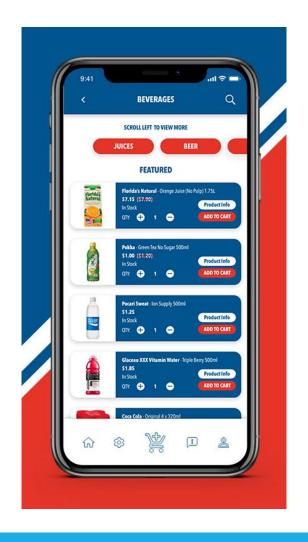


"HOW MIGHT WE IMPROVE NTUC FAIRPRICE MOBILE APP USER EXPERIENCE TO BOOST ONLINE GROCERY SALES?"





BUSINESS PROBLEMS



Poor customer experience

short term

long

term

Immediate stop gap measures

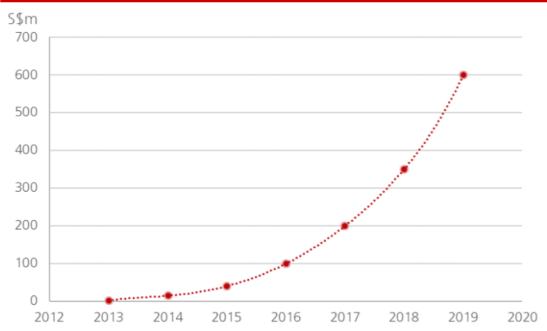
Continuous improvement in customer experience

Classification model to identify negative reviews for prompt follow up and service recovery

Topic modelling of negative reviews to understand customers' pain points

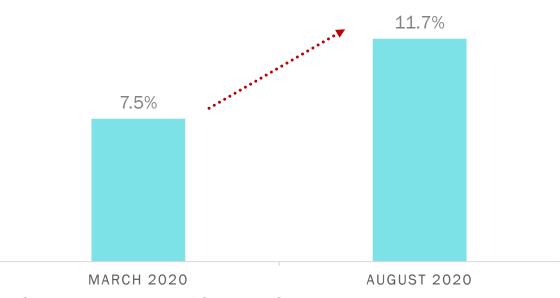
WHY MOBILE APP CUSTOMER EXPERIENCE MATTERS?

We estimated online grocery market to be c.S\$600m



Source: Euromonitor, Singstat, DBS Bank estimates

PERCENTAGE OF ONLINE SALES - SUPERMARKET



Source: Department of Statistics Singapore



DATA COLLECTION3,657 REVIEWS COLLECTED FROM GOOGLE PLAY & APPLE APPSTORE



Google Play Store

yt

yt ng

★ ★ ★ ★ 31 July 2020



One of the lousiest app! Tried using it several times since May 20 but never once did I complete the transaction. Reason: 1. In May 20 it always say "no slot". By the time there was slot, many items in my cart had become "no stock". No point for me to pay the delivery fee for a "half-filled cart". 2. In Jul 20 I tried to use the app again to utilise a promo code. But it kept saying "promo code error". When the code finally got accepted, some items became "no stock" again. It's so irritating!

Use text in review identify consumer pain points & values sought



Apple App Store



Jyh Chyang, 11/10/2019

Target variable

Negative reviews: Rating 1 to 3

Positive reviews: Rating 4 to 5

Need more improvement

The design of this newer version looks much better and easier to navigate. However, with this new app, the delivery comes from a near by Fairprice store. Many items which I have been ordered regularly are no longer available or frequently out of stock for a long time. When I change to another address, I can see that the items are still available and not out of stock. Let me know if there is a way to change the supplying store. It is useless with a better UI but we can't get items we want. I used to make purchase every week but now I have to switch to another provider.

Use text in review to predict whether the review is negative or positive



PRE-PROCESSING & FEATURE ENGINEERING



yt ng

★ ★ ★ ★ ★ 31 July 2020



Review

One of the lousiest app! Tried using it several times since May 20 but never once did I complete the transaction. Reason: 1. In May 20 it always say "no slot". By the time there was slot, many items in my cart had become "no stock". No point for me to pay the delivery fee for a "half-filled cart". 2. In Jul 20 I tried to use the app again to utilise a promo code. But it kept saying "promo code error". When the code finally got accepted, some items became "no stock" again. It's so irritating!

Text Preprocessing

- Remove HTML tags using BeautifulSoup
- Remove non-letter characters
- Convert words to lower case
- Remove stop words & frequently occurring words
- Lemmatize the words to its root word form using NLTK Lemmatizer

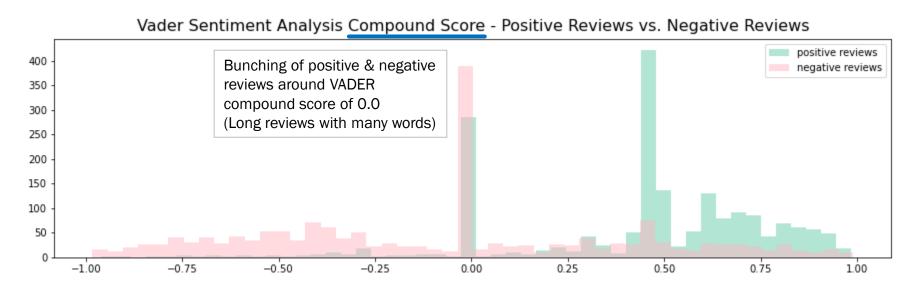


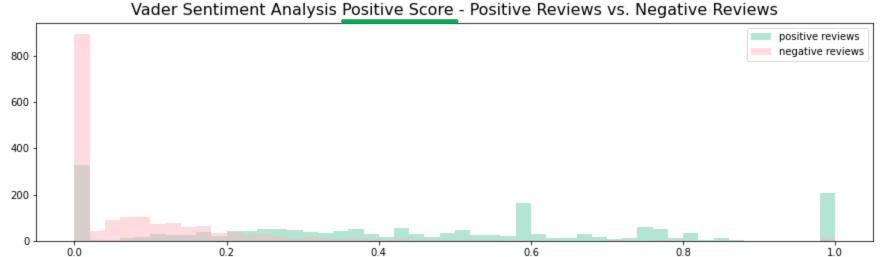
VADER Sentiment Polarity Score

- Positive score
- Negative score
- Neutral score
- Compound score

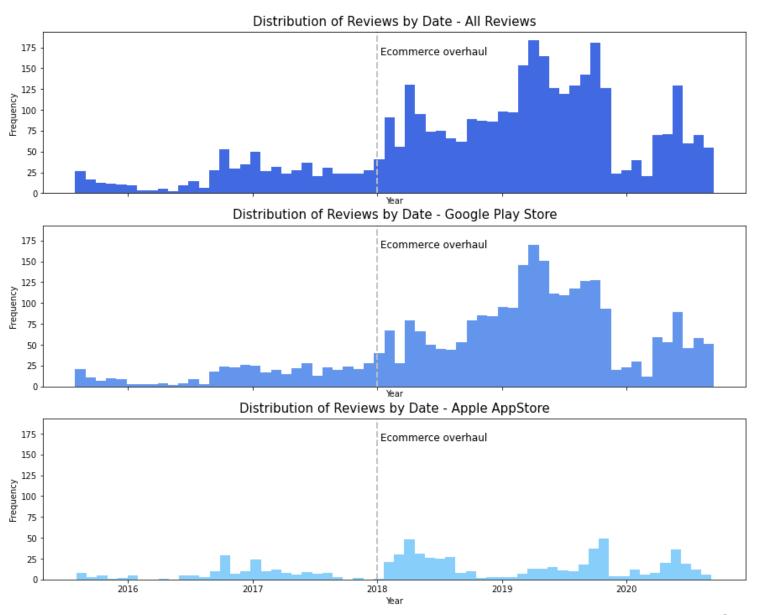


VADER positive score a better feature than compound score





Uptake of reviews following NTUC Fairprice's e-commerce overhaul in early 2018.



Number of positive vs. negative reviews mirror key market events

- Spikes in negative reviews following e-commerce overhaul in early 2018, and app update in late 2019
- Peak in positive reviews when RedMart migrated to Lazada platform in early 2019
- Surge in negative reviews in early phase of Covid-19 circuit breaker in Apr 2020, followed by improvement in May 2020,

Number of Positive vs. Negative Reviews Positive Reviews Negative Reviews Ecommerce overhaul App update 120 Covid-19 RedMart migration 100 Number of Reviews 40 20 2019 2016 2017 2018 2020

E-commerce overhaul/ App update

"New upgrade version unable to log in to my account. Keep asking to change password."

RedMart Migration to Lazada

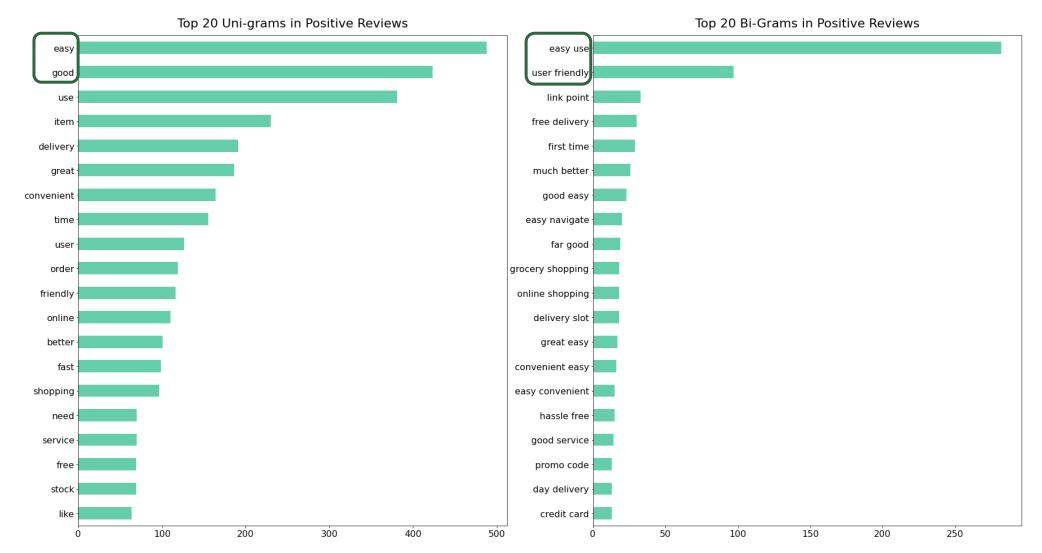
"Switched from Redmart cos I hated how complicated it got to place order or get customer support. This is much better! Thanks!"

Covid-19

"The app is very very slow and takes a very long time to load. Alot of the items are out of stock too. The delivery time is also unavailable."

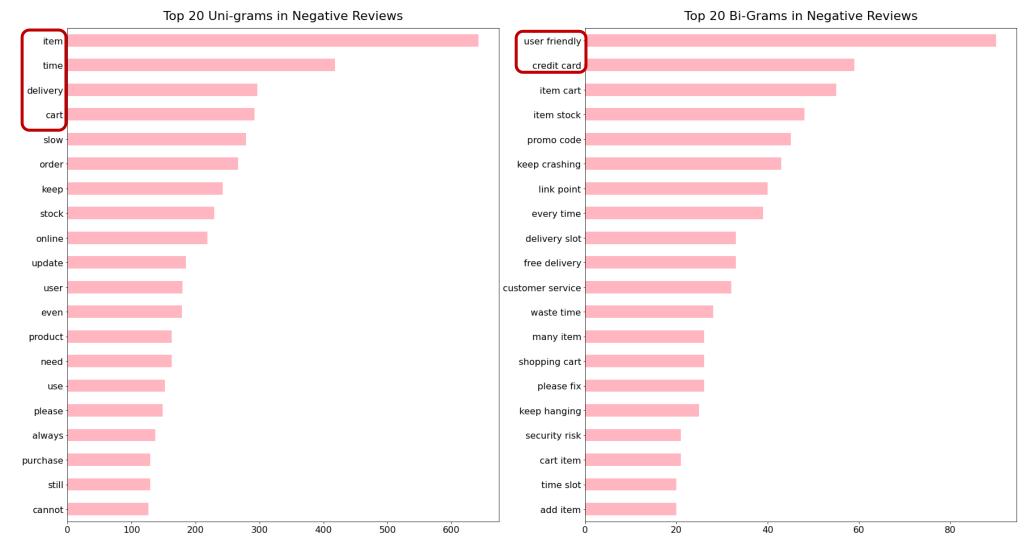


'Easy', 'good', 'easy use' and 'user friendly' among the most frequently occurring uni-grams and bi-grams for positive reviews





'Item', 'time', 'delivery', 'cart', '(not) user friendly', 'credit card' the most frequently occurring uni-grams and bi-grams for negative reviews





CLASSIFICATION MODEL - EVALUATION

	Train accuracy	Test Accuracy	Recall	ROC AUC Score
MultinomialNB with TfidfVectorizer	0.85	0.87	0.89	0.94
Logistic Regression with TfidfVectorizer	0.85	0.87	0.89	0.93
MultinomialNB with CountVectorizer	0.84	0.87	0.86	0.93
Support Vector Machine with TfidfVectorizer	0.85	0.86	0.89	0.92
Logistic Regression with CountVectorizer	0.84	0.85	0.83	0.92
Support Vector Machine with CountVectorizer	0.83	0.84	0.85	0.93
Baseline Accuracy (based on majority class)	0.51			

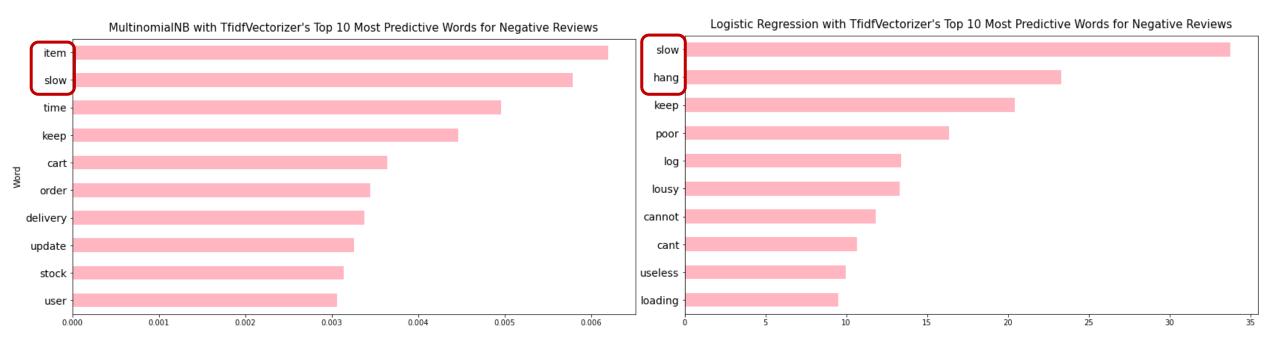


CLASSIFICATION MODEL - EVALUATION

	Train accuracy	Test Accuracy	Recall	ROC AUC Score
Voting classifier (MultinomialNB-Tfidf & Logistic Regression-Tfidf)	0.92	0.88	0.89	0.94
MultinomialNB with TfidfVectorizer (with VADER positive score as additional feature)	0.91	0.88	0.88	0.94
LSTM	0.90	0.88	0.85	0.94
MultinomialNB with TfidfVectorizer	0.85	0.87	0.89	0.94
Logistic Regression with TfidfVectorizer	0.85	0.87	0.89	0.93
MultinomialNB with CountVectorizer	0.84	0.87	0.86	0.93
Support Vector Machine with TfidfVectorizer	0.85	0.86	0.89	0.92
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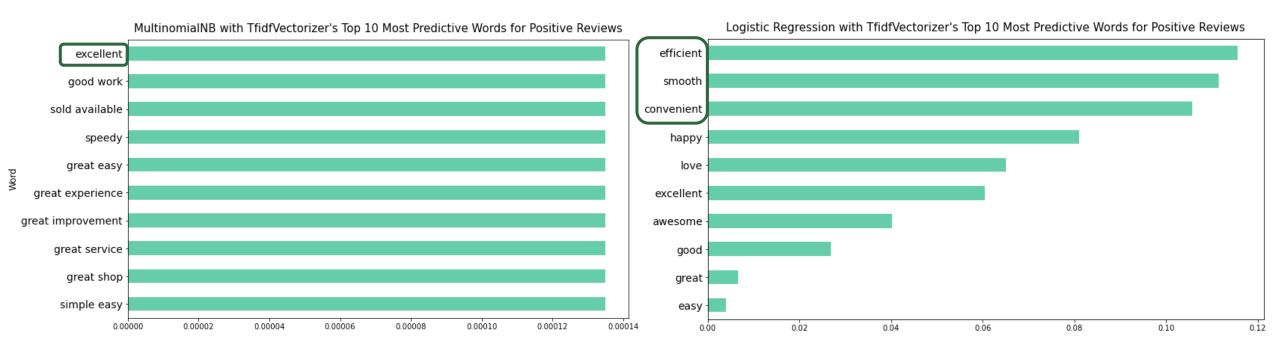


MOST PREDICTIVE WORDS FOR NEGATIVE REVIEWS VOTING CLASSIFIER (MULTINOMIAL NB-TFIDF & LOGISTIC REGRESSION-TFIDF)



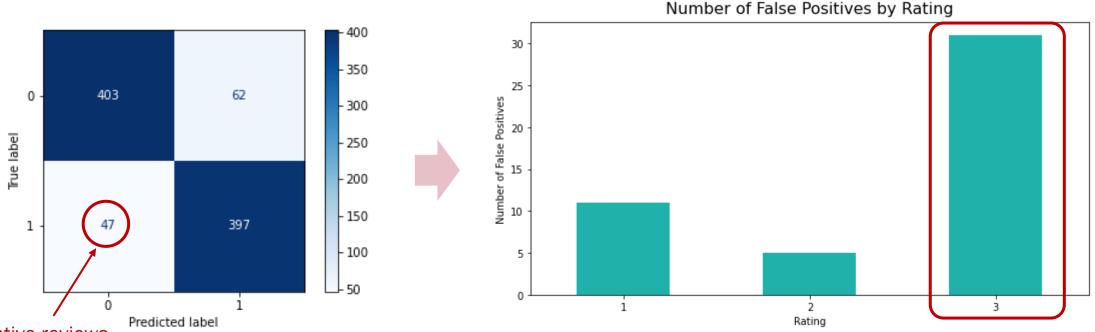


MOST PREDICTIVE WORDS FOR POSITIVE REVIEWS VOTING CLASSIFIER (MULTINOMIAL NB-TFIDF & LOGISTIC REGRESSION-TFIDF)





LIMITATIONS NEUTRAL REVIEWS WITH SUGGESTIONS MISCLASSIFIED AS NEGATIVE REVIEWS



Negative reviews misclassified as positive reviews





DEMO



https://sentiment-classification-ntuc.herokuapp.com/



CUSTOMERS' PAIN POINTS TOPIC MODELLING ON NEGATIVE REVIEWS

2. Out-of-stock/ No delivery slot

1. Payment/ Credit Card Issues

update hang
use even
payment
keep code time
unable card

"The payment and checkout keep registering unsuccessful transaction and ask to check for card expiry. It is your apps problem... nothing to do with the bank credit card."



Intertopic Distance Map (via multidimensional scaling)

PC2

3

stock
time delivery
online
available
item
purchase point
order redmart

"...it always says 'no slot'. By the time there was slot, many items in my cart had become 'no stock'.."

3. Bugs/ Laggy Interface

load user
search update

slow cart
crash

"I have been trying to **load my cart** for more than half an hour now and it's still not loading."

Marginal topic distribtion





USER JOURNEY MAPPING

Account Opening/
Logging In

Browsing & Carting

Checkout

Order Confirmation & Select Time Slot

Payment

No issue with account opening, browsing & carting.

Customers excited to check out

Positive





Negative



Customers get worried when app is laggy/ items disappear at checkout

Frustrated customers realising that items are out-of-stock/ no delivery slot after all the time spent on browsing & carting

Customers get angry when payment is unsuccessful. Abandon cart.



RECOMMENDATIONS

App Development

- Ensure that the app is not laggy in times of high loads
- Rectify issues such as items disappearing from carts and payment errors

Operations & Supply Chain

- Improve inventory management
- Expand delivery capacity (in-house or third part logistics)



CONCLUSION

Text Classification Model

- Production model (Voting Classifier) generalise well on unseen data with relatively high accuracy of 0.88 and recall of 0.89 on test data
- The model will help to identify negative reviews of NTUC Fairprice mobile app for prompt follow up and service recovery

Topic Modelling

- Identified 3 main customer pain points for continuous customer experience improvement
 - Bugs/ Laggy interface
 - 2. Out-of-stock/ No delivery slot
 - 3. Payment/ credit card issues

Future Work

- Improve classification model accuracy by collecting more reviews
- Topic classification for negative reviews to channel to the right team for follow up



THANK YOU