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ISDS 415 Online: Decision Support and Business Intelligence Systems

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Analytics & Data Visualization- Tableau: Coffee House Chain Data

As a marketing manager for Coffee House chain is tasked to identify profitability issues in the products. To try to define the problem, and what factors contribute to the issues of profitability by visualizing the data received from the IT folks.

WHAT PRODUCT ARE UNDERPERFORMING

The underperforming product is Green Tea because the Sale to Profit ratio is very poor. Green Tea has more sales than Regular Espresso, which is also underperforming but Green Tea has a negative profit for all of its Product Type, where Regular Expresso yields profit despite its smaller sales volume than Green Tea.

WHAT CORRELATES WITH PROFIT

Several items correlate with profit, but one and most certain is Sales. It has the biggest and common correlations with Profit. Other correlations would be the market itself with the States in how each product are performing in the region. Also, the cost of producing the product, or the cost of goods sold for each item is another correlation with profit. Follow by inventory and marketing.

ARE THERE ISSUES WITH CERTAIN PRODUCT LINES, PRODUCTS, MARKETS, PRICING STRUCTURES (MARGINS), COSTS,...?

Some products are having issues that are a result of general underperformance in sales and the market it is in. Some product should either be eliminated to save the cost of holding it in inventory and the cost of producing it. Also, the product that is having issue has weak performing margin as well. If the product and its product line are to be kept, it needs to improve its margin by changing its price or pricing structure to resolve the product issue. The two products with issues are Regular Espresso and Green Tea, but Green Tea is the product with the most problem.

## OTHER REPORTS

Some questions that came to mind when evaluating the data to figure out what is impacting profitability was the number of the market size in compiling the information and data. How big are these markets? Why are the most profitable States not targeted more and be a major market rather than a small market and vice versa? Generally, how is marketing being done? Also, how much inventory is being purchased and held every month? These are just some questions that came to mind about the business from the data provided in how they contribute and affect profit to determine profitability.

The two most significant issues or a problem found from the result of the report from the data is why is the coffee chain not targeting or giving more attention towards the states or region that is profitable while researching how the lower performing region could be improved by asking why these regions are underperforming and what could be done? Also, why the amount of inventory held for months for an underperforming product are always high when its sales and profit are poor? Furthermore, spending a large sum for marketing an underperforming product is not cost effective and hurts profitability when sales are meager.

## **DATA DETAILS**

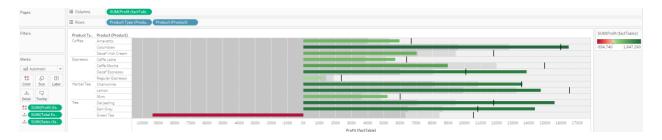
Next moving on to the details and explanation of the results found from the analysis of all the data that correlates to profitability.



For starter, the general Sales to Profit correlation was evaluated as shown in the screenshot. We wanted to know what as in sales and how much profit we were making from those sales.

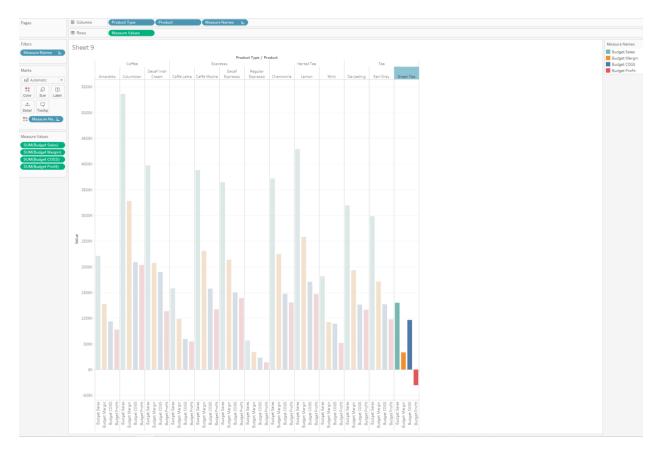
Specifically, we wanted to know the sales and profit of each product and product type that is within the product line. Items such as Lemon in Espresso, Lemon in Herbal Tea, or Deca Espresso in Tea. We wanted to know the general sales to profit performs of products first. Within

the visual data analysis, we were able to look into the data further by filtering item to show only decaf items, regular, or simply all items. As a result of this first analysis, Green Tea in all its product type is not performing well. It produced low sales and having negative profit coming in, despite having more sales than Regular Espresso. The second item that was underperforming was the Regular Espresso with having the lowest sales, but yield a minor amount of profit. To further emphasize and be confident that Green Tea is an inferior performing product. We looked into the total expenses of each product in producing them in correlation to sales and profit. We wanted to know how much things cost for the best performing and poor performing product and what to do best to optimize profit and sales. The data and visual we used to represent what we wanted to know about expenses are as shown:



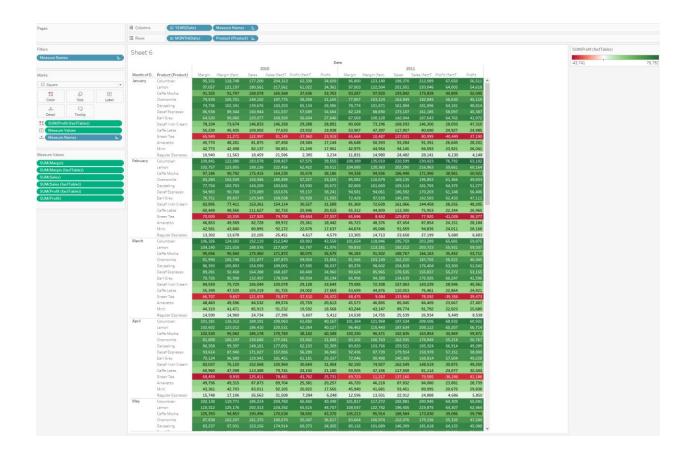
From what we can see, it is clear that Green Tea is an outlier and negatively affected the coffee house chain profitability. Green Tea is yielding -934,740 in profit value while sales and total expenses are in close range of 1,880,409 in sales and 1,056,055 in total expenses. With the given result, we questioned as to why it is underperforming when sales are in millions? We understand that the expense is high to produce Green Tea, but that does not explain why the product should not be yielding profit. One of the reasons that came to mind when evaluating the data and the questions was that the product was not priced appropriately. We see potential with the product base on its sales, but the pricing structure for Green Tea needs to be redone. In simple terms, Green Tea should be priced higher to override the expense of producing it so that it can yield profit.

We continued to evaluate further from the data of budget sales, budget margin, budget cost of goods sold, and budget profit as provided by IT of each product and product type. Once more, Green Tea is shown to be underperforming.



As mentioned before, the budget sales are in the correlation with the overall sales for Green Tea as the cost of producing the product is following close behind as is shown in the earlier diagram and here in navy blue as the budget cost of goods sold which results in a small margin in orange shown above. It resulted in a negative budget profit which is no difference in correlation of the overall negative profit for Green Tea as mentioned before.

Furthermore, we wanted more details on sales, profits, and its margin monthly.

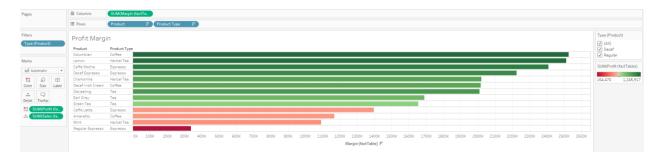


				20	010					2/	011		
Aonth of D	Product (Product)	Mauaia	Margin (fact	Sales	Sales (factT	Dunfit (fort)	Profit	Manaia	Margin (fact	Sales	Sales (factT	Dunfit /fortT	Profit
May								Margin					
,	Chamomile	87,838	102,207	161,375		55,047	36,617	83,664		152,076		55,332	47,2
	Darjeeling	83,237	97,931	153,156		60,373	34,305	80,116		146,399		64,133	45,
	Decaf Espresso	103,123	94,066	188,680		61,636	44,456	95,700		171,517		59,883	56,
	Earl Grey	77,120	102,388	141,354		65,195	35,172	73,502		132,666		58,467	46, 44,
	Decaf Irish Cream Caffe Latte	85,567 66,305	77,209 50,598	158,402 122,455		31,193 26,749	35,040 25,432	81,153 62,351		149,084 113,705		27,925 25,046	33,
	Green Tea	73,318	9,420	134,139		-43,741	29,441	72,352		130,309		-38,631	40
	Amaretto	50,031	49,917	88,570		25,243	20,026	50,064		86,946		26,201	29
	Mint	48,800	45,211	91,877		23,620	21,906	48,591		90,727		23,891	30
	Regular Espresso	12,928	12,475	21,633		3,665	4,570	14,344		23,685		5,290	7
June	Columbian	109.369	124,563	201.944		67.941	44,468	108.958		196,221		66.780	61
	Lemon	109,178	120,302	201,664		63,201	45,695	110,577		199,552		59,469	62
	Caffe Mocha	107,729	97,063	195,301		40,870	43,921	107,585		196,883		38,017	60
	Chamomile	93,796	106,971	173,273		59,643	40,302	87,292		162,837		59,678	47
	Darjeeling	87,518	103,265	162,671		65,448	38,153	85,140		152,813		63,740	51
	Decaf Espresso	95,307	90,809	176,706		58,394	39,370	96,185		179,055		57,715	53
	Earl Grey	75,603	97,144	140,688		62,183	33,874	75,480		142,076		63,587	44
	Decaf Irish Cream	86,072	74,386	160,773	<u> </u>	29,626	35,401	85,762		159,933		28,020	45
	Caffe Latte	63,243	48,751	118,459		25,058	23,845	60,284		116,611		26,307	26
	Green Tea	71,720	9,854	131,502	78,569	-39,215	29,338	72,046	10,483	132,691	79,678	-38,670	38
	Amaretto	51,152	49,819	89,954	90,922	25,780	22,211	49,893	50,039	87,433	90,001	26,015	28
	Mint	50,557	44,275	96,997	95,472	22,305	22,504	47,908	42,969	93,101	93,357	20,905	28
	Regular Espresso	16,153	13,945	26,195	25,574	4,536	7,214	15,743	12,294	25,009	22,589	3,774	9
ıly	Columbian	116,226	128,162	212,233	218,545	73,945	50,044	112,705	118,647	200,862	201,659	66,581	69
	Lemon	116,371	116,866	209,940	209,794	58,911	50,194	116,510	120,066	207,277	214,911	63,301	71
	Caffe Mocha	114,736	92,207	206,926	167,148	35,796	51,032	102,926	93,774	188,442	169,608	37,551	56
	Chamomile	90,845	100,062	166,688	178,258	54,009	39,046	84,513	99,192	156,112	175,853	55,350	48
	Darjeeling	89,045	101,017	162,393	180,079	64,925	38,542	101,100	109,236	178,209	195,004	70,330	66
	Decaf Espresso	98,364	87,205	179,980	157,644	54,935	41,499	96,530	87,918	176,790	158,448	56,189	
	Earl Grey	74,426	91,442	138,768	171,369	59,658	33,889	73,336	90,198	137,172	167,708	56,187	45
	Decaf Irish Cream	89,363	68,865	165,098	138,183	27,703	37,846	90,362	71,987	166,050	143,885	30,006	53
	Caffe Latte	64,864	44,456	120,030	75,417	21,610	24,682	55,296	43,474	105,316	74,479	22,218	26
	Green Tea	73,084	6,838	133,346	74,458	-40,610	29,794	70,810	8,294	127,519	73,117	-36,126	40
	Amaretto	52,840	45,836	93,116		22,825	22,754	50,251		87,548		24,631	30
	Mint	50,757	43,727	96,539	92,076	24,196	22,976	47,516	41,277	91,348	88,894	20,317	28
	Regular Espresso	17,700	12,634	28,083		3,787	8,531	16,404	<u> </u>	27,132		4,771	9
August	Columbian	103,241	114,354	191,100		62,505	40,671	111,401		201,626		70,184	64
	Lemon	102,566	111,210	186,852		56,706	42,036	110,861		199,982		60,809	63
	Caffe Mocha	107,088	86,170	198,892		30,688	42,411	109,750		200,301		37,006	61
	Chamomile	82,610	98,074	156,438		53,269	31,238	82,498		152,769		52,275	45
	Darjeeling	87,096	103,189	156,173		66,456	39,426	91,277		163,189		65,412	56
	Decaf Espresso	90,639	82,514	170,642		52,206	35,410	93,760		172,143		55,323	52
	Earl Grey	72,575	90,859	139,772		58,008	30,146	69,496		130,295		59,066	41
	Decaf Irish Cream	93,538	74,980	173,655		30,071	39,698	89,268	-	164,677		31,279	50
	Caffe Latte	60,230	44,943	116,871		22,567	20,225	59,090		112,433		23,814	28
	Green Tea	67,895	8,738	127,628		-36,496	25,196	70,226		129,698		-39,237	36
	Amaretto	50,340	47,508	88,565		24,991	22,216	53,779		93,416		27,870	32
	Mint	44,640	40,165	88,479	-	19,850	17,867	49,477	-	95,893	-	22,303	28
ptember	Regular Espresso	16,052	15,544	27,006		5,642 64.003	6,504	14,905		25,874		5,300	7
ptember	Columbian	100,251	114,678	182,781			40,175	102,992		202,522		75,168	57
	Lemon	99,499	119,024	182,521		60,729	38,695	104,405	<u>·</u>	205,370	<u>·</u>	63,106	60
	Caffe Mocha	89,255	89,377	166,949		36,303	31,545	100,044		200,140		37,872	55
	Chamomile	79,820	100,653	150,333		55,700	31,230	82,425		166,383		55,631	46
	Darjeeling	86,710	109,557	156,104		70,812	37,206	80,616		155,771		64,437	50
	Decaf Espresso	81,565	82,957	153,301	148,940	52,771	31,388	88,875	91,605	179,933	166,890	59,342	48
	Earl Grey	54,466	80,223	105,077	149,501	49,948	21,911	65,583	92,624	134,960	172,882	58,127	37

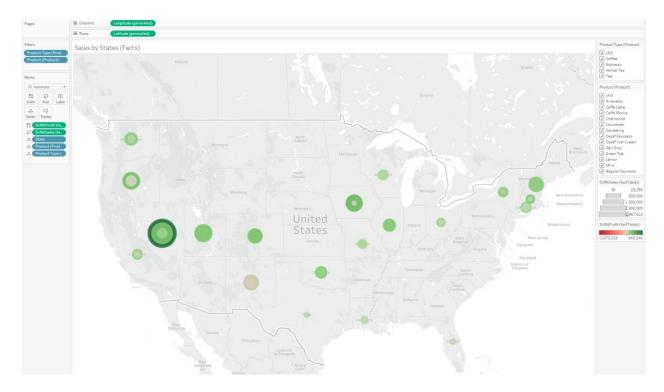
		2010 2011											
Month of D	. Product (Product)	Margin N	largin (fact	Sales S	ales (factT Pr	ofit (factT	Profit	Margin N	Margin (fact	Sales	Sales (factT P	rofit (factT	Profit
August	Caffe Latte	60,230	44,943	116,871	77,085	22,567	20,225	59,090	45,771	112,433	77,861	23,814	28,10
	Green Tea	67,895	8,738	127,628	75.257	-36,496	25,196	70,226	9,475	129,698	78.021	-39,237	36.90
	Amaretto	50,340	47,508	88,565	86,041	24,991	22,216	53,779	52,026	93,416	93,672	27,870	32,8
	Mint	44,640	40,165	88,479	85,474	19,850	17,867	49,477	44,265	95,893	95,491	22,303	28,9
	Regular Espresso	16,052	15,544	27,006	28,379	5,642	6,504	14,905	14,560	25,874	26,522	5,300	7,2
September	Columbian	100,251	114,678	182,781	197,203	64,003	40,175	102,992	128,579	202,522	218,564	75,168	57,5
	Lemon	99,499	119,024	182,521	214,019	60,729	38,695	104,405	122,347	205,370	220,710	63,106	60,6
	Caffe Mocha	89,255	89,377	166,949	161,187	36,303	31,545	100,044	97,088	200,140	176,094	37,872	55,0
	Chamomile	79,820	100,653	150,333	180,231	55,700	31,230	82,425	101,799	166,383	180,883	55,631	46,3
	Darjeeling	86,710	109,557	156.104	195.613	70,812	37,206	80,616	100,702	155,771	179,928	64,437	50,0
	Decaf Espresso	81,565	82,957	153,301	148,940	52,771	31,388	88,875	91,605	179,933	166,890	59,342	48,3
	Earl Grey	54,466	80,223	105,077	149,501	49.948	21.911	65.583	92.624	134,960	172.882	58.127	37,4
	Decaf Irish Cream	77,835	67,864	146,969	137,466	25,019	29,535	82,701	75,220	165,865	150,205	29,022	46,1
	Caffe Latte	46,228	40,246	91,688	69,070	18,595	13,200	53,324	43,560	113,356	74,269	22,185	22,8
	Green Tea	63,924	10,353	118,863	75,610	-33,388	23,941	65,443	10,724	132,627	80,168	-38,232	33,9
	Amaretto	45,755	45,654	80,410	82,920	23,605	18,708	47,799	48,110	89,970	87,983	24,758	28,9
	Mint	37,970	40,390	75,569	84,727	20,516	14,607	44,143	43,049	93,972	92,345	21,690	26,1
	Regular Espresso	12,807	14,241	22,168	26,125	5,500	3,760	15,141	13,883	26,167	25,969	5,323	9,4
October	Columbian	101,626	123,049	186,175	211,527	68,077	39,608	108,602	131.509	210,410	226,136	73,556	63,2
octobe.	Lemon	95,421	118,860	176,192	213,697	60,782	35,762	105,463	122,961	206,254	221,058	62,577	61,7
	Caffe Mocha	95,507	93,895	175,724	168,898	37,190	35,702	106,184	93.932	205,178	169,547	38,000	64,3
	Chamomile	83,796	104,023	154,729	183,935	58.159	33,759	83,404	103.045	163,489	183,316	55,958	49.0
	Darjeeling	82,254	108,832	151,994	194,539	70,882	34,788	80,229	100,174	157,821	178,855	61,492	46,9
	Decaf Espresso	94,436	93,463	173,524	168,890	60,297	36,959	95,856	91,275	186,960	165,425	59,107	58,2
	Earl Grey	69,892	89,645	129,352	167,058	54,818	30,543	75,970	103,036	150,060	192,653	66,366	50,0
	Decaf Irish Cream	84,135	76,659	155,713	151,130	31,538	33,428	85,200	76,498	168,791	153,378	30,210	48,5
	Caffe Latte	58,535	46,890	109,231	80,399	23,383	20,082	63,316	47,814	125,185	81,078	25,065	34,8
	Green Tea	67,063	10,670	123,601	77,589	-35,065	25,446	71,432	10,656	139,234	81,611	-40,964	41,2
	Amaretto	48,436	46,009	85,516	85,876	21,878	20,148	49,467	50,344	93,143	90,994	26,114	30,0
	Mint	45,508	40,009	86,653	87,841	18,954	19,832	49,602	45,976	99,873	98,757	24,188	32,4
	Regular Espresso	13,409	12,696	21,371	23,543	3,725	5.464	13,707	14,865	25,008	27,294	5,363	7,2
November	Columbian	107,377	131,882	193,702	224,968	75,343	44,430	107,527	122,834	207,030	210,391	67,963	63,6
vovember	Lemon	97,095	112,932	175,651	203,117	58,299	39,336	102,662	121,138	197,946	217,681	60,796	58,5
	Caffe Mocha	96,148	89,589	173,448	161,405	35,348	36,849	91,160	88,952	178,961	161,790	34,355	49,8
	Chamomile	80,730	102,547	147,355	181,403	54,213	32,700	86,897	108,495	171,700	192,642	59,679	51.5
	Darjeeling	82,136	100,988	150,966	180,649	64,424	34,337	84,044	101,513	161,864	181,475	62,669	52,2
	Decaf Espresso	92,653	89,630	166,889	162,445	57,240	39,018	90,667	89,262	178,937	160,823	57,522	52,4
December	Earl Grey	64,146	90,010	117,510	168,529	56,970	27,659	65,139	96,738	131.694	181.569	62,128	39,1
	Decaf Irish Cream	82,020	72,477	150,844	145,119	29,284	33,036	82,948	74,489	163,318	147,001	30,244	48,8
	Caffe Latte	56,115	45,518	102,328	77,675	23,962	21,066	58,139	47,273	117,845	80.432	24,677	29,5
	Green Tea	68,168	9,330	123,100	77,794	-38,463	27,609	68,225	9,776	134,792	80,120	-41,388	37,7
	Amaretto	47,887	46,859	83,883	84,930	23,843	19,939	46,525	49,917	87,290	90,535	26,008	27,1
	Mint	41,119	42,134	78,030	89,670	21,956	17,378	42,642	43,054	87,782	93,130	21,473	25,0
	Regular Espresso	12,811	13,687	21,477	25,223	4.560	4,360	12.587	12,623	22.178	23,501	4,236	6,5
	Columbian	110,818	125,938	200,630	216,316	69,723	46,600	108,906	129,069	211,131	219,396	75,177	65,4
	Lemon	106,514	121,268	193,922	218,257	62,096	42,211	112,573	123,685	218,204	222,306	63,813	68,1
	Caffe Mocha	95,659	92,741	176,824	166,461	38,921	36,091	105,159	95,804	205,734	172,976	39,499	62,4
		85,402	103,995	158,803			34,549	89,524	107,844	177,480		59,509	55,5
	Chamomile	85,402 83,953	103,995	158,803	184,972 186,558	57,737 66,159	36,627	89,524 83,772	98,197	160,808	191,770 175,770	60,470	55,5 51,7
	Darjeeling Decaf Espresso	91,320	91,257	170,421	165,629	59,136	36,627	94.854	90,298	188,492	163.012	58,477	56.5
		72,764	96,489	137.953	179,919	60.895	31,189	74,854	101.218	150,390	189,975	65,890	
	Earl Grey		70,967	<u> </u>	<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	49,3
	Describilities Con-			160,790	141,684	29,180	36,487	82,163	71,993	162,188	142,806	28,240	48,2
	Decaf Irish Cream	86,768			74.500	21.005	10.005	CO 0CC	47.254	124 507	00.007	24.700	22.0
	Caffe Latte	54,779	43,631	106,320	74,502	21,665	19,025	60,866	47,354	124,587	80,007	24,706	
	Caffe Latte Green Tea	54,779 67,169	43,631 8,599	106,320 124,921	75,246	-37,499	26,066	71,259	8,719	139,912	79,432	-43,052	42,0
	Caffe Latte Green Tea Amaretto	54,779 67,169 48,885	43,631 8,599 47,732	106,320 124,921 85,818	75,246 87,153	-37,499 23,619	26,066 20,938	71,259 48,225	8,719 49,278	139,912 90,382	79,432 89,594	-43,052 25,227	32,61 42,03 29,39
	Caffe Latte Green Tea	54,779 67,169	43,631 8,599	106,320 124,921	75,246	-37,499	26,066	71,259	8,719	139,912	79,432	-43,052	42,0

Of course, we found that Green Tea has the weakest performance with only a minimal improvement in September. Green Tea as an overall consistency of poor performance. As for Regular Espresso, we express that it is underperforming as well, but it is yielding a small margin of profit which is still good but can be improved. Regular Espresso overall performance is very consistent as well.

However, we wanted to know more about each product in the context of sales and profit. What are its margin? So marginally speaking, Green Tea is doing better than Regular Espresso and here is why.



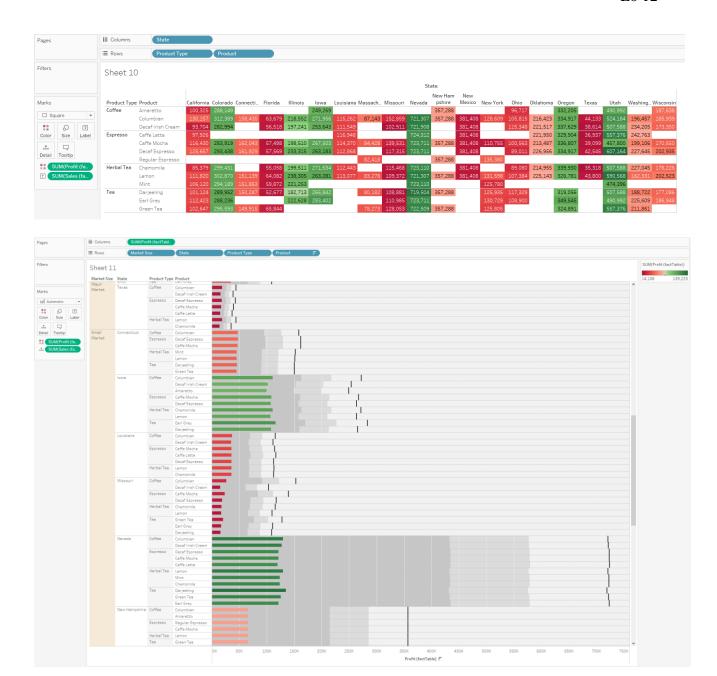
Marginally speaking, Regular Espresso has a small margin of 337,186 units from a sale of 575,086 and a profit of 154,470. Whereas Green Tea is underperforming in more than one area, has a better margin of 1,654, 816 with 785,525 in profit from 3,120,055 sales. Besides the two main product under the most evaluation for underperformance. Caffe Latte Espresso, Amaretto Coffee, and Mint Herbal Tea are having bad margins as well. By no means, these items are performing poorly as in having negative profits or poor sales. They are yielding high sales and sufficient profits, but the three items can do better from a change in the pricing structure so that it can generate better profit while hopefully retaining the number of sales it has.



Then we wanted to know how the products with its product types are performing in each States by looking at the sales and profit ratio once more as shown above. With the visual data produced, we could filter data by each product type and product individually or all as shown above (How filters are done are shown below).

Product Type (Product)
(AII)
Coffee
Espresso
Herbal Tea
✓ Tea
Product (Product)
(AII)
✓ Amaretto
Caffe Latte
Caffe Mocha
✓ Chamomile
Columbian
✓ Darjeeling
Decaf Espresso
✓ Decaf Irish Cream
Earl Grey
✓ Green Tea
Lemon
Mint
Regular Espresso

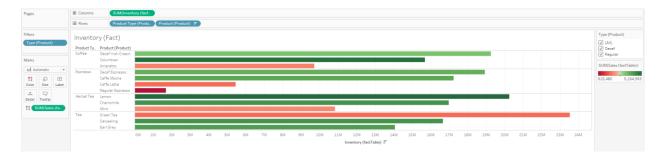
From the results, we found that the products are performing well in Nevada and seem to be the best and biggest market. Also, there are shades of red shown to emphasize the poor performing area and product with details of negative profit. Further detail of data can be viewed when the mouse hovers over the shaded circled region such as what product and product type are performing the best in a particular State. The numerical value and other visual representation about the map above can be seen below showing the sales and profit of each States, and what market the States are considered, whether they are a major or small market.



After evaluating the major and small market with subdivision into each State to see the data of their profit and sales. As a result, it was found that the State or market that is performing very well with high profit and sales is under the small market. While the major markets are not performing quite well with only two States that are performing well being Colorado and Illinois. Also, the major market is not producing a large of a sale as the small market. So, the method of

targeting markets need to be reevaluated so that the coffee house chain can produce better sales and yield more profit.

Besides looking at data of common categories such a sales, profit, and its margin, we also looked into the chains performances in each States. Now we will be looking at the inventory of each product with its sales since we can agree that sales have definite correlations with profit. We wanted to know how much inventory of each product and product type are held that are affecting sales.

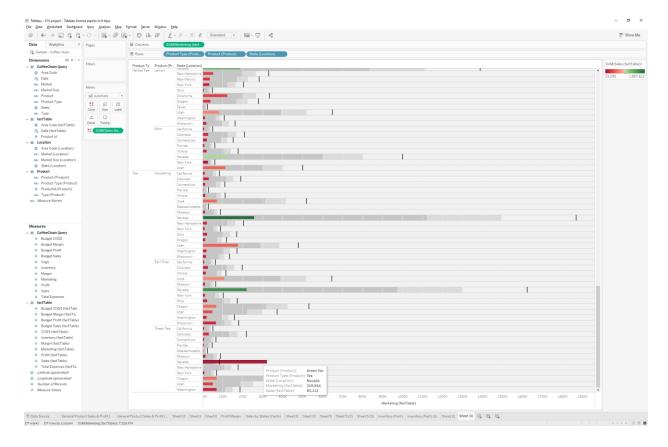


What we discovered is that Green Tea, the most underperforming product, has the most inventory for its sale ratio of 23,527,374 of inventory to 1,880,409 in sales. As for Regular Espresso, despite it being in red, the inventory to sales ratio of 1,681,994 to 615,480 is not terrible. One thing for certain, all products needs to reduce its inventory and needs to improve inventory management to cut the cost to have better sales to profit outcome. In the situation of Green Tea, the amount of inventory the coffee chain has is excessive and needs to be reduced because it is not yielding profit despite having sales, but sales are not high either. Cutting inventory should be an initial step to take if adjusting sales price for the product is not done to reduce cost and to hope it starts to yield profits. However, if prices are being modified first, hold off cutting inventory until more data or information is gathered after any adjustments. We also dived in further as to how much inventory there are in each month.



Again, we find Green Tea being in the spotlight. Its inventory started low but retained or purchased more throughout the month making the month of December containing the most inventory. Overall, there needs to be better management of inventory to improve profit in all aspect such as cutting holding cost or increase the production of items to improve sales.

One last thing we investigated was marketing. We wanted to know marketing is affecting sales and profit, and what its result from each States.



As a result, we can generally say that marketing was done properly. For starter, for most States marketing did not contribute much to the average sales of products. In other words, the marketing of each product in every State did not do well. However, when we get to Green Tea. The marketing of Green Tea in Nevada was costly and had no positive effects because marketing cost 319,944 while sales were only 83,112. Marketing needs to be improved overall or should be entirely removed because it is not benefiting the coffee chain's sales or profit. Otherwise, marketing should redraw their method of approach and approach marketing more tactically to better cater to the individual States.

In conclusion, the two major products that are underperforming are Green Tea and Regular Espresso because of its poor sales, but Green Tea being the only product that yields negative profit. Follow by an unsatisfactory unit of margins. Other findings from the data were the poor approach of sales of the product in individual States when more profitable State should

be more catered with the product that does well in, while continuing to research, improving, and adapting to find products that would do well in a particular State. Also, the management in inventory and marketing needs to drastically improved for it to be effective and efficient to yield positive profitability for the coffee chain. All in all, all the problems mentioned have a definite correlation to profit and should be changed to improve the chain's profitability and stability.