# Analytics Leadership

Class 5 | 20 July 2024

Electronic Health Records and Data Structures
Stephen Blackwelder, PhD

Welcome Back!

Questions or Concerns?

## Course Topic Outline

#### **Getting Data In**

1. EHRs and Clinical Records

Origin and relevant history of the medical record; contemporary promise and problems

2. Clinical Decision Support

Uses of medical record data to drive patient care

### Storing, Finding, Retrieving

1. Data Structures and Liquidity
Relational database structures and effective use of EHR data

2. Data Curation

Raw data, refined data, and patient data from non-EHR sources

#### **Turning Data into Insight**



1. Leading Innovation

Analytics strategy in healthcare organizations

2. Systemic Analytical Decision Making

Designing an environment compatible with data-driven decision making

## Final Exam

- Due August 19th; 20% of final grade
- "Take home" style; you'll be able to access the test beginning about a week ahead of the due date. This is intended to provide you some flexibility in scheduling your end-of-term work. You'll have three hours to complete the exam once you begin it, which should be plenty of time.
- Everything we have covered in sessions 3-6 may be included as a question or writing prompt. I recommend you rely on the Learning Objectives from each live session to guide your study.
- In addition to forced-choice questions, the exam will include short-answer and essay questions.

Our work together will be governed by the terms of the Fuqua Honor Code: www.fuqua.duke.edu/honorcode

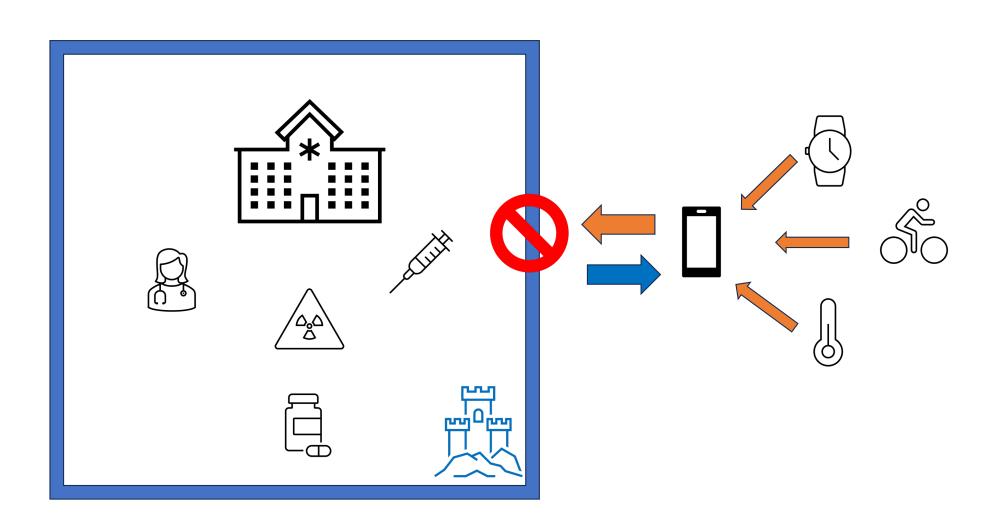
# Leading Innovation

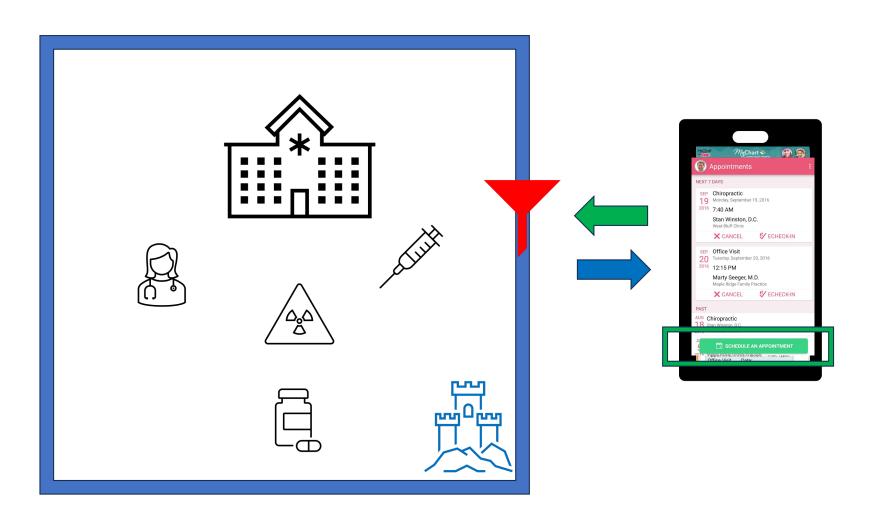
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## Class 5 - Updates

• Self-scheduling is more prevalent post-Covidhealthcare remote visit scheduling

Appointment visit category	Counts of unique staff-scheduled visit types	Counts of unique self-scheduled visit types	Self-scheduled percentage of staff-scheduled count
Consult	2008	600	29.9
Established	1669	437	26.2
New	1030	272	26.4
Procedure	3393	335	9.9
Return	5 <del>4</del> 0	99	18.3
Testing	502	79	15.7
Therapy	413	65	15.7
Total	9555	1887	19.7





# Disruption vs Incumbent Advantage

- Name advantages would-be disruptors have over healthcare technology incumbents
- Name advantages healthcare tech incumbents have over would-be disruptors

Who will win?

## Class 5 Learning Objectives

- Understand the challenges of disrupting an industry from "within," and how digital health might lead to business model disruption in the healthcare industry. What effect has the COVID-19 pandemic had on this?
- Which health priorities are digital apps positioned to address? What's the current state of digital maturity in healthcare?
- What are the ethical considerations arising from integration of LLM and other AI into patient interaction?
- How did today's advanced analytics arise from business intelligence practices, how did data science then arise from advanced analytics, and what does this have to do with the CDO/CAO role?

## Class 5 Learning Objectives

- Why is data governance an important consideration, and how do Europe's and the US's approaches differ?
- What changes will Generative AI bring to healthcare? What novel uses for ChatGPT occur to you in the business of health care delivery? What might such tech remedy and what damage could it cause?