control the Process	
	Monitor and control the process and product quality assurance process against the plan for performing the process and	
2.0	take appropriate corrective action	
GP	Objectively Evaluate Adherence	
2.9	Provide adequate resources for performing the process and product quality assurance process, developing the work	
	products, and providing the services of the process	
GP	Review Status with Higher-Level Management	
	Review the activities, status, and results of the process and product quality assurance process with higher level	
	management and resolve issues	
GP	Establish a Defined Process	
	Establish and maintain the description of a defined process and product quality assurance process	
	Collect Improvement Information	
	Collect work products, measures, measurement results, and improvement information derived from planning and	
	performing the process and product quality assurance process to support the future use and improvement of the	
	organization's processes and process assets	
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	Configuration Management	Score
	ldentify Configuration Items Identify the configuration items, components, and related work products that will be placed under configuration	
	management	
	Establish a Configuration Management System	
	Establish and maintain a configuration management and change management system for controlling work products	
	Create or Release Baselines	
	Create or release baselines for internal use and for delivery to the customer	
	Track Changes	
SP	Track change requests for the configuration items Control Changes	
	Control changes Control changes to the configuration items	
	Establish Configuration Management Records	
	Establish and maintain records describing configuration items	
	Perform Configuration Audits	
	Perform configuration audits to maintain integrity of the configuration baselines	
GP	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the configuration management process	
	Plan the Process	
	Establish and maintain the plan for performing the configuration management process	
	Provide Resources	
2.3	Provide adequate resources for performing the configuration management process, developing the work products, and	
	providing the services of the process	
	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
0.0	of the configuration management process	
	Train People	
	Train the people performing or supporting the configuration management process as needed	
	Manage Configurations Place designated work products of the configuration management process under appropriate levels of configuration	
2.0	management	
GP	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the configuration management process as planned	
	Monitor and Control the Process	
	Monitor and control the configuration management process against the plan for performing the process and take	
	appropriate corrective action	
GP	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the configuration management process against its process description, standards,	
	and procedures, and address noncompliance	
	Review Status with Higher-Level Management	
2.10	Review the activities, status, and results of the configuration management process with higher level management and	
<u></u>	resolve issues	
	Establish a Defined Process	
	Establish and maintain the description of a defined configuration management process	
	Collect Improvement Information	
3.2	Collect work products, measures, measurement results, and improvement information derived from planning and	
	performing the configuration management process to support the future use and improvement of the organization's	
<u> </u>	processes and process assets	

	Level 3	
	Requirements Development	Score
	Elicit Needs	
	Elicit stakeholder needs, expectations, constraints, and interfaces for all phases of the product's life cycle	
	Transform Stakeholder Needs, Expectations, Constraints, and Interfaces into Customer Requirements	
	Transform stakeholder needs, expectations, constraints, and interfaces into customer requirements	
SP	Establish Product and Product Component Requirements	
	Establish and maintain product and product component requirements, which are based on the customer requirements	
	Allocate Product Component Requirements	
	Allocate the requirements for each product component	
	Identify Interface Requirements	
	Identify interface requirements	
	Establish Operational Concepts and Scenarios	
3.1	Establish and maintain operational concepts and associated scenarios	
	Establish a Definition of Required Functionality	
	Establish and maintain a definition of required functionality	
SP	Analyze Requirements	
3.3	Analyze requirements to ensure that they are necessary and sufficient	
	Analyze Requirements to Achieve Balance	
3.4	Analyze requirements to balance stakeholder needs and constraints	
	Validate Requirements with Comprehensive Methods	
	Validate requirements to ensure the resulting product will perform as intended in the user's environment	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the requirements development process	
	Plan the Process	
	Establish and maintain the plan for performing the requirements development process	
	Provide Resources	
	Provide adequate resources for performing the requirements development process, developing the work products, and	
	providing the services of the process	
GP	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	;
	of the requirements development process	
GP	Train People	
	Train the people performing or supporting the requirements development process as needed	
	Manage Configurations	
	Place designated work products of the requirements development process under appropriate levels of configuration	
	management	
GP	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the requirements development process as planned	
	Monitor and Control the Process	
	Monitor and control the requirements development process against the plan for performing the process and take	
	appropriate corrective action	
GP	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the requirements development process against its process description, standards,	
	and procedures, and address noncompliance	
GP	Review Status with Higher-Level Management	
	Review the activities, status, and results of the requirements development process with higher level management and	
	resolve issues	
GP	Establish a Defined Process	
3.1	Establish and maintain the description of a defined requirements development process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the requirements	
٥.٢	development process to support the future use and improvement of the organization's processes and process assets	
	personal process to employ the latter deed and improvement of the diguination processed and process absolu	1

	Technical Solution	Score
	Develop Alternative Solutions and Selection Criteria	
	Develop alternative solutions and selection criteria	
	Select Product-Component Solutions	
1.2	Select the product-component solutions that best satisfy the criteria established	
	Design the Product or Product Component	
	Develop a design for the product or product component	
	Establish a Technical Data Package	
	Establish and maintain a technical data package	
	Design Interfaces Using Criteria	
	Design product-component interfaces using established criteria	
	Perform Make, Buy, or Reuse Analyses	
	Evaluate whether the product components should be developed, purchased, or reused based on established criteria	
	Implement the Design	
3.1	Implement the designs of the product components	
	Establish Product Support Documentation	
	Establish and maintain the end-use documentation	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the technical solution process	
	Plan the Process	
	Establish and maintain the plan for performing the technical solution process	
	Provide Resources	
2.3	Provide adequate resources for performing the technical solution process, developing the work products, and providing	
	the services of the process	
	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the technical solution process	
	Train People	
	Train the people performing or supporting the technical solution process as needed	
	Manage Configurations	
	Place designated work products of the technical solution process under appropriate levels of configuration management	
	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the technical solution process as planned	
	Monitor and Control the Process	
2.8	Monitor and control the technical solution process against the plan for performing the process and take appropriate	
	corrective action	
	Objectively Evaluate Adherence	
2.9	Objectively evaluate adherence of the technical solution process against its process description, standards, and	
	procedures, and address noncompliance	
	Review Status with Higher-Level Management	
2.10	Review the activities, status, and results of the technical solution process with higher level management and resolve	
0.7	issues	<u> </u>
	Establish a Defined Process	
	Establish and maintain the description of a defined technical solution process	1
	Collect Improvement Information	
3.2	Collect work products, measures, and improvement information derived from planning and performing the technical	
<u> </u>	solution process to support the future use and improvement of the organization's processes and process assets	

	Product Integration	Score
SP	Determine Integration Sequence	
1.1	Determine the product component integration sequence	
	Establish the Product Integration Environment	
	Establish and maintain the environment needed to support the integration of the product components	
	Establish Product Integration Procedures and Criteria	
	Establish and maintain procedures and criteria for integration of the product components	
	Review Interface Descriptions for Completeness	
2.1	Review interface descriptions for coverage and completeness	
	Manage Interfaces	
2.2	Manage internal and external interface definitions, designs, and changes for products and product components	
SP	Confirm Readiness of Product Components for Integration	
3.1	Confirm, prior to assembly, that each product component required to assemble the product has been properly identified, functions according to its description, and that the product component interfaces comply with the interface descriptions	
SP	Assemble Product Components	
	Assemble product components according to the product integration sequence and available procedures	
	Evaluate Assembled Product Components	
3.3	Evaluate assembled product components for interface compatibility	
	Package and Deliver the Product or Product Component	
	Package the assembled product or product component and deliver it to the appropriate customer	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the product integration process	
	Plan the Process	
2.2	Establish and maintain the plan for performing the product integration process	
	Provide Resources	
	Provide adequate resources for performing the product integration process, developing the work products, and	
	providing the services of the process	
GP	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the product integration A process	
GP	Train People	
2.5	Train the people performing or supporting the product integration process as needed	
	Manage Configurations	
2.6	Place designated work products of the product integration process under appropriate levels of configuration	
	management	
GP	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the product integration process as planned	
GP	Monitor and Control the Process	
	Monitor and control the product integration process against the plan for performing the process and take appropriate	
	corrective action	
GP	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the product integration process against its process description, standards, and	
	procedures, and address noncompliance	
GP	Review Status with Higher-Level Management	
	Review the activities, status, and results of the product integration process with higher level management and resolve	
	issues	
GP	Establish a Defined Process	
	Establish and maintain the description of a defined product integration process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the product	
	integration process to support the future use and improvement of the organization's processes and process assets	

	Verification	Score
SP	Select Work Products for Verification	
	Select the work products to be verified and the verification methods that will be used for each	
SP	Establish the Verification Environment	
1.2	Establish and maintain the environment needed to support verification	
SP	Establish Verification Procedures and Criteria	
1.3	Establish and maintain verification procedures and criteria for the selected work products	
	Prepare for Peer Reviews	
2.1	Prepare for peer reviews of selected work products	
SP	Conduct Peer Reviews	
2.2	Conduct peer reviews on selected work products and identify issues resulting from the peer review	
SP	Analyze Peer Review Data	
	Analyze data about preparation, conduct, and results of the peer reviews	
	Perform Verification	
3.1	Perform verification on the selected work products	
SP	Analyze Verification Results	
	Analyze the results of all verification activities	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the verification process	
	Plan the Process	
	Establish and maintain the plan for performing the verification process	
	Provide Resources	
	Provide adequate resources for performing the verification process, developing the work products, and providing the	
	services of the process	
GP	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the verification process	
GP	Train People	
2.5	Train the people performing or supporting the verification process as needed	
GP	Manage Configurations	
2.6	Place designated work products of the verification process under appropriate levels of configuration management	
GP	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the verification process as planned	
GP	Monitor and Control the Process	
2.8	Monitor and control the verification process against the plan for performing the process and take appropriate corrective	
	action	
	Objectively Evaluate Adherence	
2.9	Objectively evaluate adherence of the verification process against its process description, standards, and procedures,	
	and address noncompliance	
GP	Review Status with Higher-Level Management	
	Review the activities, status, and results of the verification process with higher level management and resolve issues	
GP	Establish a Defined Process	
	Establish and maintain the description of a defined verification process	
	Collect Improvement Information	
3.2	Collect work products, measures, and improvement information derived from planning and performing the verification	
	process to support the future use and improvement of the organization's processes and process assets	

Validation	Score
SP Select Products for Validation	
1.1 Select products and product components to be validated and the validation methods that will be used for each	
SP Establish the Validation Environment	
1.2 Establish and maintain the environment needed to support validation	
SP Establish Validation Procedures and Criteria	
1.3 Establish and maintain procedures and criteria for validation	
SP Perform Validation	
2.1 Perform validation on the selected products and product components	
SP Analyze Validation Results	
2.2 Analyze the results of the validation activities	
GP Establish an Organizational Policy	
2.1 Establish and maintain an organizational policy for planning and performing the validation process	
GP Plan the Process	
2.2 Establish and maintain the plan for performing the validation process	
GP Provide Resources	
2.3 Provide adequate resources for performing the validation process, developing the work products, and providing the	
services of the process	
GP Assign Responsibility	
2.4 Assign responsibility and authority for performing the process, developing the work products, and providing the serv	rices
of the validation process	
GP Train People 2.5 Train the people performing or supporting the validation process as needed GP Manage Configurations	
2.5 Train the people performing or supporting the validation process as needed	
GP Manage Configurations	
2.6 Place designated work products of the validation process under appropriate levels of configuration management	
GP Identify and Involve Relevant Stakeholders	
2.7 Identify and involve the relevant stakeholders of the validation process as planned	
GP Monitor and Control the Process	
2.8 Monitor and control the validation process against the plan for performing the process and take appropriate correcti	ve
action	
GP Objectively Evaluate Adherence	
2.9 Objectively evaluate adherence of the validation process against its process description, standards, and procedures	5,
and address noncompliance	
GP Review Status with Higher-Level Management	
2.10 Review the activities, status, and results of the validation process with higher level management and resolve issues	
GP Establish a Defined Process	
3.1 Establish and maintain the description of a defined validation process	
GP Collect Improvement Information	
3.2 Collect work products, measures, and improvement information derived from planning and performing the validation	'
process to support the future use and improvement of the organization's processes and process assets	

	Organizational Process Focus	Score
	Establish Organizational Process Needs	
1.1	Establish and maintain the description of the process needs and objectives for the organization	
	Appraise the Organization's Processes	
	Appraise the processes of the organization periodically and as needed to maintain an understanding of their strengths	
	and weaknesses	
	Identify the Organization's Process Improvements	
	Identify improvements to the organization's processes and process assets	
	Establish Process Action Plans	
	Establish and maintain process action plans to address improvements to the organization's processes and process	
	assets	
	Implement Process Action Plans	
2.2	Implement process action plans	
	Deploy Organizational Process Assets	
3.1	Deploy the organizational process assets across the organization	
	Deploy Standard Processes	
	Deploy the organization's set of standard processes to projects at their startup and deploy changes to them as	
	appropriate throughout the life of each project.	
SP	Monitor Implementation	
	Monitor the implementation of the organization's set of standard processes and use of process assets on all projects.	
	Incorporate Process-Related Experiences into the Organizational Process Assets	
3.4	Incorporate process-related work products, measures, and improvement information derived from planning and	
	performing the process into the organizational process assets	
GP	Establish an Organizational Policy	
2.1	Establish and maintain an organizational policy for planning and performing the organizational process focus process	
GP	Plan the Process	
2.2	Establish and maintain the plan for performing the organizational process focus process	
GP	Provide Resources	
2.3	Provide adequate resources for performing the organizational process focus process, developing the work products,	
	and providing the services of the process	
	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the organizational process focus process	
	Train People	
	Train the people performing or supporting the organizational process focus process as needed	
	Manage Configurations	
2.6	Place designated work products of the organizational process focus process under appropriate levels of configuration	
	management	
GP	Identify and Involve Relevant Stakeholders	
	ldentify and involve the relevant stakeholders of the organizational process focus process as planned	
GP	Monitor and Control the Process	
	Monitor and control the organizational process focus process against the plan for performing the process and take	
	appropriate corrective action	
	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the organizational process focus process against its process description, standards,	
	and procedures, and address noncompliance	
	Review Status with Higher-Level Management	
2.10	Review the activities, status, and results of the organizational process focus process with higher level management and	
	resolve issues	
GΡ	Establish a Defined Process	
	Establish and maintain the description of a defined organizational process focus process	<u> </u>
GP	Collect Improvement Information	
3.2	Collect work products, measures, and improvement information derived from planning and performing the	
1	organizational process focus process to support the future use and improvement of the organization's processes and	
	process assets	
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	Organizational Process Definition	Score
SP	Establish Standard Processes	
1.1	Establish and maintain the organization's set of standard processes	
	Establish Life-Cycle Model Descriptions	
	Establish and maintain descriptions of the life-cycle process models approved for use in the organization	
SP	Establish Tailoring Criteria and Guidelines	
1.3	Establish and maintain the tailoring criteria and guidelines for the organization's set of standard processes	
	Establish the Organization's Measurement Repository	
	Establish and maintain the organization's measurement repository	
	Establish the Organization's Process Asset Library	
	Establish and maintain the organization's process asset library	
SP	Establish Work Environment Standards	
	Establish and maintain work environment standards	
SP	(IPPD only) Establish Empowerment Mechanisms	
	Establish and maintain empowerment mechanisms to enable timely decision making.	
	(IPPD only) Establish Rules and Guidelines for Integrated Teams	
	Establish and maintain organizational rules and guidelines for structuring and forming integrated teams.	
	(IPPD only) Balance Team and Home Organization Responsibilities	
2.3	Establish and maintain organizational guidelines to help team members balance their team and home organization	
	responsibilities.	
GP	Establish an Organizational Policy	
2.1	Establish and maintain an organizational policy for planning and performing the organizational process definition	
	process	
GP	Plan the Process	
2.2	Establish and maintain the plan for performing the organizational process definition process	
GP	Provide Resources	
2.3	Provide adequate resources for performing the organizational process definition process, developing the work products,	
	and providing the services of the process	
	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the organizational process definition process	
	Train People	
	Train the people performing or supporting the organizational process definition process as needed	
	Manage Configurations	
	Place designated work products of the organizational process definition process under appropriate levels of	
	configuration management	
	Identify and Involve Relevant Stakeholders	
2.7	Identify and involve the relevant stakeholders of the organizational process definition process as planned	
	Monitor and Control the Process	
	Monitor and control the organizational process definition process against the plan for performing the process and take	
	appropriate corrective action	
	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the organizational process definition process against its process description,	
	standards, and procedures, and address noncompliance	
	Review Status with Higher-Level Management	
2.10	Review the activities, status, and results of the organizational process definition process with higher level management	
0.7	and resolve issues	
	Establish a Defined Process	
	Establish and maintain the description of a defined organizational process definition process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the	
	organizational process definition process to support the future use and improvement of the organization's processes	
	and process assets	

	Organizational Training	Score
SP	Establish the Strategic Training needs	
	Establish and maintain the strategic training needs of the organization	
	Determine Which Training Needs Are the Responsibility of the Organization	
	Determine which training needs are the responsibility of the organization and which will be left to the individual project	
	or support group	
SP	Establish an Organizational Training Tactical Plan	
	Establish and maintain an organizational training tactical plan	
SP	Establish Training Capability	
1.4	Establish and maintain training capability to address organizational training needs	
SP	Deliver Training	
2.1	Deliver the training following an organizational training plan	
SP	Establish Training Records	
2.2	Establish and maintain records of the organizational training	
SP	Assess Training Effectiveness	
	Assess the effectiveness of the organization's training program	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the organizational training process	
	Plan the Process	
	Establish and maintain the plan for performing the organizational training process	
	Provide Resources	
	Provide adequate resources for performing the organizational training process, developing the work products, and	
	providing the services of the process	
GP	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	;
	of the organizational training process	
GP	Train People	
	Train the people performing or supporting the organizational training process as needed	
	Manage Configurations	
	Place designated work products of the organizational training process under appropriate levels of configuration	
	management	
GP	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the organizational training process as planned	
	Monitor and Control the Process	
	Monitor and control the organizational training process against the plan for performing the process and take appropriate	,
	corrective action	
GP	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the organizational training process against its process description, standards, and	
	procedures, and address noncompliance	
GP	Review Status with Higher-Level Management	
	Review the activities, status, and results of the organizational training process with higher level management and	
	resolve issues	
GP	Establish a Defined Process	
	Establish and maintain the description of a defined organizational training process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the	
	organizational training process to support the future use and improvement of the organization's processes and process	
	assets	

	Integrated Project Management	Score
	Establish the Project's Defined Process	
	Establish and maintain the project's defined process from project startup through the life of the project	
	Use Organizational Process Assets for Planning Project Activities	
	Use the organization's process assets and measurement repository for estimating and planning the project's activities	
	Establish the Project's Work Environment	
	Establish and maintain the project's work environment based on the organization's work environment standards Integrate Plans	
	Integrate the project plan and the other plans that affect the project to describe the project's defined process	
SP	Manage the Project Using the Integrated Plans	
	Manage the project using the project plan, the other plans that affect the project, and the project's defined process	
	Contribute to the Organization's Process Assets	
	Contribute work products, measures, and documented experiences to the organizational process assets	
	Manage Stakeholder Involvement	
	Manage the involvement of the relevant stakeholders in the project	
	Manage Dependencies	
	Participate with relevant stakeholders to identify, negotiate, and track critical dependencies	
	Resolve Coordination Issues	
	Resolve issues with relevant stakeholders	+
	(IPPD only) Establish the Project's Shared Vision Establish and maintain a shared vision for the project	
	(IPPD only) Establish the Integrated Team Structure	+
	Establish and maintain the integrated team structure for the project.	
	(IPPD only) Allocate Requirements to Integrated Teams	
	Allocate requirements, responsibilities, tasks, and interfaces to teams in the integrated team structure	
	(IPPD only) Establish Integrated Teams	
	Establish and maintain integrated teams in the structure	
	(IPPD only) Ensure Collaboration among Interfacing Teams	
	Ensure collaboration among interfacing teams	
	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the integrated project management process	3
	Plan the Process Establish and maintain the plan for performing the integrated project management process	
	Provide Resources	+
	Provide adequate resources for performing the integrated project management process, developing the work products,	
	and providing the services of the process	
GP	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the services	;
	of the integrated project management process	
	Train People	
2.5	Train the people performing or supporting the integrated project management process as needed	-
	Manage Configurations	
2.0	Place designated work products of the integrated project management process under appropriate levels of configuration	1
GP	management Identify and Involve Relevant Stakeholders	+
	Identify and involve the relevant stakeholders of the integrated project management process as planned	
	Monitor and Control the Process	
	Monitor and control the integrated project management process against the plan for performing the process and take	
	appropriate corrective action	
	Objectively Evaluate Adherence	
2.9	Objectively evaluate adherence of the integrated project management process against its process description,	
0.0	standards, and procedures, and address noncompliance	-
	Review Status with Higher-Level Management	
2.10	Review the activities, status, and results of the integrated project management process with higher level management and resolve issues	
GP	Establish a Defined Process	+
	Establish and maintain the description of a defined integrated project management process	
	Collect Improvement Information	+
	Collect work products, measures, and improvement information derived from planning and performing the integrated	
	project management process to support the future use and improvement of the organization's processes and process	
	assets	
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	Risk Management	Score
SP	Determine Risk Sources and Categories	
1.1	Determine risk sources and categories	
SP	Define Risk Parameters	
1.2	Define the parameters used to analyze and categorize risks, and the parameters used to control the risk management	
	effort	
SP	Establish a Risk Management Strategy	
1.3	Establish and maintain the strategy and methods to be used for risk management	
SP	Identify Risks	
2.1	Identify and document the risks	
SP	Evaluate, Categorize, and Prioritize Risks	
2.2	Evaluate and categorize each identified risk using the defined risk categories and parameters, and determine its relative	
	priority	
SP	Develop Risk Mitigation Plans	
3.1	Develop a risk mitigation plan for the most important risks to the project, as defined by the risk management strategy	
SP	Implement Risk Mitigation Plans	
	Monitor the status of each risk periodically and implement the risk mitigation plan as appropriate	
	Establish an Organizational Policy	
2.1	Establish and maintain an organizational policy for planning and performing the risk management process	
GP	Plan the Process	
	Establish and maintain the plan for performing the risk management process	
GP	Provide Resources	
2.3	Provide adequate resources for performing the risk management process, developing the work products, and providing	
	the services of the process	
	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the risk management process	
GP	Train People	
2.5	Train the people performing or supporting the risk management process as needed Manage Configurations	
GP	Manage Configurations	
2.6	Place designated work products of the risk management process under appropriate levels of configuration management Identify and Involve Relevant Stakeholders	
GP	Identify and Involve Relevant Stakeholders	
2.7	Identify and involve the relevant stakeholders of the risk management process as planned	
GP	Monitor and Control the Process	
2.8	Monitor and control the risk management process against the plan for performing the process and take appropriate	
CD.	corrective action	
	Objectively Evaluate Adherence	
2.9	Objectively evaluate adherence of the risk management process against its process description, standards, and procedures, and address noncompliance	
CD		
	Review Status with Higher-Level Management Review the activities, status, and results of the risk management process with higher level management and resolve	
۲.۱۱		
GP.	issues Establish a Defined Process	
	Establish and maintain the description of a defined risk management process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the risk	
٥.۷	management process to support the future use and improvement of the organization's processes and process assets	
	management process to support the luture use and improvement of the organization's processes and process assets	

	Decision Analysis and Resolution	Score
SP	Establish Guidelines for Decision Analysis	
	Establish and maintain guidelines to determine which issues are subject to a formal evaluation process	
	Establish Evaluation Criteria	
	Establish and maintain the criteria for evaluating alternatives, and the relative ranking of these criteria	
	Identify Alternative Solutions	
	Identify alternative solutions to address issues	
	Select Evaluation Methods	
1.4	Select the evaluation methods	
SP	Evaluate Alternatives	
	Evaluate alternative solutions using the established criteria and methods	
SP	Select Solutions	
	Select solutions from the alternatives based on the evaluation criteria	
GP	Establish an Organizational Policy	
2.1	Establish and maintain an organizational policy for planning and performing the decision analysis and resolution	
	process	
	Plan the Process	
	Establish and maintain the plan for performing the decision analysis and resolution process	
	Provide Resources	
2.3	Provide adequate resources for performing the planned process, developing the work products and providing the	
	services for the decision analysis and resolution process	
	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the services	3
	of the decision analysis and resolution process	
	Train People	
2.5	Train the people performing or supporting the decision analysis and resolution process as needed	
	Manage Configurations	
2.6	Place designated work products of the decision analysis and resolution process under appropriate levels of	
0.0	configuration management	
	Identify and Involve Relevant Stakeholders	
2.7	Identify and involve the relevant stakeholders of the decision analysis and resolution process as planned	
	Monitor and Control the Process	
	Monitor and control the decision analysis and resolution process against the plan and take appropriate corrective action	1
	Objectively Evaluate Adherence	
2.9	Objectively evaluate adherence of the decision analysis and resolution process and the work products and services of	
CD	the process to the applicable requirements, objectives, and standards, and address noncompliance	
	Review Status with Higher-Level Management	
۷.۱۱	Review the activities, status, and results of the decision analysis and resolution process with management and resolve issues	
CB	Establish a Defined Process	
	Establish and maintain the description of a defined decision analysis and resolution process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the decision	
٥.۷	analysis and resolution process to support the future use and improvement of the organization's processes and process	.
	analysis and resolution process to support the luture use and improvement of the organization's processes and process	'
Щ_	passeris	

	Level 4	
	Organizational Process Performance	Score
1.1	Select Processes Select the processes or process elements in the organization's set of standard processes that are to be included in the organization's process performance analyses	
1.2	Establish Process Performance Measures Establish and maintain definitions of the measures that are to be included in the organization's process performance analyses	
	Establish Quality and Process Performance Objectives Establish and maintain quantitative objectives for quality and process performance for the organization	
SP 1.4	Establish Process Performance Baselines Establish and maintain the organization's process performance baselines	
1.5	Establish Process Performance Models Establish and maintain the process performance models for the organization's set of standard processes	
2.1	Establish an Organizational Policy Establish and maintain an organizational policy for planning and performing the organizational process performance process	
2.2	Plan the Process Establish and maintain the plan for performing the organizational process performance process	
2.3	Provide Resources Provide adequate resources for performing the organizational process performance process, developing the work products, and providing the services of the process	
GP 2.4	Assign Responsibility Assign responsibility and authority for performing the process, developing the work products, and providing the services of the organizational process performance process	
GP	Train People Train the people performing or supporting the organizational process performance process as needed	
GP 2.6	Manage Configurations Place designated work products of the organizational process performance process under appropriate levels of configuration management	
2.7	ldentify and Involve Relevant Stakeholders Identify and involve the relevant stakeholders of the organizational process performance process as planned	
2.8	Monitor and Control the Process Monitor and control the organizational process performance process against the plan for performing the process and take appropriate corrective action	
2.9	Objectively Evaluate Adherence Objectively evaluate adherence of the organizational process performance process against its process description, standards, and procedures, and address noncompliance	
2.10	Review Status with Higher-Level Management Review the activities, status, and results of the organizational process performance process with higher level management and resolve issues	
GP 3.1	Establish a Defined Process Establish and maintain the description of a defined organizational process performance process	
3.2	Collect Improvement Information Collect work products, measures, and improvement information derived from planning and performing the organizational process performance process to support the future use and improvement of the organization's processes and process assets	;

	Quantitative Project Management	Score
SP	Establish the Project's Objectives	
	Establish and maintain the project's quality and process performance objectives	
	Compose the Defined Process	
1.2	Select the sub-processes that compose the project's defined process based on historical stability and capability data	
SP	Select the Sub-processes that Will Be Statistically Managed	
	Select the sub-processes of the project's defined process that will be statistically managed	
	Manage Project Performance	
1.4	Monitor the project to determine whether the project's objectives for quality and process performance will be satisfied, and identify corrective action as appropriate	
SP	Select Measures and Analytic Techniques	
	Select the measures and analytic techniques to be used in statistically managing the selected sub-processes	
SP	Apply Statistical Methods to Understand Variation	
	Establish and maintain an understanding of the variation of the selected sub-processes using the selected measures and analytic techniques	
SP	Monitor Performance of the Selected Sub-processes	
	Monitor the performance of the selected sub-processes to determine their capability to satisfy their quality and process performance objectives, and identify corrective action as necessary	
SP	Record Statistical Management Data	
	Record statistical and quality management data in the organization's measurement repository	
GP	Establish an Organizational Policy	
	Establish and maintain an organizational policy for planning and performing the quantitative project management	
	process	
GP	Plan the Process	
	Establish and maintain the plan for performing the quantitative project management process	
	Provide Resources	
	Provide adequate resources for performing the quantitative project management process, developing the work	
	products, and providing the services of the process	
GP	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services of the quantitative project management process	
GP	Train People	
	Train the people performing or supporting the quantitative project management process as needed	
	Manage Configurations	
	Place designated work products of the quantitative project management process under appropriate levels of configuration management	
GP	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the quantitative project management process as planned	
	Monitor and Control the Process	
	Monitor and control the quantitative project management process against the plan for performing the process and take	
	appropriate corrective action	
GP	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the quantitative project management process against its process description,	
	standards, and procedures, and address noncompliance	
GP	Review Status with Higher-Level Management	
	Review the activities, status, and results of the quantitative project management process with higher level management	
``	and resolve issues	
GP	Establish a Defined Process	
	Establish and maintain the description of a defined quantitative project management process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the quantitative	
J	project management process to support the future use and improvement of the organization's processes and process	
	assets	
	passers	<u> </u>

	Level 5	
	Organizational Innovation and Deployment	Score
SP	Collect and Analyze Improvement Proposals	
	Collect and analyze process and technology improvement proposals	
	Identify and Analyze Innovations	
	Identify and analyze innovative improvements that could increase the organization's quality and process performance	
	Pilot Improvements	
1.3	Pilot process and technology improvements to select which ones to implement	
	Select Improvements for Deployment	
	Select process and technology improvement proposals for deployment across the organization	
	Plan the Deployment	
	Establish and maintain the plans for deploying the selected process and technology improvements	+
	Manage the Deployment	
	Manage the deployment of the selected process and technology improvements Measure Improvement Effects	
2 3 2	Measure the effects of the deployed process and technology improvements	
	Establish an Organizational Policy	+
	Establish and maintain an organizational policy for planning and performing the organizational innovation and	
	deployment process	
GP	Plan the Process	
	Establish and maintain the plan for performing the organizational innovation and deployment process	
	Provide Resources	
	Provide adequate resources for performing the organizational innovation and deployment process, developing the work	
	products, and providing the services of the process	
GP	Assign Responsibility	
2.4	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the organizational innovation and deployment process	
	Train People	
2.5	Train the people performing or supporting the organizational innovation and deployment process as needed	
	Manage Configurations	
2.6	Place designated work products of the organizational innovation and deployment process under appropriate levels of	
	configuration management	
	Identify and Involve Relevant Stakeholders	
	Identify and involve the relevant stakeholders of the organizational innovation and deployment process as planned	
	Monitor and Control the Process	
2.8	Monitor and control the organizational innovation and deployment process against the plan for performing the process	
CD	and take appropriate corrective action	-
	Objectively Evaluate Adherence Objectively evaluate adherence of the organizational innovation and deployment process against its process	
2.9	description, standards, and procedures, and address noncompliance	
GP	Review Status with Higher-Level Management	
	Review the activities, status, and results of the organizational innovation and deployment process with higher level	
	management and resolve issues	
GP	Establish a Defined Process	
	Establish and maintain the description of a defined organizational innovation and deployment process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the	
	organizational innovation and deployment process to support the future use and improvement of the organization's	
L	processes and process assets	

	Causal Analysis and Resolution	Score
	Select Defect Data for Analysis	
1.1	Select the defects and other problems for analysis	
	Analyze Causes	
1.2	Perform causal analysis of selected defects and other problems and propose actions to address them	
SP	Implement the Action Proposals	
2.1	Implement the selected action proposals that were developed in causal analysis	
SP	Evaluate the Effect of Changes	
	Evaluate the effect of changes on process performance	
SP	Record Data	
2.3	Record causal analysis and resolution data for use across the project and organization	
GP	Establish an Organizational Policy	
2.1	Establish and maintain an organizational policy for planning and performing the causal analysis and resolution process	
GP	Plan the Process	
2.2	Establish and maintain the plan for performing the causal analysis and resolution process	
GP	Provide Resources	
2.3	Provide adequate resources for performing the causal analysis and resolution process, developing the work products,	
	and providing the services of the process	
	Assign Responsibility	
	Assign responsibility and authority for performing the process, developing the work products, and providing the services	
	of the causal analysis and resolution process	
	Train People	
2.5	Train the people performing or supporting the causal analysis and resolution process as needed	
	Manage Configurations	
	Place designated work products of the causal analysis and resolution process under appropriate levels of configuration	
	management	
	Identify and Involve Relevant Stakeholders	
	ldentify and involve the relevant stakeholders of the causal analysis and resolution process as planned	
	Monitor and Control the Process	
	Monitor and control the causal analysis and resolution process against the plan for performing the process and take	
	appropriate corrective action	ļ
	Objectively Evaluate Adherence	
	Objectively evaluate adherence of the causal analysis and resolution process against its process description,	
	standards, and procedures, and address noncompliance	
	Review Status with Higher-Level Management	
	Review the activities, status, and results of the causal analysis and resolution process with higher level management	
	and resolve issues	
	Establish a Defined Process	
	Establish and maintain the description of a defined causal analysis and resolution process	
	Collect Improvement Information	
	Collect work products, measures, and improvement information derived from planning and performing the causal	
	analysis and resolution process to support the future use and improvement of the organization's processes and process	
	assets	